

Investor Briefing

10 May 2005 Westin Hotel, Sydney

Michael Chaney Managing Director, Wesfarmers Limited



Wesfarmers Industrial and Safety

Bob Denby Managing Director

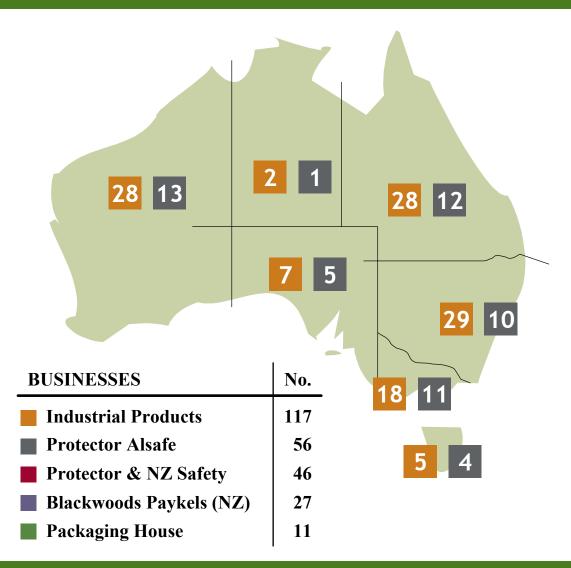
Business environment

- Two market segments:
 - Industrial Products Maintenance Repair & Operating (MRO)
 - Safety Products
- Wesfarmers Industrial and Safety is the market leader in a highly fragmented market

Estimated Market Shares		
	Industrial Products	Safety Products
Australia	8%	17%
New Zealand	9 %	37%

Distribution network





Quick Facts

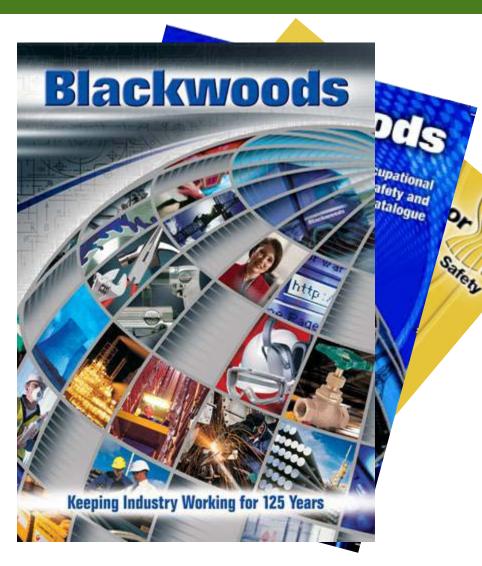
100,000 customers
6,500,000 orders pa
15,000,000 order lines pa
12,000 vendors
3,300 employees
257 locations



Organisation Fulfillment / Selling Diverse Trading **Support Services Methods** Customers **Streams** Common / Shared Infrastructure Blackwoods Inventory Mgt Logistics Protector Size Catalogue Distribution **Atkins Call Centre Contract Mgt** B CONSTRUCTION + INDUSTR Sourcing **CRM** Mullings Fasteners Industry Otion Vendor Mgt **eBusiness** Warehousing NZ Safety Trade Marketing **Pr**&tector Location Centres Systems Packaging House Admin Blackwoods 🦻 Paykels

Catalogues





Blackwoods Catalogue

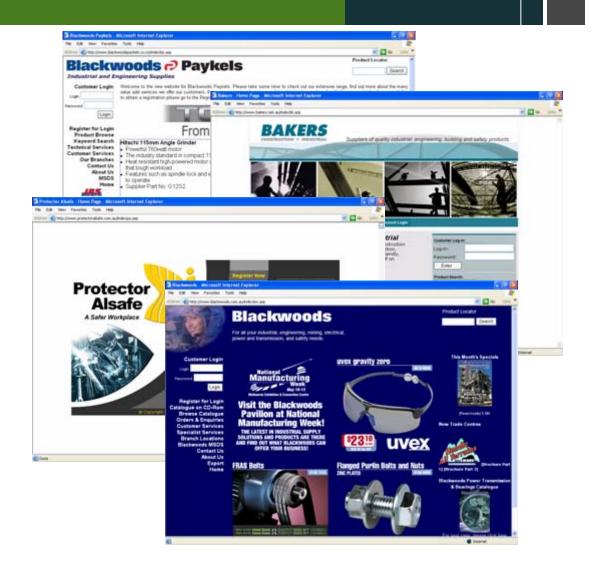
80,000⁺ products
1,500+ pages
280+ vendors
One of Australia's largest print runs

Other Catalogues

Protector Alsafe, Bakers, Mullings Fasteners, Motion Industries, NZ Safety, Protector Safety Supplies, Blackwoods Paykel, Packaging House

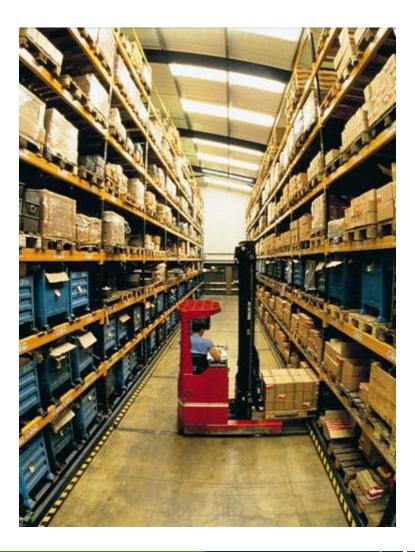
eBusiness capabilities

- MRO market leaders in eBusiness
- eBusiness steady growth as a proportion of sales
- Leading eBusiness implementation partner - customers /vendors



Distribution centre upgrades

- Complete Scoresby Vic (IP), Altona Vic (PA), Canning Vale WA (IP), Wiri NZ (Safety), Smithfield NSW (PA & Import), Derrimut Vic (IP), Welshpool WA (PA)
- In progress Regency Park SA (IP), Wiri NZ (IP), Virginia Qld (PA), Wiri NZ (Packaging House)
- Planned Wacol Qld (IP), Smithfield (NSW), Blacktown NSW(IP), Christchurch NZ (IP)



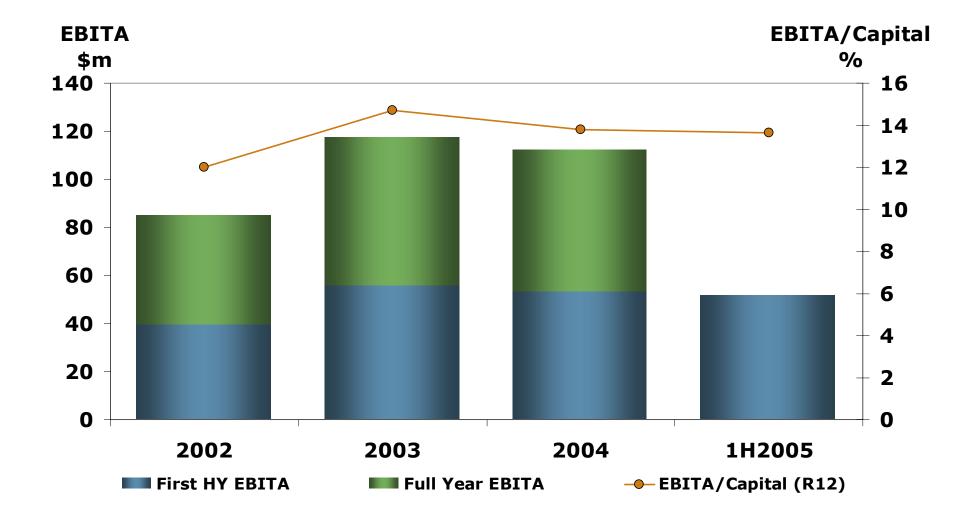
Business environment



- Increased sales revenue; EBITA is expected to be similar to last year
- Industrial Products experienced continued strong sales growth in Qld and WA but tight market conditions in NSW and Vic
- Improvements at Protector Alsafe daily sales average higher than March and April last year
- Solid trading conditions in New Zealand businesses; Blackwood Paykels remains below expectations
- Pressure continues on trading margins

Financial performance





Strategies



- Grow market share in selected product categories
- Reduce expense to sales ratio business improvement program
- Reduce working capital inventory
- Reduce LTIFR and improve employee retention

Strategies (cont.)



- Port Jackson Partners performing a strategic review diagnostic completed
- Initial findings (broadly support WIS' strategies):
 - Wholesale MRO (Industrial Products) good business, with the opportunity to grow market share
 - Further enhance common/shared fulfillment activities (inventory management, logistics, distribution, sourcing, warehousing etc)
 - Opportunity to leverage current infrastructure and expand network especially in regional areas
 - Continue the development of the import program

Business outlook



• Australia

- Solid market conditions strong growth in mining, Qld and WA performing well
- Improving results from Protector Alsafe
- Continuing pressure on trading margins
- New Zealand
 - Moderate growth
 - Improvement plan on track at Blackwoods Paykels (NZ)

Questions

Chemicals and Fertilisers

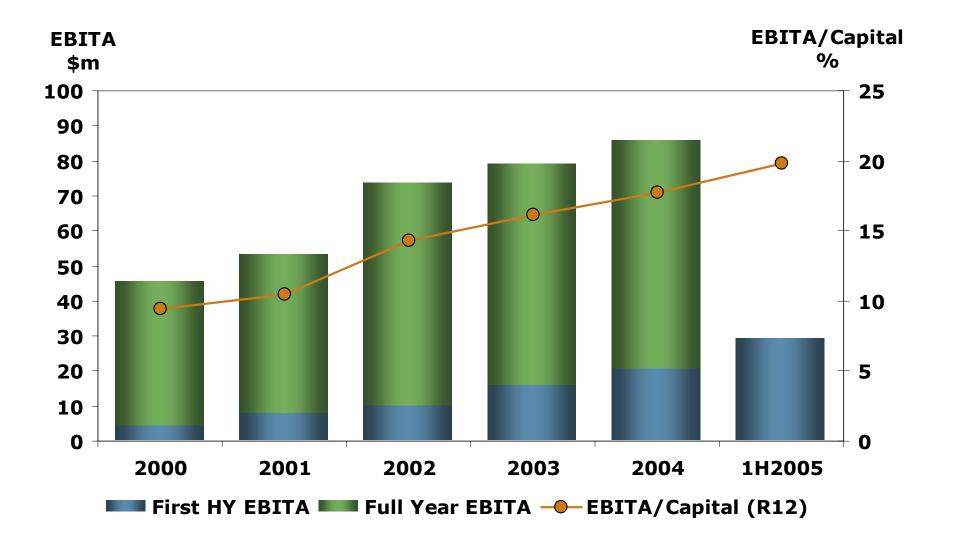
Keith Gordon Managing Director





- Manufacturer of mining & processing chemicals
 - ammonia, ammonium nitrate, sodium cyanide, chlorine
- Manufacturer and importer of fertilisers
 - phosphate, nitrogen, potassium and compounds
- Manufacturing operations at:
 - Kwinana, Albany and Esperance (WA), Moura (Qld)
- 570 employees
- Post 1999, around 60% of EBITA generated from chemicals activities

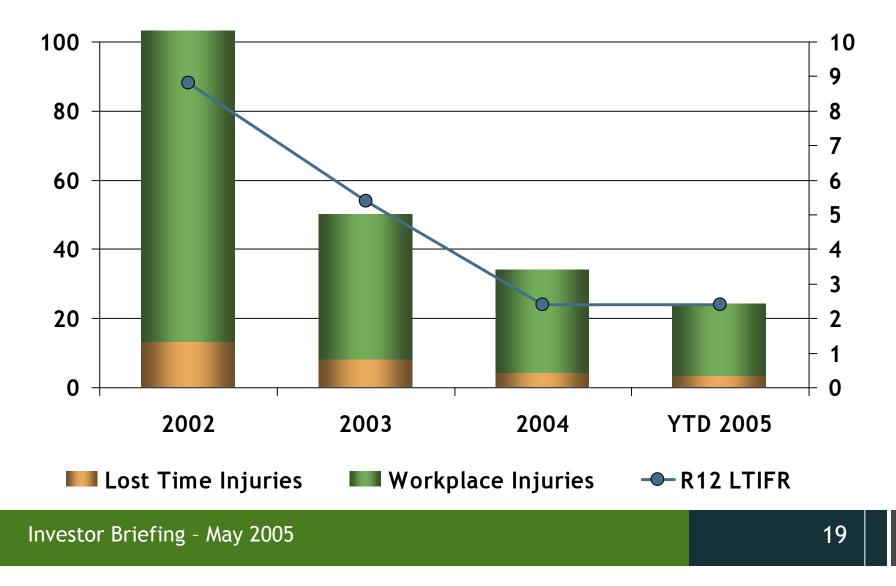
EBITA and EBITA/Capital 5 year trend



Safety

Injuries

R12 LTIFR



Update on initiatives



Chemicals



- Sodium cyanide
 - solids plant
 - solution plant
 - solids packaging
- Ammonia plant
- QNP
- Kwinana ammonium nitrate feasibility study

Fertilisers



- 3 year contract
- Liquid fertiliser infrastructure
- Interstate sales
- Export sales
- Demand forecasting

General



- Ammonium nitrate shutdown
- Water management
- Kwinana infrastructure
- Legacy waste management program
- Developing our people

Strategies



Ammonium nitrate



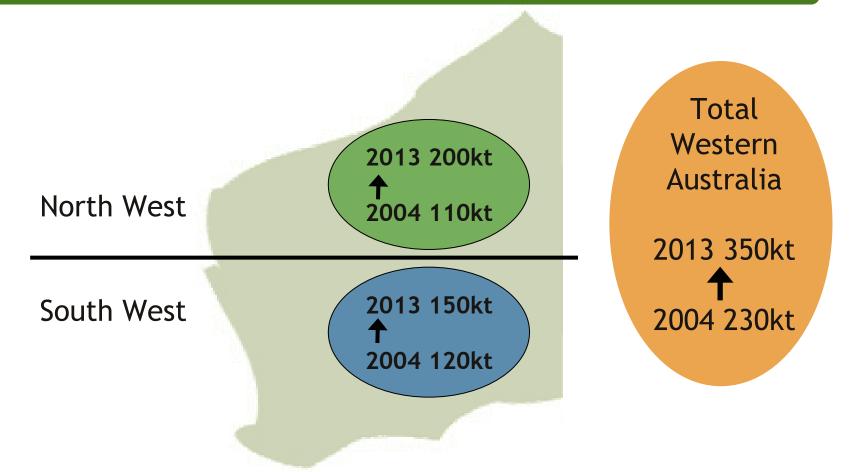
Maintain and grow CSBP's position in AN

- Increased demand for AN
 - WA iron ore industry
 - QLD/NSW coal industries
 - Liquid fertilisers
- Duplication of AN capacity at Kwinana to 470,000 tpa
 - If approved, expect completion June 2007
- Expansion or duplication of QNP being investigated
- Evaluation of other opportunities

Ammonium nitrate (cont.)



Maintain and grow CSBP's position in AN



Ammonium nitrate (cont.)

Feasibility Study

- Environmental approvals
- Capital expenditure
- Commissioning expected in 2007
- Market opportunities
- Timing on track

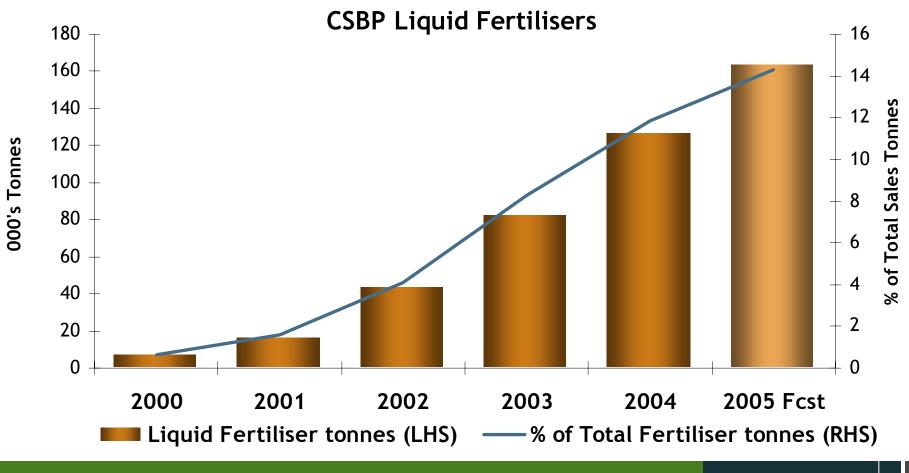


Develop and capture growth in liquid fertilisers

- Success story since introduction 5 years ago
- Increasing penetration of existing products
- Development of new products
- Infrastructure and logistics
 - Storage capacity at Kwinana and "on-farm"
 - Transport capacity
- Impact of AN duplication

Liquid fertilisers (cont.)

Develop and capture growth in liquid fertilisers



Other strategies



- Identify and evaluate growth opportunities
- Develop improved capabilities
- Optimal cost and capital structure
- Maintain "Licence to Operate"

Outlook



Chemicals outlook

- Generally strong resource sector conditions
 - Iron ore expansion in Pilbara
 - Coal expansion in Bowen Basin
 - Opportunities available in gold sector
 - Nickel volumes driving ammonia sales
 - Outlook underpins additional investment in chemical manufacturing

Fertilisers outlook



- Encouraging rainfall in March / early April
- Commodity prices
- Continued focus on range and service
 - growth in liquid fertiliser
- May and June sales critical to full year result

Questions





Wesfarmers Insurance Division

Bob Buckley Chief Executive Officer



Agenda



- Current performance
- Competitor benchmarking
- Reinsurance programme
- Koukia
- Insurance outlook

Current performance



- Strong underwriting results from all businesses
- Claims returning to long term averages
- Top line growth is under pressure
- Commercial portfolios experiencing competition
- Integration complete

Competitor benchmarking



Period ended 31 December 2004	QBE Full Year	Promina Full Year	IAG Half Year	WID Half Year
Gross Earned Loss Ratio	60.0%	60.1%	70.9%	56.0%
Net Earned Loss Ratio	58.5%	62.1%	66.5%	59.9 %
Total Expenses inc. Ex Comm.(% GWP)	25.3%	30.4%	24.3%	16.6%
Combined Operating Ratio	91.2%	95.9 %	91.8%	85.7%
Insurance Margin (% NEP)	13.4%	10.1%	16.7%	17.5%

Competitor benchmarking



Impact of investment income

Period ended 31 December 2004 \$A million	QBE Full Year	Promina Full Year	IAG Half Year	WID Half Year
Underwriting Result	594	111	255	49
Income on Technical Reserves	314	163	263	11
Income on Shareholders' Funds	194	154	287	6
EBITA (Insurance activities)	1,102	428	805	66
Income on Shareholders' Funds as a % of EBITA	18%	36%	36%	9%

Reinsurance programme

- Review of Lumley programme continuing
- Complete review by May 2005
- Implement changes for 2005/06 programme





- Insurance software specialist
- 68% Wesfarmers owned
- Koukia platform to be used by WFI and LGNZ
- External contract signed with Australian Unity
- Interest from insurance industry

Insurance outlook

- Top line growth difficult
- Competitive environment
- Premium rates are moderating
- Gradual return to long term claim patterns

Questions

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ARG / Gresham Private Equity / Business Development

Gene Tilbrook Executive Director, Business Development

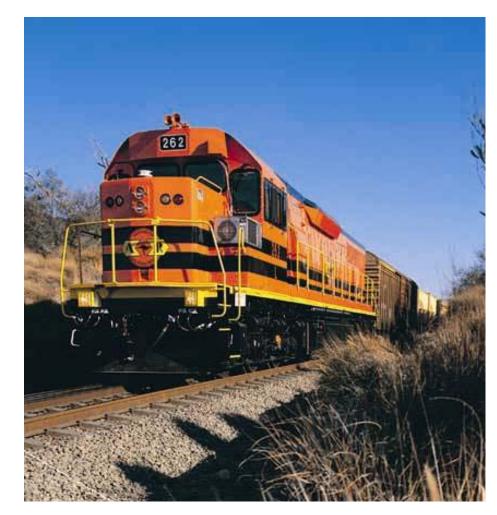


ARG 50% Interest with Genesee and Wyoming



ARG Overview

- Minerals tonnages continuing to grow
- Grain lower in the second half than previous year, but strong contributor over the year
- Cost pressures continue
- Derailment costs



ARG Capital Expenditure





- \$60m for calendar year
- Total capex higher than normal



ARG Outlook



- Continuing exposure to fuel costs (subject to resets) and other cost pressures
- Refurbishment of track and rolling stock to raise efficiency
- Expansion at Onesteel and Portman
- Regulatory reviews no changes anticipated
- Encouraging start to grain season

Gresham Private Equity



Gresham Private Equity - Fund 1

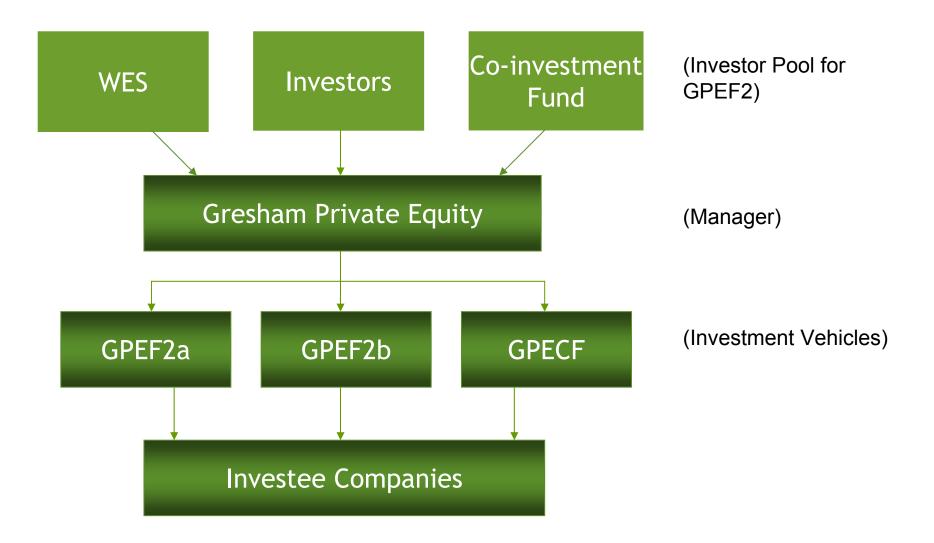


- Net investment of \$40m by Wesfarmers
- Divestments expected over the next several years

CURRENT INVESTMENT PORTFOLIO		
EROC	mining / infrastructure contractor	
Norcros	UK based building materials, coatings	
Riviera	ocean cruisers	
Virgin Active	health clubs in Europe and South Africa	
Raywood	vehicle control systems	

Gresham Private Equity - Fund 2 Structure





Gresham Private Equity - Fund 2



- Current commitment \$317m (Wesfarmers \$150m)
- Good deal "pipeline"

CURRENT INVESTMENT PORTFOLIO

Noel Leeming

Electrical Retailer (New Zealand)

Business Development



Questions

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Wesfarmers Energy

David Robb Managing Director



Wesfarmers Energy





energy generation

Premier Coal

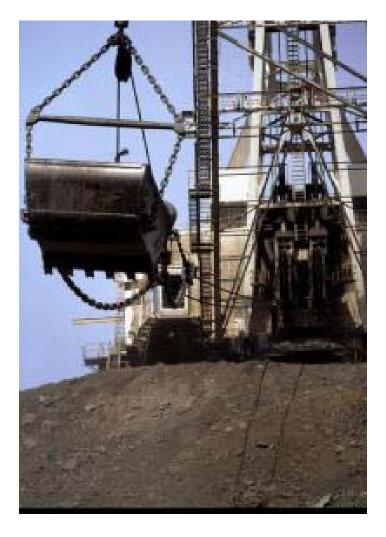




Production volume (MT)	
2003/04 Actual	3.4
Sales volume (MT) 2003/04 Actual	3.4
Customers	2

- Iluka tonnage increase
- Char project initiation
- National Banksia & State environmental awards

Curragh

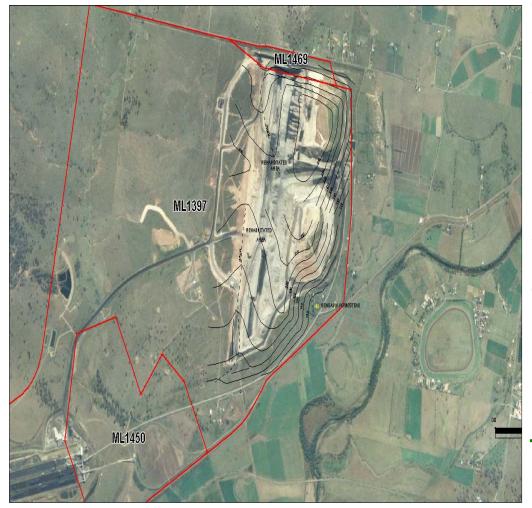


Production volume (MT) 2003/04 Actual	7.1
Sales volume (MT)	
2003/04 Actual	
Export	4.6
Domestic	2.3
Customers	14

- Curragh North commencement
- CHPP upgrade
- 2005 price outcomes

Bengalla





Production volume (MT) 2003/04 Actual	5.7
Sales volume (MT)	
2003/04 Actual	
Export	4.3
Domestic	1.6
Customers	9

- Continued operational improvement
- Updated mine plans

Kleenheat Gas





Sales volume (kT) 2003/04 Actual	225
Sites	
Depots	36
Branches	19
Commission agents	24
Dealers	578
Customers	235,000

- Piloted vehicle tracking system vTrack
- Acquisition of Peters Gas (Vic/SA)
- Acquisition of Mobil LPG (Tas) assets



Wesfarmers LPG



Production volume (kT) 2003/04 Actual	327
Sales volume (kT)	
2003/04 Actual	
Export	221
Domestic	117
Customers	2

- Two years LTI free February 2005
- 100th export shipment
- Post 2005 negotiations

Air Liquide WA





Operations	
Air Separation Plants:	
Kwinana:	Capacity 285 TPD Oxygen
Hismelt:	Capacity 880 TPD Oxygen
Carbon Dioxide Plants	•
WMC:	Capacity 12 TPD
CSBP:	Capacity 120 TPD
Cylinder Filling Opera	tions: 2
Branches	3 in WA
	1 in NT
Agents	85
Customers	8,000
Recent Achievements	5

- 13 years LTI free
- HIsmelt Plant Commissioning in March 2005

EnGen





MW installed	90
GWh generated p.a.	422
Power stations	14
Customers	7

- No LTI's
- Coober Pedy Power Station
- Sunrise Dam Stage 4 and Remote Towns Project

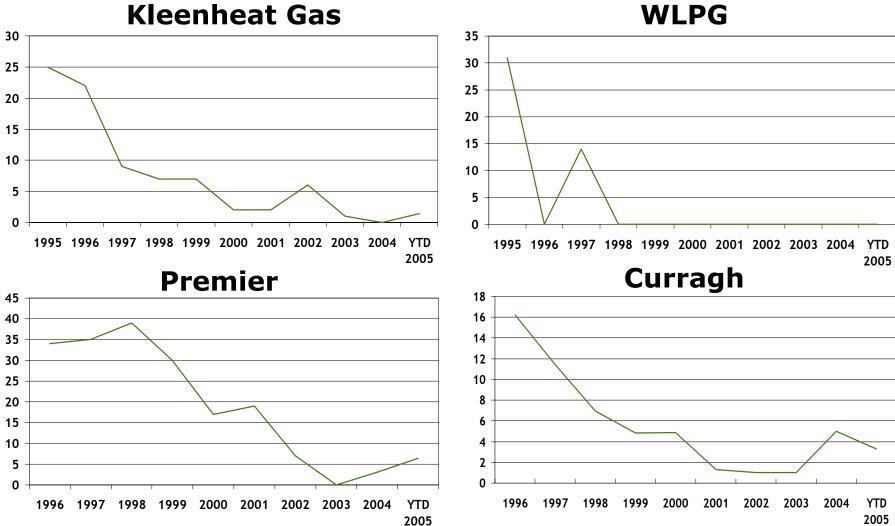
Energy strategy summary



- Premier renew contracts, new markets, unit costs
- Curragh deliver and optimise Curragh North
- Bengalla new mine plan, improve sales mix
- KHG improve efficiency and workforce performance
- WLPG implement new LPG supply arrangements
- ALWA deliver new projects

Safety LTIFR





2005

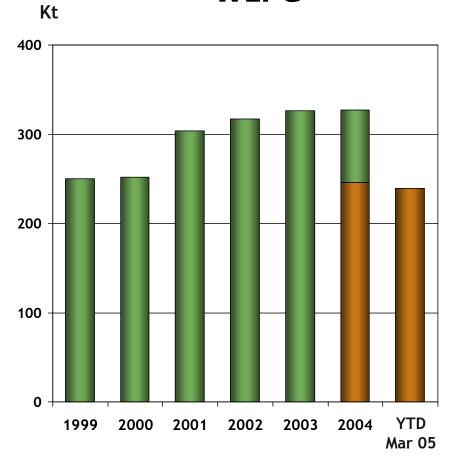
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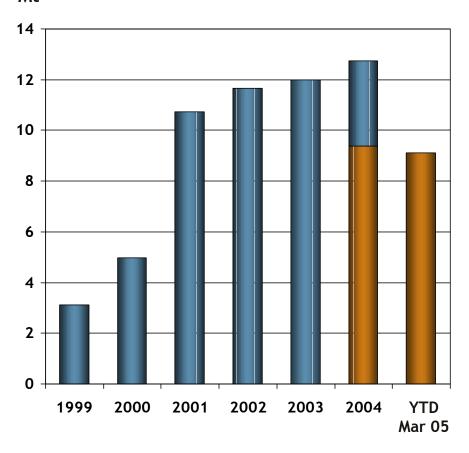
Production



WLPG



Mt



Coal

Saleable coal production



Mine	Beneficial Interest %	Coal Type	Mar-04	onths Mar-05 onnes)
Premier	100	Steam	2,478	2,550
Curragh	100	Coking	3,412	3,198
		Steam	1,808	1,695
Bengalla	40	Steam	1,682	1,656

Energy 2004/05 outlook



Coal

- Record high export sales prices but 4Q "carryover"
- Infrastructure performance critical
- Cost pressures, industrial relations impacts

Gas and Power

- High CP to continue
- 7 LPG shipments only
- Strong power demand

Energy 2004/05 outlook Curragh hedging profile at 10 May 2005



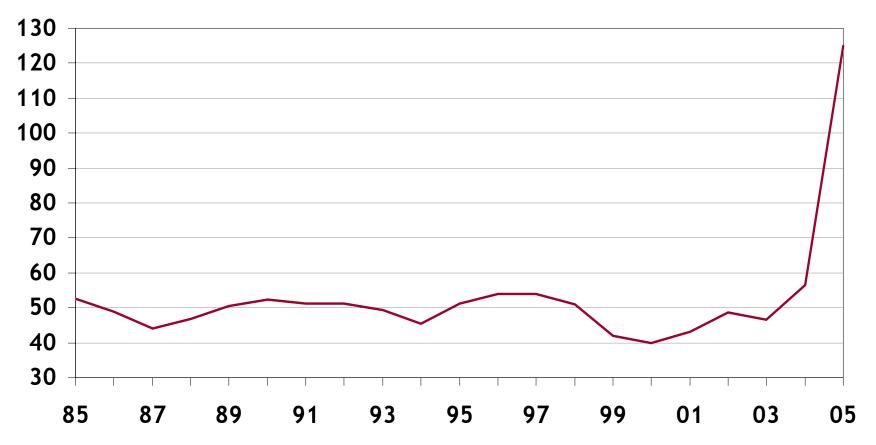
Period end 30 June	Current proportion of USD revenue hedged *	Average AUD/USD hedge rate
2005 [#]	99 %	0.6961
2006	88%	0.7011
2007	63%	0.6539
2008	46%	0.6893
2009	25%	0.7184

* Calculated using known contract outcomes, long run pricing assumptions, and after adjusting for USD capital and operational expenditure and USD royalty payments.

[#] 2 months

Energy 2004/05 outlook Coking coal prices



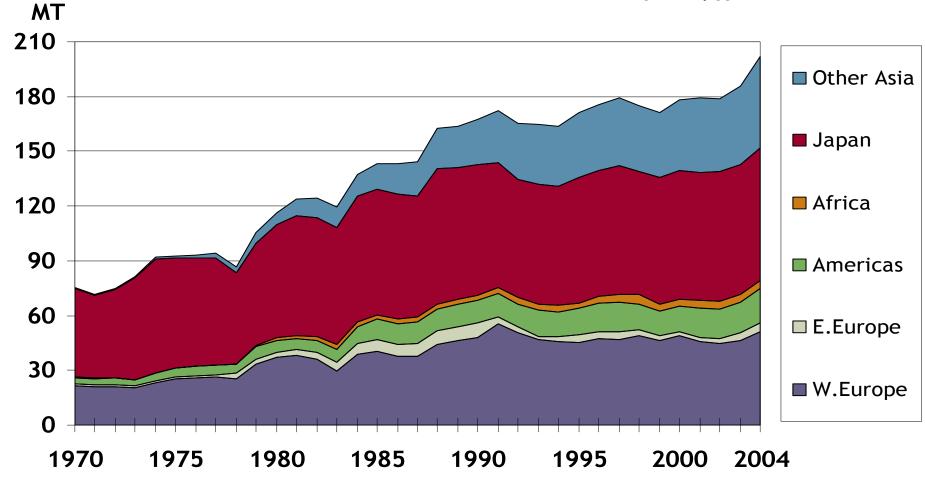


Japanese Financial Year

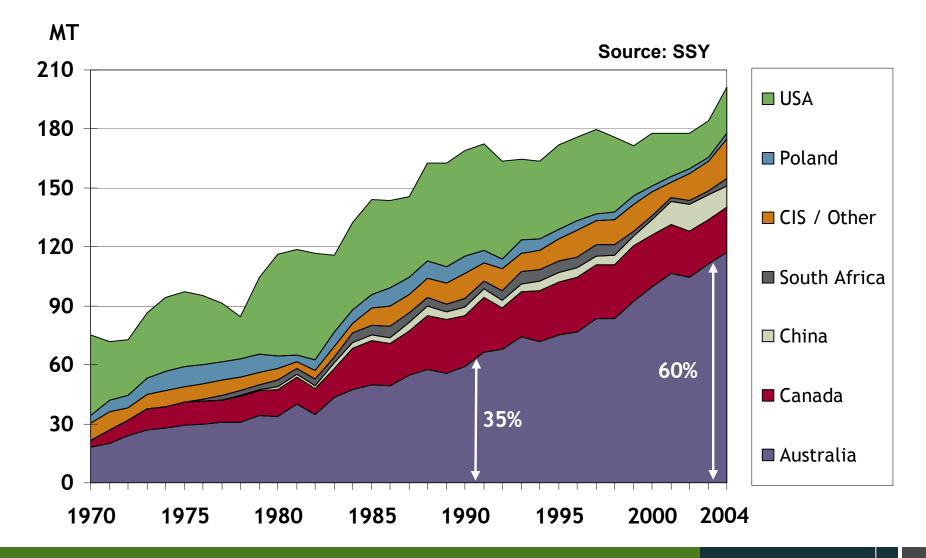
Seaborne metallurgical coal Demand and markets







Seaborne metallurgical coal Supply and competitors



Energy 2004/05 outlook Thermal coal prices

US\$/Tonne FOB nominal



Energy 2004/05 outlook Coal sales



Mine (million tonnes)	Domestic Steam	Export Steam	Export Coking	Total
Premier, WA	3.4			3.4
Bengalla*, NSW	0.5	1.7		2.2
Curragh, QLD	2.4		4.7	7.1
Total	6.3	1.7	4.7	12.7

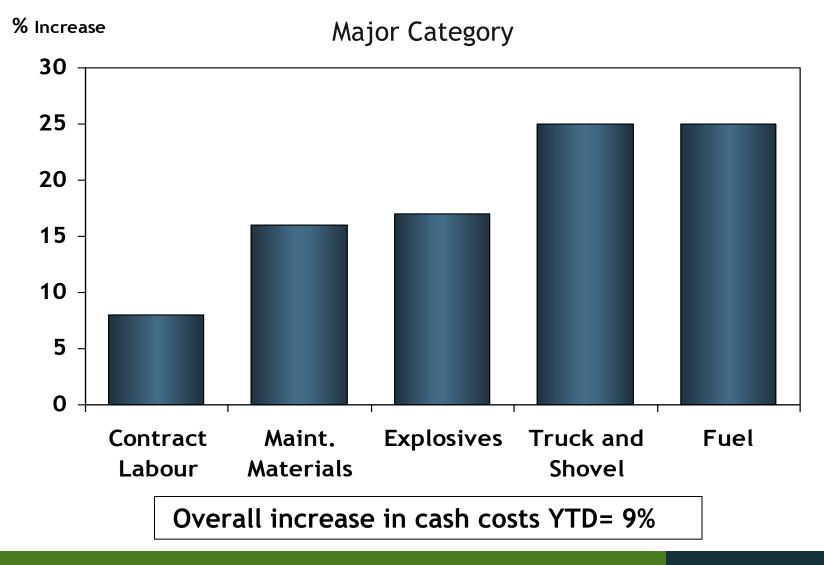
*Wesfarmers 40% share

Energy 2004/05 outlook "Carryover" volumes - Curragh

100% 90% 80% YE March 2006 Export Sales (%) 70% 60% YE March 2005 50% 40% Carryover 30% 20% **YE June 2005** 10% 0% Jan-05 Feb-05 **Mar-05** Apr-05 May-05 Jun-05 Carryover 450kt

Curragh Export Coal Sales Contract Pricing

Energy 2004/05 outlook Rising unit cost impact - Curragh



Energy 2004/05 outlook Industrial disputes - Premier



Estimated Impact 2004/05

• Employees involved Miners 161 Trades 62

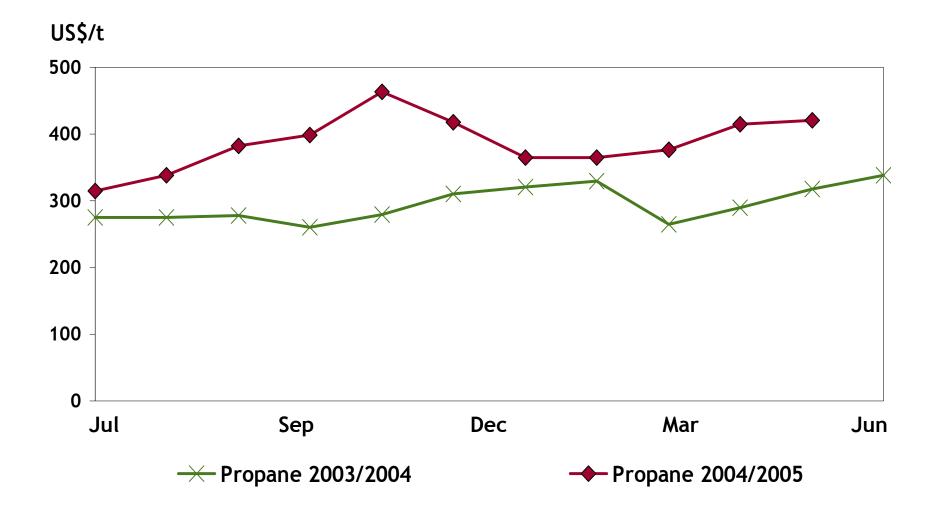
2.7M BCM

Miners 20 days Trades 79 days

- Days of strike action
- Overburden shortfall
- Coal sales lost 340KT
- EBITA Impact \$15M

Energy 2004/05 outlook Saudi Contract Price





Progress on Curragh North

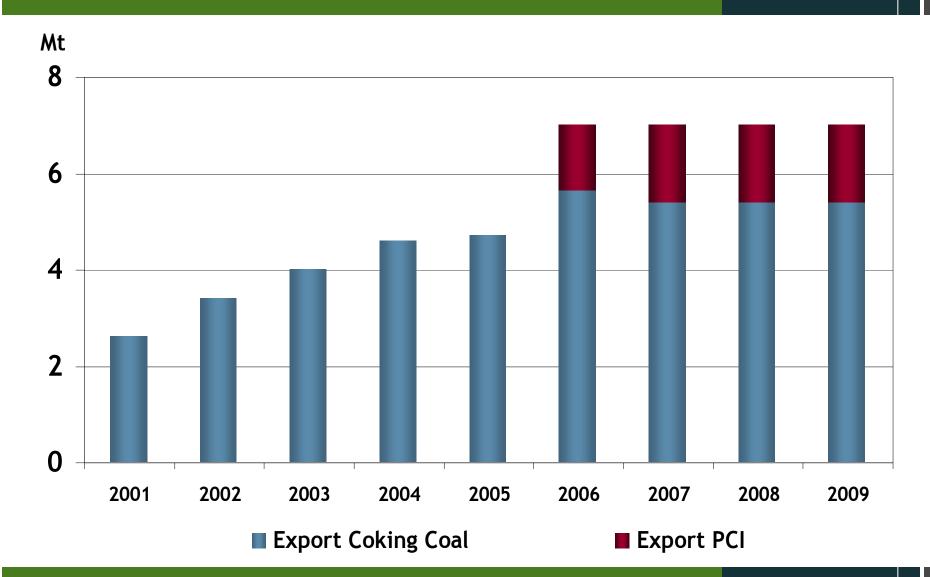




- Ahead of schedule
- 350kt coal exposed
- 180kt coal mined
- Conveyor cost up
- CN Project capex +24%

Curragh North March 2005

Export volume - Curragh



Questions



Bunnings

John Gillam, Managing Director





Agenda



- 1. Background
- 2. Trading results
- 3. Strategies
- 4. Outlook

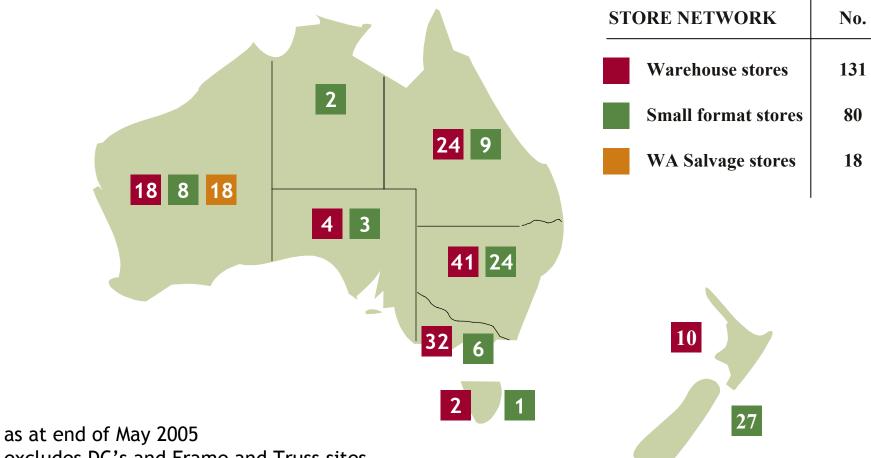






Current store network





excludes DC's and Frame and Truss sites

Trading results



Segment Result

	2002/03	2003/04	First half 2004/05
Revenue (\$m)	3,474.5	3,845.7	2,135.5
EBITA (\$m)	349.0	392.1	230.4
Amortisation (\$m)	50.1	50.1	24.9
EBIT (\$m)	298.9	342.0	205.5
EBITA/Sales Ratio	10.0%	10.2%	10.8%
LTIFR	18.3	14.5	13.4

First half highlights



As per February 2005 announcement

- 11% cash sales growth
 - Cash store on store growth around 7%
- Flat trade sales in tight market conditions
- Four new warehouses stores opened
- Solid progress on major strategies



- 1. Focus on retail drivers
- 2. Store network development
- 3. Trade business
- 4. Team members
- 5. Business systems
- 6. Business improvement
- 7. Other news



1. Focus on core retail drivers

- Range
 - innovation driving **WIDEST RANGE**
 - expanding market size
- Price
 - strong cost focus delivering LOWEST PRICES
 - productivity loop
- Service
 - best people delivering **BEST SERVICE**



2. Store network development

- Continue 10 to 14 new warehouse store openings
- Format and development adaptability
- Relocate low performing sites
- Store upgrades, refits and offer consistency





- 2. Store network development (cont.)
 - Likely 10 or 11 warehouse store openings in 2004/05
 - Store upgrades, refits and offer consistency
 - Accelerated program over next 12 months
 - 30 upgrades / refurbishments (NSW 11)
 - Sales disruption and one-off costs



3. Trade business

- Increased resources
- Establishing customer fulfilment centres
 - servicing delivered to site business
 - four TFC's operating by June 2005
 - allows stores to better serve pick-up business
- Targeting profitable market share growth



- 4. Team members
 - Enhanced internal programs
 - attract, develop and engage quality people
 - Lift team member performance
 - programmes to increase customer service levels
 - Continuing strong safety focus



5. Business systems

- Major systems upgrade commenced
- 3 year phased programme, \$55m total cost
- Phase 1 deliverables on-line in 2006
 - new inventory management system
 - new distribution centre system
- Depreciation impact approx. \$10m p.a.

6. Business improvement

- Warehouse Administration Review (W.A.R.) project
 - in-store process enhancements
- Supply chain improvements
- Positive business disciplines
 - stock management
 - shrinkage



7. Other news

- Repositioning WA Salvage business
- Phase out existing brand over 2006/07
- Piloting new store concept (Joondalup, WA)
 - value conscious, "finishing the home" offer



2nd half progress



- 9% cash sales growth across January to April
 - store on store cash growth 5.5% in same period
- Continued tight Australian trade market
- 8 new warehouse stores opened year to date
 - a further 3 store openings in QLD by early July
 - 6 stores already under construction for 05/06
- Good progress on strategies

Outlook



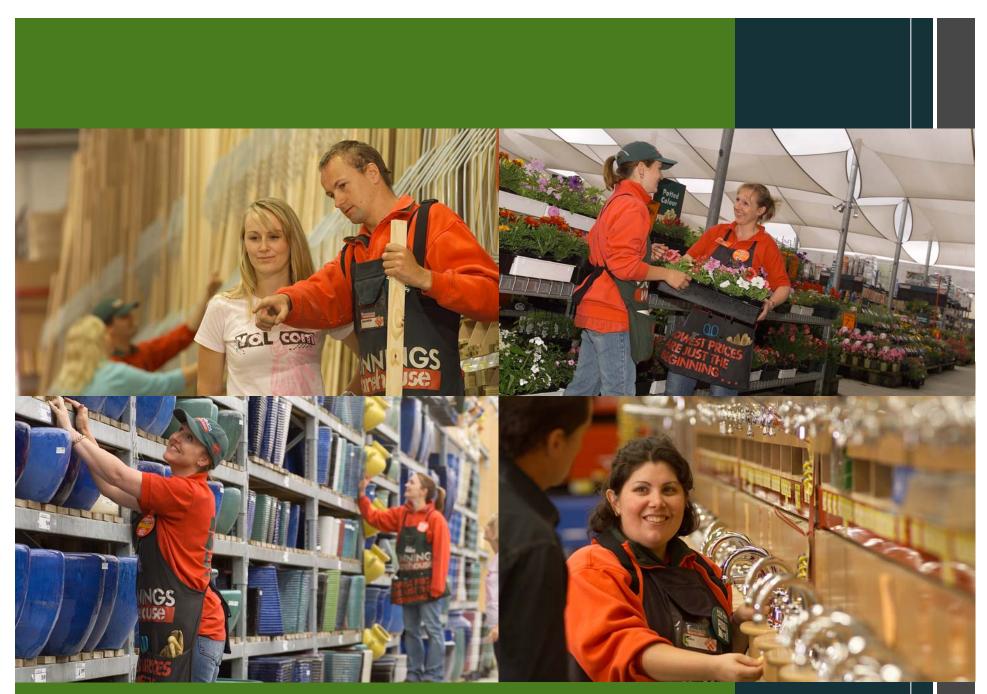
- Consumer confidence less robust
 - Competing retail demands
- Housing approvals still falling (-14.6% YTD Feb)

Outlook



Summary

- Strong focus on key retail strategic platforms
 - Range, price and service
- Driving costs down through business improvements
- Store network development activity increasing
- Trade business reinvigorated



Questions

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Q&A

Michael Chaney Managing Director, Wesfarmers Limited

Richard Goyder Deputy Managing Director, Wesfarmers Limited



Impact of International Financial Reporting Standards

David Moroney General Manager, Group Business Services

Presentation outline

- Overview
- Background
- Impact analysis
- Transitional adjustments
- Ongoing adjustments
- Proforma A-IFRS December 2004 Results

Overview

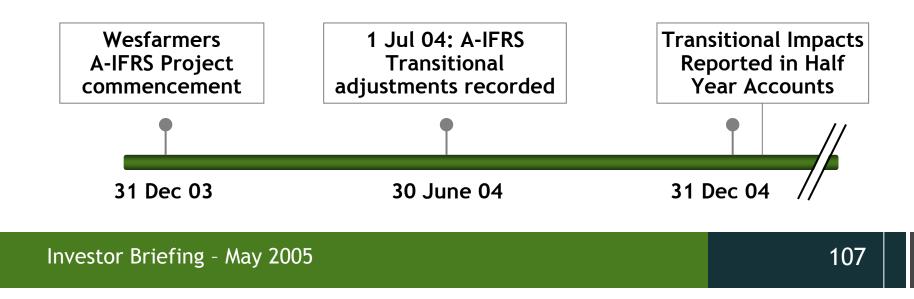


- Mandatory adoption of A-IFRS from 1 July 2005
- Project on schedule to meet implementation milestones
- Impact is accounting and reporting only no change to cash flows
- A-IFRS will not affect Wesfarmers' borrowing or dividend paying capacity

A-IFRS will not change Wesfarmers' focus of providing satisfactory returns to shareholders



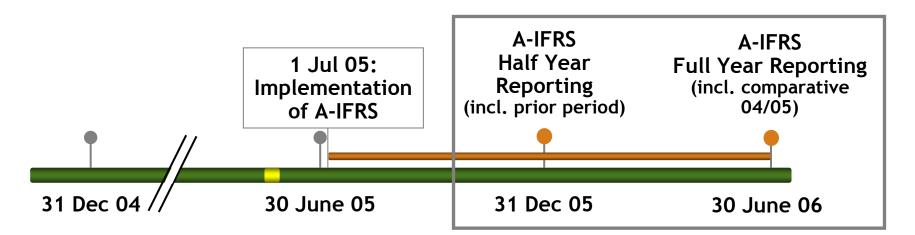
- Wesfarmers A-IFRS Project commenced in December 2003
- Transitional adjustments recorded effective from 1 July 2004
- Impacts reported in Half Year Results in February 2005



Background (cont.)



- A-IFRS to be implemented 1 July 2005
- First A-IFRS financial statements:
 - Half-year ending 31 December 2005 (issued February 2006)
 - Full year ending 30 June 2006 (issued August 2006)



Impact analysis

High Impact

Medium Impact

AASB1 - First-time Adoption of A-IFRS

AASB2 - Share-based Payment

AASB3 - Business Combinations

AASB4 - Insurance Contracts

AASB5 - Non-current Assets Held for Sale

AASB6 - Exploration for and Evaluation of Mineral Resources

- AASB101 Presentation of Financial Statements
- AASB102 Inventories
- AASB107 Cash Flow Statements
- AASB108 Accounting Policies, Changes in Accounting Estimates
- AASB110 Events after the Balance Sheet Date

AASB111 - Construction Contracts

AASB112 - Income Taxes

AASB114 - Segment Reporting

AASB116 - Property, Plant and Equipment

AASB117 - Leases

AASB118 - Revenue

- AASB119 Employee Benefits
- AASB120 Accounting for Government Grants
- AASB121 The Effects of Changes in Foreign Exchange Rates
- AASB123 Borrowing Costs

- AASB124 Related Party Disclosures
- AASB127 Consolidated and Separate Financial Statements
- AASB128 Investments in Associates
- AASB129 Financial Reporting in Hyperinflationary Economies
- AASB130 Disclosures in the Financial Statements of Banks
- AASB131 Interests in Joint Ventures

AASB132 - Financial Instruments: Disclosure

AASB133 - Earnings per Share

AASB134 - Interim Financial Reporting

AASB136 - Impairment of Assets

AASB137 - Provisions

AASB138 - Intangible Assets

AASB139 - Financial Instruments

AASB140 - Investment Property

AASB141 - Agriculture

AASB1004 - Contributions

AASB1023 - General Insurance Contracts

AASB1031 - Materiality

AASB1038 - Life Insurance Contracts

AASB1048 - Interpretation and Application of Standards

Impact analysis



- Impact is accounting and reporting only no change to cash flows
- Wesfarmers' impacts not as significant as many other companies'
- Final implementation subject to international interpretation on share plan, treatment of Stanwell rebates and final audit sign-off numbers may change

Bottom line - likely to be greater volatility in earnings and greater volatility in balance sheet values

Impact analysis



- Two components to adoption of A-IFRS:
 - 1. Transitional adjustments
 - Initial adjustment of AGAAP numbers to A-IFRS
 - Reflected in the opening balance of Equity at 1 July 2004
 - Transition date for some standards is 1 July 2005
 - 2. Ongoing adjustments
 - Impact on operating profit and movements in balance sheet values in each period following adoption of A-IFRS from 1 July 2005, including comparatives for 2004/05

Transitional adjustments - July 2004	
	Reduction in Opening Equity 1 July 2004 \$ million
De-recognition of Employee Share Plan Loans	281
Impairment of Assets:	
- Goodwill writedown	7
- Plant and equipment writedown	8
Recognition of deferred tax liability on associate earning	s 23
Increased Mine Rehabilitation provisions	49
De-recognition of deferred pre-opening store costs	10
Note: Only significant transitional adjustments have been shown	

Ongoing adjustments	
	Impact Six months 31 Dec 2004 \$ million
No goodwill amortisation	+ 44
Value of employee share plan benefits to be expensed	Nil
Tax expense recognised on untaxed undistributed associates' earnings	- 4
Impairment testing of goodwill annually and other non-current assets when impairment triggers exist	Nil
Rehabilitation obligations recognised up-front as an asset and liability	+ 1
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Ongoing adjustments (cont.)	
	Impact Six months 31 Dec 2004 \$ million
Pre-opening store costs (Bunnings) expensed as incurred	- 4
Restructuring costs not recognised on acquisition against goodwill, but expensed as incurred after acquisition	Nil
Hedge receivables and payable recognised in the balance sh against equity	eet Nil
Portfolio investments, including GPE, carried at fair value in balance sheet via equity, but recognised through P&L on realisation	n Nil

Proforma profit and loss



	Six months to 31 December 2004		
	AGAAP	A-IFRS	Increase/ (decrease)
	\$ million	\$ million	\$ million
Revenue	4,065	4,049	(16)
Expenses	3,457	3,442	(15)
EBITDA	608	607	(1)
Depreciation and amortisation	136	92	(44)
EBIT	472	515	43
Interest expense	50	51	1
Tax expense and minorities	131	130	(1)
NPAT	291	334	43
Earnings per share	77.3¢	88.7¢	11.4¢

Proforma balance sheet



	As at 31 December 2004		
	AGAAP	A-IFRS	Increase/ (decrease)
	\$ million	\$ million	\$ million
Total assets *	7,342	7,142	(200)
Total liabilities *	4,000	4,113	113
Shareholders' Equity *	3,342	3,029	(313)
Net Debt	1,596	1,596	Nil
Net Debt/Equity	47.9 %	52.9 %	5.0 %

* Excludes hedge values and fair values of portfolio investments as transition date is 1 July 2005

Questions

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