

3 September 2008

The Manager  
Company Announcements Office  
Australian Securities Exchange

Dear Sir,

**PRESENTATION TO BE GIVEN AT JP MORGAN INVESTMENT CONFERENCE  
- NEW YORK**

Following is a presentation that is to be given at a JP Morgan Investment Conference from 3 - 5 September 2008, together with a discussion pack containing supplementary corporate information that will be distributed at the conference.

Yours faithfully,



L J KENYON  
COMPANY SECRETARY

Enc.

# Investment Conference Philosophy, Performance and Direction

JP Morgan Investment Conference  
New York

September 3 - September 5, 2008



# Disclaimer

This presentation has been prepared by Wesfarmers Limited. The information contained in this presentation is for information purposes only and does not constitute an offer to issue or arrange to issue, securities or other financial products, nor is it intended to constitute legal, tax or accounting advice or opinion. The information contained in this presentation is not investment or financial product advice and is not intended to be used as the basis for making an investment decision. This presentation has been prepared without taking into account the investment objectives, financial situation or particular needs of any particular person.

No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this presentation. To the maximum extent permitted by law, none of Wesfarmers Limited, its directors, employees or agents, nor any other person accepts any liability, including, without limitation, any liability arising out of fault or negligence, for any loss arising from the use of the information contained in this presentation. In particular, no representation or warranty, express or implied, is given as to the accuracy, completeness, likelihood of achievement or reasonableness of any forecasts, prospects or returns contained in this presentation and Wesfarmers Limited disclaims any liability for any omissions or mistakes in the aforementioned information. Such forecasts, prospects or returns are by their nature subject to significant uncertainties and contingencies, many of which will be outside the control of Wesfarmers Limited.

Before making an investment decision, you should conduct your own due diligence and consult with your own legal, tax or accounting adviser as to the accuracy and application of the information set forth herein. You should also obtain and rely on professional advice from your own tax, legal, accounting and other professional advisers in respect of your particular investment needs, objectives and financial circumstances. Past performance is no guarantee of future performance.

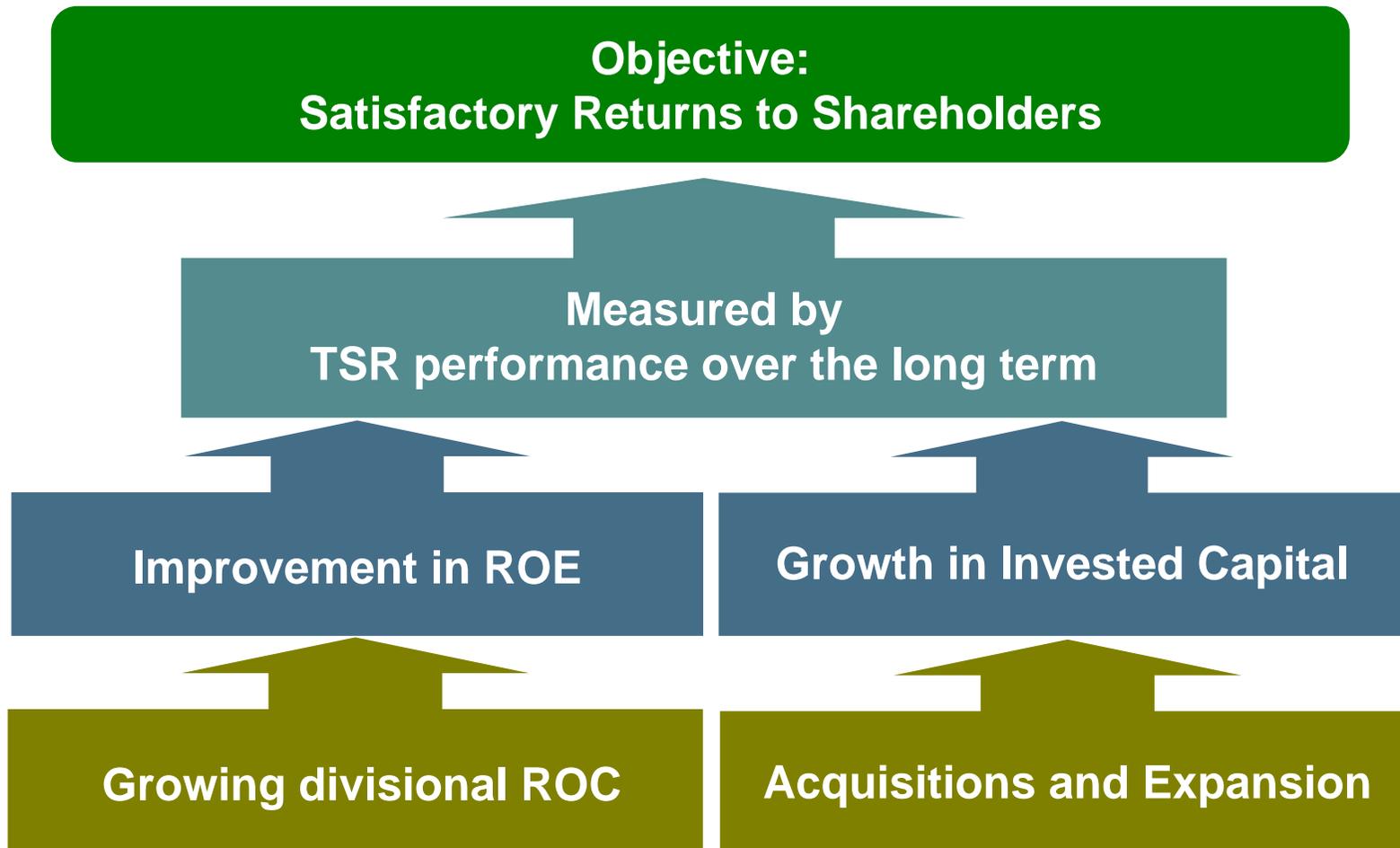
This presentation is not an offer of securities for sale in the United States or any other jurisdiction in which an offer may not be made under applicable laws. Securities may not be offered or sold in the United States unless the securities have been registered under the U.S. Securities Act of 1933 ("Securities Act") or an exemption from registration is available. The shares to be issued in the scheme will not be registered under the Securities Act.



# Long-term, consistent strategies

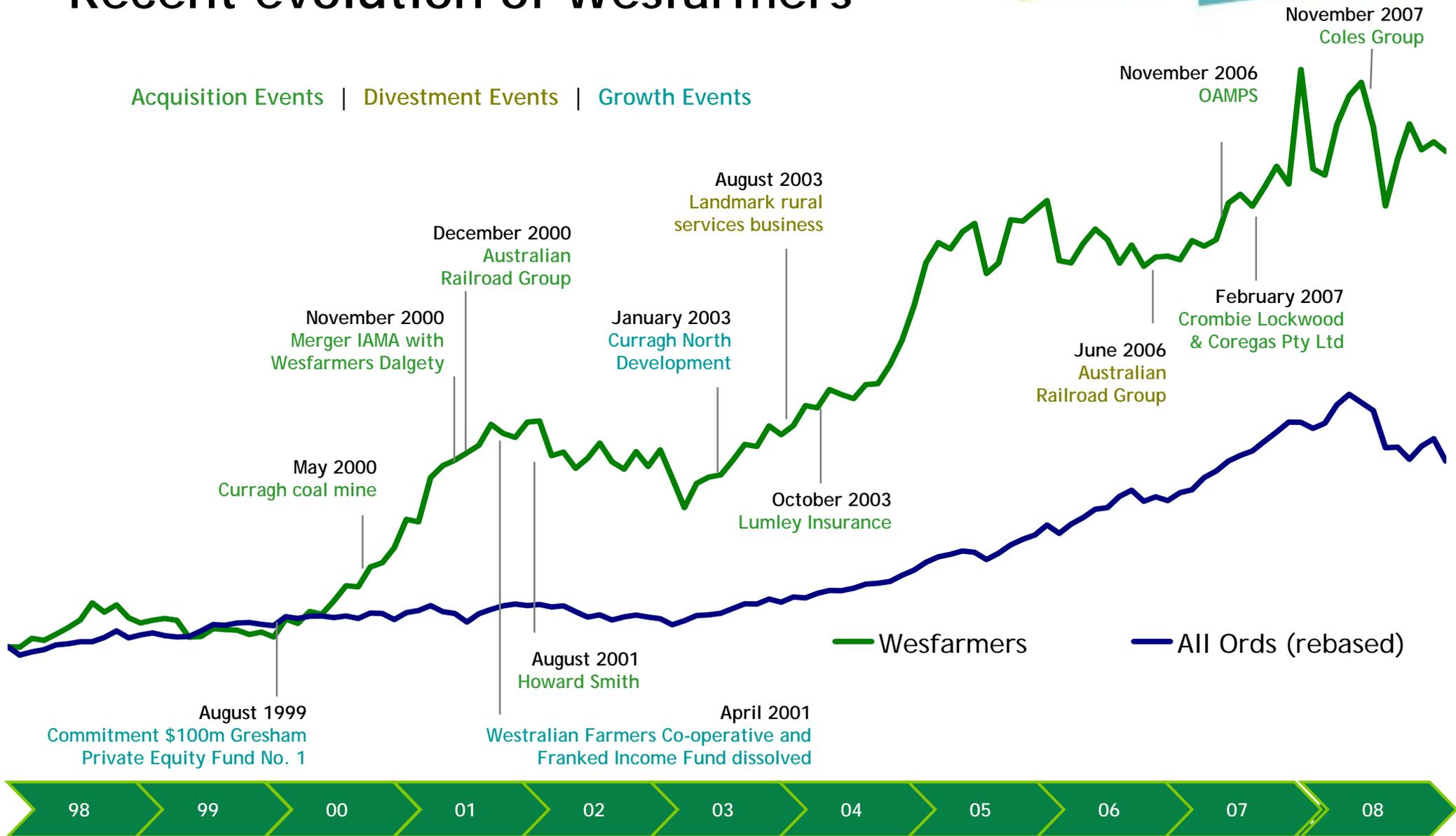


# Returns focus



# Recent evolution of Wesfarmers

Acquisition Events | Divestment Events | Growth Events



# Portfolio of leading brands



## Retail Businesses

**coles express**  
**Target.** 100% happy  
**Kmart** where good times start  
**coles**  
 Good times start at **1ST CHOICE** Liquor Superstore  
**BUNNINGS warehouse**  
**Officeworks**  
**Kmart Tyre & Auto Service**  
**LiquorLAND**  
**coles online**  
**BI-LO** WHY PAY MORE!  
**VINTAGE CELLARS** AUSTRALIA'S FINE WINE SPECIALIST  
**Hotels**

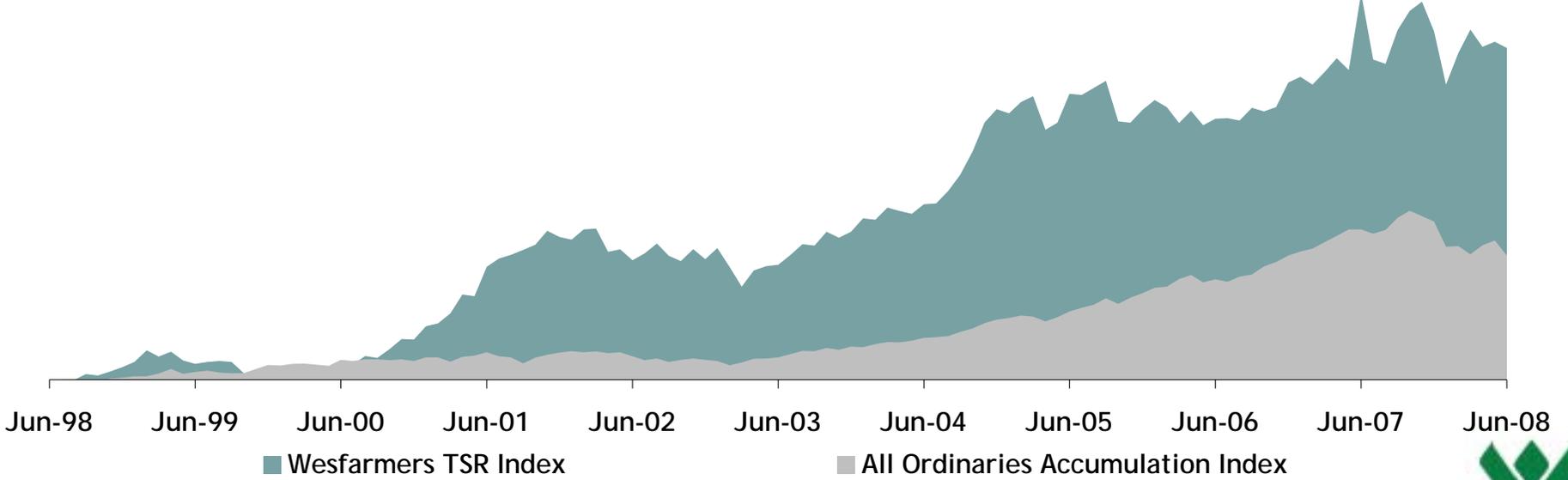
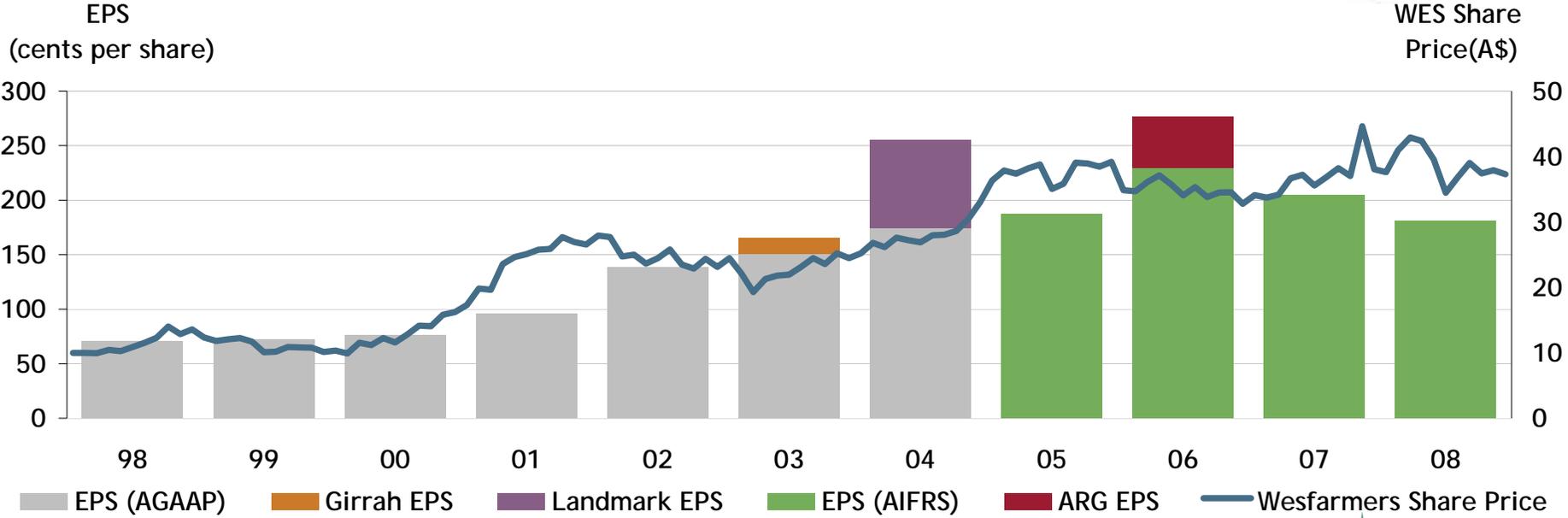
## Insurance

**CROMBIE** **LOCKWOOD**  
 New Zealand's Insurance Brokers  
**Lumley**  
**OAMPS**  
**WESFARMERS FEDERATION INSURANCE LIMITED**

## Industrial Businesses

**NZ Safety** Specialists in Safety & Protection  
**AGR**  
**Total FASTENERS**  
**Protector Alsafe**  
**MODWOOD**  
**MOTION INDUSTRIES**  
**Packaging House** Building partnerships, delivering solutions  
**enGen** energy generation  
**Australian Vinyls**  
**BULLIVANTS** HANDLING SAFETY  
**QNP**  
**Blackwoods Paykels** NZ'S LARGEST RANGE OF ENGINEERING SUPPLIES AND TECHNICAL SERVICES  
**AIR LIQUIDE** WESTERN AUSTRALIA  
**Blackwoods**  
**WESFARMERS LPG**  
**Premier Coal**  
**Kleenheat Gas**  
**protector safety**  
**Atkins** ELECTRICAL SUPPLIES  
**GRESHAM** INVESTMENT HOUSE  
**WESTPINE INDUSTRIES PTY LTD**  
**URRAGH**  
**coregas**  
**CSBP Chemicals**  
**CSBP Fertilisers**

# Strong long-term performance



# Group Results



# Highlights

- Operating revenue of \$33.6bn
  - Increase of 15.4% excluding acquired Coles Group
- Group profit after tax of \$1,050 million
- Earnings per share of 180.6 cents per share
- Operating cash flow up 11.5%
- FY08 dividends declared of \$1,532 million up 77.1%
  - Full year dividend of \$2.00 per share in line with guidance
- Coles integration complete
- Retail trading conditions more difficult toward end of the financial year



# Group Performance Summary



Year ended 30 June (\$m)	2008	2007	↕ %
Revenue	<b>33,584</b>	9,754	244.3
EBITDA	<b>2,897</b>	1,650	75.6
EBIT	<b>2,243</b>	1,305	71.9
Net profit after tax (pre non-trading items)	<b>1,119</b>	786	42.4
Net profit after tax (post non-trading items)	<b>1,050</b>	786	33.6
Operating cash flow	<b>1,451</b>	1,301	11.5
Earnings per share (ex. employee res. shares)*	<b>180.6</b>	204.9	(11.9)
Earnings per share (inc. employee res. shares)*	<b>178.8</b>	201.1	(11.1)
Cash flow per share (inc. employee res. shares)	<b>247.2</b>	341.5	(27.6)
Dividends per share ^	<b>200</b>	225	(11.1)

^ 2007 Dividends per share includes 25 cents per share relating to franking credits from ARG sale

\* 2007 Earnings per share restated for rights issue in accordance with AIFRS



# Divisional EBIT

Year ended 30 June (\$m)	2008	2007	↕	%
Home Improvement & Office Supplies	625	528		18.4
Coles	474	n/a		n/a
Target	223	n/a		n/a
Kmart	114	n/a		n/a
Resources	423	338		25.1
Insurance	132	120		10.0
Industrial & Safety	130	115		13.0
Chemicals & Fertilisers	124	101		22.8
Energy	90	75		20.0
Other (including non-trading items)	(4)	95		n.m.
<b>Divisional EBIT</b>	<b>2,331</b>	<b>1,372</b>		<b>69.9</b>
Corporate overheads and consolidation adj	(88)	(67)		(31.3)
<b>Group EBIT<sup>^</sup></b>	<b>2,243</b>	<b>1,305</b>		<b>71.9</b>

<sup>^</sup> EBIT is after amortisation of intangibles of \$53m (2007: \$10m)



# Non-Trading Items



Year ended 30 June (\$m)	2008	Comment
Coles	<b>(101)</b>	Property impairments, restructuring and redundancies
Kmart	<b>(4)</b>	Property writedown
Home Improvement & Office Supplies	<b>(4)</b>	Redundancies
Energy	<b>8</b>	Sale of Unigas
Insurance	<b>(1)</b>	Sale of Koukia (\$9m), Centrepont Alliance impairment (\$10m)
<b>Total</b>	<b>(102)</b>	



# Operating Divisions



# Coles

- Significant business change underway
- Integration complete
- New management team to drive performance turnaround



## Strategies

1. New business operating model
2. Capture logistics and IT efficiencies
3. Key strategic customer programmes
4. Investment in store network

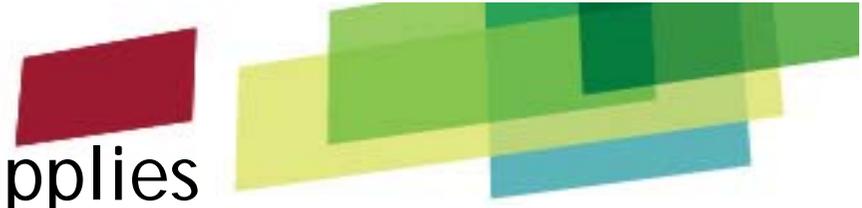
## Trading Update

- Food & Liquor comp sales growth of 2.8% (23 Nov 07 to 30 June 08)
- Market share stabilised
- 266 "Spring Clean" refurbishments
- Introduction of Multi-Buy promotions

## Outlook

- Progress key strategic programmes
- Focus on cost and capital management
- Store network improvement





# Home Improvement and Office Supplies

## Bunnings

- Bunnings continuing to perform strongly
- Focus on delivering on strategic agenda



### Strategies

1. Profitable sales growth
2. Improving customer service
3. Innovation & improvement of the offer
4. Team member performance
5. Business improvements to lower costs

### Trading Update

- FY08 store on store cash sales growth of 11.3%
- 6.3% lift in trade sales
- Further network development

### Outlook

- Continued cash sales growth
- Continued uplift in trade performance
- Business effectiveness and efficiency heightened



# Home Improvement and Office Supplies

## Officeworks

- Integration complete
- Facing sales and margin pressure as trading conditions tighten



### Strategy Development

1. Strategy reset work well advanced
2. Defining core offer
3. Positive actions underway
  - Store format trials
  - Range enhancements
  - Store teams lifting in-store disciplines

### Trading Update

- New senior management team in place
- New branding and in-store look
- New concept store developed
- Transitioning to EDLP

### Outlook

- Moderate sales growth expected
- Good traction from strategy expected in FY09



# Target

- Continuing to perform well
- Positioned well for any slow down in retail spending



## Strategies

1. Focus on fundamentals
2. Brand relaunch
3. Differentiation
4. Store network development
5. Team member performance
6. Business improvements

## Trading Update

- Comp sales growth of 3.3% (23 Nov 07 to 30 June 08)
- FY08 EBIT margin of 10.1%
- Acquired market share

## Outlook

- Increase and enhance store network
- Targeting increased market share
- Continued adaption to competitor repositioning



# Kmart

- Decision to retain Kmart and invest in the business
  - Business can now focus on longer term strategy



## Strategies

1. Customer value proposition
2. Accelerate new store openings and develop new store concept
3. Focus on cost control
4. Build team capability

## Trading Update

- Comp sales growth of 2.2% (23 Nov 07 to 30 June 08)
- Improved margin performance
- Costs well controlled

## Outlook

- Improve customer proposition
- Extend network



# Resources

- Resources to benefit from record export coal prices
- Expansion projects and feasibility studies underway
- Volumes continue to be impacted by infrastructure constraints

**URRAGH**

 **Premier Coal**

 **BENGALLA**

## Strategies

1. Maximise export sales and optimise sales mix
2. Cost reduction programmes
3. Expansion opportunities
4. Extend product and market reach

## Trading Update

- Record production and sales from Curragh
- 25% increase in FY08 EBIT
- Ongoing strong demand and prices

## Outlook

- Volatile Australian dollar
- Curragh metallurgical sales of 6.5-6.9mt in FY09
- Significant increase in earnings in FY09



# Insurance

- Insurance industry facing challenges
- Continuing consolidation of brokers/distribution



## Strategies

1. Building the best team
2. Leverage distribution network
3. Pursue acquisition opportunities
4. Business improvement
5. New business initiatives

## Trading Update

- Underwriting margins affected by severe weather and rate pressure
- Earnings growth in Broking
- Four bolt-on broking acquisitions made

## Outlook

- Stabilisation of rates
- Improvement in margins (subject to weather events)
- Further bolt-on broking acquisitions



# Chemicals & Fertilisers

- Positioned to capitalise on strong chemicals demand
- Fertiliser earnings dependent on winter rainfall



## Strategies

1. Kwinana Ammonium Nitrate duplication
2. Sodium cyanide expansion
3. Continue to develop liquid fertiliser strategy

## Trading Update

- Increased production and contribution from all chemical business units
- Higher fertiliser revenue, volumes and contribution
- Construction and commissioning of AN2

## Outlook

- Full year operation of AN2 plant
- Ammonia imports during gas disruption
- Current agriculture season average on balance



# Industrial & Safety

- Continuing to build stronger business foundations
  - Continuing improvements across the supply chain
- Enhanced focus on growth



**Blackwoods Paykels**  
NZ'S LARGEST RANGE OF ENGINEERING SUPPLIES AND TECHNICAL SERVICES



**NZ Safety**  
Specialists in Safety & Protection



## Strategies

1. Reposition businesses
2. Redesign the logistics model
3. Improve margins and rapidly reduce capital base
4. Focus on growth

## Trading Update

- Revenue growth of 8.4% for FY08
- EBIT growth of 13% in FY08 to \$130m
- Continuing improvement in ROC, up to 16.8% in FY08

## Outlook

- Strong competitive foundations to address market conditions
- Good earnings growth expected



# Energy

- WA LNG project on budget
  - 2009 contribution
- Sale of UNIGAS interest completed



## Strategies

1. Improve - existing businesses
2. Expand - deliver projects
3. Evaluate - new opportunities

## Trading Update

- FY08 EBIT increased by 20%, to \$90m
- Record high international energy prices
- WA LNG project on budget but delayed due to Varanus Island incident

## Outlook

- LPG earnings dependant on international prices and gas supply
- Contributions from vertically integrated LNG project



# Capital Management

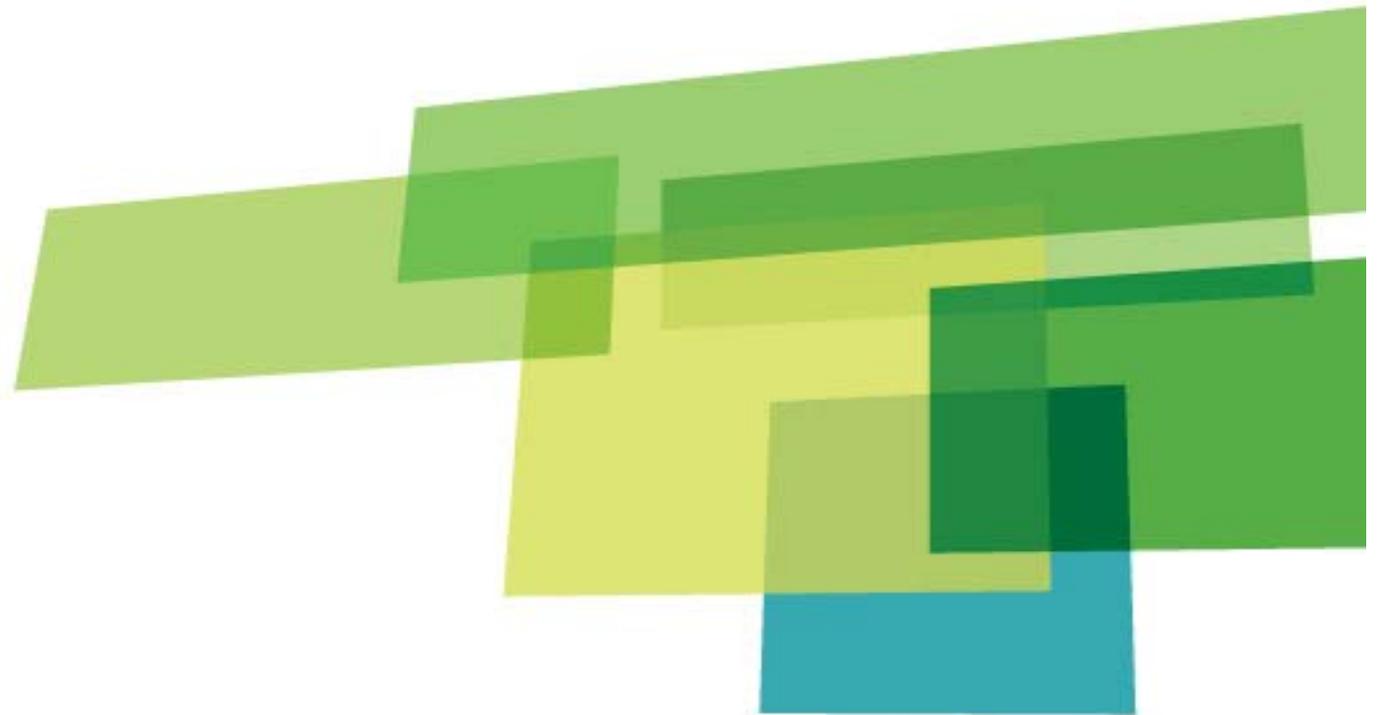


# Capital Management

- Net Debt / Equity of 47.4% at 30 June 2008
- Cash Interest Cover Ratio (rolling 12 months) to 30 June 2008 of 4.9 times, 5.1 times adjusted for non-trading items
- Working capital increased by \$661 million
  - Largely due to timing of creditor payments at year end
- Budget capital expenditure for FY09 \$2bn, up from \$1.2bn in FY08
- Dividend Investment Plan
  - Reinstated in February 2007
  - 75% underwritten for interim dividend (\$453 million raised)
  - No underwrite for final dividend, 1% discount



# Outlook



# Outlook

- Coles focus intensifying
- Ongoing impact of downturn in consumer sentiment
- High prices and strong demand prospects for coal
- Continuing strong demand for our industrial products
- Signs insurance premiums are improving
- Ongoing capital expenditure in all businesses





**Wesfarmers**

For all the latest news visit

[www.wesfarmers.com.au](http://www.wesfarmers.com.au)



**Wesfarmers**

# Investment Conference Discussion Pack

JP Morgan Investment Conference  
New York

September 3 - September 5, 2008



## Index

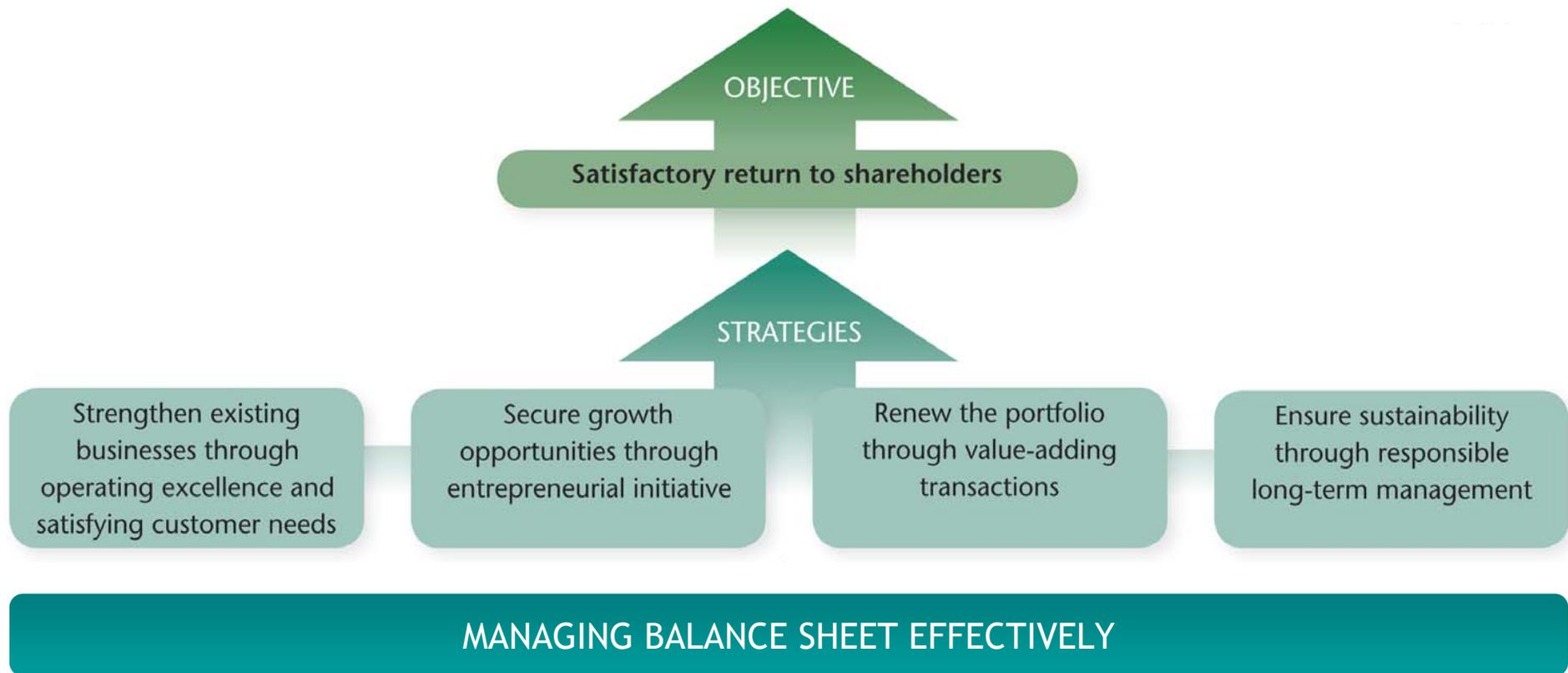
1	Philosophy, Performance and Direction	3
2	Sustainability	9
3	Group Overview	13
4	2008 Full Year Results	17
5	Operating Divisions	30
6	Capital Management	63
7	Outlook	65
8	Investor Relations Contacts and Information	66



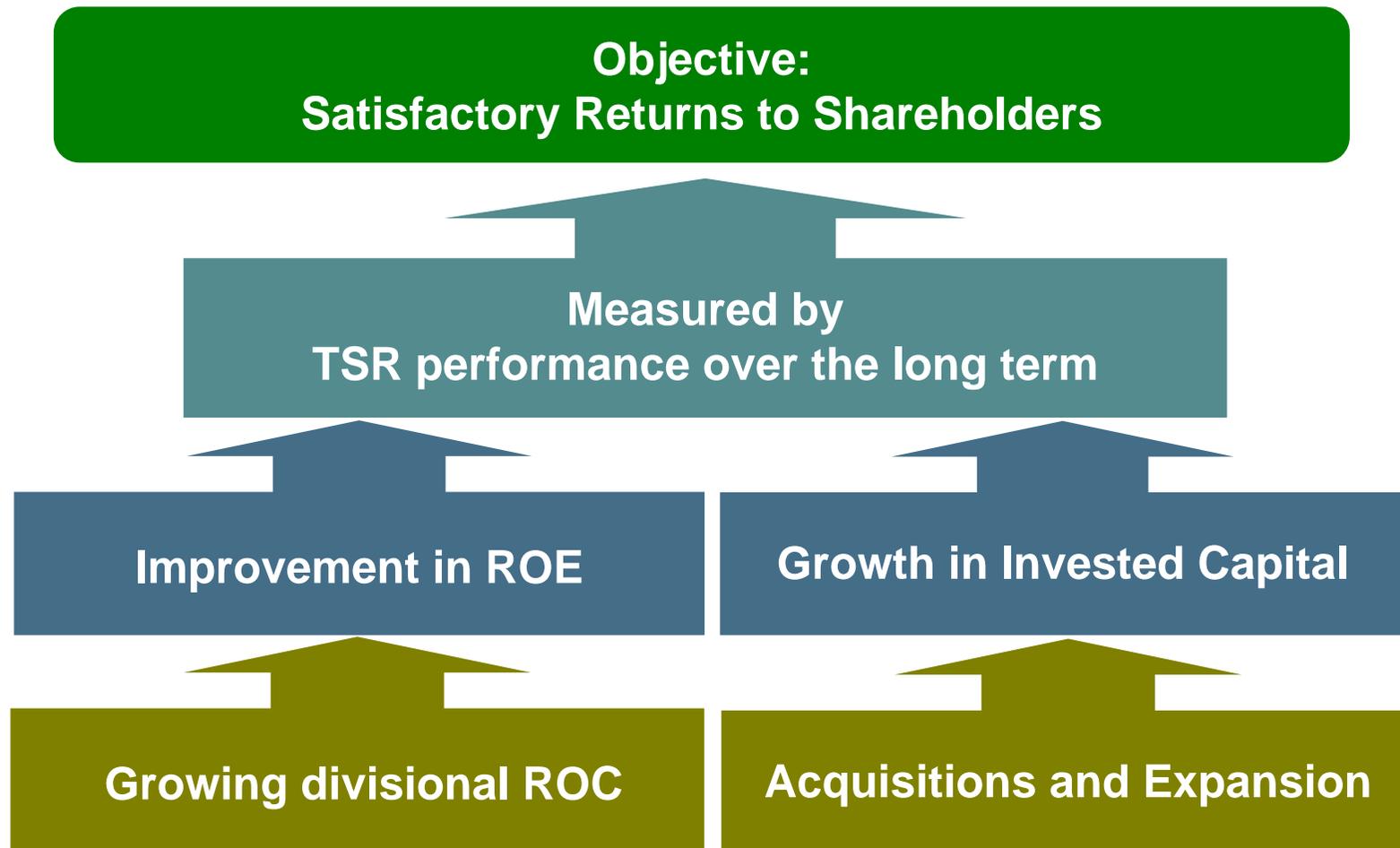
# Philosophy, Performance and Direction



# Long-term, consistent strategies

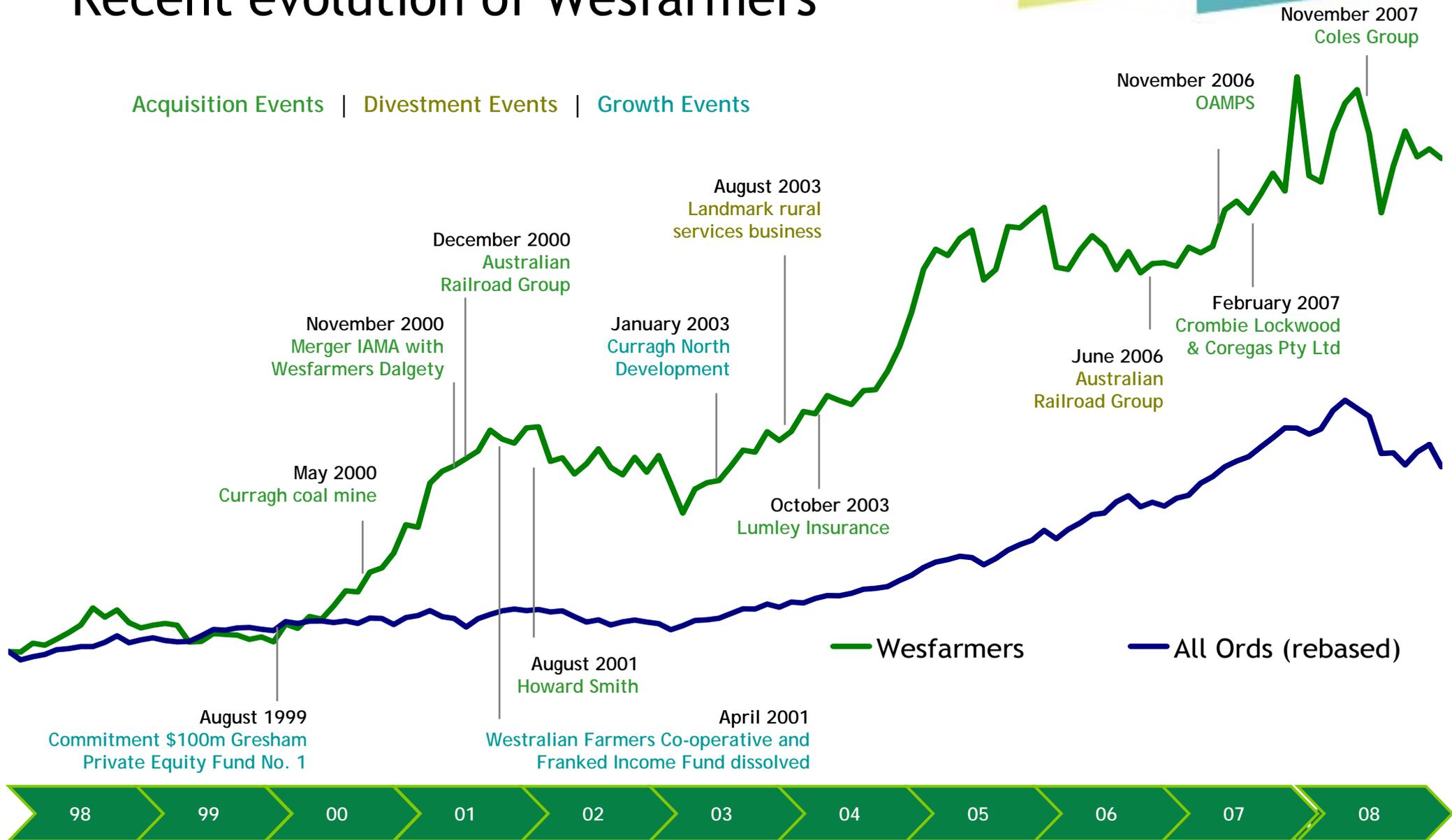


# Returns focus



# Recent evolution of Wesfarmers

Acquisition Events | Divestment Events | Growth Events



# Portfolio of leading brands



## Retail Businesses

**coles express**  
**Target.** 100% happy  
**Kmart** where good times start  
**coles**  
 Good times start at **1ST CHOICE** Liquor Superstore  
**Officeworks**  
**BUNNINGS warehouse**  
**Kmart Tyre & Auto Service**  
**LiquorLAND**  
**coles online**  
**BI-LO** WHY PAY MORE!  
**VINTAGE CELLARS™** AUSTRALIA'S FINE WINE SPECIALIST  
**Hotels**

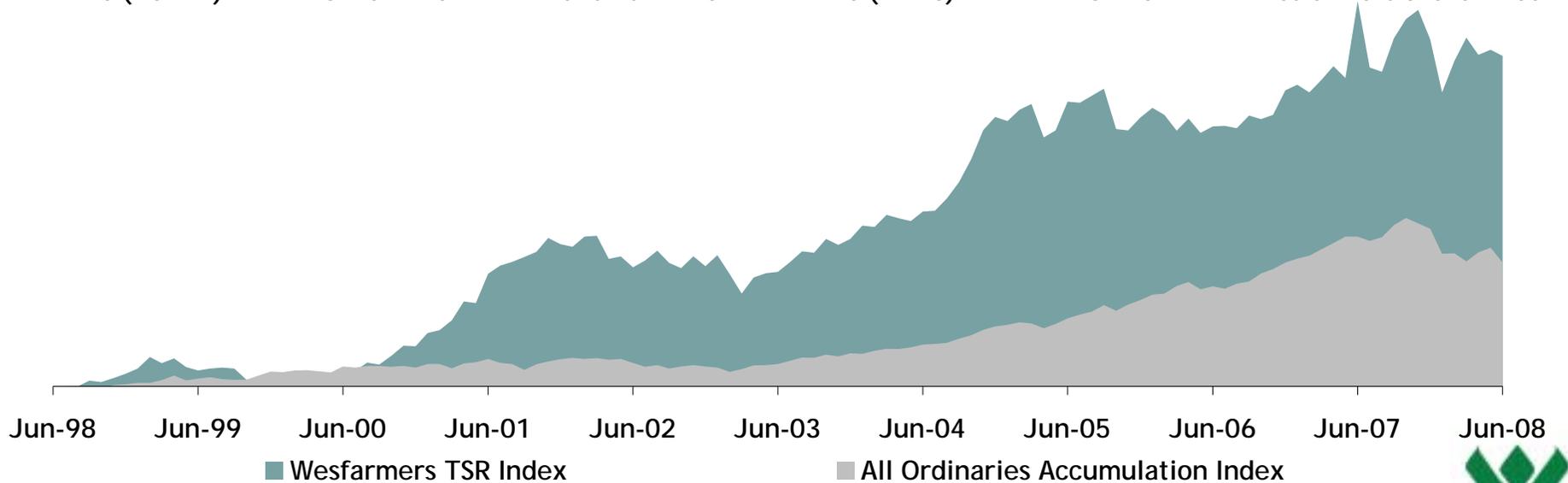
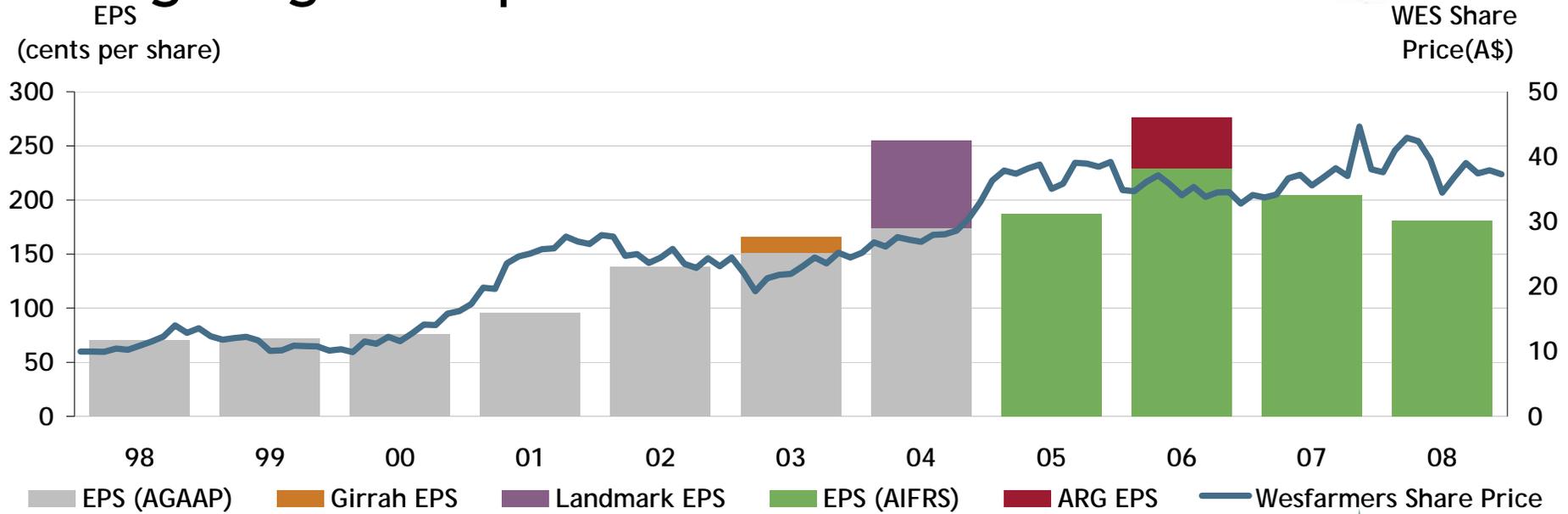
## Insurance

**CROMBIE & LOCKWOOD**  
 New Zealand's Insurance Brokers  
**Lumley**  
**OAMPS**  
**WESFARMERS FEDERATION INSURANCE LIMITED**

## Industrial Businesses

**NZ Safety** Specialists in Safety & Protection  
**AGR**  
**Total FASTENERS**  
**Protector Alsafe**  
**MODWOOD**  
**MOTION INDUSTRIES**  
**enGen** energy generation  
**Packaging House** Building partnerships, delivering solutions  
**BENGALLA**  
**Bullivants** HANDLING SAFETY  
**QNP**  
**Australian Vinyls**  
**Blackwoods Paykels** HE LARGEST RANGE OF ENGINEERING SUPPLIES AND TECHNICAL SERVICES  
**AIR LIQUIDE** WESTERN AUSTRALIA™  
**Blackwoods**  
**WESFARMERS LPG**  
**Kleenheat Gas**  
**Premier Coal**  
**coregas**  
**protector safety**  
**Atkins** ELECTRICAL SUPPLIES  
**GRESHAM** INVESTMENT HOUSE  
**WESPINE INDUSTRIES PTY LTD**  
**URRAGH**  
**CSBP Chemicals**  
**CSBP Fertilisers**

# Strong long-term performance



Sustainability



# Sustainability

## Financial performance

- All our actions are directed towards satisfying our corporate objective of providing a satisfactory return to shareholders. To be sustainable, Wesfarmers must continue to achieve high standards of financial performance thereby allowing us to make the most meaningful contribution possible to the community through wealth generation and employment creation.

## Safe and rewarding workplaces

- Attraction and retention of skilled and committed employees is one of our key priorities. We have an obligation to provide safe workplaces, to treat our people with decency and respect and provide them with opportunities for interesting and rewarding career paths. Each business unit is set a target of reducing its lost time injury frequency rate by 50 per cent a year on the path to zero. Remuneration of some senior staff is linked to achievement of safety targets.

## Good value products and services

- Central to our business success is to maintain a reputation for quality and value across the range of our diversified suite of operations. We seek to apply the same principles and standards to delivering export coal as we would to dealing with clients in the insurance businesses and catering to the needs of our now much-expanded retail customer base.

## Respect for customers and suppliers

- Retention of high levels of satisfaction in both these groups is essential if we are to continue to succeed. Extensive customer feedback systems are maintained in the retail operations.



# Sustainability



## Environmental responsibility

- Our diverse range of businesses expose us to a number of challenging or potentially challenging environmental issues, including waste disposal, contamination and greenhouse gas emissions. We set legal compliance as a minimum and seek to exceed that wherever possible.

## Ethical dealings

- Respect for the letter and the spirit of the law is paramount. There are codes of ethics and conduct in place at both Group and business unit level, as well as for the Board of Directors. Every year hundreds of our employees participate in detailed seminars covering obligations under the Trade Practices Act in Australia and consumer protection legislation in New Zealand.

## Community contribution

- We believe the company benefits from having a reputation as a good corporate citizen. We have a significant programme of support for community-focused organisations and causes which the Board contributes up to 0.25 per cent of before tax profits each year. In 2006/2007 this amounted to A\$6.6 million with another \$5.7 million attributable to fundraising activities of our Bunnings Home Improvement division.

Wesfarmers is a member of the Dow Jones Sustainability World Indexes for 2007, rating it in the top 10 per cent of companies assessed worldwide against economic, environmental and social criteria



# Sustainability



## Sustainability reporting

- Voluntarily publicly reporting on sustainability issues since 1998/99. The stand-alone Sustainability Report is published to coincide with the company's Annual General Meeting. The 2007 report runs to more than 90 pages of very detailed information on our environmental, health and safety and community engagement performance and was independently verified using the AA1000 Assurance Standard. The report can be accessed on-line at [www.wesfarmers.com.au](http://www.wesfarmers.com.au).

## Climate change

- Greenhouse gas emissions from wholly-owned business units or those where we have management responsibility are disclosed in the Sustainability Report. Four of our operating businesses – CSBP, the Curragh and Premier coal mines and Energy Generation - are members of Greenhouse Challenge Plus, the Australian government's voluntary emissions reduction programme.
- In 2006 and 2007 we took part in the extension to Australia and New Zealand of the Carbon Disclosure Project which sought responses from major companies to their approach to climate change-related risks and opportunities. Our 2007 report can be accessed at [www.cdproject.net](http://www.cdproject.net).
- Our coal operations are contributors to the Coal21 Fund established by the Australian coal industry to demonstrate promising technologies to reduce greenhouse emissions from coal-fired power stations. The Fund is expected to raise up to \$1 billion over 10 years with Wesfarmers putting in around \$30 million.
- We support the development of a global emissions trading scheme and the work being done in Australia at the moment to investigate the feasibility of setting up a domestic scheme ahead of global agreement. Any such local scheme would need to involve both the Commonwealth and state governments and contain protections for trade-exposed companies competing in markets which have not adopted such measures.

## Energy efficiency

- We have registered under the Australian government's Energy Efficiency Operations (EEO) programme which requires companies using more than 0.5 petajoules in any year to conduct assessments and report on implementation of measures designed to increase energy efficiency. We believe there are financial as well as environmental benefits to be obtained from adopting a positive approach to this legislative requirement.



# Group Overview



# Financial Summary

		FY06*	FY07	FY08	% Change pcp	
<b>Operating Results</b>						
Revenue	A\$m	8,859	9,754	33,584	244.3	↑
EBITDA	A\$m	1,650	1,650	2,897	75.6	↑
Earnings before interest and tax	A\$m	1,366	1,305	2,243	71.9	↑
Net profit after tax	A\$m	869	786	1,050	33.6	↑
<b>Financial Position</b>						
Total assets	A\$m	7,430	12,076	37,306	208.9	↑
Net borrowings	A\$m	1,486	5,032	9,276	84.3	↑
Shareholders' equity	A\$m	3,166	3,503	19,590	459.2	↑
Capital expenditure on PPE (cash basis)	A\$m	615	680	1,241	82.5	↑
Depreciation and amortisation^	A\$m	283	345	654	89.6	↑
<b>Financial Performance</b>						
Basic earnings per share #	cents	229.4	204.9	180.6	11.9	↓
Dividends per share	cents	215	225**	200	11.1	↓
Operating Cash flow per share	A\$	2.99	3.41	2.47	27.6	↓
Return on average shareholders' equity	%	31.1	25.1	8.5	16.6pt	↓
Gearing (net debt to equity)	%	46.1	143.6	47.4	96.2pt	↓
Net interest cover (cash basis)	times	13.8	8.7	4.9	43.7	↓

\* excluding the sale of ARG

^ including Stanwell amortisation (FY08 A\$58m, FY07 A\$120m and FY06 A\$81m)

# FY06 and FY07 adjusted for rights issue in accordance with AIFRS

\*\* includes A\$0.25cps relating to franking credits from sale of ARG



# Divisional Summary

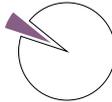


	Activities	FY08 Revenue (A\$m)	FY08 EBIT (A\$m)	FY08 EBIT Contribution
Coles ^	The division comprises one of Australia's largest supermarket businesses, liquor retailing outlets, fuel and convenience outlets and an online pharmacy business.	16,876	474	 20%
Home Improvement & Office Supplies ^	Australasia's leading supplier of home and garden improvement products, office products, and a major supplier of building materials.	6,160	625	 27%
Target ^	Australian department store offering on-trend, fashionable apparel and soft homewares.	2,198	223	 10%
Kmart ^	Australian and New Zealand discount department store retailer offering a wide range of low cost merchandise ranging from apparel to hardware and leisure goods.	2,454	114	 5%

^ Includes Coles Group businesses from 23 November 2007



## Divisional Summary (cont.)

	Activities	FY08 Revenue (A\$m)	FY08 EBIT (A\$m)	FY08 EBIT Contribution
Resources	Mining of metallurgical and steaming coal to domestic and export markets	1,311	423	 18%
Insurance	Provider of underwriting, broking, premium funding and financial services activities in Australia, New Zealand and the UK.	1,649	132	 6%
Industrial & Safety	Australia and New Zealand's market leaders in the supply of maintenance, repair and operating products and safety products.	1,309	130	 6%
Chemicals & Fertilisers	Manufacture and marketing of industrial chemicals and fertilisers used in the mining, mineral processing, industrial and agricultural sectors.	997	124	 5%
Energy	Production, marketing and distribution of LPG; manufacture and marketing of industrial gases; and power generation	565	90	 4%
Other Businesses	50% interest in Gresham Partners; Gresham Private Equity investments; 50% interest in Wespine; and 23% interest in BWPT	65	-4	0%



# 2008 Full Year Results



# 2008 Full Year Results Performance Highlights

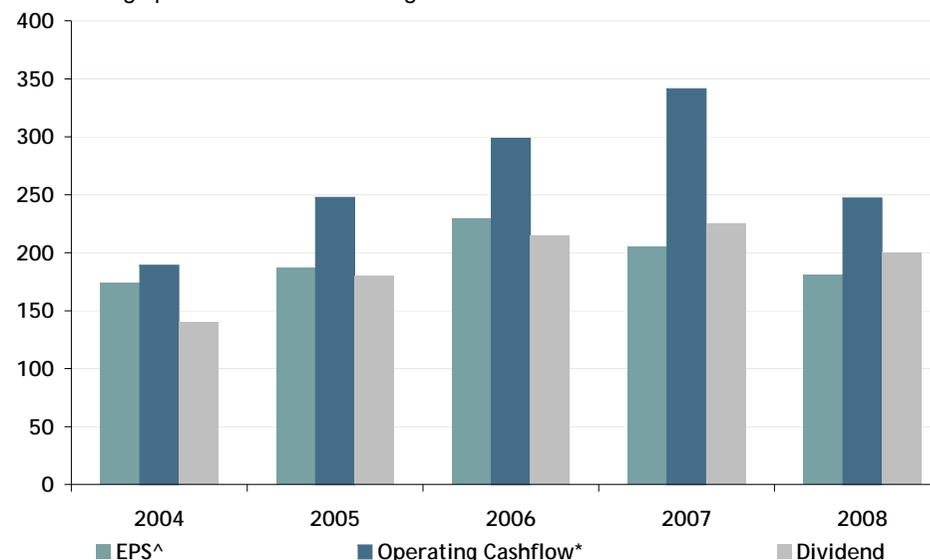
## Group Performance Highlights

- Operating revenue of \$33.6bn
  - Increase of 15.4% excluding acquired Coles Group
- Group profit after tax of \$1,050 million
- Earnings per share of 180.6 cents per share
- Operating cash flow up 11.5%
- FY08 dividends declared of \$1,532 million up 77.1%
  - Full year dividend of \$2.00 per share in line with guidance

Year ended 30 June (\$m)	2008	2007	↑ %
Revenue	<b>33,584</b>	9,754	244.3
EBITDA	<b>2,897</b>	1,650	75.6
EBIT	<b>2,243</b>	1,305	71.9
Net profit after tax (pre non-trading items)	<b>1,119</b>	786	42.4
Net profit after tax (post non-trading items)	<b>1,050</b>	786	33.6
Operating cash flow	<b>1,451</b>	1,301	11.5
Earnings per share (ex. employee res. shares)*	<b>180.6</b>	204.9	(11.9)
Earnings per share (inc. employee res. shares)*	<b>178.8</b>	201.1	(11.1)
Cash flow per share (inc. employee res. shares)	<b>247.2</b>	341.5	(27.6)
Dividends per share ^	<b>200</b>	225	(11.1)

^ 2007 Dividends per share includes 25 cents per share relating to franking credits from ARG sale

\* 2007 Earnings per share restated for rights issue in accordance with AIFRS



Excl. Landmark (2004) and ARG (2006) \* Based on weighted avg number of shares incl. employee reserved shares

^ AGAAP excl. goodwill amortisation (2004), AIFRS excl. employee reserved shares (2005 onwards).

# 2008 Full Year Results Performance Highlights

Divisional Performance Overview	Year ended 30 June (\$m)	2008	2007	↕ %
<ul style="list-style-type: none"> <li>• Includes, for the first time, 7 months contribution from the ex-Coles Group businesses</li> <li>• Integration of acquired Coles Group businesses complete</li> <li>• All continuing divisions increased their EBIT contributions</li> <li>• Continued strong performance from Home Improvement</li> <li>• Insurance affected by increased level of claims and competitive pricing</li> <li>• Other EBIT includes \$102 million in non-trading expenses</li> </ul>	Home Improvement & Office Supplies	<b>625</b>	528	18.4
	Coles	<b>474</b>	n/a	n/a
	Target	<b>223</b>	n/a	n/a
	Kmart	<b>114</b>	n/a	n/a
	Resources	<b>423</b>	338	25.1
	Insurance	<b>132</b>	120	10.0
	Industrial & Safety	<b>130</b>	115	13.0
	Chemicals & Fertilisers	<b>124</b>	101	22.8
	Energy	<b>90</b>	75	20.0
	Other (including non-trading items)	<b>(4)</b>	95	n.m.
	<b>Divisional EBIT</b>	<b>2,331</b>	1,372	69.9
	Corporate overheads and consolidation adj	<b>(88)</b>	(67)	(31.3)
	<b>Group EBIT<sup>^</sup></b>	<b>2,243</b>	1,305	71.9

<sup>^</sup> EBIT is after amortisation of intangibles of \$53m (2007: \$10m)



# Home Improvement & Office Supplies 2008 Full Year Performance



## Highlights

### Home Improvement

- Store on store cash sales growth of 11.3%
- 6.3% lift in trade sales
- 13 stores and 5 trade centres opened
- Continued focus on business infrastructure improvement

### Officeworks

- New senior management team in place
- New concept store developed and trading well

## Outlook

### Home Improvement

- Continued cash sales growth
- Continued uplift in trade business performance
- Business effectiveness & efficiency heightened
- Strong focus on the team

### Officeworks

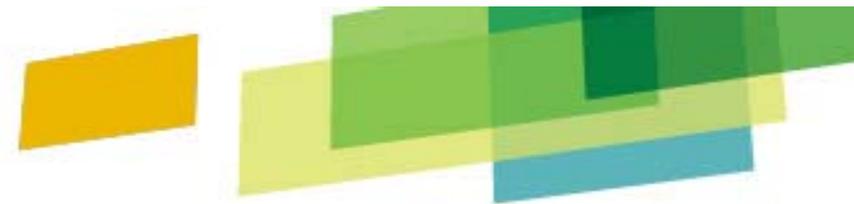
- Difficult trading conditions
- Good traction from strategy expected in 2008/09

## Financial Performance

Year ended 30 June (A\$m)		2008	2007	↕	%
Revenue	Home Improvement	5,359	4,939		8.5
	Office Supplies	802	n/a		n/a
		<b>6,161</b>	4,939		24.7
EBIT	Home Improvement	589	528		11.6
	Office Supplies	36	n/a		n/a
		<b>625</b>	528		18.4



# Coles - 2008 Full Year Performance



## Highlights

- Market share stabilising
- New management team recruited
- Introduction of multi-save promotions
- Further growth in housebrands
- New stores opened (Nov - Jun): 17 supermarkets, 10 1<sup>st</sup> Choice, 32 other liquor, 8 fuel & convenience
- 266 “Spring-Clean” refurbis

## Outlook

- Soft retail economic conditions expected
- Pressure on household spending & greater value focus
- Fresh produce deflation to continue through first half
- Development of key strategic programmes
- Ongoing improvement in product availability and distribution
- Strong focus on cost and capital management
- Store network optimisation

## Financial Performance

23 November to 30 June 2008 (\$m)		2008
Revenue		16,876
EBITDA		714
Depreciation & Amortisation		(240)
<b>EBIT (pre Non-Trading Items)</b> <sup>1,2</sup>		<b>474</b>
Food & Liquor	Revenue <sup>4</sup>	12,825
	Total store sales growth %	4.2
	Comparative store sales growth %	2.8
	Trading EBIT <sup>1,2,4</sup>	422
Convenience	Revenue <sup>4</sup>	4,038
	Total store sales growth % <sup>3</sup>	8.9
	Comparative store sales growth % <sup>3</sup>	5.7
	Trading EBIT <sup>4</sup>	42

1. Incl. \$44m overhead and support costs not previously allocated to divisions

2. Incl. \$77m in EBIT of Fair Value adj. 3. Excl. fuel 4. Excl. Property





# Target - 2008 Full Year Performance

## Highlights

- EBIT margin strength maintained at 10.1%
- Acquired market share over the period
- Controlled all aspects of the business to grow profit
- Inventory well placed to confront difficult trading conditions
- Three new store openings, total now 277
- Outstanding growth in electrical department
- 4Q comparative store sales growth 3.0%

## Outlook

- Plan to open ~10 Target stores over the next 12 months
- Targeting increased market share
- Positioned for slow down in retail spending
- Continued adaption to competitor repositioning
- Merchandise & expansion plans developed to grow
- External economic challenges

## Financial Performance

23 November to 30 June 2008 (\$m)

2008

Revenue	2,198
EBITDA	256
Depreciation & Amortisation	(33)
<b>EBIT</b>	<b>223</b>
Total revenue growth (%)	7.4
Comparative store sales growth (%)	3.3
EBIT margin (%)	10.1
Store numbers	277



# Kmart - 2008 Full Year Performance



## Highlights

- Delivered growth in margin
- Costs well controlled
- Refurbishing stores to improve in-store experience progressing well
- Good performance from Kmart Tyre & Auto
- Became stand alone division
- Tough trading conditions in Q4, as expected

## Outlook

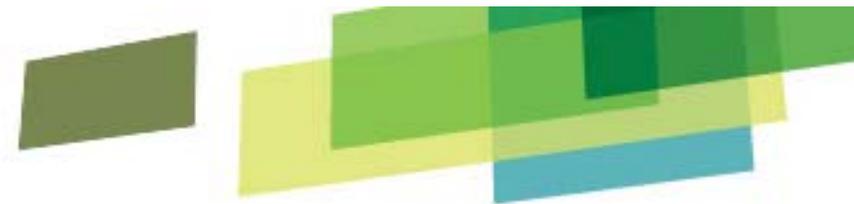
- Continue to improve our customer proposition
- Build team capability
- Extend network in FY09
  - ~3 new stores & over 20 refurbishments planned
- As stand alone division, focus on ROC
- Continuing tough trading conditions

## Financial Performance

23 November to 30 June 2008 (\$m)	2008
Revenue	2,454
EBITDA	145
Depreciation & Amortisation	(31)
<b>EBIT</b>	<b>114</b>
Total store sales growth (%)	2.4
Comparative store sales growth (%)	2.2
EBIT margin (%)	4.6
Store numbers (incl. Kmart Tyre & Auto)	445



# Resources - 2008 Full Year Performance



## Highlights

- Increased coal production for the Resources Division
- Record production and sales from Curragh
- Strong recovery following January 2008 flood events
- 25 per cent increase in divisional earnings
- Ongoing strong coal demand in constrained infrastructure environment
- Record prices for export coal in 2008/09
- Feasibility studies to expand Curragh and Bengalla mines continue

## Outlook

- High coal prices
- Volatile Australian dollar
- Ongoing constrained export coal chains
- Availability of key inputs & industry cost pressures continue
- Curragh metallurgical sales 6.5 - 6.9mt in 2008/09
- Significant increase in earnings in 2008/09

## Financial Performance

Year ended 30 June (\$m)	2008	2007	↑ %
Revenue	1,311	1,134	15.6
EBITDA	571	520	9.8
Depreciation & Amortisation*	(148)	(182)	18.7
<b>EBIT</b>	<b>423</b>	<b>338</b>	<b>25.1</b>
ROC (R12 %)	43.0	38.8	4.2pt
Coal Production ('000 tonnes)	14,318	13,754	4.1
Safety (R12 LTIFR)^	6.4	3.4	

\* Includes Stanwell rebate amortisation of \$58m in 2008 and \$120m in 2007

^ Curragh and Premier only



# Insurance - 2008 Full Year Performance



## Highlights

- Underwriting margins affected by severe weather and rate pressure
- Earnings growth in broking on like-for-like basis
- Record earnings result for WFI
- Restructuring program and new CEO in Lumley New Zealand
- Four bolt-on broking acquisitions during the year
- Divestment of non-core Koukia insurance software business completed

## Outlook

- Improvement in underwriting margins subject to weather events
- Stabilisation of rates with selective increases in commercial classes
- No exposure to equities due to conservative investment strategy
- Pursue process efficiencies
- Further bolt-on broking acquisitions

## Financial Performance

Year ended 30 June (\$m)	2008	2007*	↑ %
Gross Written Premium Underwritten	1,328	1,191	11.5
EBITA Underwriting	80	97	(17.5)
EBITA Broking	56	32	75.0
EBITA Other	9	1	n.m.
<b>EBITA Insurance Division</b>	<b>145</b>	<b>130</b>	<b>11.5</b>
EBIT Insurance Division <sup>^</sup>	132	120	10.0
Net Earned Loss Ratio (%)	65.4	62.4	(3.0) pts
Combined Operating Ratio (%)	98.0	94.2	(3.8) pts
EBITA Margin (Broking) (%)	26.7	27.1	(0.4) pts

\* Includes 8 months of OAMPS' result and 4 months of Crombie Lockwood's results

<sup>^</sup> EBIT is after amortisation of intangibles in 2008 of \$13m and 2007 of \$10m



# Industrial & Safety - 2008 Full Year Performance

## Highlights

- Operating revenue up 8.4% to \$1,309m
  - Growth in all businesses
  - Strong sales from resources and infrastructure sectors
- Earnings increased by 13.0% to \$130m
- Return on Capital increased to 16.8%, up from 15.6% last year
- Acquisitions including construction specialist Meredith Distribution

## Outlook

- Increasing exposure to growth markets while optimising positions in traditional markets
- Leveraging sourcing and pricing capabilities and disciplines
- Continuously improving value proposition and service ahead of the competition
- Earnings growth expected share of customers' spend

## Financial Performance

Year ended 30 June (\$m)	2008	2007	↑ %
Revenue	1,309	1,208	8.4
EBITDA	141	128	10.2
Depreciation & Amortisation of PPE	(11)	(13)	15.4
<b>EBIT</b>	<b>130</b>	115	13.0
EBIT / Revenue (%)	9.9	9.5	0.4 pt
ROC (R12 %)	16.8	15.6	1.2 pt
Safety (R12 LTIFR)*	4.5	4.6	

\* Includes Bullivants for 7 months in 2007



# Chemicals & Fertilisers - 2008 Full Year Performance

## Highlights

- Construction and commissioning of AN expansion
- Increased production across all chemical business units
- Improved contribution from all chemical business units
- Fertiliser sales volumes and revenue increased by 17 per cent and 55 per cent respectively
- Fertiliser contribution higher than previous year
- Chemicals revenue / volume mix increased from prior year due to Australian Vinyls acquisition and AN expansion

## Outlook

- Ammonia imports continue until disruption of gas supplies resolved
- AN production and sales will benefit from a full year's operation of expanded capacity
- AV will make a full year contribution
- Increased working capital due to fertiliser prices
- Current season outlook average on balance

## Financial Performance

Year ended 30 June (\$m)		2008	2007	↕ %
Revenue	Chemicals	464	248	87.1
	Fertilisers	533	345	54.5
		997	592	68.4
EBITDA		172	138	24.6
Depreciation & Amortisation of PPE		(48)	(37)	(29.7)
EBIT		124	101	22.8
Sales Volume ('000t):	Chemicals	605	449	34.7
	Fertilisers	1,057	901	17.3
ROC (R12 %)		13.1	16.7	(3.6) pt
Safety (R12 LTIFR)		3.0	2.3	



# Energy - 2008 Full Year Performance



## Highlights

- Record high international energy prices
- Successful integration of Coregas
- WA LNG project remained on budget but delayed due to Varanus Island incident
- Sale of 50 per cent share in UNIGAS joint venture

## Outlook

- LPG earnings dependent on international LPG prices and gas supply in Western Australia
- Pursue additional sales for the industrial, medical and specialty gas businesses through extended product supply
- Delayed contributions from the vertically integrated LNG project in 2008/09
- Pursue sales growth for LNG
- Continued assessment of new project opportunities

## Financial Performance

Year ended 30 June (\$m)	2008	2007	↕ %
Revenue	565	463	22.0
EBITDA	128	104	23.1
Depreciation & Amortisation <sup>^</sup>	(38)	(29)	(31.0)
<b>EBIT*</b>	<b>90</b>	<b>75</b>	<b>20.0</b>
ROC (R12 %)	11.6	17.9	(6.3)pts
LPG production ('000t)	168	186	(9.7)
Safety (R12 LTIFR)	6.3	2.0	

<sup>^</sup> Amortisation of intangibles \$1.3m (2007: \$0.2m)

\* Excludes gain realised on sale of division's 50% interest in UNIGAS joint venture



# Other Businesses - 2008 Full Year Performance

## Highlights

### Gresham Private Equity - Fund 1

- Riviera only remaining investment
- Wesfarmers' current investment \$26m

### Gresham Private Equity - Fund 2

- Wesfarmers' current commitment \$183m; capital invested \$161m
- Investments include: Barmenco, Australian Pacific Paper Products, Witchery, Noel Leeming, Silk Logistics Group, GEON and Anthology (Formerly Experiential Group)
- Revaluations are to Wesfarmers' earnings

### Gresham Private Equity - Fund 3

- Recently formed; Wesfarmers' initial commitment \$100m

## Financial Performance

Year ended 30 June (\$m)	Holding %	2008	2007
<b>Associates:</b>			
Gresham Private Equity - Fund 1	51	4	-
Gresham Private Equity - Fund 2	67	12	12
Gresham Partners	50	7	4
Wespine	50	8	8
Bunnings Warehouse Property Trust	23	-	47
Tax on relevant associates		(10)	(8)
<b>Sub-total</b>		<b>21</b>	<b>63</b>
Interest revenue		34	6
Dividend income - April 07 Coles Stake		32	-
Non-trading items		(102)	-
Other^		11	26
<b>Total</b>		<b>(4)</b>	<b>95</b>

^ Incl. BPML and self insurance, and in 2007 incl. \$5m profit on sale of Overseas & General and \$10m from settlement of Goninan dispute



# Operating Divisions



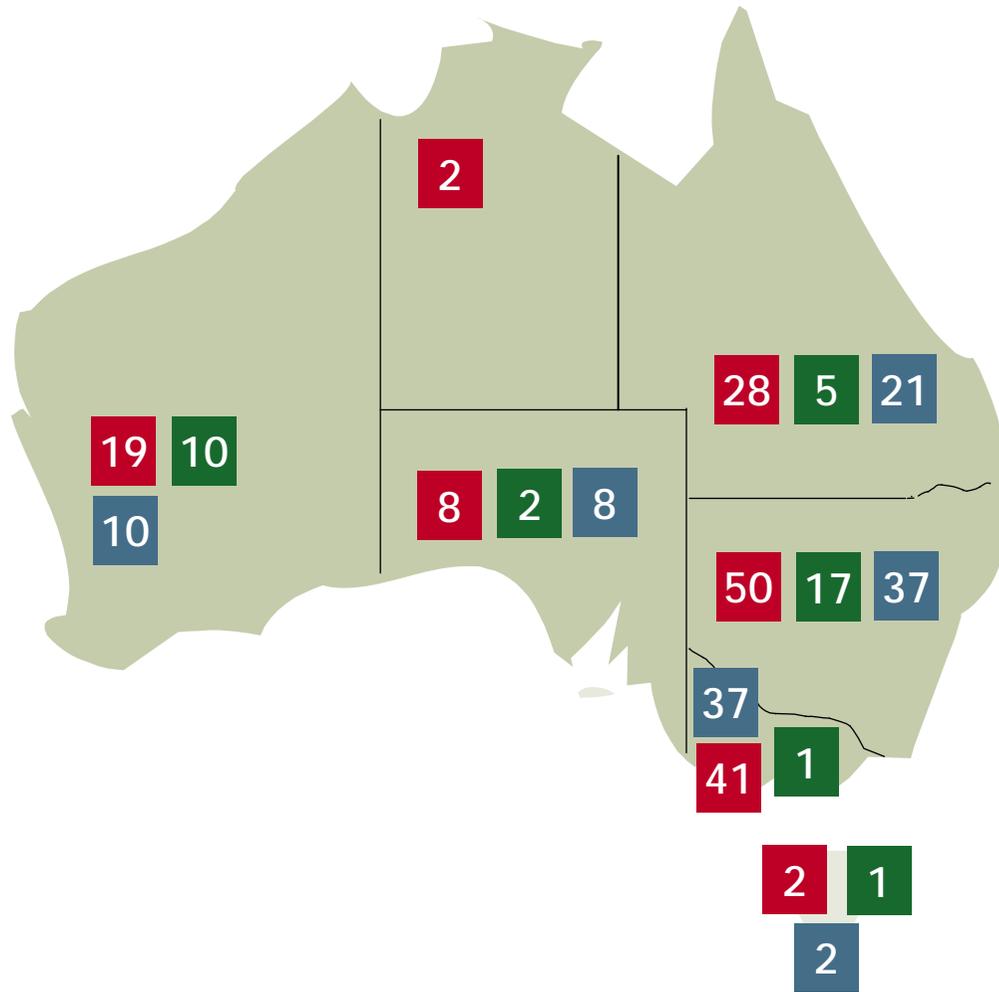
# Home Improvement & Office Supplies



WIDEST RANGE  
LOWEST PRICES  
BEST SERVICE



# Store Network at June 2008



- 165 Bunnings Warehouse Stores
- 61 Small format Bunnings Stores
- 115 Officeworks Stores

Excludes 14 Trade operational sites and 11 Harris Technology stores

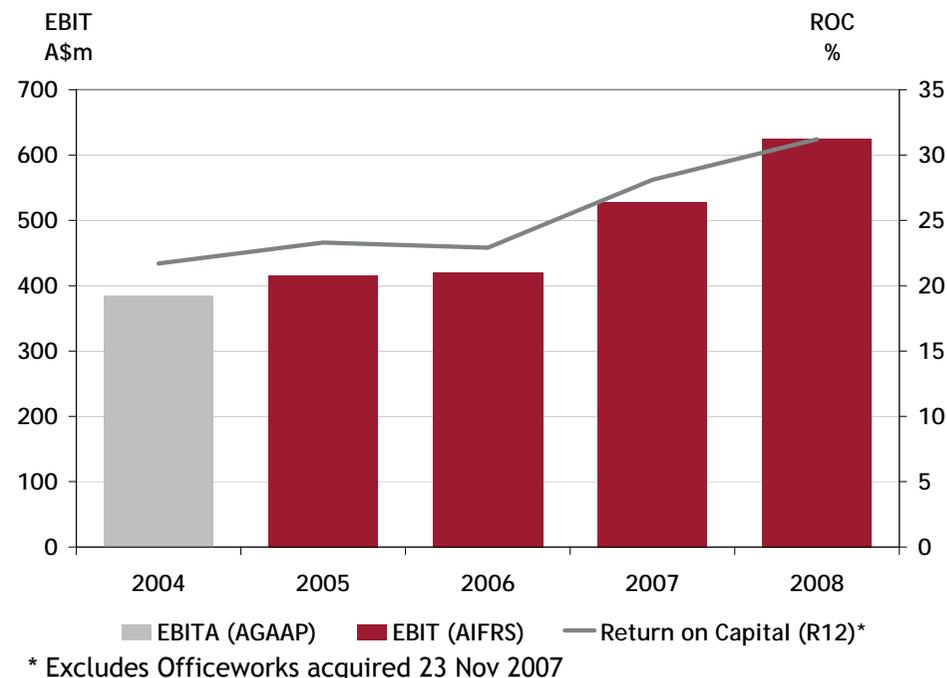


# Home Improvement & Office Supplies Performance

## Growth Strategies

### Home Improvement Strategies

Profitable sales growth	Strong focus on “driving the basics” - Price, Range & Service Dual store network investment - existing and new Warehouse store rollout continues - 10 to 14 warehouse store pa 2 distinct trade market segments - 13 trade specific sites now open
Improving customer service	Major focus within business Lifting investment in Team Member know-how Redeploying reduced admin hours to customer service
Innovation & improvement of the offer	Driving new product ranges Strong merchandising disciplines lifting existing ranges Refreshing and expanding “services” Website enhancements
Team member performance	Significant investment in training to lift service levels Supporting improved performance Continuing strong safety programme Diversity/employment branding strategies in place
Business improvements to lower costs	Ongoing systems investments progressing well Continued supply chain enhancements Better business disciplines Achieving a lower cost of doing business Positioning for climate change

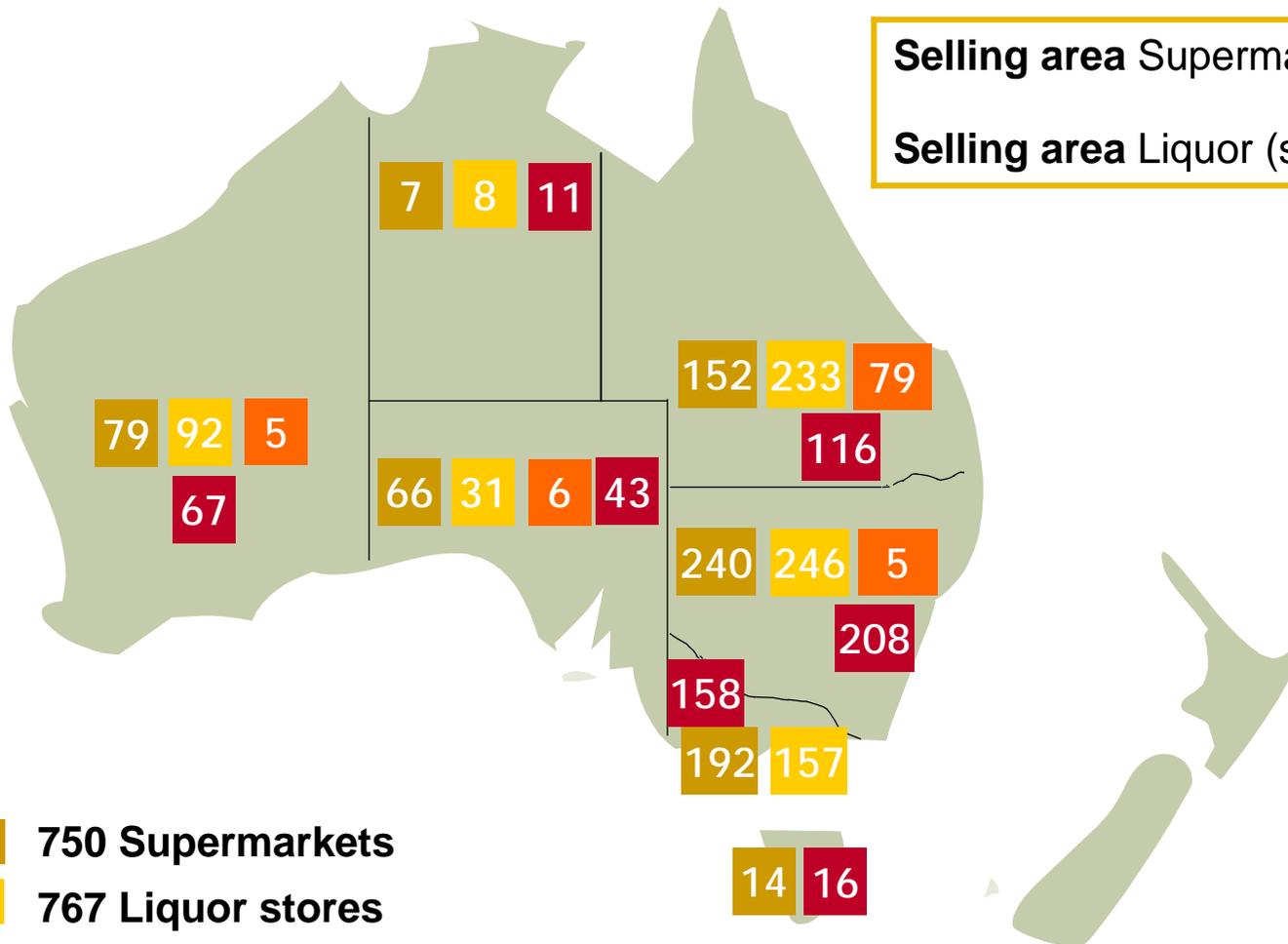
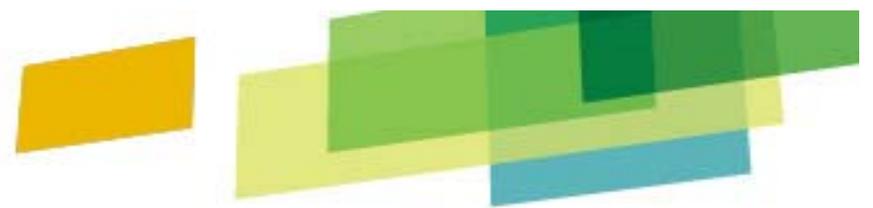


(A\$m)	2004 AGAAP	2005	2006	2007	2008
Revenue	3,846	4,065	4,276	4,939	6,160
EBITA	385	416	421	528	629
Amortisation	(50)	na	na	na	(4)
EBIT	335	416	421	528	625
<i>EBIT/Revenue Ratio</i>	<i>8.7%</i>	<i>10.2%</i>	<i>9.8%</i>	<i>10.7%</i>	<i>10.1%</i>

Coles



# Coles Store Network at 30 June 2008



<b>Selling area Supermarkets (sqm)</b>	1,551,858
<b>Selling area Liquor (sqm)</b>	268,898

- 750 Supermarkets
- 767 Liquor stores
- 95 Hotels
- 619 Convenience



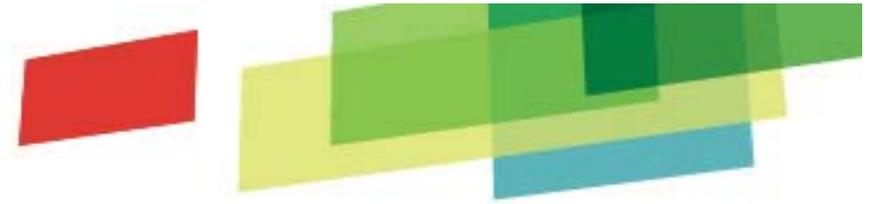
# Coles - Strategies



	Strategies	Details
Food	New business operating model	New top management appointments Streamlining of central and store functions Store / Customer focus Clearer accountabilities and aligned measures
	Capture logistics and IT efficiencies	Previous holistic supply chain strategy now segmented Accountabilities for deliverables clearly defined
	Key strategic customer programmes	Improve customer service, value and in-store communication Simplify range Improve Fresh offer
	Investment in store network	Currently defining new store model for deployment from 2009 Expansion focused on key “gaps” Planning underway to address lower performing stores
Liquor	Brand focussed operating model	Growth in 1 <sup>st</sup> Choice
	Targeting profitable growth	Reinvigorating Liquorland’s convenience offer Reinforce Vintage Cellars’ specialist credentials
	Increasing efficiencies and lowering costs	Leveraging broader Coles logistics infrastructure
Conv	Brand focussed operating model	Optimise store range
	Expand convenience offer	Leverage existing customer traffic
	Refurbishments and network expansion	Improve logistics system



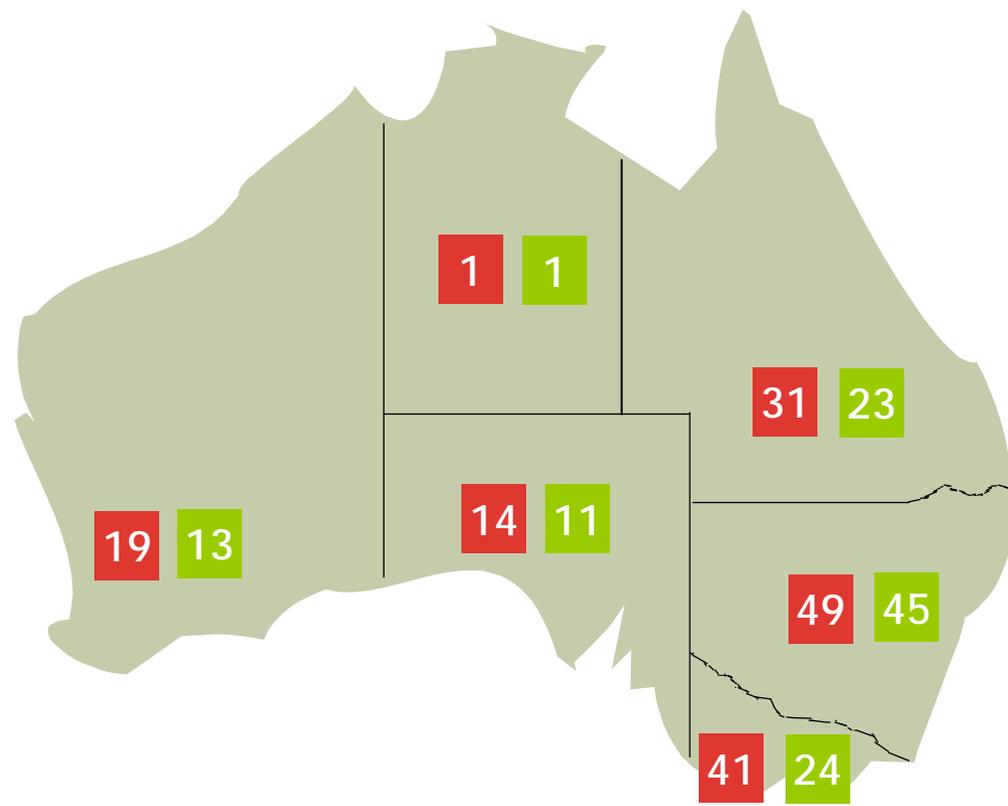
Target



 **Target.** 100% *happy*



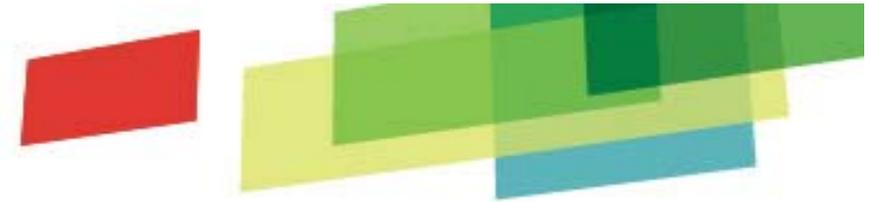
# Target Store Network at 30 June 2008



-  159 Target stores
-  118 Target Country stores



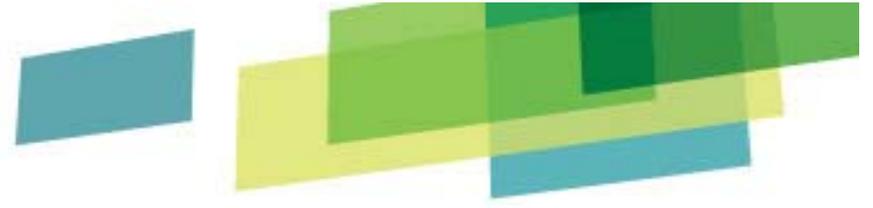
# Target - Strategies



Strategies	Details
Focus on fundamentals	<ul style="list-style-type: none"> <li>Meeting customer needs - range, price and service</li> <li>Management of discounting and markdowns</li> <li>In stock of wanted items</li> <li>New and exciting products</li> </ul>
Brand relaunch	<ul style="list-style-type: none"> <li>An evolution of the “100% Happy”</li> <li>A philosophy and positioning that is unique</li> <li>Leveraging an emotional connections</li> </ul>
Differentiation	<ul style="list-style-type: none"> <li>Designer for Target programme</li> <li>Promote, protect and expand our quality reputation</li> <li>Sustainable products</li> </ul>
Store network development	<ul style="list-style-type: none"> <li>Up to 15 new stores to open per year (~10 to be Targets)</li> <li>Investment in existing stores - ambience programme</li> </ul>
Customer service	<ul style="list-style-type: none"> <li>Ease of store shopping</li> <li>Targeted increased service</li> <li>Research leads our offer</li> </ul>
Team member performance	<ul style="list-style-type: none"> <li>Reward and recognition</li> <li>Align staff with “100% Happy” ethos</li> </ul>
Business improvements to lower costs	<ul style="list-style-type: none"> <li>Major systems improvements</li> <li>Leveraging increased sales and volumes</li> </ul>



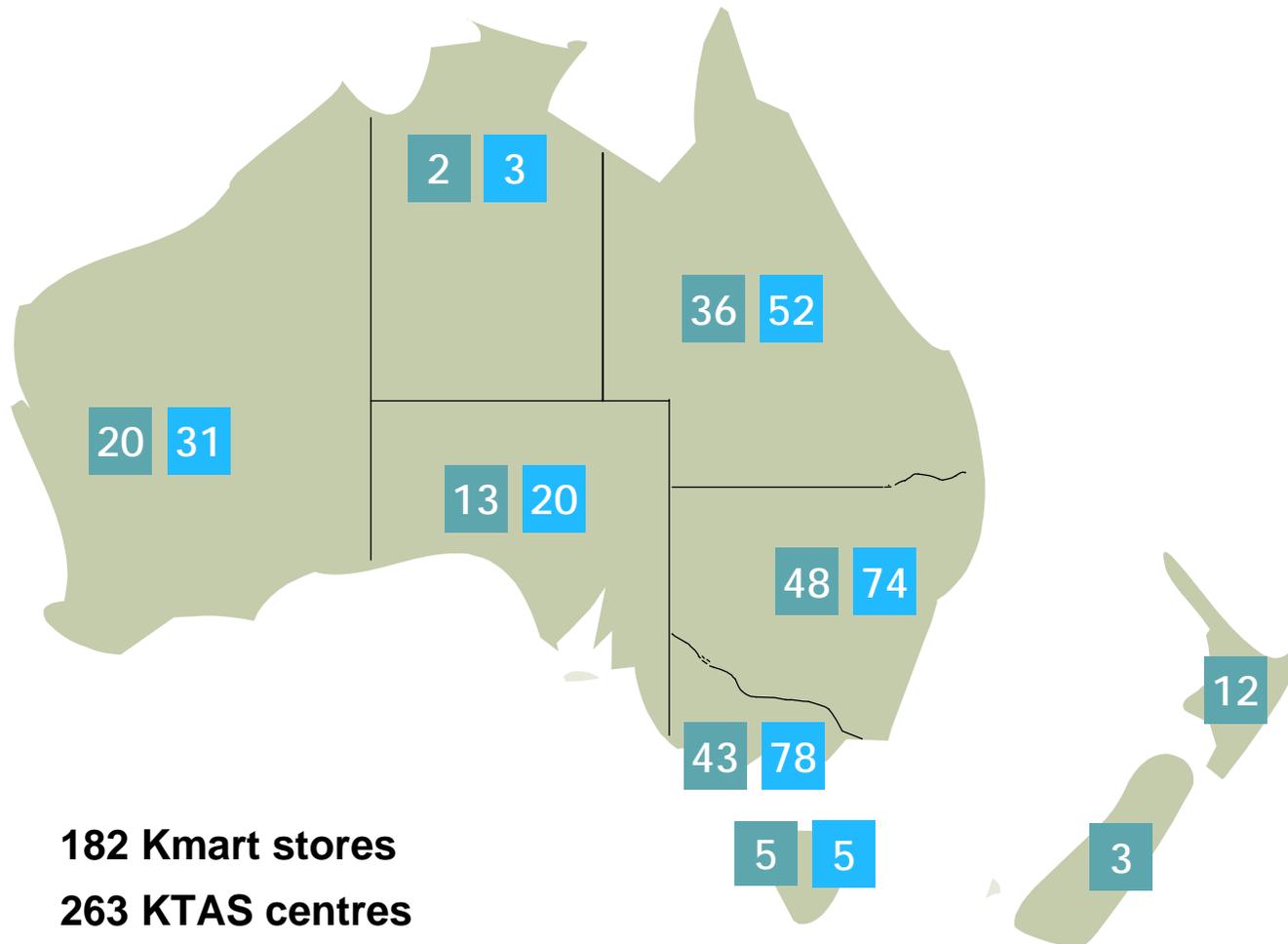
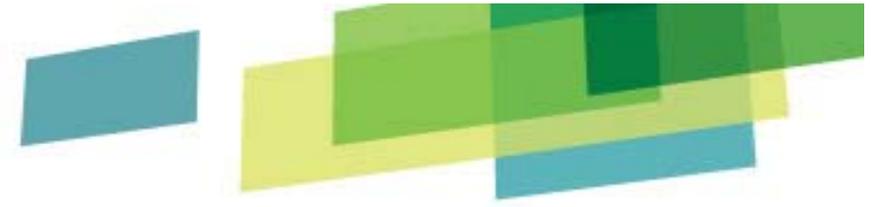
Kmart



where good times start



# Kmart Store Network at 30 June 2008



■ 182 Kmart stores  
■ 263 KTAS centres



# Kmart Strategies

Strategies	Details
Customer Value Proposition	<ul style="list-style-type: none"> <li>Improve customer emotional engagement with Kmart</li> <li>Balanced offer to attract families</li> <li>Target the value segment</li> </ul>
Product Leadership	<ul style="list-style-type: none"> <li>Products for casual and leisure lifestyle</li> <li>Leverage market share to build key destination categories</li> <li>Improve quality of own Brand products</li> </ul>
Affordable Offer	<ul style="list-style-type: none"> <li>High volume everyday value items</li> <li>Exciting events and sales</li> </ul>
End-to-end Execution	<ul style="list-style-type: none"> <li>Improve speed to market and consistency of execution</li> <li>Improve operational efficiencies and effectiveness</li> <li>Continue to evolve offer</li> <li>Improve flow of inventory</li> </ul>
Store Experience	<ul style="list-style-type: none"> <li>Develop clean, simple stores with flexible layout</li> <li>Investment in new stores (5-10 pa) and refurbishments (7yr cycle)</li> </ul>
Cost of Doing Business	<ul style="list-style-type: none"> <li>Optimise efficiency of supply chain</li> <li>Reduction in shrinkage</li> </ul>
People	<ul style="list-style-type: none"> <li>Build team capability</li> <li>Develop clear accountability model</li> </ul>



# Resources



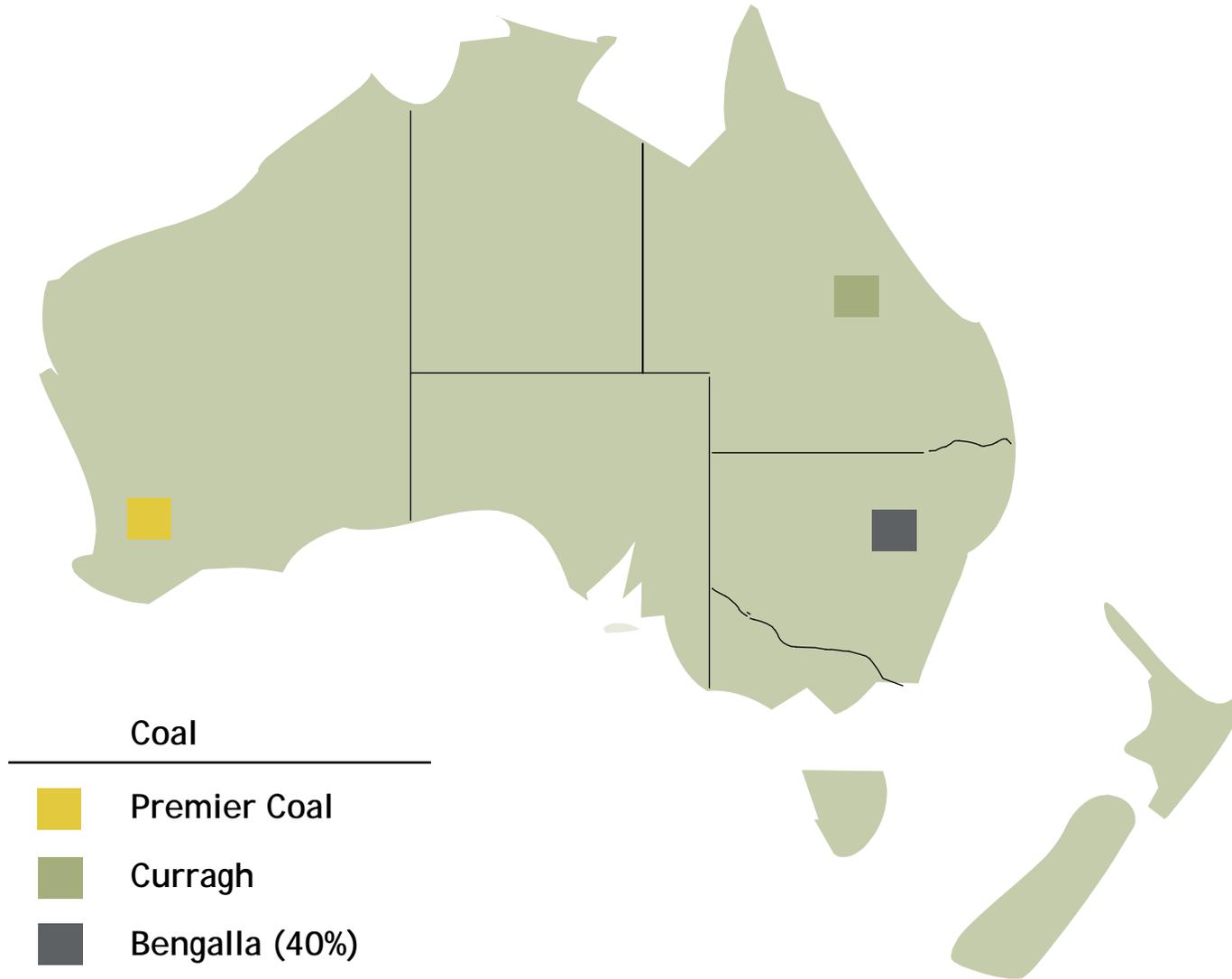
**URRAGH**

 **Premier Coal**

 **BENGALLA**



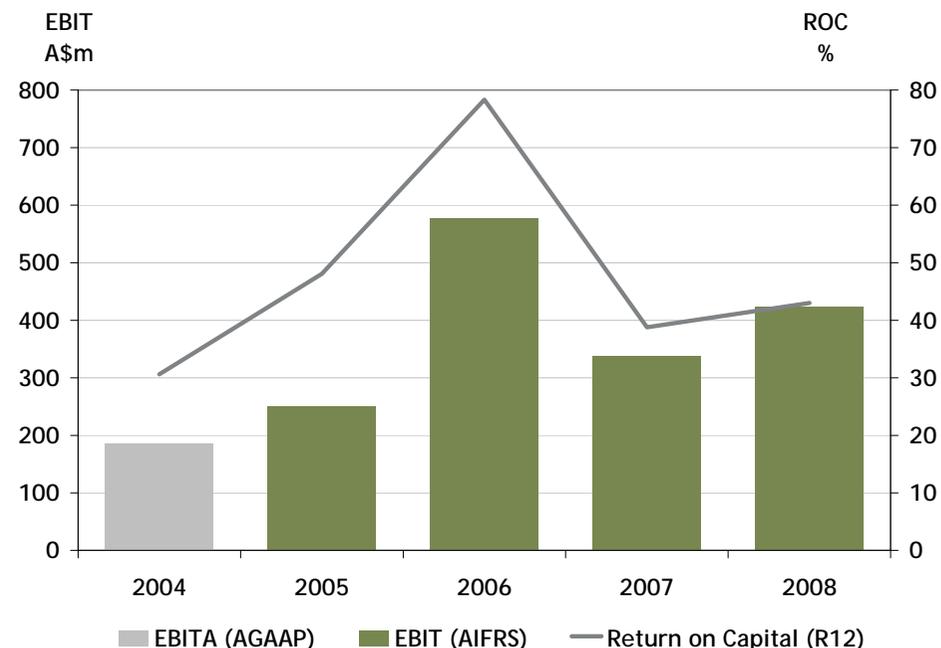
# Resources - Locations



# Resources - Performance



Growth Strategies	
Opportunities / Challenges	Strategic initiatives
Strong export customer demand	Maximise export sales Long-term export contracts in place Optimise sales mix Maintain export price relativity
Cost pressures	Cost reduction programmes
Infrastructure constraints	Closely monitor and capture opportunities to export as soon as capacity becomes available
Increase coal production	Curragh feasibility study Bengalla expansion
Extend product and market reach	Evaluate acquisitions that offer economies of scale or downstream benefits Steelmaking raw materials
Sustainability	Coal21 Safety and environmental performance



(A\$m)	2004 AGAAP	2005	2006	2007	2008
Revenue	628	764	1,304	1,134	1,311
EBIT	186	251	578	338	423
<i>EBIT/Revenue Ratio</i>	29.6%	32.9%	44.3%	29.8%	32.3%
Stanwell Amortisation	-	4	81	120	58



# Resources - Sales

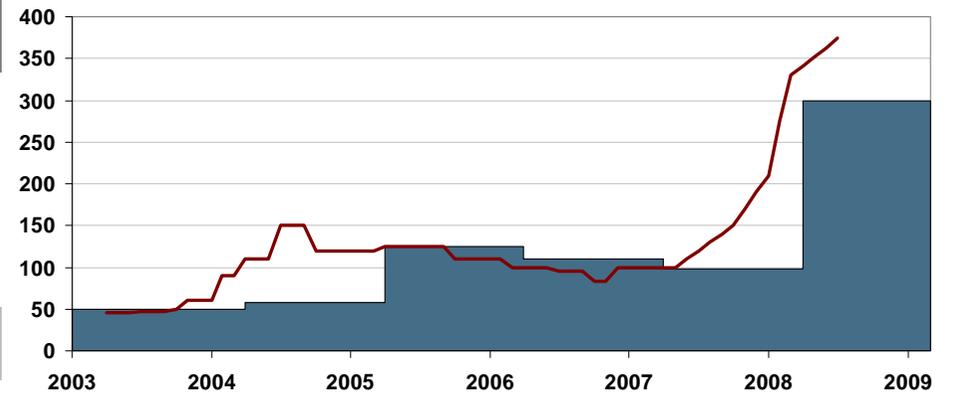
## Coal Sales Volumes by Mine (FY08)

Mine (mtpa)	Domestic Steaming	Export Steaming	Export Metallurgical	Total
Curragh, QLD	2.4		6.5	8.9
Premier, WA	2.9			2.9
Bengalla*, NSW	1.0	4.6		5.6
<b>Total</b>	<b>6.3</b>	<b>4.6</b>	<b>6.5</b>	<b>17.4</b>

\* 100% volumes, Wesfarmers interest is 40%

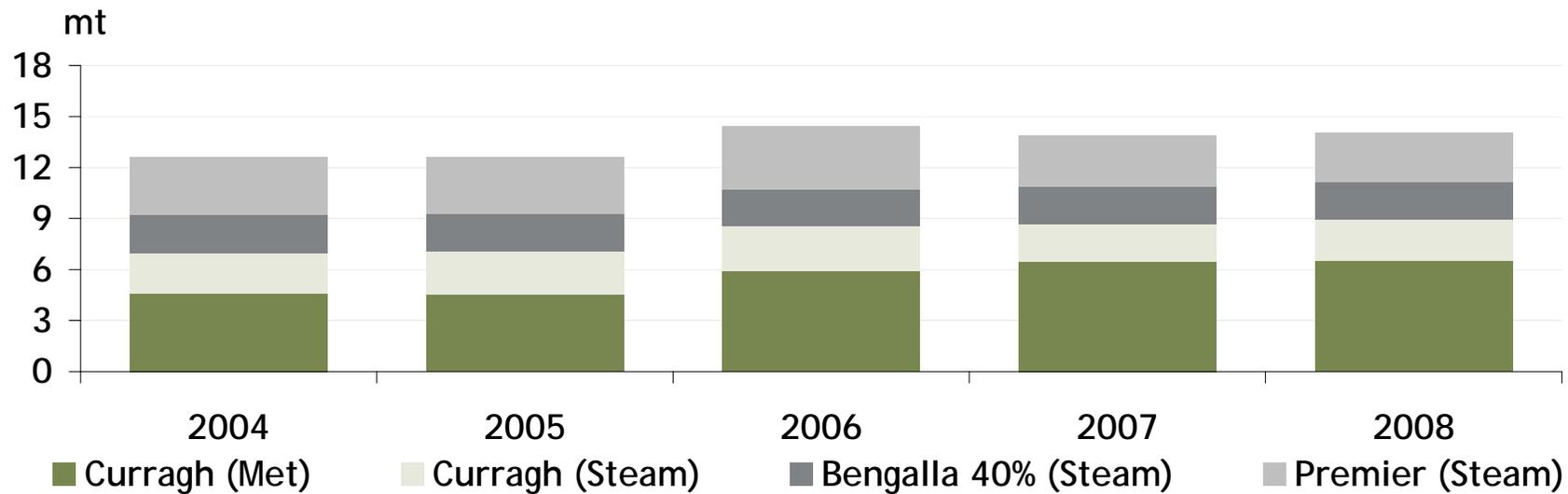
## Australian Hard Coking Coal Prices

US\$/Tonne (Nominal) FOB Australia (annual verse spot)



Source: Barlow Jonker, Tex Report, Macquarie Research

## Historic Coal Sales Volumes by Mine



# Resources

## Curragh and Bengalla Expansion Studies

### Curragh Expansion Study

- Feasibility study to expand exports to 8.0 - 8.5mtpa
- Upgrade of CHPP to 2,200tph
- Additional overburden removal capacity required
  - Truck and shovel or in pit conveying options
- Blackwater Creek diversion
  - Additional coal reserve
- Market development proceeding
- Additional export volume from FY10 dependent on infrastructure constraints

### Bengalla Expansion Study

- Development consent approval granted
- Potential expansion from 8.7mtpa to 10.7mtpa ROM
- Expansion timing dependent on infrastructure constraints



# Insurance



  
**WESFARMERS FEDERATION**  
INSURANCE LIMITED

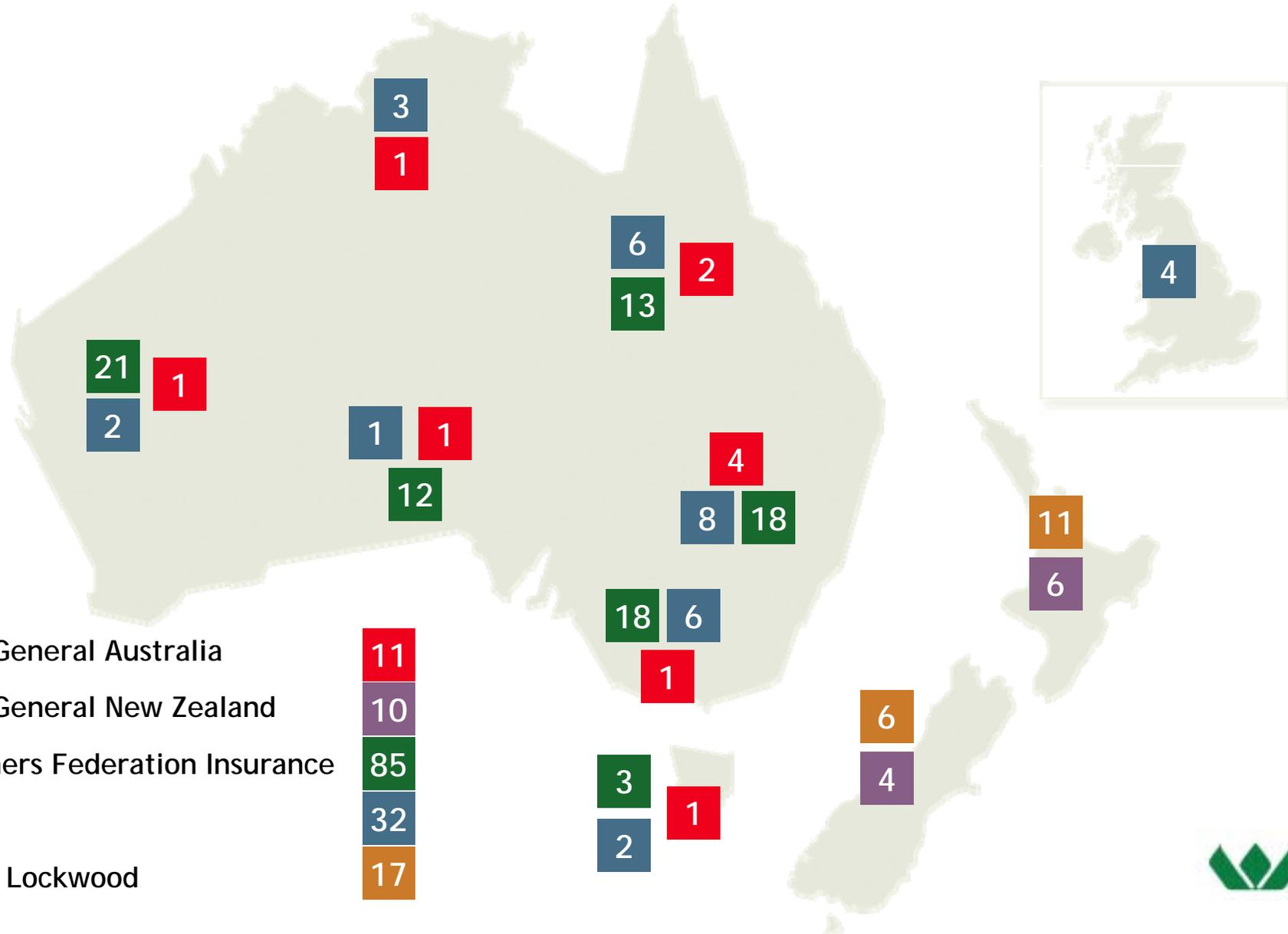
**Lumley** 

  
**OAMPS**

**CROMBIE & LOCKWOOD**  
New Zealand's Insurance Brokers

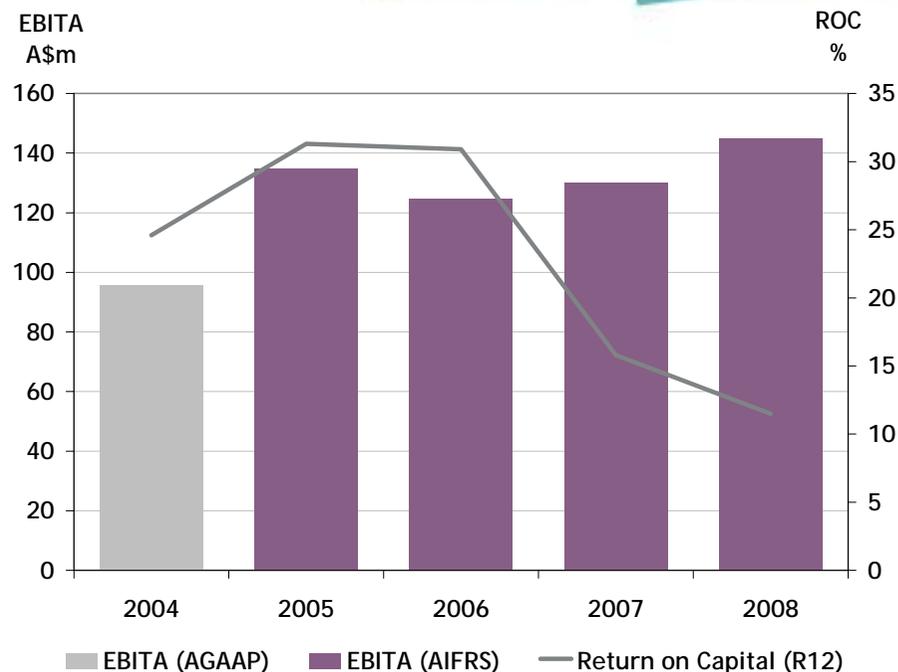


# Insurance - Locations



# Insurance - Performance

Growth Strategies			
Opportunities	Strategies		
Underwriting	Business improvement Capital New business	Australian license/capital consolidation System alignment and upgrade Enhanced focus on risk selection Strengthen MCR to achieve A- ringfencing YourInsuranceGroup Retail distribution opportunities	
	Broking	Business improvement Acquisitions New business	Collaboration between OAMPS and Crombie Lockwood Process and systems alignment Continue broker acquisition programme Economies of scale for larger brokers Expansion of ancillary earnings
		Division	Building the best team Leverage distribution network Acquisition opportunities



(A\$m)	2004 AGAAP	2005	2006	2007	2008
Gross Written Premium (underwriting)	787	1,020	1,026	1,191	1,328
Broking revenue	na	na	na	119	209
EBITA Underwriting	96	133	122	97	80
EBITA Broking	na	na	na	32	56
EBITA Other	0	2	1	1	9
EBITA Insurance Division	96	135	125	130	145
EBIT Insurance Division	88	135	125	120	132
<i>Combined Operating Ratio</i>	<i>86.3%</i>	<i>86.1%</i>	<i>88.1%</i>	<i>94.2%</i>	<i>98.0%</i>

The above table includes Lumley from Oct 2003, OAMPS from Nov 2006, and Crombie Lockwood from Mar 2007



# Insurance - Underwriting Performance

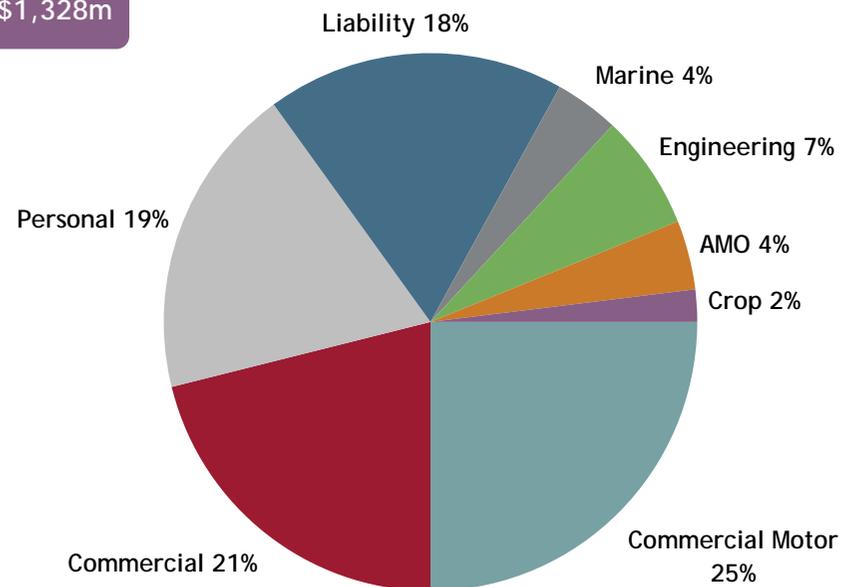


## Key Performance Indicators

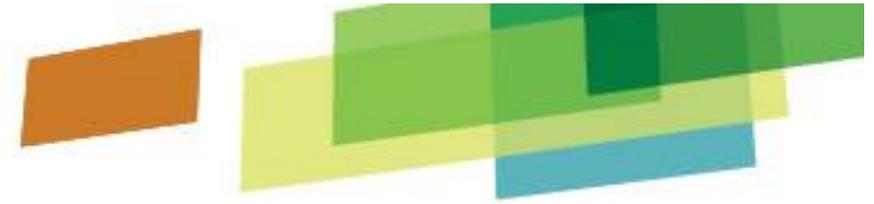
Year ended 30 June (%)	2008	2007	↑ %pt
Gross Earned Loss Ratio	<b>64.8</b>	60.8	(4.0)
Net Earned Loss Ratio	<b>65.4</b>	62.4	(3.0)
Reinsurance Expenses (% GEP)	<b>24.6</b>	25.9	1.3
Exchange Commission (% RI excl XOL)	<b>24.6</b>	26.9	(2.3)
Commission Expense (% GWP)	<b>13.9</b>	13.8	(0.1)
Total Earned Expenses (% GEP)	<b>29.4</b>	29.1	(0.3)
Combined Operating Ratio (% NEP)	<b>98.0</b>	94.2	(3.8)
Insurance Margin (% NEP)	<b>5.9</b>	9.5	(3.6)

## FY08 Gross Written Premium by Class of Business

Total: \$1,328m



# Industrial & Safety



## Australia

“All your workplace needs”

**Blackwoods**  
→→→

Safety Specialist

**Protector  
Alsafe** 

Industrial Specialists

**Bullivants**  
HANDLING SAFETY

**Total**  
FASTENERS  
(formerly  
Mullings Fasteners)

**MOTION**  
INDUSTRIES

## New Zealand

**Blackwoods Paykels**  
NZ'S LARGEST RANGE OF ENGINEERING SUPPLIES AND TECHNICAL SERVICES

**NZ Safety**  
Specialists in Safety & Protection

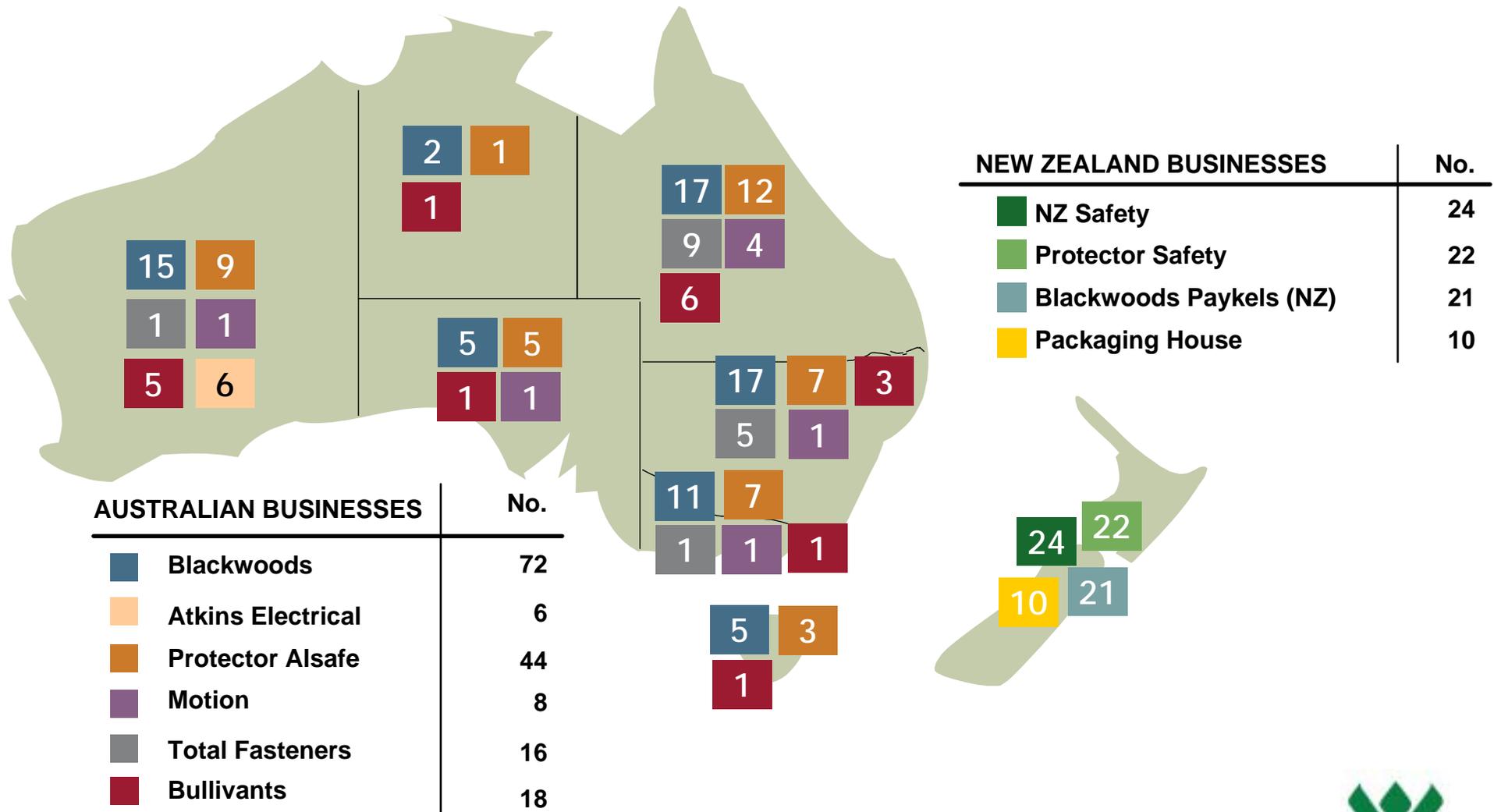
**protector safety**

**Packaging House**  
Building partnerships, delivering solutions



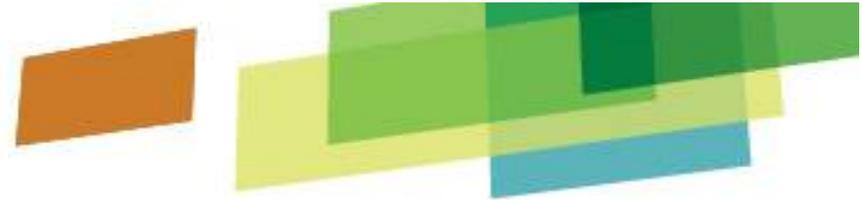
# Industrial & Safety

## Distribution Network: 241 branch locations



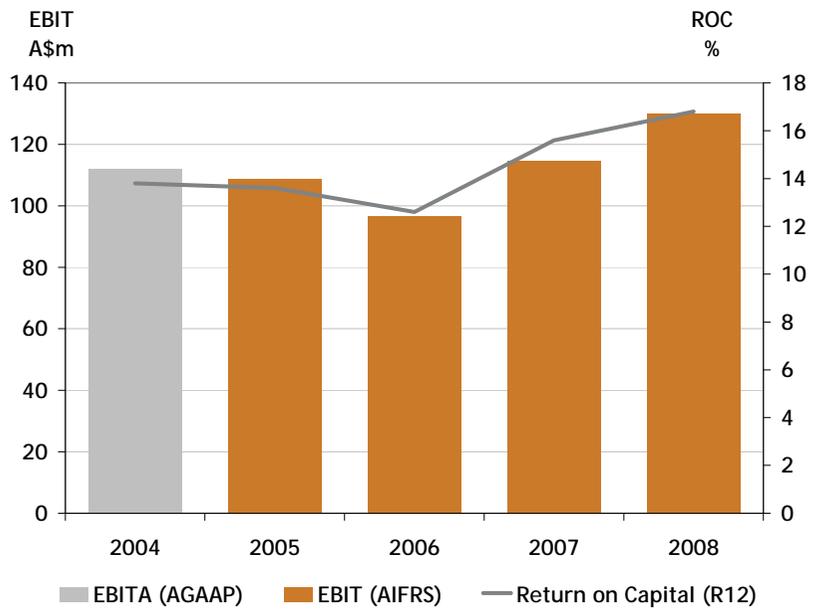
As at 1 July 2008





# Industrial & Safety - Performance

Growth Strategies	
Opportunities	Strategic Initiatives
Increase sales to existing customers	Ongoing focus on customer service and delivery performance Developing capabilities and resources of our sales teams Better value propositions
Improve metropolitan sales performance	Small customer targeting Telesales development Marketing and brand support
Target higher growth sectors	Expanding range of services Targeting growth sectors through sales force focus Acquisitions increasing exposure to high growth sectors
Leverage positions	Further expansion - strengthening Blackwoods' leadership - complementary acquisition in growth sectors



(A\$m)	2004 AGAAP	2005	2006	2007	2008
Revenue	1,151	1,175	1,164	1,208	1,309
EBITA	112	109	97	115	130
Goodwill Amortisation	(25)	na	na	na	na
EBIT	87	109	97	115	130
<i>EBITA/Revenue Ratio</i>	<i>9.7%</i>	<i>9.3%</i>	<i>8.3%</i>	<i>9.5%</i>	<i>9.9%</i>



# Chemicals & Fertilisers



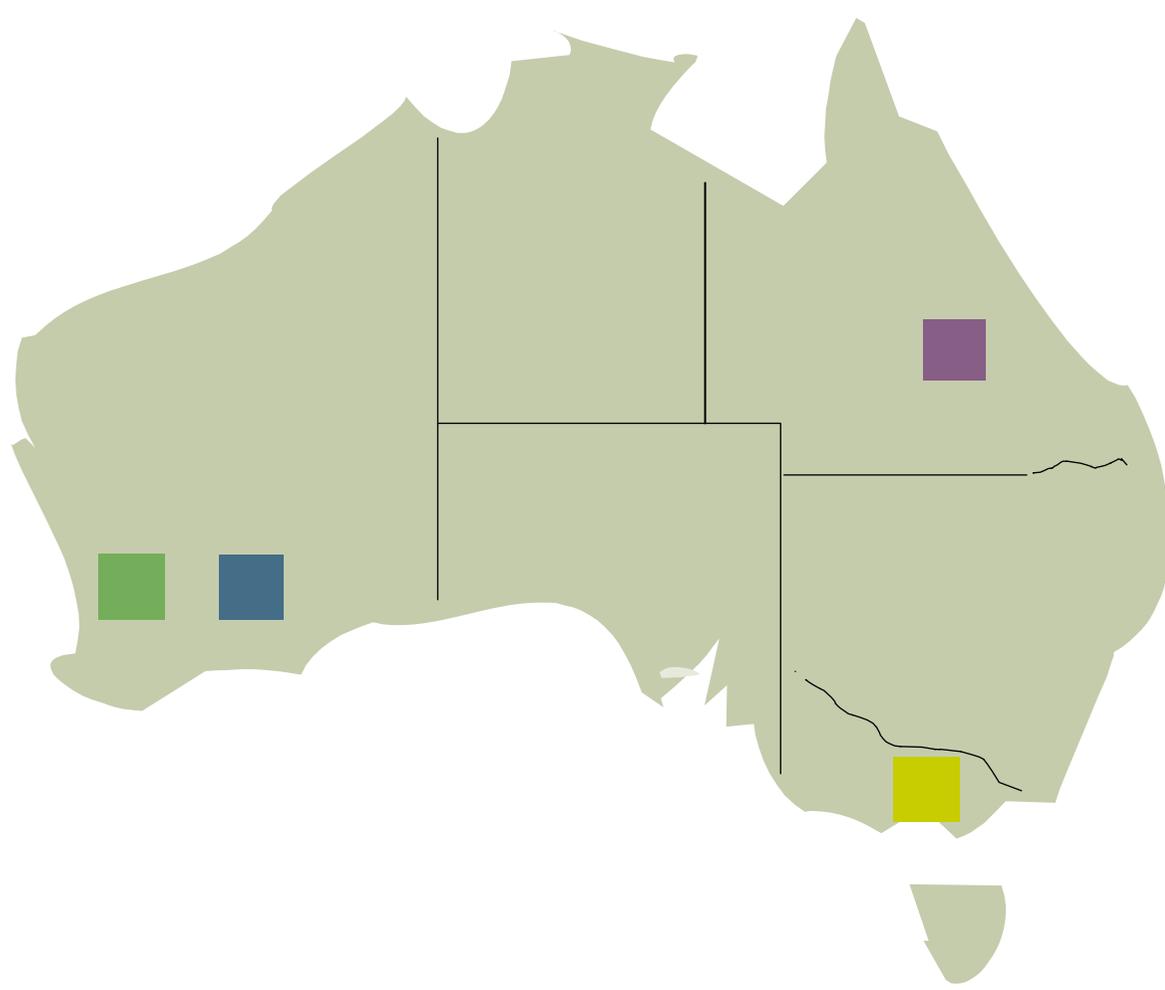
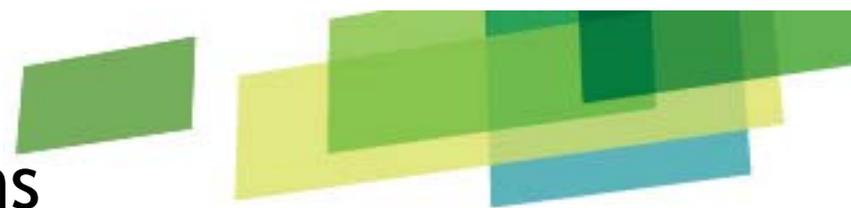
**AGR**

**CSBP**

**QNP**



# Chemicals & Fertilisers - Locations



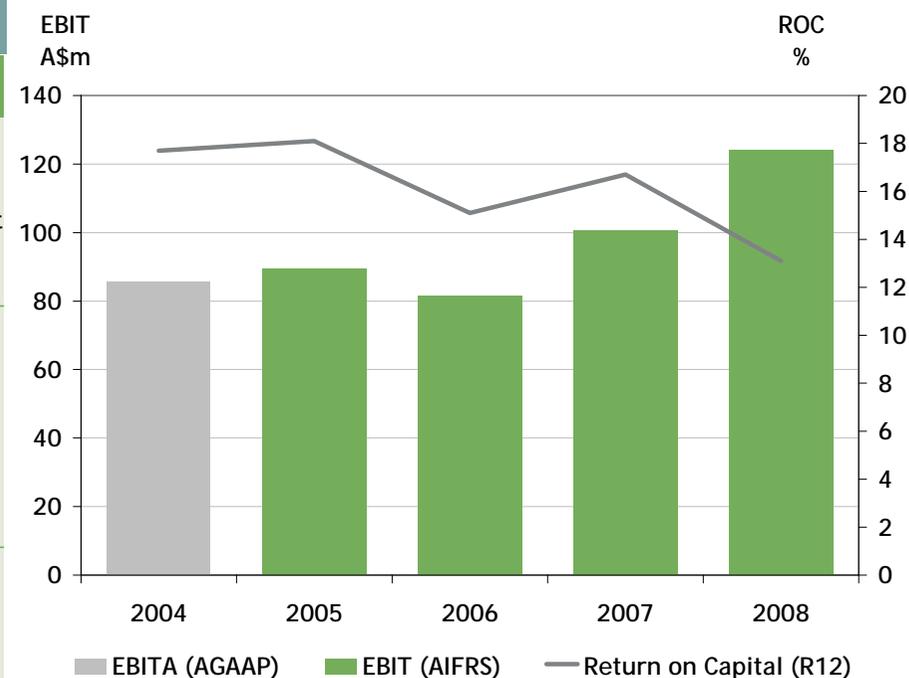
	<b>CSBP fertilisers</b>	
	Manufacturing plant	5
	Import and distribution centres	5
	Depots	6
	Regional Sales Representatives	27
	Sales agents	135
	<b>CSBP chemicals</b>	
	Manufacturing plants	10
	<b>AV Manufacturing plants</b>	2
	<b>QNP (50%)</b>	
	Manufacturing plants	4



# Chemicals & Fertilisers - Performance

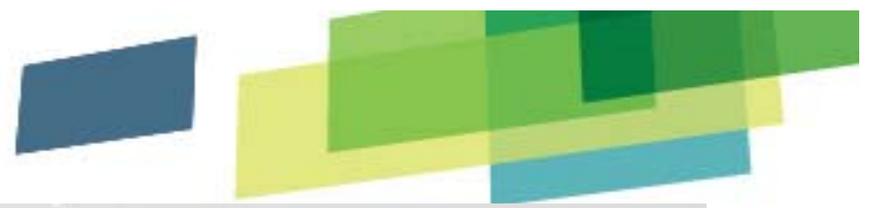
## Growth Strategies

	Opportunities / Challenges	Strategies
Chemicals	Maintain and grow business	Kwinana AN duplication (+235ktpa) Upgrade of QNP (+30ktpa) underway
	Improve performance of sodium cyanide business and identify opportunities for growth	Focus on plant performance achieving better output \$15 million expansion underway Investigating further growth opportunities
Fertilisers	Continue to develop liquid fertilisers	Local manufacture from Feb 2008 Expanded regional manufacturing
	Optimise cost and capital	Improved inventory management Shift fixed cost to variable
	More tailored market approach	Upgrade of business (IT) systems Improved market analysis Ongoing product development
General	Growth opportunities	Dedicated business development team
	Improved capabilities and people development	Improved training and safety focus Compliance & Reliability departments
	Sustainability	Finalise sustainability framework

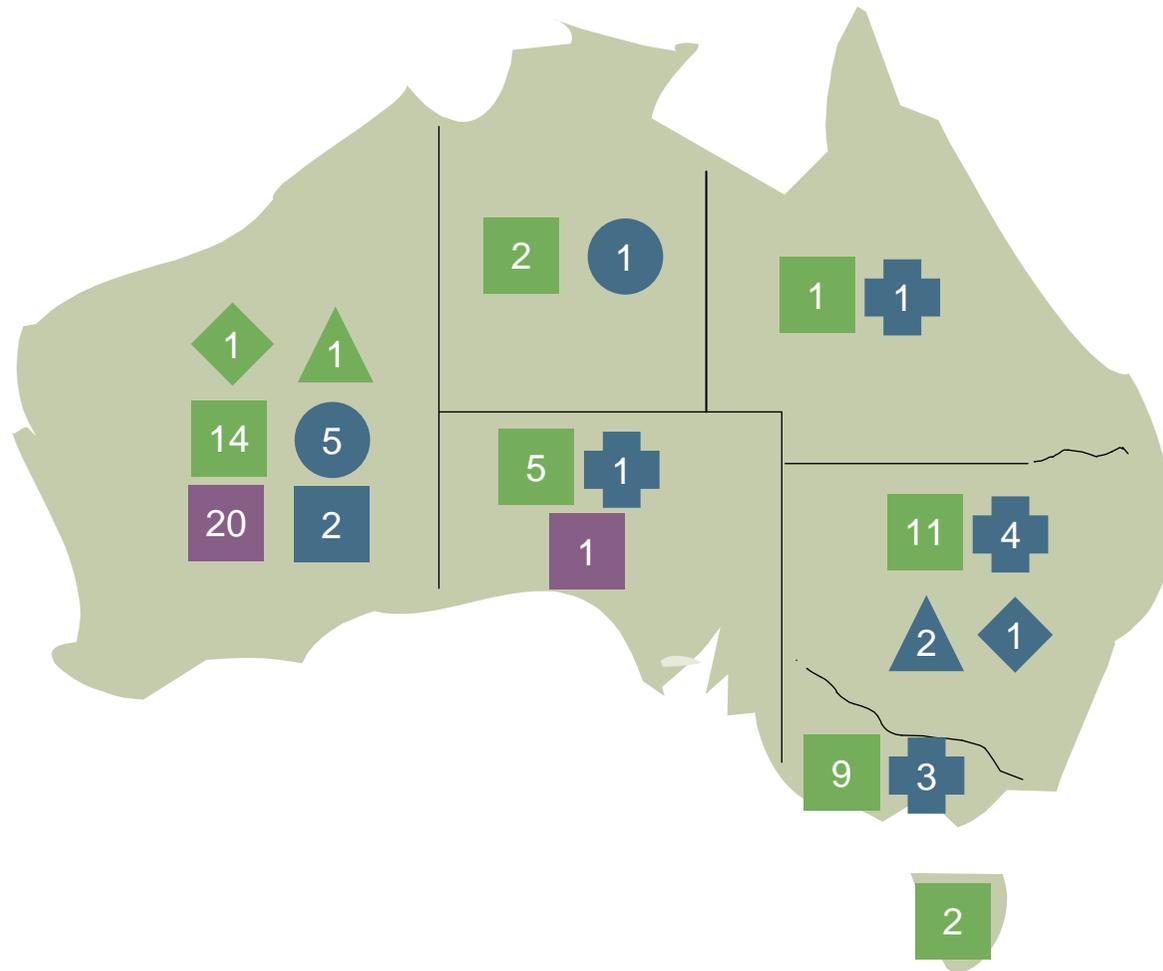


(A\$m)	2004 AGAAP	2005	2006	2007	2008
Revenue	519	587	595	592	997
EBIT	85	89	81	101	124
<i>EBITA/Revenue Ratio</i>	<i>16.5%</i>	<i>15.2%</i>	<i>13.7%</i>	<i>17.0%</i>	<i>4.8%</i>
Sales Volumes - Chemicals (kt)	442	456	490	449	605
Sales Volumes - Fertilisers (kt)	1,062	1,120	959	901	1,057

# Energy



# Energy - locations



## Industrial, medical and specialty gases

- Air separation units (ALWA)
- ◆ Air separation units (Coregas)
- ▲ Hydrogen/acetylene plants (Coregas)
- Industrial gas depots/branches (ALWA)
- ⊕ Industrial gas depots/branches (Coregas)

## LPG & LNG

- LPG depots/branches
- ◆ LPG extraction facility
- ▲ LNG production facility

## Power generation

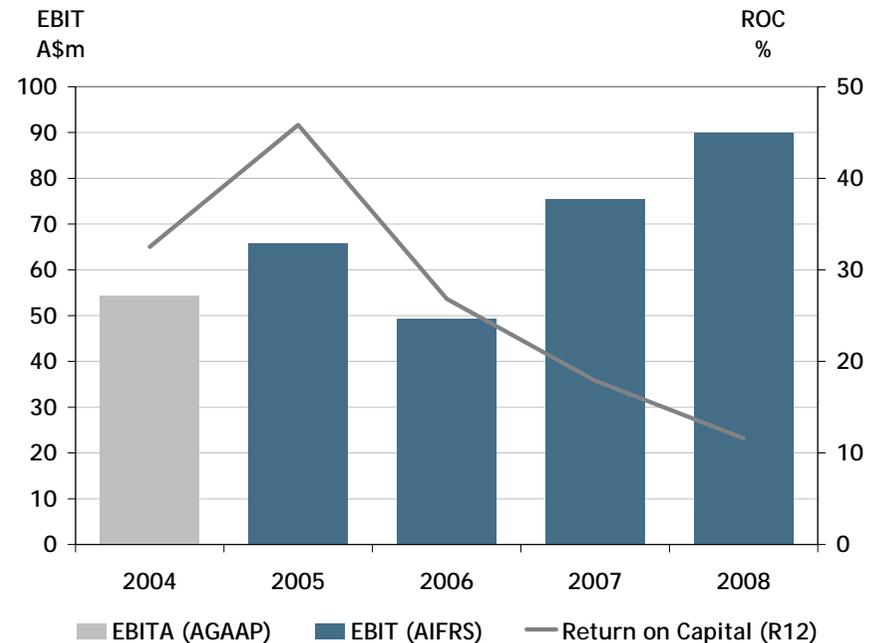
- Power stations owned and/or operated



# Energy - Performance

## Growth Strategies

Strategies	Segment
Improve - Existing Businesses	Industrial gas growth in: <ul style="list-style-type: none"> <li>• eastern states sales; and</li> <li>• oil and gas sector</li> </ul>
	Maximise LPG production
	LPG distribution: <ul style="list-style-type: none"> <li>• customer focus; and</li> <li>• controllable costs</li> </ul>
Expand - Deliver Projects	Pursue new power generation projects
	Industrial gas - supply projects
	LNG - WA Project: <ul style="list-style-type: none"> <li>• Plant / Distribution</li> <li>• HDV market development</li> <li>• Power stations</li> </ul>
Evaluate - New Opportunities	LNG projects - east coast Other alternative fuels and renewables



(A\$m)	2004 AGAAP	2005	2006	2007	2008
Revenue	381	398	372	463	565
EBIT	54	66	49	75	90
<i>EBITA/Revenue Ratio</i>	14.3%	16.6%	13.3%	16.3%	15.9%



# Energy - Businesses



## Activities

distributor and marketer of liquefied petroleum gas (LPG) and gas appliances to a broad range of domestic, commercial, autogas and industrial customers

## Sales Volumes

	226,909T LPG
2007/08 Actual:	3,613T LNG

## Sites

Depots	36
Branches	15
Commission agents	30
Franchisees	13
Dealers	558

Customers	258,000
-----------	---------

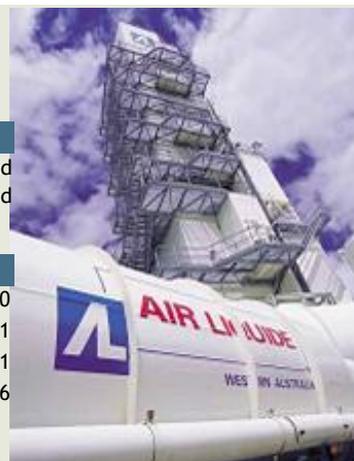


## Activities

design, construction, operation and maintenance of both company-owned and customer-owned power stations

## Operations

MW installed:	90
GWh generated per annum:	351
Power stations:	21
Customers:	6



## Activities

Air Liquide WA is a joint venture between Wesfarmers (40%) and Air Liquide Australia manufacturing and supplying a range of industrial medical and specialty gases

## Operations

Air Separation Plants:	
Kwinana:	Capacity 285 TPD Oxygen
Hismelt:	Capacity 880 TPD Oxygen
Carbon Dioxide Plants:	
BHP Billiton:	No longer exists
CSBP:	Capacity 130 TPD
Cylinder Filling Operations:	2
Branches:	3 in Western Australia 1 in Northern Territory
Agents:	72
Customers:	12,400



## Activities

Production, distribution and marketing of industrial and medical gases on Australia's east coast.

## Operations

Port Kembla Air Separation Unit:	Capacity: 1,200 TPD Oxygen
Hydrogen Plant:	1000 m3/hr
Acetylene plant:	200 m3/hr
Cylinder filling operations:	5
Specialty gas laboratory:	20 cylinders/day
Customers:	9,500



## Activities

owns and operates a liquefied petroleum gas (LPG) extraction facility in Western Australia supplying Kleenheat Gas domestically and export markets

## Production Volume

2007/08 Actual:	167,635T
-----------------	----------

## Sales Volumes

2007/08 Actual:	
Export:	50.7kT
Domestic:	119.1kT

Customers	2
-----------	---



# Other Businesses



## Gresham:

50% interest in Gresham Partners, an independent investment bank focused on financial advisory services, private equity investment and property investment funds. Wesfarmers also holds significant investments in Gresham's Private Equity Funds.

(A\$m)	2007	2008
<b>Profit before tax:</b>		
Gresham Partners	4	7
Gresham Private Equity	12	16



## Wespine (50%):

50:50 joint venture between Wesfarmers and Fletcher Building Limited. Wespine is a softwood sawmiller, specialising in the production of premium quality plantation timber for use in housing construction and furniture manufacturing.

(A\$m)	2007	2008
<b>Profit before tax</b>	<b>8</b>	<b>8</b>



## Bunnings Warehouse Property Trust (23%):

listed property trust, established in 1998 with a focus on warehouse retailing properties and, in particular, Bunnings Warehouses leased to Bunnings Pty Ltd, a wholly-owned subsidiary of Wesfarmers Limited.

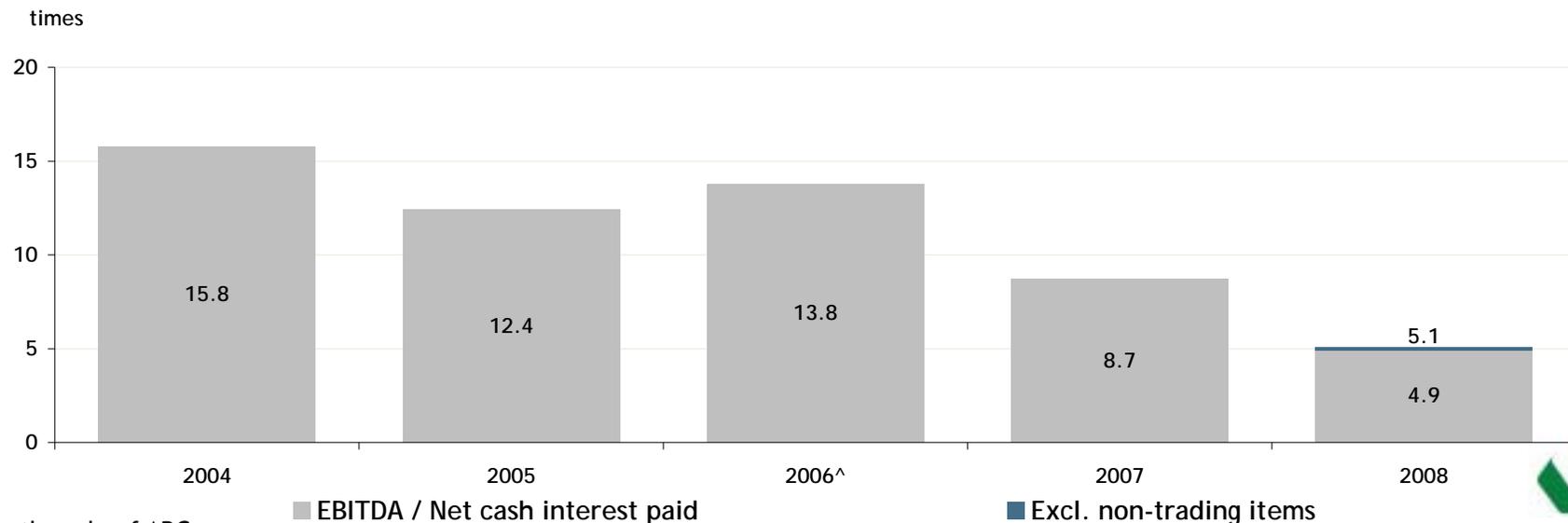
(A\$m)	2007	2008
<b>Profit before tax</b>	<b>47</b>	<b>-</b>



# Capital Management

- Net Debt / Equity of 47.4% at 30 June 2008
- Cash Interest Cover Ratio (rolling 12 months) to 30 June 2008 of 4.9 times, 5.1 times adjusted for non-trading items
- Working capital increased by \$661 million
  - Largely due to timing of creditor payments at year end
- Budget capital expenditure for FY09 \$2bn, up from \$1.2bn in FY08
- Dividend Investment Plan
  - Reinstated in February 2007
  - 75% underwritten for interim dividend (\$453 million raised)
  - No underwrite for final dividend, 1% discount

## Cash Interest Cover Ratio



<sup>^</sup> Excludes the sale of ARG

# Capital Expenditure (cash basis)

Year ended 30 June (\$m)	Actual 2008	Actual 2007
Home Improvement & Office Supplies	301	196
Coles	349	n/a
Target	47	n/a
Kmart	42	n/a
Resources	140	164
Insurance	17	15
Industrial & Safety	21	26
Chemicals & Fertiliser	201	199
Energy	118	78
Other	5	2
<b>Total</b>	<b>1,241</b>	<b>680</b>



# Outlook

- Coles focus intensifying
- Ongoing impact of downturn in consumer sentiment
- High prices and strong demand prospects for coal
- Continuing strong demand for our industrial products
- Signs insurance premiums are improving
- Ongoing capital expenditure in all businesses



# Investor Relations Contact

Wesfarmer's Public Affairs and Investor Relations

For further information on Wesfarmers including:

Mark Triffitt (Media) 61 8 9327 4281  
mtriffitt@wesfarmers.com.au

Annual reports

Financial results announcements

Presentations and webcasts

Corporate policies

Tanya Rybarczyk (Analysts) 61 8 9327 4323  
trybarczyk@wesfarmers.com.au

Please visit our website

**[www.wesfarmers.com.au](http://www.wesfarmers.com.au)**

## Address

Wesfarmers House

40 The Esplanade

Perth WA 6000

Fax: 61 8 9327 4320

## Important Notice and Disclaimer

- The material contained in this presentation is intended to be general background information on Wesfarmers Limited and its activities
- The information is supplied in summary form and is therefore not necessarily complete. Also, it is not intended that it be relied upon as advice to investors or potential investors, who should consider seeking independent professional advice depending upon their specific investment objectives, financial situation or particular needs
- The financial information contained in this presentation includes non-GAAP financial measures. For a reconciliation of these measures to the most comparable GAAP measure, please refer to half and full year financial statements filed with the Australian Stock Exchange
- Nothing in this release should be construed as either an offer to sell or a solicitation of an offer to buy or sell shares in any jurisdiction