

Investor Briefing

Michael Chaney

Managing Director & CEO

Richard Goyder
Deputy Managing Director

October 2004

Performance Summary

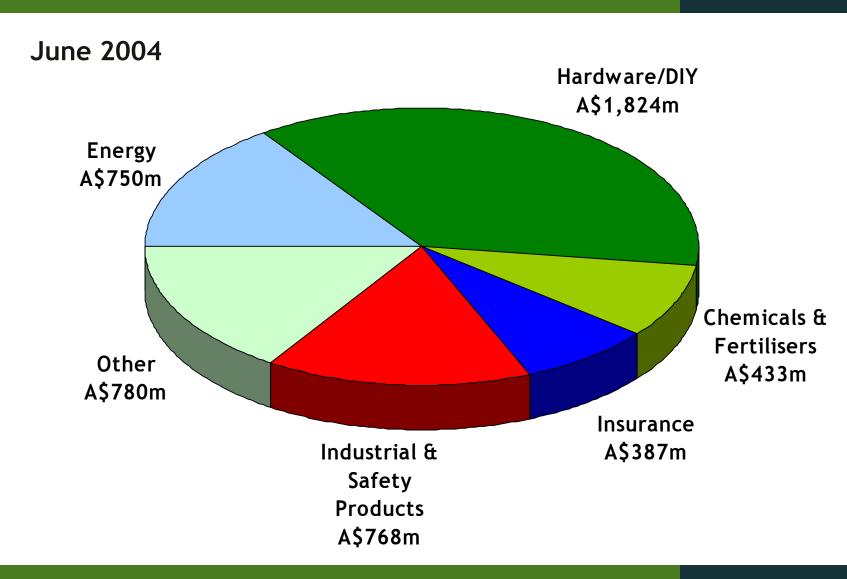


Year Ended 30 June (A\$m)	2003	2004	1%
Operating Revenue*	7,672.9	7,706.6	0.4
Net Profit (before goodwill)	623.9	958.6	53.6
Goodwill Amortisation	(85.7)	(85.5)	(0.2)
Net Profit (after goodwill excluding Girrah/Landmark)	481.9	569.2	18.1
Earnings Per Share (before g/will ex. Girrah/Landmark) (cents)	150.7	174.2	15.7

^{*} Excludes revenue from the sale of Girrah (2003) and Landmark (2004)

Capital Employed





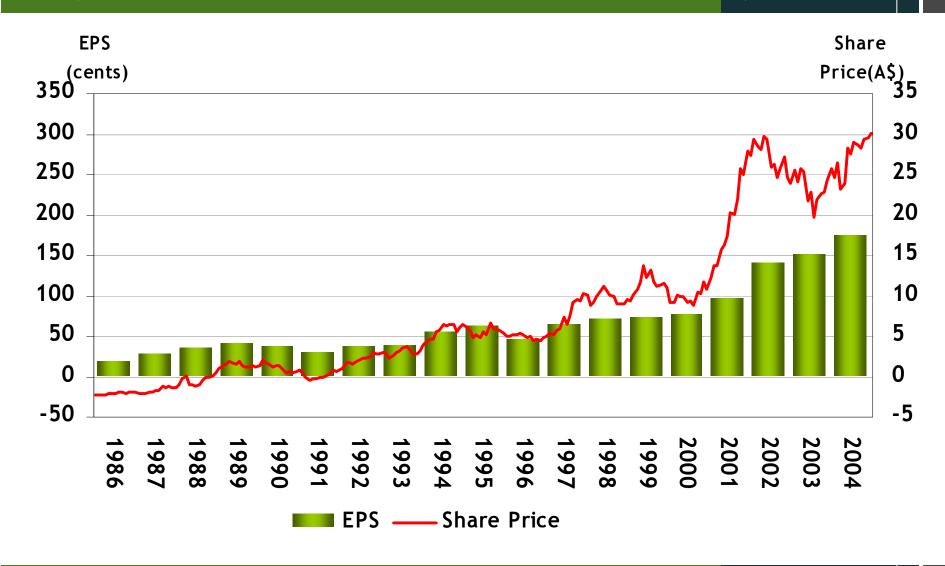
Corporate Objective



To provide a satisfactory return to shareholders

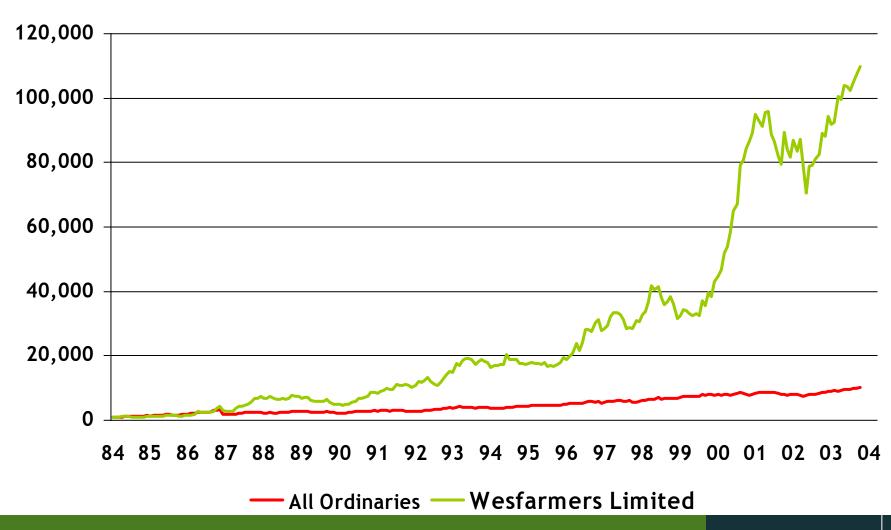
Share Price vs Earnings Per Share (pre goodwill amortisation and abnormals)





Australian Accumulation Indices 1984 - 2004

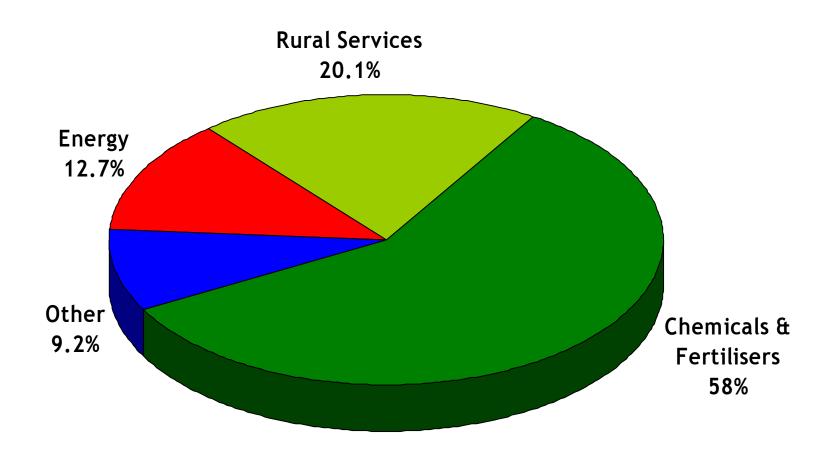




EBIT - 1985



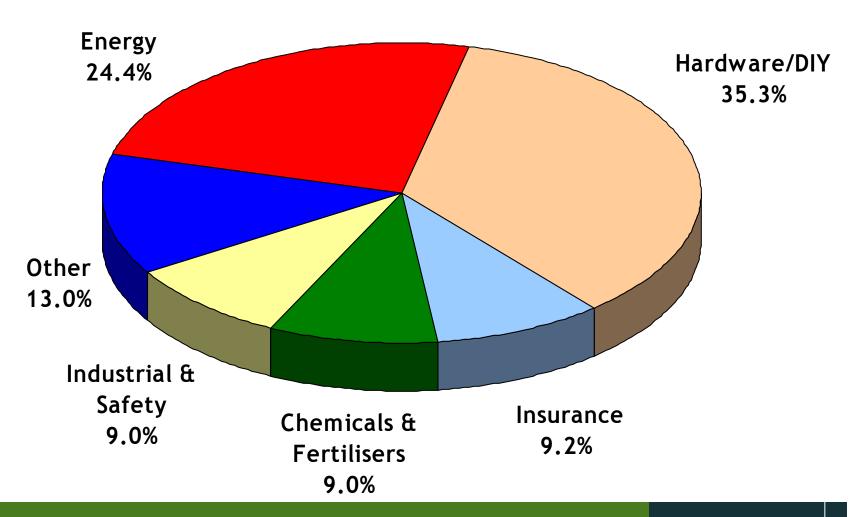
Total EBIT A\$35.9m



EBIT - 2004



Total EBIT A\$965m



Growth Philosophy



Logical Incrementalism

Corporate Strategies



1. Improve performance of existing businesses

2. Expand existing businesses

3. Portfolio management

Corporate Strategies



1. Improve performance of existing businesses

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Integrated Shareholder-Focused Systems



- Objective Setting
- Performance Measures
- Performance Targets
- Management Accounts
- Cash Management
- Corporate Planning
- Project Evaluation
- Remuneration

Performance Targets



• Group ROE_A = 19% after tax

• Divisions EBITA/Capital (ROC) = 20% before tax

• Projects IRR = 10% after tax

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Performance Requirements





Divisional ROC & Capital Employed (before goodwill amortisation)

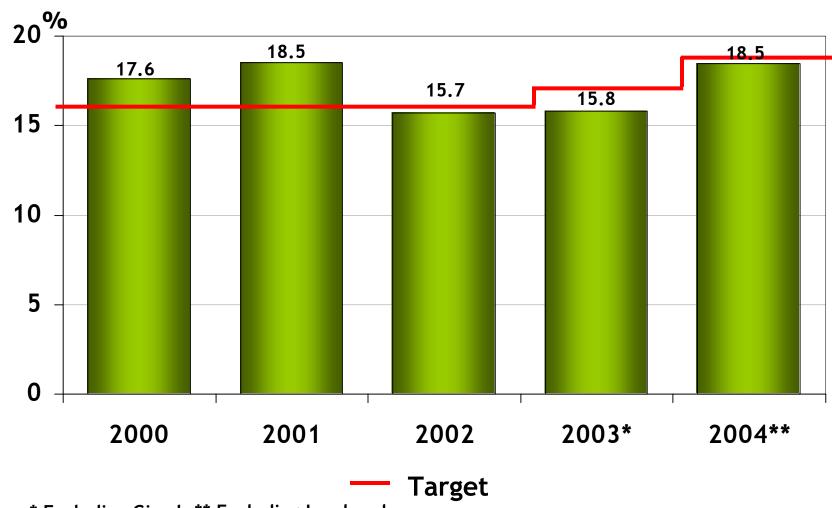


Rolling 12 months to 30 June	2004			
	EBITA A\$m	Capital Employed A\$m	ROC %	2003 ROC %
Hardware	392.1	1,840.0	21.3	18.0
Energy	240.2	770.9	31.2	31.9*
Industrial & Safety	112.0	814.1	13.8	14.7
Chemicals & Fertilisers	85.6	482.6	17.7	16.1
Insurance	95.8	376.9	25.4	65.8

^{*} Excluding Girrah

Return on Shareholders' Funds (before goodwill amortisation)





^{*} Excluding Girrah ** Excluding Landmark

Corporate Strategies



1. Improve performance of existing businesses

2. Expand existing businesses

3. Portfolio management

Wesfarmers CSBP

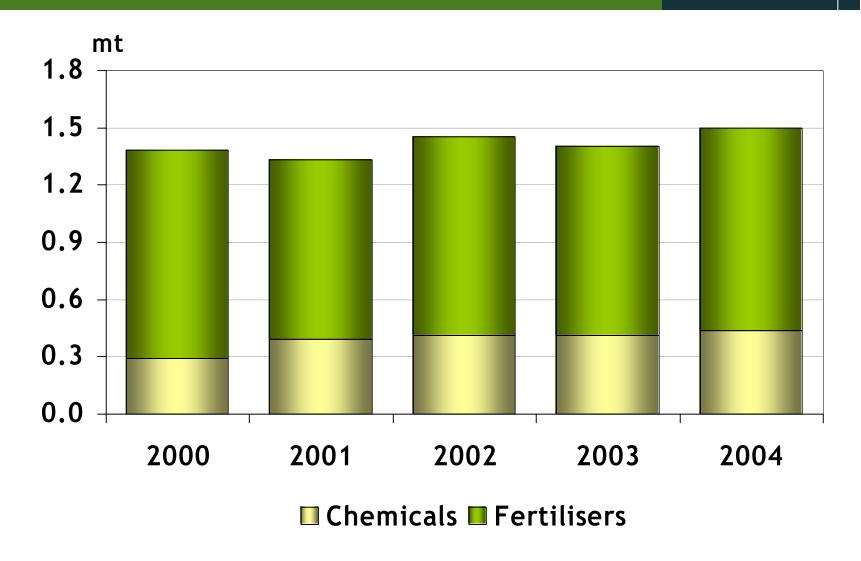




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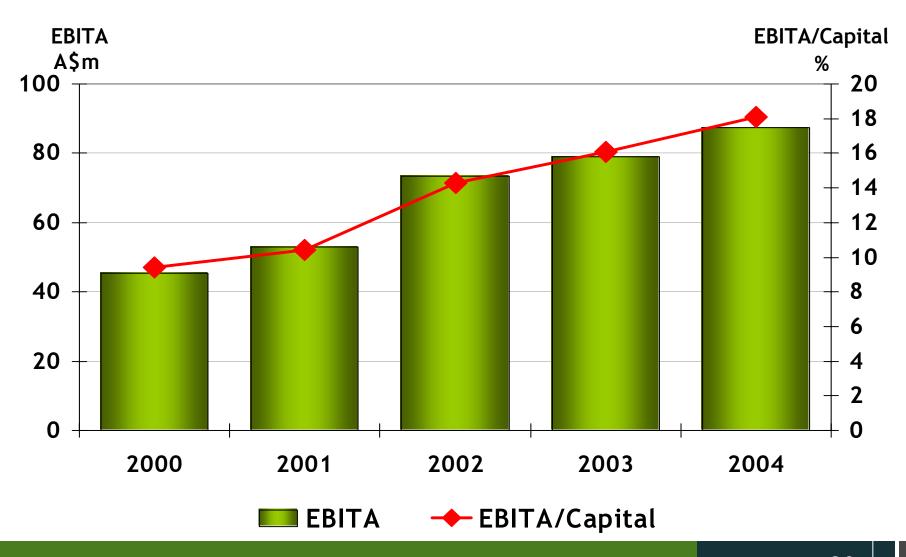
Sales Volumes - CSBP 5 Year Trend





EBITA and EBITA/Capital- CSBP 5 Year Trend





Wesfarmers Energy





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Wesfarmers Energy: Principle Business Activities



Coal

- Premier: steaming coal, Western Australia
- Curragh: domestic steaming coal and export coking coal, Queensland
- Bengalla: domestic and export steaming coal, New South Wales

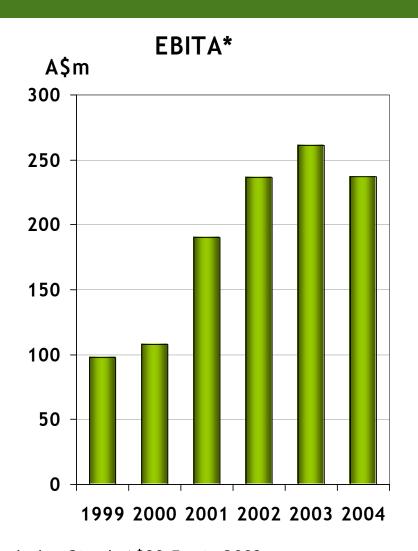
Gas

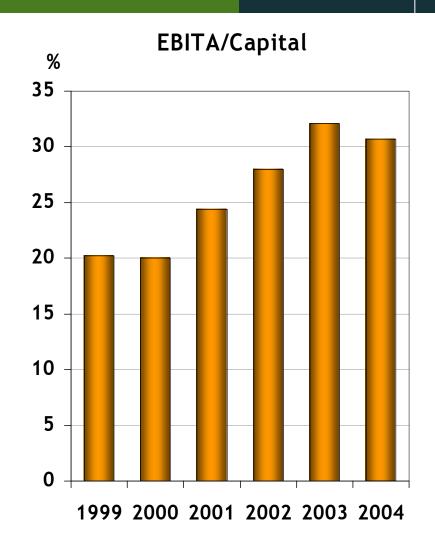
- Kleenheat: national LPG distribution
- Wesfarmers LPG: LPG export
- Air Liquide: industrial gases

Statewest Power

Energy - Profitable Growth Financial Performance







^{*} Excludes Girrah A\$80.5m in 2003

Coal Type and destination, 2004 (million tonnes)

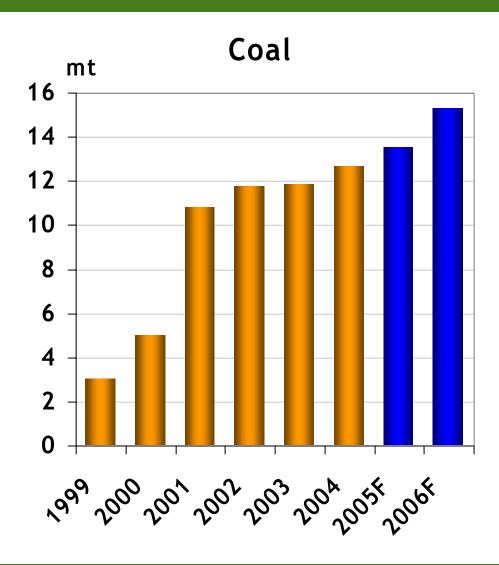


	Steaming		Coking	Total
	Domestic	Export	Export	
Premier	3.4			3.4
Curragh	2.5		4.6	7.1
Bengalla*	0.6	1.7		2.3
TOTAL	6.5	1.7	4.6	12.8

^{*} Represents Wesfarmers' 40% interest

Wesfarmers Coal Sales 1999 to 2006

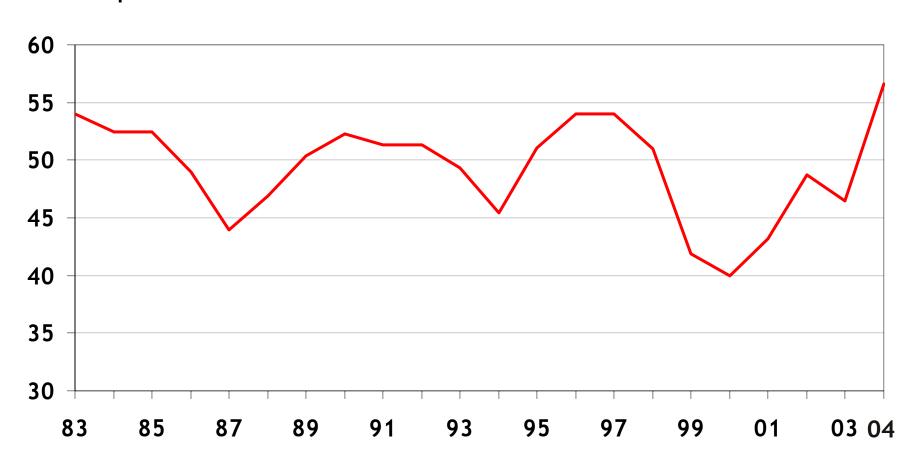




Energy 2003/04 Environment Hard Coking Coal Prices



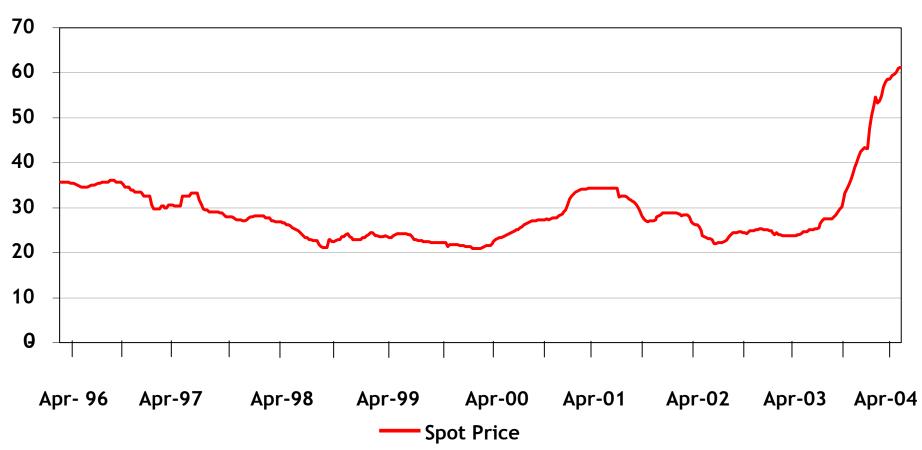
JRP US\$/Tonne FOB nominal



Energy 2003/04 Environment Thermal Coal Prices



US\$/Tonne FOB nominal



Source: Barlow Jonker

Bunnings

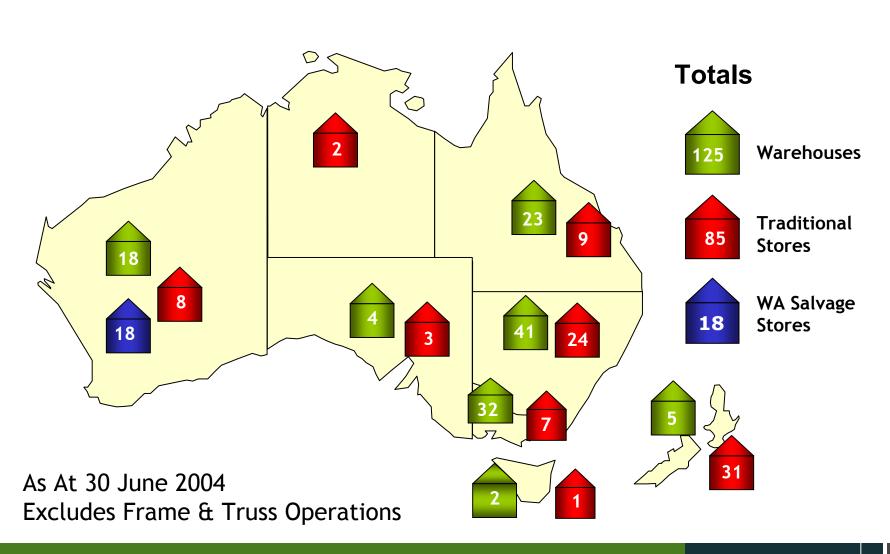




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Store Network Update

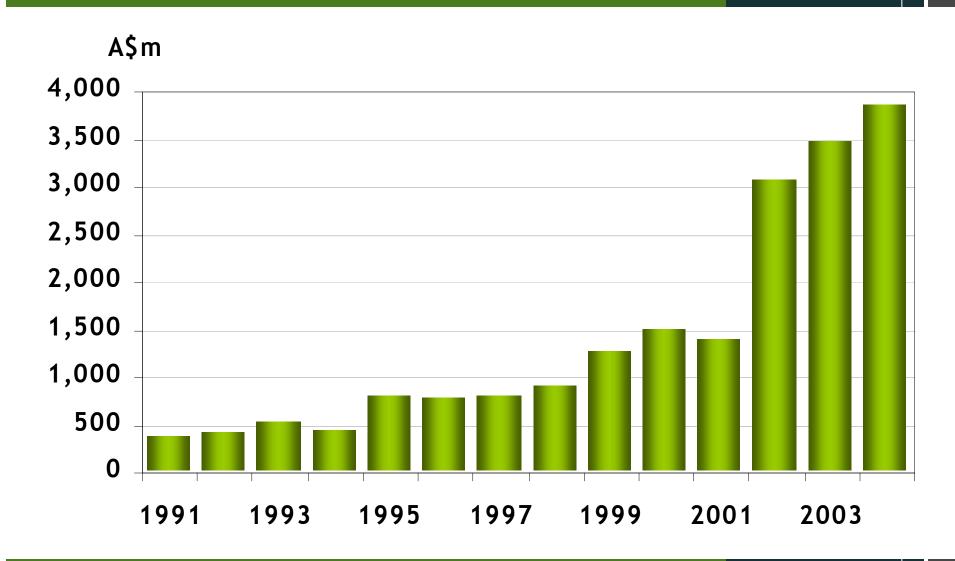




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Bunnings Operating Revenue





Full Year Result



Trading Result

(A\$m)	2003	2004	Change
Revenue*	3,375.3	3,771.6	11.7%
EBITA*	332.3	374.6	12.7%
Amortisation	50.0	50.0	0.0%
EBIT	282.3	324.6	15.0%
EBITA/Sales Ratio	9.8%	9.9%	0.1%

^{*}Excludes Revenue and EBITA from property and other

Industrial and Safety



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Trading Stream Positioning



- Three markets
 - Maintenance repair & operating (MRO)
 - Safety
 - Packaging (NZ only)
- Market leader AUS & NZ
- 500,000 SKU's A\$210m inventory
- 17 product trading departments
- 10 trading streams

















Distribution Network





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2004 Performance Summary



Year ended 30 June (A\$m)	2003	2004
Operating Revenue	1,112.0	1,150.6
EBITA	117.2	112.0
EBITA / Operating Revenue	10.5%	9.7%
EBITA / Capital	14.7%	13.8%

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Insurance



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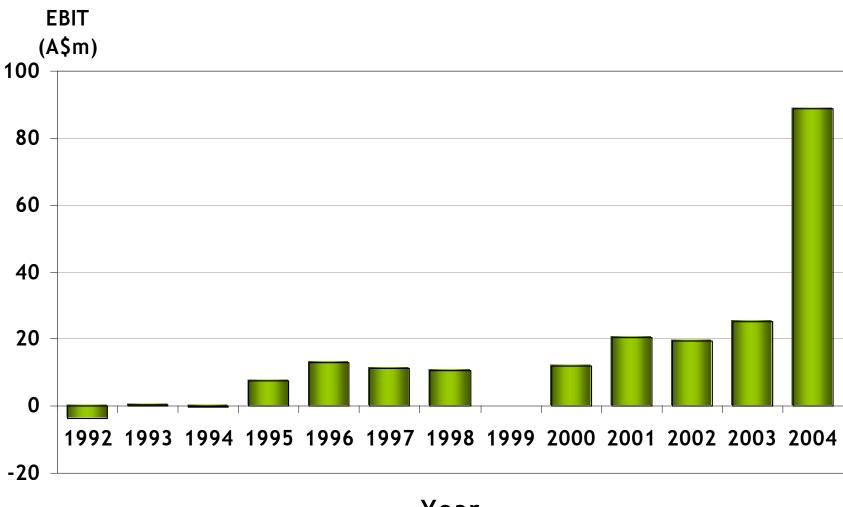
Wesfarmers Insurance Division



- Wesfarmers Federation Insurance
- Lumley General (Australia)
- Lumley General (New Zealand)
- Lumley Finance

Insurance EBIT





Australian Railroad Group



- 50% owned
- Western Australian and South Australian rail networks
 - above and below rail
- Organic expansion potential

Gresham Private Equity Fund 1 Remaining Investments



- EROC mining / infrastructure contractor
- Norcros UK based building materials,
 coatings
- Riviera cruisers
- Virgin Active health clubs in Europe and South Africa
- Raywood vehicle control systems

Corporate Strategies



1. Improve performance of existing businesses

2. Expand existing businesses

3. Portfolio management

Portfolio Management Highlights 2004



- Sale of Landmark rural
- Purchase of Lumley Insurance
- Purchase of Paykel Industrial
- Sale of Sotico timber

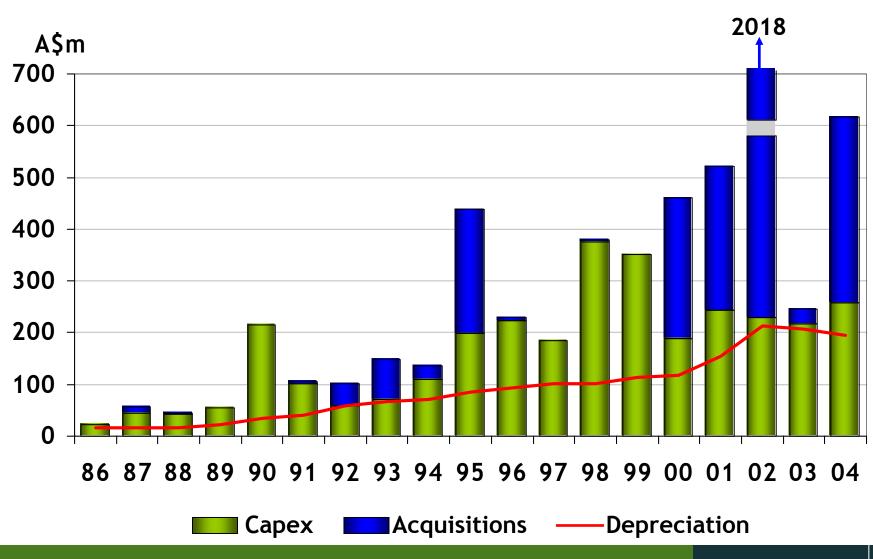
Key Success Factors



- 1. Financial Focus
- 2. Strict Disciplines
- 3. Building Growth-Enabling Competencies
- 4. Culture

Capital Expenditure & Depreciation



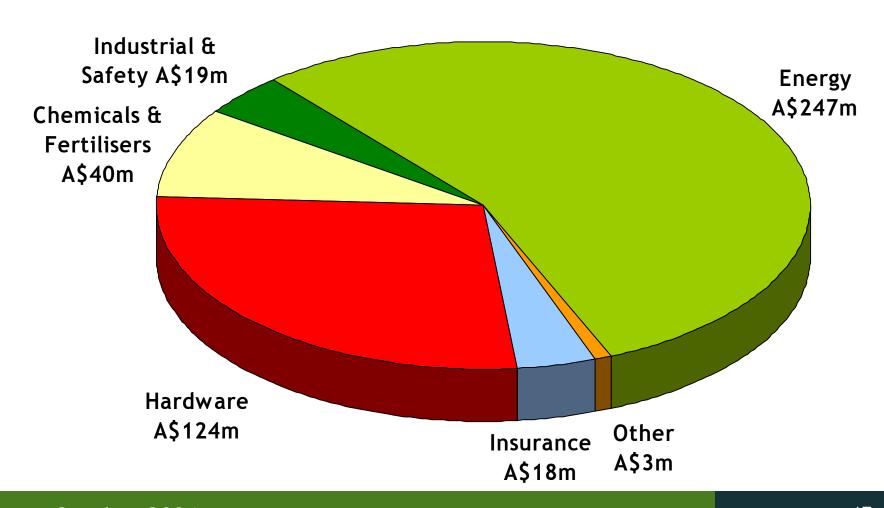


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Capital Expenditure Programme 2005 Budget

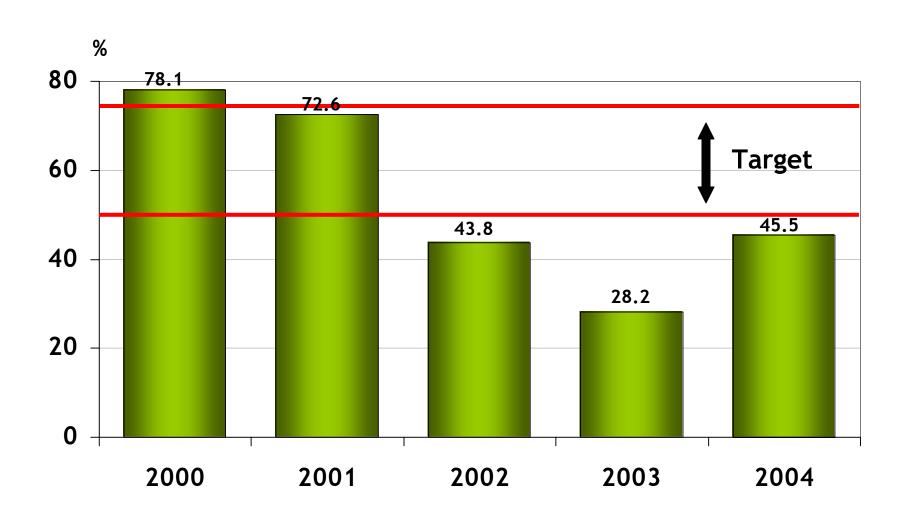


Total: A\$451m



Net Debt/Equity





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