

LJK/hgw

12 August 2002

Mr Brendan O'Hara Manager Companies Australian Stock Exchange Limited **PERTH WA 6000**

Dear Mr O'Hara

PRESENTATIONS TO CAPITAL MARKET INVESTORS

Attached is a slide pack for presentations to be given to capital market investors in Sydney and Melbourne on 12-13 August 2002.

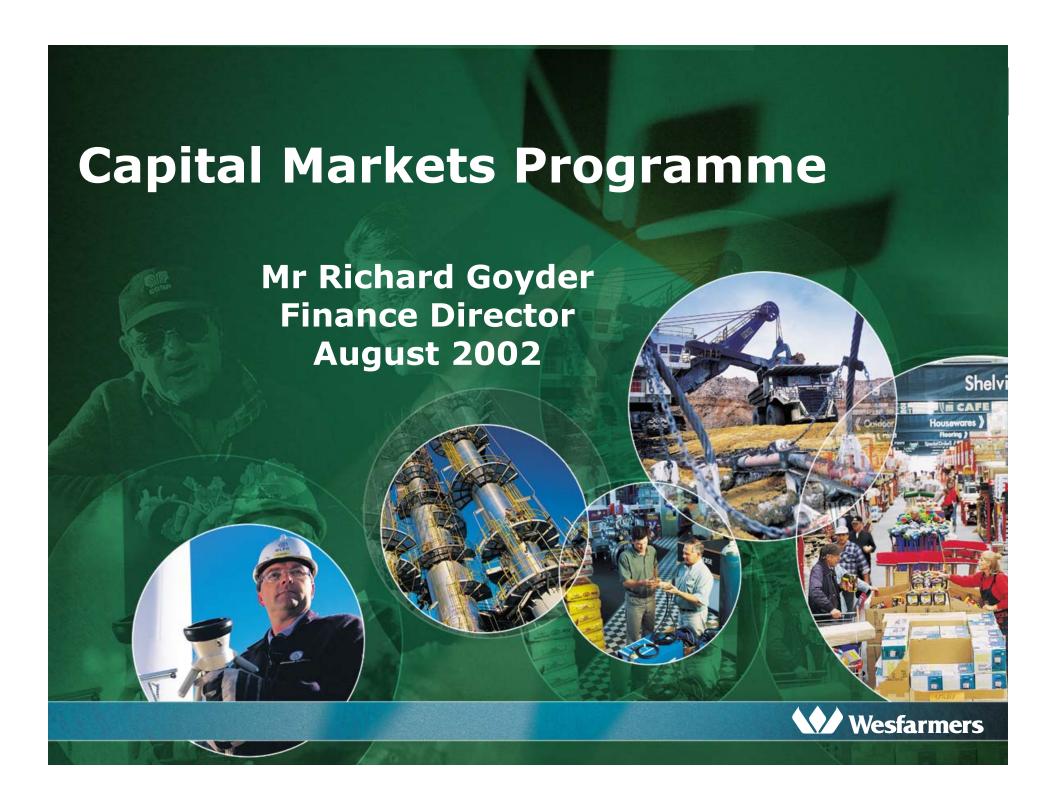
Yours sincerely

L J KENYON

COMPANY SECRETARY

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Presentation Outline

Background & Corporate Strategy

Key Business Activities

> Financial Performance & Outlook

Proposed MTN Issue

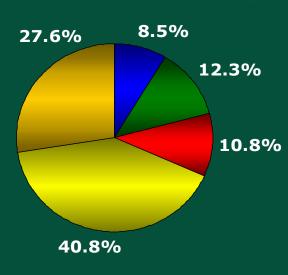


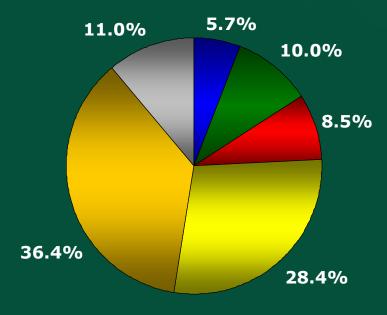
Divisional EBIT

(before Goodwill Amortisation)

2000/2001 \$488 million







Other
Fertiliser & Chemicals
Hardware

Rural and Insurance
Energy
Industrial & Safety

Objective - Philosophy - Strategies

Objective

To provide a satisfactory return to shareholders

Growth Philosophy

Logical Incrementalism

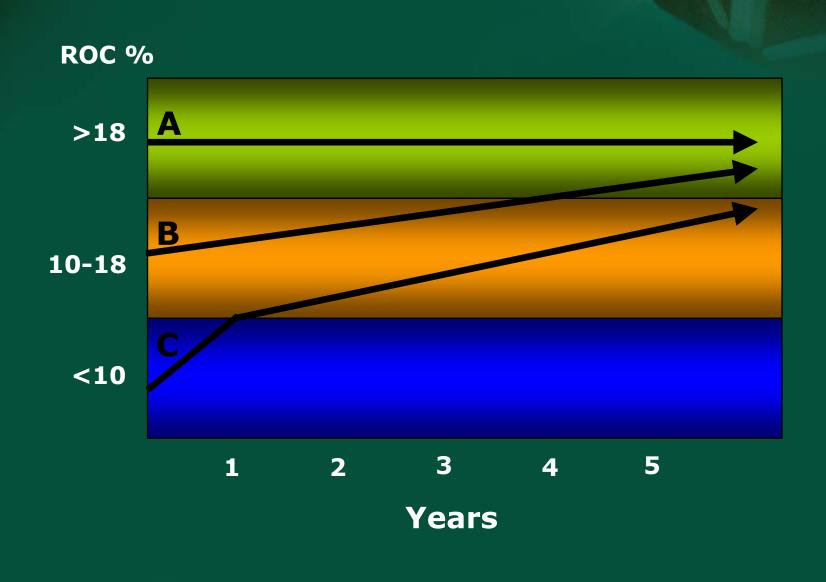
Growth Strategies

- 1. Improve performance of existing businesses
- 2. Expand existing businesses
- 3. Portfolio Management

Integrated Shareholder-Focused Systems

- Objective setting
- Performance measures
- Performance targets
- Management accounts
- Cash management
- Corporate planning
- Project evaluation
- Remuneration

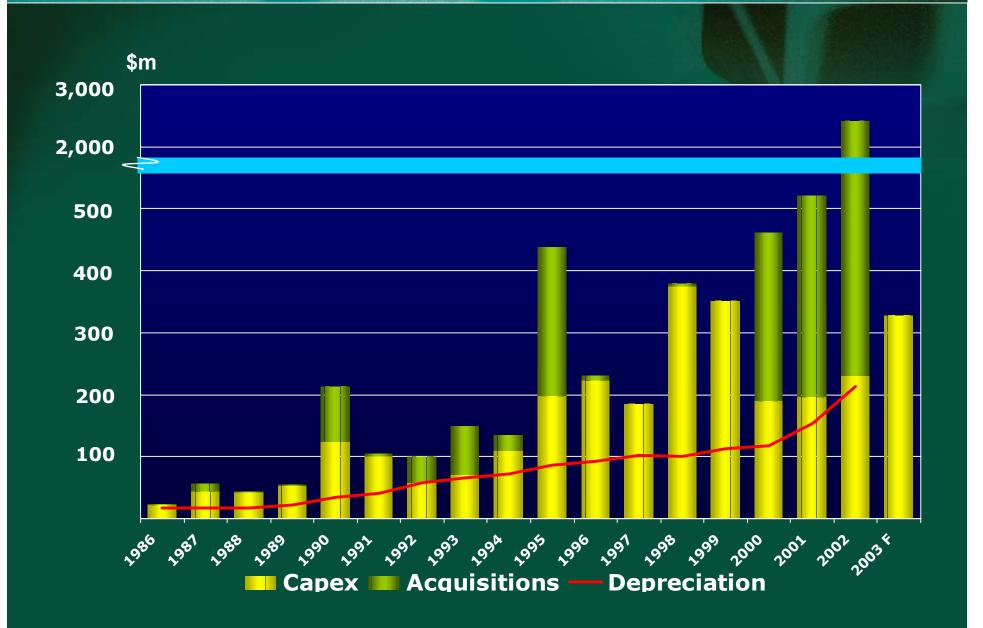
Divisional Performance Requirements



Divisional ROC and Capital Employed

Results for 12 Months Ended 30 June 2002	EBIT (\$m)	Capital Employed (\$m)	ROC 2002 (%)	ROC 2001 (%)
Hardware	250.5	1,841.4	13.6	23.9
Energy	236.5	845.7	28.0	24.4
Rural Services and Insurance	80.1	494.1	16.2	15.5
Industrial and Safety	61.7	708.5	8.7	-
Fertilisers and Chemicals	73.3	488.3	15.0	10.4

Capital Expenditure and Depreciation



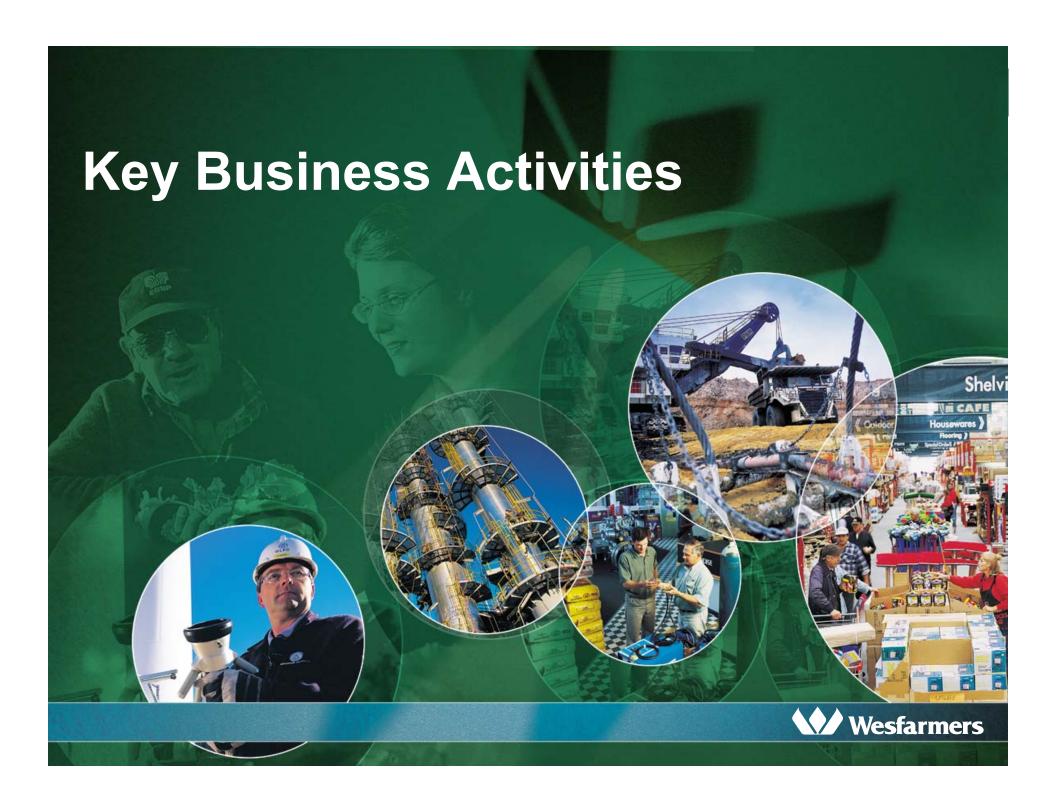
Share Price Vs Operating Profit After Tax



Key Success Factors

1. Financial focus

- 2. Strict disciplines
- 3. Building growth-enabling competencies
- 4. Culture



Hardware

- Bunnings Australia's largest supplier of home improvement and building products
- 243 retail outlets in Australia & New Zealand
 - Including 111 warehouse stores
- Sales of \$3.1 billion
- Focus on integration of BBC and growth of network

Energy - Coal

- > 3.6mt domestic steaming at Collie, WA
- 6.0mt domestic steaming & export coking at Curragh, QLD
- 5.2mt export steaming at Bengalla, NSW (40% owned)
- Two thirds of coal production under long term contract

Energy - Gas

- 350,000t LPG extraction plant in WA, for domestic & export
- Australia-wide LPG distribution business Kleenheat
- JV with Elgas for East Coast auto gas operations
- 76% interest in StateWest Power
- > 40% interest in Air Liquide WA industrial gases

Rural Operations & Insurance

- Approximately 450 branches & agencies across Australia
- Services include:
 - Wool and livestock agency
 - Merchandise and fertiliser sales
 - Real estate
 - Insurance and finance
- Integration of IAMA operations proceeding as planned
 - > Full benefits of merger expected in years ahead
 - Strong customer retention
- Strong revenue growth in 2002

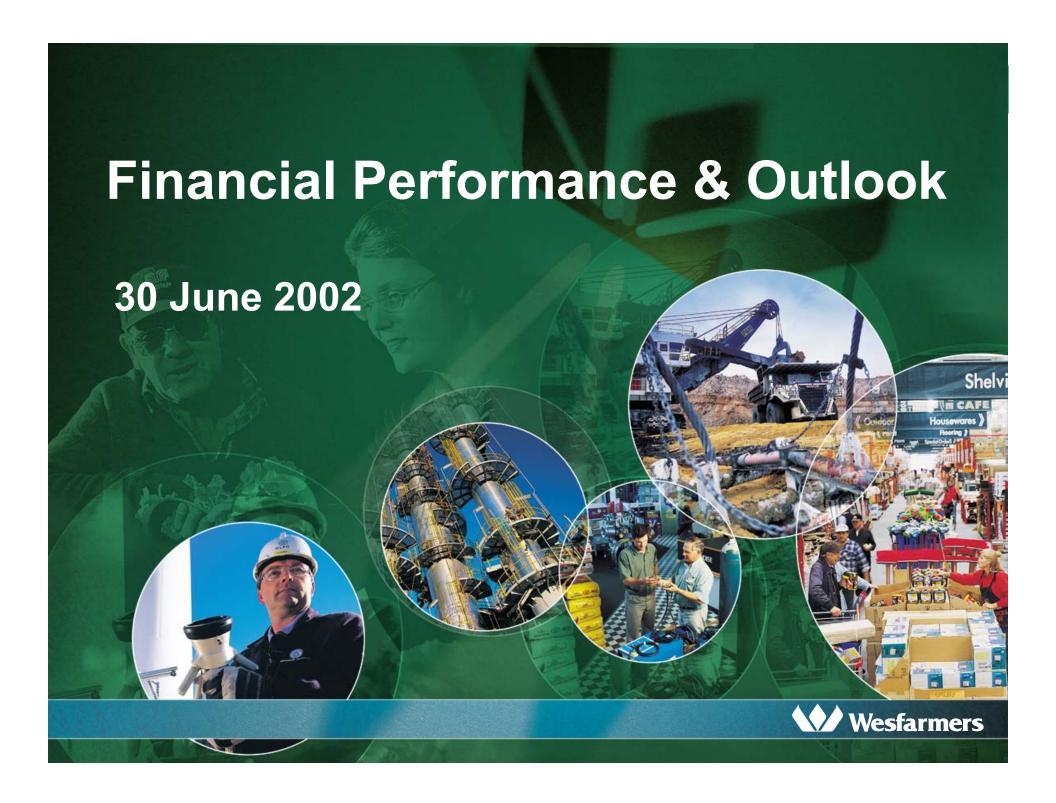
Industrial & Safety Products

- Acquired as part of the Howard Smith takeover
- Australia's market leaders in supply of Industrial & Safety Products
- More than 260 outlets in Australia and New Zealand
- Revenue & earnings in line with expectations

Fertilisers & Chemicals

> Fertiliser production for WA agricultural market

Ammonia, ammonium nitrate, sodium cyanide and industrial chemicals production



Performance Summary

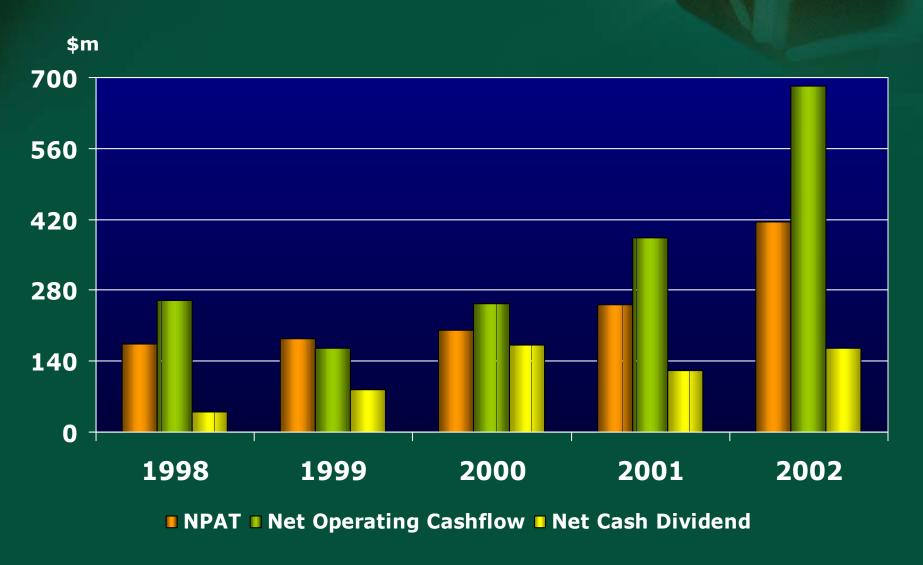
30 June (\$m)		2002
Operating Revenue	3,008	7,386
Net Profit (before Goodwill Amortisation)		493.3
Goodwill Amortisation		(79.3)
Net Profit (after Goodwill Amortisation)		414.0
Earnings Per Share (cents) (before Goodwill Amortisation)		138.2

2002 Performance Highlights

- Strong growth in Hardware
- Strong growth in coal earnings
- Satisfactory performance Gas
- Synergy and scale benefits in Rural businesses
- Strong premium income growth Insurance
- Strong growth on 2001 Industrial Products
- Significantly improved Fertilisers and Chemicals result

NPAT, Net Operating Cash flow

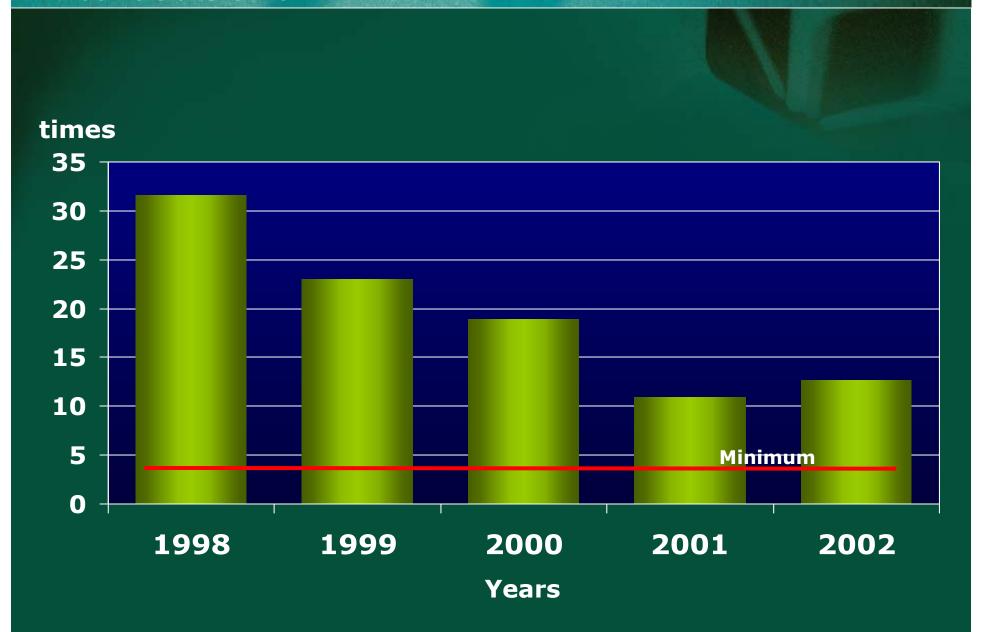
& Net Cash Dividend



Net Debt / Equity



Interest Cover



Outlook for 2003

- Overall positive outlook
- Continued strong revenue and earnings growth in Hardware
- Coal and gas earnings growth subject to international price trends
- Rural division drier seasonal conditions, focus on managing costs and achieving scale benefits

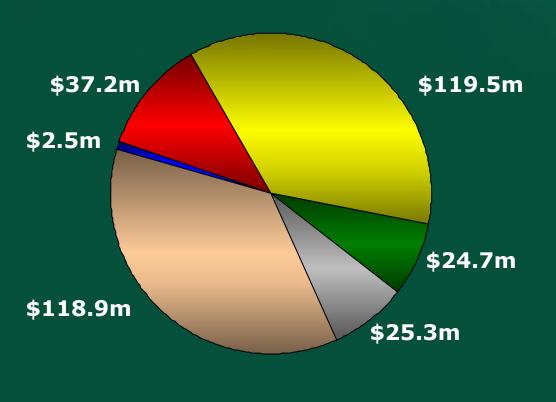
Outlook for 2003 (cont.)

- Improving trading conditions for Industrial and Safety businesses
- Increased profits from chemicals business
- Improved contribution from ARG
- Continued scale down of the Sotico operations

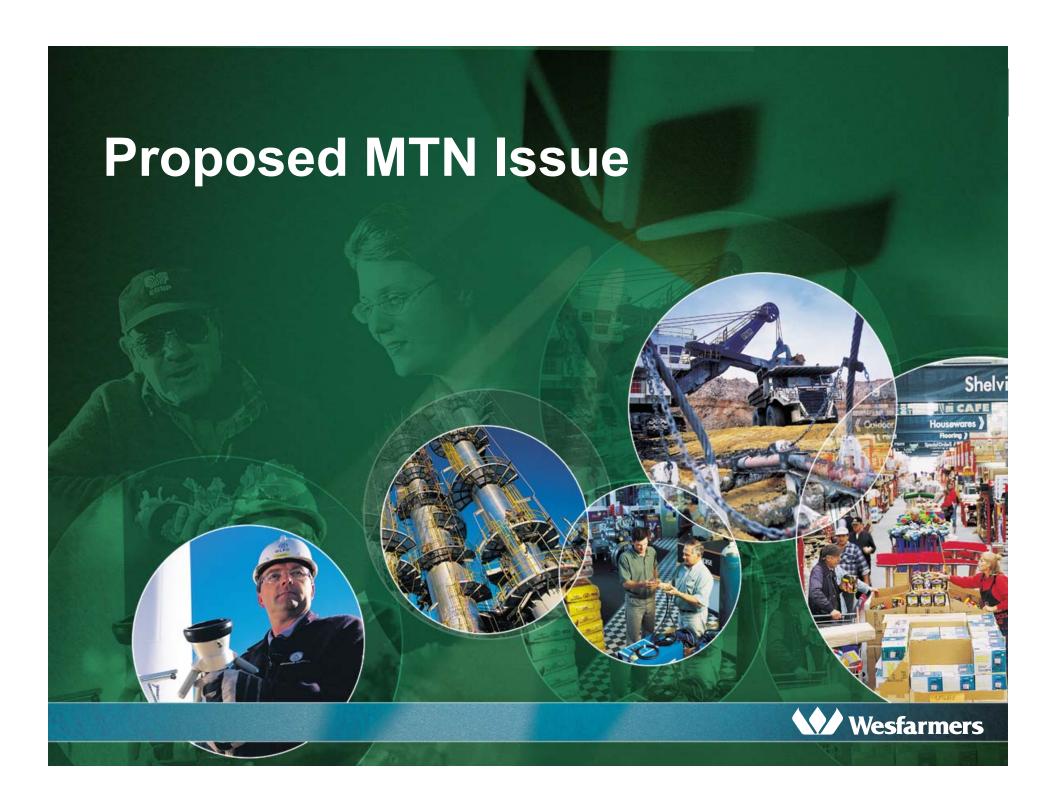
Capital Expenditure Programme

June 2003 Proforma

Total \$328.1m



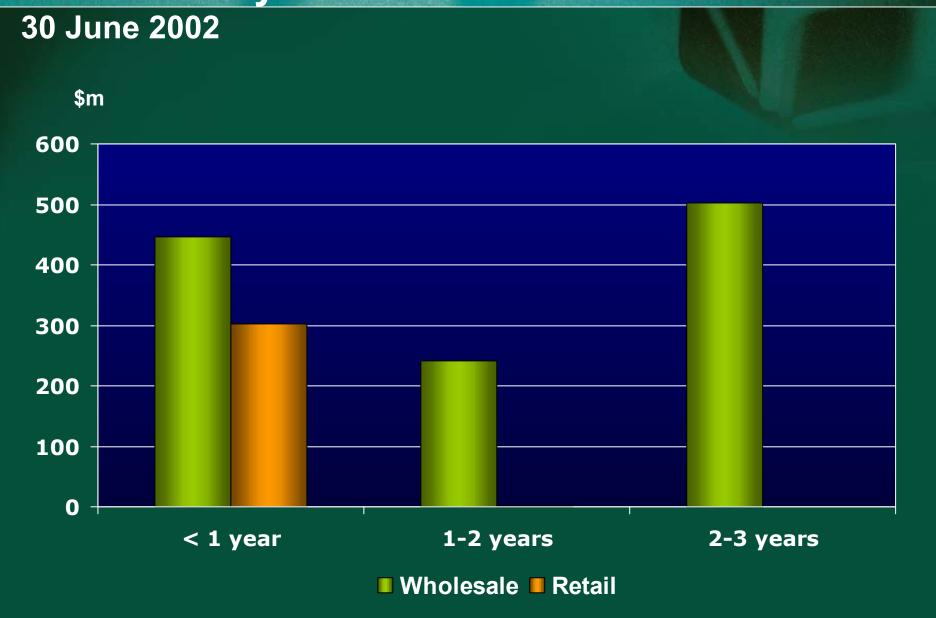




Background to Issue

- Shadow S&P rating since 1989
- Historically relied on banks and retail deposits as source of funding
- Seeking to diversify sources of funding and extend duration of debt
- Launched capital markets programme in February 2002
- Commenced issuing Commercial Paper in March 2002
- Inaugural MTN issue

Debt Maturity Profile



MTN Issue

Rating: A-/stable/A-2

> Amount: \$250m

Lead Managers: NAB / Westpac

Co-Managers:
CBA / ANZ / BNP

Proceeds: General funding purposes and repayment of bank debt

