

5 October 2009

The Manager Company Announcements Office Australian Securities Exchange

Dear Sir,

JP MORGAN INVESTMENT CONFERENCES NEW YORK, 5 – 6 OCTOBER 2009 AND EDINBURGH, 8 – 9 OCTOBER 2009

Following is a presentation that is to be given at the JP Morgan investment conference in Edinburgh, together with a discussion pack containing supplementary corporate information that will be distributed at the Edinburgh and New York conferences.

Yours faithfully,

L J KENYON COMPANY SECRETARY

Encs.

Philosophy, Performance and Direction

JPMorgan Investor Conference

Edinburgh

October 2009



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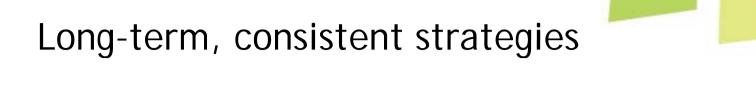
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Satisfactory Returns To Shareholders





OBJECTIVE

Satisfactory return to shareholders

STRATEGIES

Strengthen existing businesses through operating excellence and satisfying customer needs Secure growth opportunities through entrepreneurial initiative

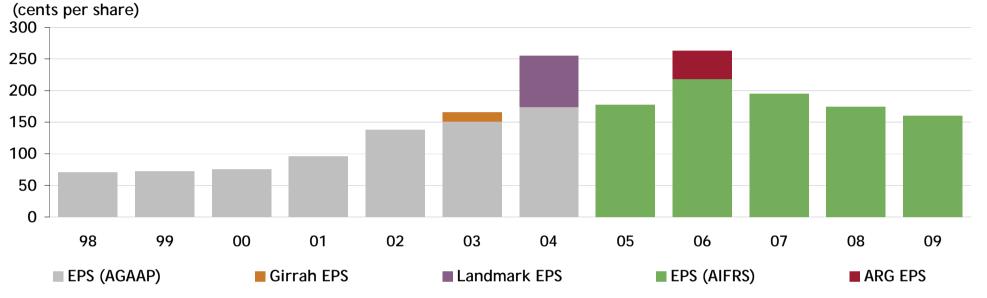
Renew the portfolio through value-adding transactions Ensure sustainability through responsible long-term management

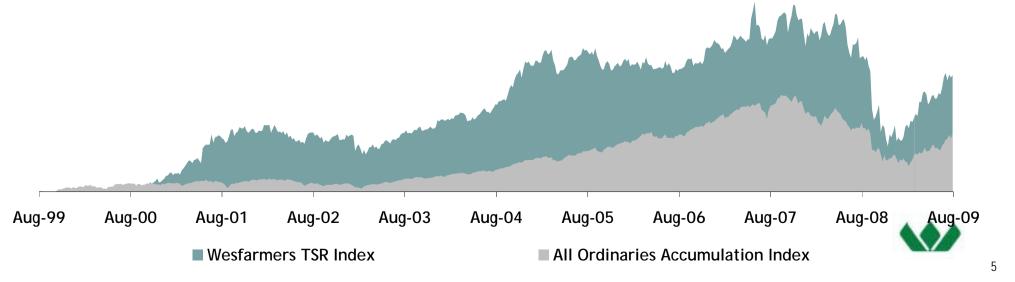
MANAGING BALANCE SHEET EFFECTIVELY



Strong long-term performance







Portfolio of leading brands

Retail Businesses







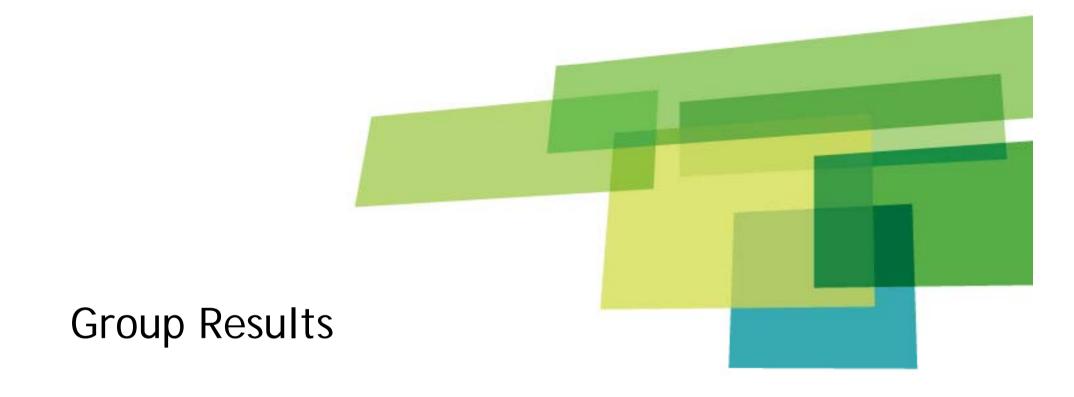
Industrial Businesses





Management Team

| Managing Director | Richard Goyder |
|------------------------------------|------------------|
| Finance Director | Terry Bowen |
| Divisional Managing Directors | |
| Home Improvement & Office Supplies | John Gillam |
| Coles | lan McLeod |
| Target | Launa Inman |
| Kmart | Guy Russo |
| Insurance | Rob Scott |
| Chemicals & Fertilisers | lan Hansen |
| Resources | Stewart Butel |
| Industrial & Safety | Olivier Chretien |
| Energy | Tom O'Leary |







Group Performance Highlights

- Significant increases in revenue and earnings
 - Record Resources earnings
 - Inclusion of full period of Coles, Target, Kmart and Officeworks
 - Strong Retail performance
- Operating revenue of \$51.0 billion
- Group profit after tax of \$1.5 billion, up 44%
 - After net \$106 million of non-trading and significant costs
- Strong cash generation with operating cash flow of \$3.0 billion
- Earnings per share of 160 cents, down 8%
- Final dividend of \$0.60 per share (fully franked), ahead of guidance





- Coles turnaround continues to meet Wesfarmers' expectations
- Bunnings and Target delivered strong performances
- Officeworks and Kmart transformations progressing well
 - Kmart still at an early stage
- Record Resources production and sales
- Other Industrial and Insurance divisions impacted by external factors and a slowing economy
- Balance sheet strengthened with closing Net Debt to Equity of 18.3%





Group Performance Summary

| Year ended 30 June (\$m) | 2009 | 2008* | ‡ % |
|---|--------|--------|------------|
| Revenue | 50,982 | 33,584 | 51.8 |
| EBITDA | 4,001 | 2,889 | 38.5 |
| EBIT | 2,977 | 2,229 | 33.6 |
| Net profit after tax (pre significant items) | 1,641 | 1,132 | 45.0 |
| Net profit after tax (post significant items) | 1,535 | 1,063 | 44.4 |
| Operating cash flow | 3,044 | 1,451 | 109.8 |
| Earnings per share (ex. employee res. shares)^ | 160.0 | 174.2 | (8.2) |
| Earnings per share (inc. employee res. shares)^ | 159.0 | 172.5 | (7.8) |
| Cash flow per share (inc. employee res. shares) | 324.8 | 247.2 | 31.4 |
| Dividends per share | 110 | 200 | (45.0) |
| Return on shareholders' funds (R12 %) | 7.4 | 8.6 | (1.2)pt |

^{*} Coles, Kmart, Officeworks and Target included for period of 23 Nov 07 to 30 Jun 08. Small adjustments reflecting finalisation of Coles Group acquisition accounting and Insurance restatement.

^{^ 2008} restated for equity raising in accordance with AIFRS



Divisional EBIT

| Year ended 30 June (\$m) | 2009 | 2008* | ‡ % |
|-------------------------------------|-------|-------|------------|
| Coles | 831 | 475 | n.m. |
| Home Improvement | 659 | 589 | 11.9 |
| Office Supplies | 65 | 36 | n.m. |
| Target | 357 | 221 | n.m. |
| Kmart | 109 | 111 | n.m. |
| Resources | 915 | 423 | 116.3 |
| Insurance | 91 | 122 | (25.4) |
| Industrial & Safety | 114 | 130 | (12.3) |
| Chemicals & Fertilisers | 52 | 124 | (58.1) |
| Energy | 75 | 90 | (16.7) |
| Other (including non-trading items) | (190) | (4) | n.m. |
| Divisional EBIT^ | 3,078 | 2,317 | 32.8 |
| Corporate overheads | (101) | (88) | (14.8) |
| Group EBIT^ | 2,977 | 2,229 | 33.6 |

^{*} Coles, Kmart, Officeworks and Target included for period of 23 Nov 07 to 30 Jun 08



[^] After amortisation of intangibles of \$83m (2008: \$53m) n.m. = not meaningful given acquisition date of 23 Nov 2007



Non-Trading & Significant Items

| (\$m) | FY09 Pre-tax | FY09 Post-tax | Segment | Comment |
|-------------------|-----------------|------------------|---------------|---|
| Coles | (52) | (60) | Other | Property impairments partially offset by write-back of store exit provision |
| Kmart | (70) | (49) | Other | Supply chain and other restructuring |
| Insurance & Other | (15) | (12) | Other | Single licence and other restructuring including Centrepoint exit |
| Non-trading items | (137) | (121) | | |
| Other | (136) | (95) | Finance costs | Interest rate swap close-outs post debt repayment |
| Tax adjustment | - | 110 | Tax | Reviews of leasehold tax base and R&D claims |
| Total | (273) | (106) | | |

Note: Impairments above of \$89m do not have associated deferred tax assets

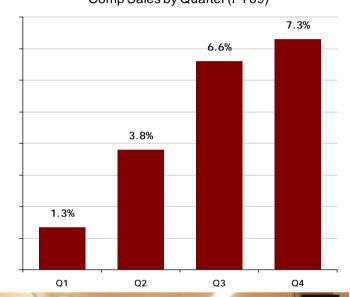






Coles

Coles Food & Liquor Comp Sales by Quarter (FY09)#





Strategies

FY09 Trading Update

- 1. Building a solid foundation
- 2. Delivering consistently well
- 3. Driving the Coles difference
- Food & Liquor comp sales growth of 4.6% (7.3% in 4Q09, Easter adjusted)
- Increasing customer transactions and basket value growth
- · In-store offer & service improving
- New Liquor team driving improvement
- Economic conditions remain fragile
- Focus on quality, service & value
- Five year turnaround programme to continue at pace



^{*} Excluding property. Easter adjusted.

Coles - Strategy 5 years - 3 phases of recovery

Building a Solid Foundation

Performance



- Cultural change
- Availability & store standards
- Value and customer trust
- Renewal store development
- IT & supply chain infrastructure
- Liquor renewal
- Efficient use of capital

Delivering Consistently Well



- Team member development
- Improved customer service
- Improved efficiency
- Appealing Fresh food offer
- Stronger delivery of value
- Scale rollout of new format
- Auto replenishment completed

Driving the Coles Difference



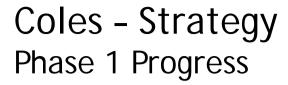
- Culture of continuous improvement
- Strong customer trust and loyalty
- Strong operational efficiency
- Innovative & Improved offer
- New stores, new categories

Year 1 - 2

Year 2 - 4

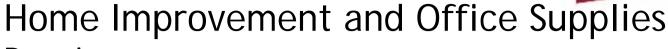
Year 4 - 5+







| Create a strong top team | 100% of leadership team new to Coles/role with over 125 years of retailing experience. 50% of zone manager new, 44% of Merchandise General Managers new. Continual increase in expectations and calibre of team. |
|----------------------------------|--|
| Cultural change | Move to customer centric structures and processes. Quarterly road-shows improving interaction with store managers. Absenteeism down materially. Launch of Coles Retail Leaders programme and Coles graduate programme. |
| Availability & store standards | Out of stocks down over 66%. Easy ordering trials near completion. Customer facing service investment. Rising expectations in store standards. Customer response encouraging with customer satisfaction highest in over two years. |
| Value and customer trust | Investment in weekly promotions; private label sales growing in double digits; NPD pipeline developing. Reinvestment in prices. |
| Renewal store development | 13 Pilot stores landed, showing encouraging early results. |
| IT & supply chain infrastructure | DC modernisation complete; Improved service to stores |
| Liquor renewal | Top team strengthened and restructured including appointment of Tony Leon. Accelerated change programme. Improved store standards and improved service and execution. |
| Efficient use of capital | Inventory overstocks 65% lower than at acquisition. 5 day reduction in net working capital. Returns focus on capital expenditure. |



Bunnings

- Maintain strength of focus on customer and business improvements
- 30 40 Warehouses to open in Australia in the next 3 years

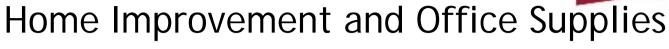


Strategies

FY09 Trading Update

- 1. Profitable sales growth
- 2. Better stock flow
- 3. Engaging and developing a strong team
- 4. Improving productivity and execution
- 5. Sustainability
- 13% cash sales growth with store-onstore growth of 10.1%
- Continued investment in store upgrades and category enhancements
- Opened 13 new stores and 10 trade centres
- Cash sales growth albeit tempered for impact of recent Aust. Govt. stimulus
- 10 14 new warehouse stores & more trade centres





Officeworks

 Continued traction from reset strategic agenda

Small business sector
 sentiment to remain volatile



Strategies

FY09 Trading Update

- 1. Improving the customer offer
- 2. Improving customer service
- 3. Building a stronger team
- 4. Reduced costs and complexity
- 5. Drive sales profitability
- Officeworks retail store sales growth of 7.7%; 10.6% lift in transactions
- Adverse sales trends in Officeworks Business & Harris Technology
- Customer-facing channel conflict eliminated
- Moderate sales growth in retail stores
- Focus on executing strategic agenda to reinvigorate the business





- Absolute focus on the customer and delivering what they demand
- Cost control continued in a difficult environment



FY09 Trading Update

- Profitable store sales growth through network expansion and volume mix
- Product leadership supported by new and differentiated product development
- 3. Sustainability
- EBIT margin strength maintained at 9.4%
- Comparative store sales growth of 4.2%
 with 4Q growth of 6.4% (Easter adjusted)
- 16 new store openings and 33 refurbishments
- More subdued conditions expected following Aust. Govt. Stimulus
- Ongoing leverage of major expenses
- 7 new stores and 20 refurbishments



Kmart

- Profitability improving through Renewal strategies
- Rebuilding for sustainable growth will take time



Strategies

FY09 Trading Update

- 1. Outstanding customer experience
- 2. Ranges customers want
- 3. Great value everyday
- 4. Clear communication
- 5. Every site a success
- 6. Best people, great company
- Comparative store sales flat; unprofitable categories being exited
- Margin improvement with reduced discounting
- Inventory healthy and \$100m lower than last year
- Focus on improving profitability
- Ongoing improvements to customer experience and in store execution
- 2 new stores in FY10





- Forecast Curragh metallurgical sales of 6.2 -6.7mt in FY10
- Positive signs of global steel production recovery

URRAGH

Premier Coal

BENGALLA





- 1. Maximise export sales and optimise sales mix
- 2. Cost reduction programmes
- 3. Expansion opportunities
- 4. Extend product and market reach
- 5. Sustainability
- Record production, sales and earnings
- Curragh remains a lowest quartile cost producer
- Blackwater Creek Diversion on schedule and budget
- Significantly reduced earnings in FY10 with export coal prices down ~60%
- Aggressive cost reduction programmes in place
- Timing of expansion projects subject to market conditions







- Management and licence restructuring in Aust.
 recently completed
- Continuing consolidation of brokers/distribution



FY09 Trading Update

Outlook

Underwriting

- 1. Business improvement
- 2. New business retail distribution Broking
- 1. Business improvement
- 2. Acquisitions and new businesses
- Earnings affected by increased number and severity of weather-related claims
- · Lumley NZ delivering on turnaround
- Restructuring and management changes in Lumley Australia
- Competition for new business is constraining market hardening
- Strong focus on underwriting and claims disciplines
- Improvements in business processes and sales effectiveness





- Challenging market conditions with business activity slowdown from 2H09
- Strengthening capabilities for growth





















FY09 Trading Update

- 1. Increase sales to existing customers
- 2. Target higher growth sectors
- 3. Increase SME penetration
- 4. Increase competitiveness
- Solid result given challenging market conditions
- Continued strong DIFOT and customer service performance
- Operational improvements and cost focus
- Challenging market conditions and margin pressure expected to continue
- Ongoing expenses and capital management disciplines





- Impacted by Varanus Island gas disruption
- Demand for Ammonium Nitrate remains strong







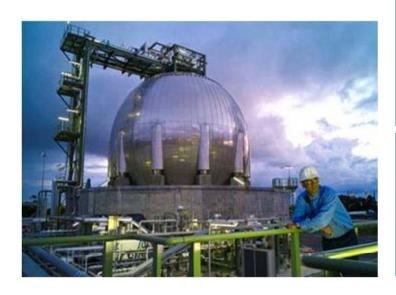
FY09 Trading Update

- 1. Growth through expansions
- 2. Optimise cost and capital
- 3. Sustainability
- 4. Improve capabilities and people development
- AN sales volumes up 52%
- QNP expansion to 215ktpa
- Varanus impact ~\$65m
- Late seasonal break and economic conditions delayed fertiliser sales
- Commissioning of sodium cyanide expansion by Oct 09
- Gas restrictions ceased in July 2009
- Working capital release expected





- WA LNG project operational
- Impacted by Varanus
 Island gas disruption



FY09 Trading Update

- 1. Improve existing businesses
- 2. Expand deliver projects
- 3. Evaluate new opportunities
- Industrial gas EBIT growth despite weaker customer demans
- Gas disruption reduced earnings by
 *\$25m but maintained LPG supply
- WA LNG project commissioned
- LPG earnings dependant on international prices and content
- Volume growth in LNG sales
- Coregas focus on growth and efficiencies









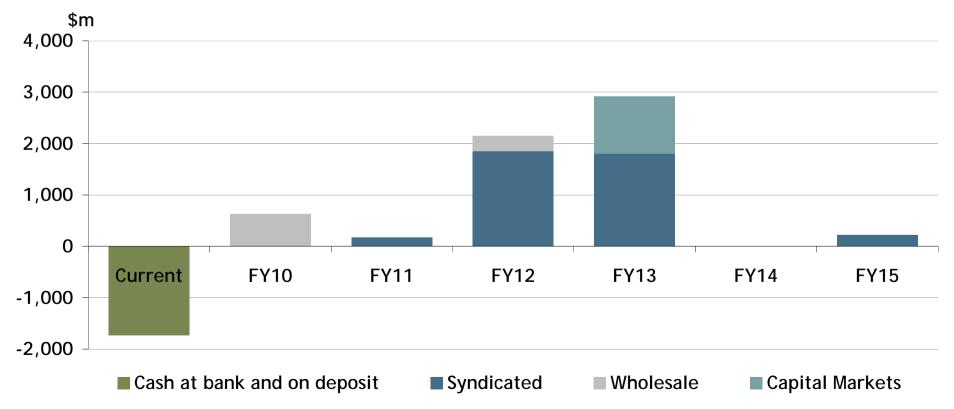
Capital Management

- Net Debt to Equity of 18.3% at 30 June 2009
 - Gross debt \$6.2bn, Net debt \$4.4bn (net of cash at bank and on deposit)
- Cash Interest Cover Ratio of 5.3 times (rolling 12 month basis)
- Net Debt to EBITDA of 1.11 times at 30 June 2009
- S&P rating BBB+ (stable), Moody's Baa1 (stable)
- Final dividend \$0.60 per share (fully-franked), ahead of guidance
 - Retain dividend investment plan with no underwrite
 - DIP to be neutralised with shares purchased on-market
- Seek to deliver stable and growing dividends subject to cash/debt availability, capex requirements, retained earnings, franking credits and general market conditions





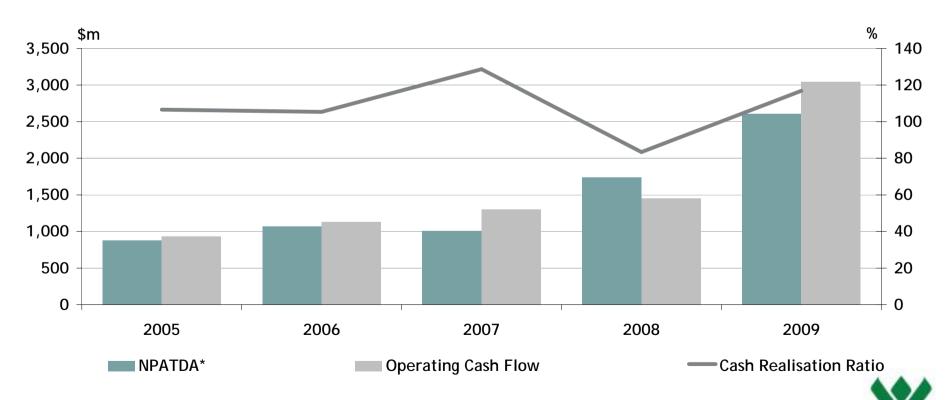
- Relatively low levels of debt going forward
- Cash to be used for funding upcoming dividends, seasonal working capital, debt repayments and potential growth opportunities
- \$4.6bn hedged in FY10 with all in cost of debt, including margins, of ~8.5%





Cashflow

- Strong operating cash generation across most divisions
- Retail strategies delivered improvements in working capital during the year, partly offset by higher working capital levels in CSBP



^{*} Adjusted for Stanwell and significant non-cash NTIs and impairments



Capital Expenditure

- Strong investment in organic growth opportunities across the Group
 - Retail Store roll outs and refurbishments
 - Industrials expansions incl. AN2 (2008), LNG (2008) and Blackwater Creek (2009/10)
- Strong returns focus maintained
- FY10 expected to be \$1.7-1.9bn
 - Retail ~\$1.3 \$1.5bn, depending on property development opportunities

| Year ended 30 June (\$m) | Actual 2009 | Actual 2008^ |
|------------------------------------|----------------|-----------------|
| Home Improvement & Office Supplies | 377 | 301 |
| Coles | 567 | 349 |
| Target | 92 | 47 |
| Kmart | 64 | 42 |
| Resources | 251 | 140 |
| Insurance | 26 | 17 |
| Industrial & Safety | 26 | 21 |
| Chemicals & Fertiliser | 44 | 201 |
| Energy | 39 | 118 |
| Other | 17 | 5 |
| Total | 1,503 | 1,241 |
| Capex/D&A* (%) | 176% | 206% |

[^] Coles, Kmart, Officeworks and Target included from 23 Nov 07

^{*} Excl Stanwell Amortisation



- Cautiously optimistic about the economic outlook in FY10 although cognisant of a degree of ongoing fragility
- Underlying retail trading conditions remain somewhat volatile and difficult to predict despite recent signs of growing consumer confidence
 - Impact of cycling 2008/09 Government stimulus packages
- Focus on retail business turnarounds to continue
- Resources' FY10 earnings to reduce significantly due to lower export prices
- Remaining businesses expected to improve assuming more normalised conditions prevail
- Continued focus on growth in ROC, cash flows and balance sheet strength





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Investment Conference Discussion Pack

JP Morgan Investment Conferences
New York and Edinburgh

October 2009



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Philosophy, Performance and Direction



Long-term, consistent strategies



Strengthen existing businesses through operating excellence and satisfying customer needs

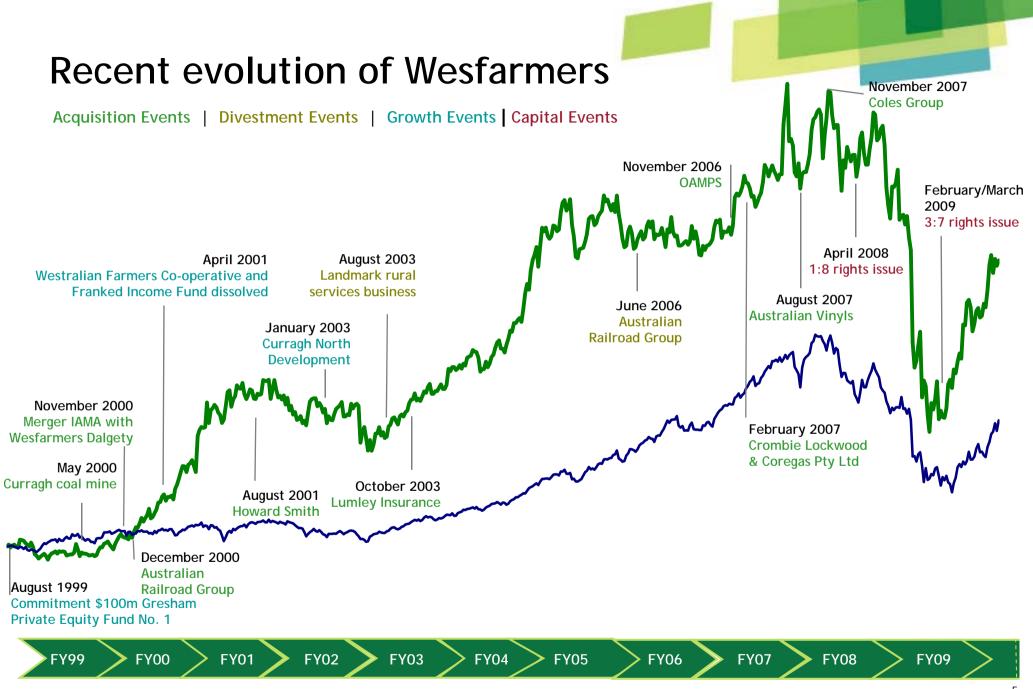
Secure growth opportunities through entrepreneurial initiative

Renew the portfolio through value-adding transactions

Ensure sustainability through responsible long-term management

MANAGING BALANCE SHEET EFFECTIVELY





Portfolio of leading brands



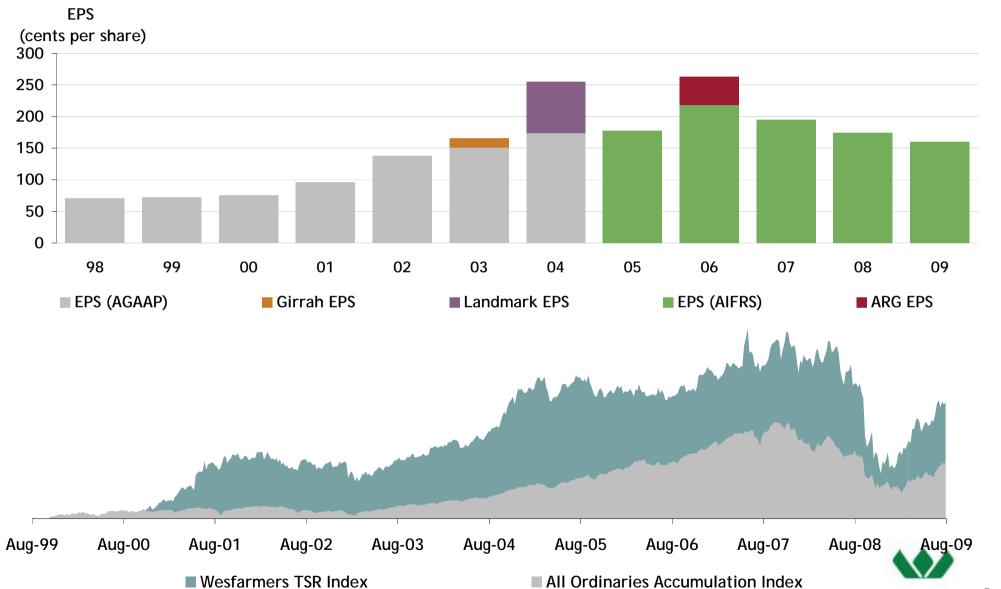


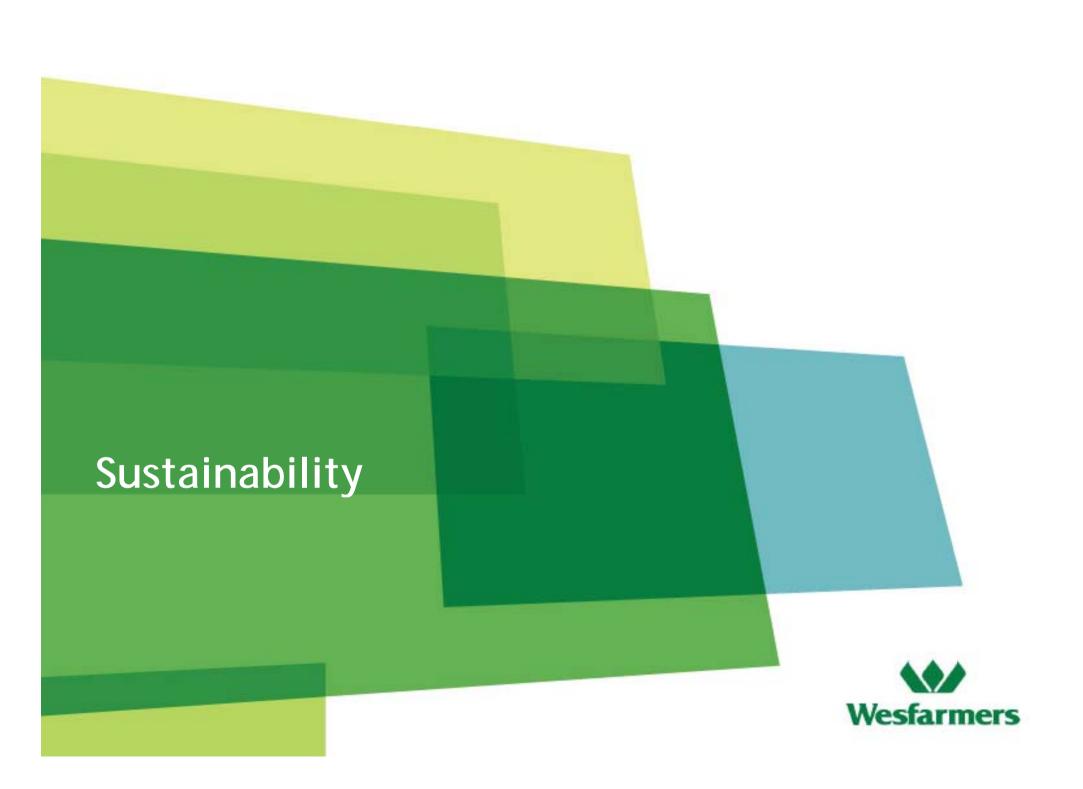


Industrial Businesses



Strong long-term performance







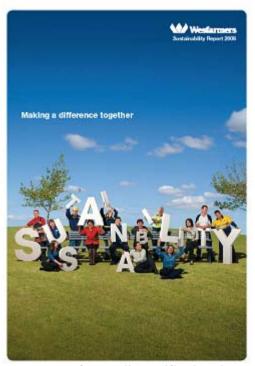
Sustainability

Financial performance

 All our actions are directed towards satisfying our corporate objective of providing a satisfactory return to shareholders. To be sustainable, Wesfarmers must continue to achieve high standards of financial performance thereby allowing us to make the most meaningful contribution possible to the community through wealth generation and employment creation

Safe and rewarding workplaces

 Wesfarmers is one of Australia's largest private sector employers. Attraction and retention of skilled and committed employees is one of our key priorities. We have an obligation to provide safe workplaces, to treat our people with decency and respect and provide them with opportunities for interesting and rewarding career paths. Each business unit is set a target of reducing its lost time injury frequency rate by 50 per cent a year on the path to zero. Remuneration of some senior staff is linked to achievement of safety targets



Good value products and services

Central to our business success is to maintain a reputation for quality and value across the range of our diversified suite
of operations. We seek to apply the same principles and standards to delivering export coal as we would to dealing with
clients in the insurance businesses or catering to the needs of our retail customer base.

Respect for customers and suppliers

• Retention of high levels of satisfaction in both these groups is essential if we are to continue to succeed. Extensive customer feedback systems are maintained in the retail operations.





Sustainability

Environmental responsibility

 Our diverse range of businesses expose us to a number of challenging or potentially challenging environmental issues, including waste disposal, packaging, environmental contamination, energy use and greenhouse gas emissions. We set legal compliance as a minimum and seek to exceed that wherever possible. During 2008/2009 Wesfarmers became a signatory to the Australian National Packaging Covenant.

Ethical dealings

Respect for the letter and the spirit of the law is paramount. There are codes
of ethics and conduct in place at both Group and business unit level, as well
as for the Board of Directors. Every year hundreds of our employees
participate in detailed seminars covering obligations under the Trade
Practices Act in Australia and consumer protection legislation in New
Zealand.

Wesfarmers is a member of the Dow Jones Sustainability World Indexes for 2009, rating it in the top 10 per cent of companies assessed worldwide against economic, environmental and social criteria

Community contribution

We believe the company benefits from having a reputation as a good corporate citizen. We have a significant programme of support for community-focused organisations and causes for which the Board contributes up to 0.25 per cent of before tax profits each year. In 2008/2009 this amounted to A\$4.78 million within a total of \$27.42 million attributable to cash, product and in kind support provided to the community by our businesses – in addition community based organisations in Australia and New Zealand received \$31.82 million through activities facilitated by our retail businesses in the main.



Sustainability

Sustainability reporting

Voluntarily publicly reporting on sustainability issues since 1998/99. The stand-alone Sustainability Report is published to coincide with the company's Annual General Meeting. The 2008 report runs to more than 130 pages of very detailed information on our environmental, health and safety and community engagement performance and was independently verified using the AA1000 Assurance Standard. The report can be accessed on-line at www.wesfarmers.com.au. The 2009 report will be launched on 10 November.

Climate change

- Greenhouse gas emissions from wholly-owned business units or those where we have management responsibility are disclosed in the Sustainability Report . Our 08/09 emissions were approximately 6.53m tonnes CO2e, and we used approximately 29 petajoules of energy.
- Wesfarmers was again a respondent to the Carbon Disclosure Project in 2008, which provides full disclosure on greenhouse emissions and our overall approach to climate change issues. Our 2008 report can be accessed at www.cdproject.net. During 2008/2009, Wesfarmers has continued to review the issue of carbon emission targets in the context of Australian and NZ carbon emissions policies, whilst focusing on energy efficiency initiatives.
- Our coal operations continued to contribute to the Coal21 Fund established by the Australian coal industry to demonstrate
 promising technologies to reduce greenhouse emissions from coal-fired power stations. The Fund is expected to raise up to \$1
 billion over 10 years with Wesfarmers putting in around \$30 million.
- We support the development of a global emissions trading framework and the establishment of the Australian national carbon emissions trading laws ahead of a global agreement- we believe while such a scheme will provide an effective platform for reducing emissions it must also carefully factor in economic conditions and hence allow for flexibility in implementation. The Australian Federal Government commenced the National Greenhouse and Energy Reporting scheme on 1 July 2008. The scheme will record the majority of Australia's greenhouse emissions and energy use. Wesfarmers has registered to participate in the scheme and has developed a management information system to comply with the complex requirements of these laws.

Energy efficiency

We have registered under the Australian government's Energy Efficiency Operations (EEO) programme which requires
companies using more than 0.5 petajoules in any year to conduct assessments and report on implementation of measures
designed to increase energy efficiency. We believe there are financial as well as environmental benefits to be obtained from
adopting a positive approach to this legislative requirement and made our first Public Report in December 2008.





| | | FY09 | FY08* | % Change pcp |
|---|-------|--------|--------|--------------|
| Operating Results | | | | |
| Revenue | A\$m | 50,982 | 33,584 | 51.8 |
| EBITDA | A\$m | 4,001 | 2,889 | 38.5 |
| Earnings before interest and tax | A\$m | 2,977 | 2,229 | 33.6 |
| Net profit after tax (pre significant items) | A\$m | 1,641 | 1,132 | 45.0 |
| Net profit after tax (post significant items) | A\$m | 1,535 | 1,063 | 44.4 |
| Operating Cash flow per share | cents | 324.8 | 247.2 | 31.4 |
| Financial Position | | | | |
| Total assets | A\$m | 39,295 | 37,178 | 5.7 |
| Net borrowings | A\$m | 4,435 | 9,276 | 52.2 |
| Shareholders' equity | A\$m | 24,252 | 19,598 | 23.7 |
| Capital expenditure on PPE (cash basis) | A\$m | 1,503 | 1,241 | 21.1 |
| Depreciation and amortisation [^] | A\$m | 1,024 | 660 | 55.2 |
| Financial Performance | | | | |
| Basic earnings per share # | cents | 160.0 | 174.2 | 8.2 |
| Dividends per share | cents | 110 | 200 | 45.0 |
| Operating Cash flow per share | A\$ | 3.25 | 2.47 | 31.4 |
| Return on average shareholders' equity | % | 7.4 | 0.0 | 1.2pt 👢 |
| Gearing (net debt to equity) | % | 18.3 | 47.3 | 29pt 👢 |
| Net interest cover (cash basis) | times | 5.3 | 4.9 | 8.2 |

^{*} Coles, Kmart, Officeworks and Target included for the period 23 Nov 07 to 30 Jun 08. Minor adjustments reflecting finalisation of Coles Group acquisition accounts and Insurance restatement.



[^] including Stanwell amortisation (FY09 A\$170m, FY08 A\$58m and FY07 A\$120m)

[#] adjusted for rights issues in accordance with AIFRS



Divisional Summary

| | Activities | FY09 Revenue | FY09 EBIT | FY09 EB | IT |
|------------------------------------|--|--------------|-----------|-----------|------|
| | | (A\$m) | (A\$m) | Contribut | ion* |
| Coles | The division comprises one of Australia's largest supermarket businesses, liquor retailing outlets, fuel and convenience outlets. | 28,799 | 831 | | 25% |
| Home Improvement & Office Supplies | Australia and New Zealand's leading supplier of home improvement and outdoor living products, office products, and a major supplier of building materials. | 7,151 | 724 | | 22% |
| Target | Australian department store offering great quality and value clothing and homewares. | 3,788 | 357 | | 11% |
| Kmart | Australian and New Zealand discount department store retailer offering a wide variety of quality and great value general merchandice and apparel | 3,998 | 109 | | 3% |





Divisional Summary (cont.)

| | Activities | FY09 Revenue | FY09 EBIT | FY09 EB | BIT _ |
|-------------------------|---|--------------|-----------|-----------|-------|
| | | (A\$m) | (A\$m) | Contribut | ion* |
| Resources | Mining of metallurgical and steaming coal to domestic and export markets | 2,411 | 915 | | 28% |
| Insurance | Provider of underwriting, broking, premium funding and financial services activites in Australia, New Zealand and the UK. | 1,720 | 91 | | 3% |
| Industrial & Safety | Australia and New Zealand's market leaders in the supply of maintenance, repair and operating products and safety products. | 1,294 | 114 | | 4% |
| Chemicals & Fertilisers | Manufacture and marketing of industrial chemicals and fertilisers used in the mining, mineral processing, industrial and agricultural sectors. | 1,162 | 52 | | 2% |
| Energy | Production, marketing and distribution of LPG and LNG; manufacture and marketing of industrial, medical and speciality gases; and power generation | 598 | 75 | | 2% |
| Other Businesses | 50% interest in Gresham Partners; Gresham Private Equity investments; 50% interest in Wespine; and 23% interest in BWPT. Includes non-trading items of \$137m | 61 | (190) | | |

^{*}based on operating divisional EBIT

2009 Full Year Results Wesfarmers

2009 Full Year Results

Group Performance Highlights

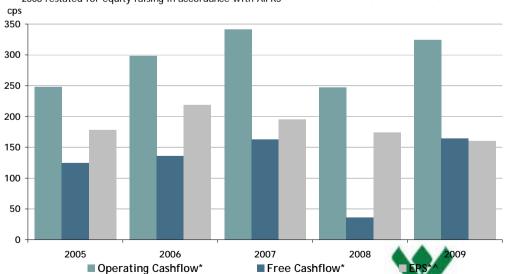
- Operating revenue of A\$51.0bn
 - Significant revenue growth in the Resources,
 Coles, Bunnings & Target businesses
- Group profit after tax of A\$1,535 million
 - Impacted by a number of significant external factors and a slowing economy
- Strong cash generation with operating cash flow of A\$3.0bn
- Earnings per share of 160.0 cents per share
- FY09 dividends of A\$1.10, ahead of guidance
 - Reflecting strong free cash flow generation and strength in the balance sheet



| Year ended 30 June (A\$m) | 2009 | 2008* | \$ % |
|---|--------|--------|---------|
| Revenue | 50,982 | 33,584 | 51.8 |
| EBITDA | 4,001 | 2,889 | 38.5 |
| EBIT | 2,977 | 2,229 | 33.6 |
| Net profit after tax (pre significant items) | 1,641 | 1,132 | 45.0 |
| Net profit after tax (post significant items) | 1,535 | 1,063 | 44.4 |
| Operating cash flow | 3,044 | 1,451 | 109.8 |
| Earnings per share (ex. employee res. shares)^ | 160.0 | 174.2 | (8.2) |
| Earnings per share (inc. employee res. shares)^ | 159.0 | 172.5 | (7.8) |
| Cash flow per share (inc. employee res. shares) | 324.8 | 247.2 | 31.4 |
| Dividends per share | 110 | 200 | (45.0) |
| Return on shareholders' funds (R12 %) | 7.4 | 8.6 | (1.2)pt |

^{*} Coles, Kmart, Officeworks and Target included for period of 23 Nov 07 to 30 Jun 08. Minor adjustments reflecting finalisation of Coles Group acquisition accounting and Insurance restatement

^{^ 2008} restated for equity raising in accordance with AIFRS



^{*}Excludes the sale of ARG in 2006 based on WANOS including employee reserved shares

[^] Restated for equity raisings in FY08 and FY09



2009 Full Year Results

Divisional Performance Overview

- Coles turnaround continues to meet Wesfarmers' expectations
- Bunnings and Target delivered strong performances
- Officeworks and Kmart transformations professing well
 - Kmart still at an early stage
- Record Resources production and sales
- Other Industrial and Insurance divisions impacted by external factors and a slowing economy
- Other EBIT includes A\$137m of expenses relating to non trading items
- Balance sheet strengthened with closing net debt to equity of 18.3%

| Year ended 30 June (A\$m) | 2009 | 2008* | ‡ % |
|-------------------------------------|-------|-------|------------|
| Coles | 831 | 475 | n.m. |
| Home Improvement | 659 | 589 | 11.9 |
| Office Supplies | 65 | 36 | n.m. |
| Target | 357 | 221 | n.m. |
| Kmart | 109 | 111 | n.m. |
| Resources | 915 | 423 | 116.3 |
| Insurance | 91 | 122 | (25.4) |
| Industrial & Safety | 114 | 130 | (12.3) |
| Chemicals & Fertilisers | 52 | 124 | (58.1) |
| Energy | 75 | 90 | (16.7) |
| Other (including non-trading items) | (190) | (4) | n.m. |
| Divisional EBIT^ | 3,078 | 2,317 | 32.8 |
| Corporate overheads | (101) | (88) | (14.8) |
| Group EBIT^ | 2,977 | 2,229 | 33.6 |

*Coles, Kmart, Officeworks & Target included for period of 23 Nov 07 to 30 Jun 08 ^ EBIT is after amortisation of intangibles of A\$83m (2007: A\$53m)

n.m. = not meaningful given acquisition date of 23 Nov 07





Coles - 2009 Full Year Performance

Highlights

Food

- Encouraging sales trend with 4Q comp sales of 7.3% (Easter adjusted)
- Supply chain transformation reducing net working capital by five days
- Store network optimisation
- Continuing improvement of in-store offer

Liquor

- New management team driving change
- Improvements in operating model and value proposition

Convenience

- Improving customer service
- Ongoing network optimisation

- Economic conditions remain fragile
- Coles will help customers stretch their dollar further
 - Focus on quality, service & value
- Five year turnaround programme to continue at pace

| aricc | | | | | |
|-------------------|---|-------|-----------|---------|------------|
| Financial | Performance | | | | |
| Year ended 30 | June (A\$m) | | | 2009 | 2008* |
| Revenue | | | | 28,799 | 16,876 |
| EBIT ¹ | | | | 831 | 475 |
| Food & Liquor | Revenue ³ | | | 22,506 | 12,825 |
| | Total store sales growth % | | | 6.2 | 4.2 |
| | Comp store sales growth % | | | 4.6 | 2.8 |
| | Trading EBIT 1,3 | | | 743 | 422 |
| | EBIT Margin | | | 3.3 | 3.3 |
| Convenience | Revenue ³ | | | 6,273 | 4,038 |
| | Total store sales growth % ² | | | 8.0 | 8.9 |
| | Comp store sales growth % 2 | | | 6.4 | 5.7 |
| | Trading EBIT ³ | | | 67 | 42 |
| Financial | Performance - 2H09 v | 2H0 | 8 | | |
| (A\$m) | | 2H0 | 9 | 2H08 | ‡ % |
| Revenue | | 14,17 | 73 | 13,957* | 1.5 |
| EBIT ¹ | | 40 | 00 | 345 | 15.9 |
| Food & Liquor | Revenue ³ | 11,31 | 15 | 10,554* | 7.2 |
| | Comp store sales growth % | 6 | .9 | 3.0 | 3.9pt |
| | Trading EBIT ^{1,3} | 36 | 52 | 304 | 19.1 |
| | EBIT Margin | 3 | .2 | 2.9 | 0.3pt |
| Convenience | Revenue ³ | 2,84 | 18 | 3,390* | (16.0) |
| | Comp store sales growth % ² | 7 | .4 | 5.4 | 2.0pt |
| | Trading EBIT ³ | 3 | 31 | 30 | 3.3 |
| | | | | | |

^{*}Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting. n.m. = not meaningful given ownership period

^{1.} Excludes non-trading items 2. Excl. fuel 3. Excl. property

^{4.} Includes 1 additional trading day due to the re-alignment of the Coles and Wesfarmers reporting calendars 19

Home Improvement & Office Supplies 2009 Full Year Performance



Highlights

Home Improvement

- Store on store cash sales growth of 10.1%
- 2.8% decline in trade sales in challenging markets
- 13 stores and 10 trade centres opened
- Improvements in offer and continued investment in store upgrades & category enhancements

Officeworks

- Retail store sales growth of 7.7%, 10.6% lift in transactions
- Continued traction from reset strategic agenda

Outlook

Home Improvement

- Continued cash sales growth; albeit tempered following Australian Government stimulus
- Positive trade contributions as economy recovers
- Network expansion 10 to 14 stores, strong store pipeline

Officeworks

- Moderate sales growth in retail stores
- Focus on executing strategic agenda

| Financial Performance - Home Improvement | | | |
|--|-------|-------|------------|
| Year ended 30 June (A\$m) | 2009 | 2008 | ‡ % |
| Revenue | 5,845 | 5,359 | 9.1 |
| EBIT | 659 | 589 | 11.9 |
| ROC (R12%) | 30.2 | 31.2 | (1.0)pt |
| Safety (R12 LTIFR) | 14.4 | 13.5 | |
| Trading Revenue (excl. property & non-trading items) | 5,808 | 5,265 | 10.3 |
| Net property contribution | 11 | 26 | |
| Trading EBIT (excl. property & non-trading items) | 648 | 569 | 13.9 |
| Trading EBIT / Trading Revenue (%) | 11.2 | 10.8 | 0.4pt |

| Financial Performance - Office Supplies | | | | |
|---|-------|-------|--|--|
| Year ended 30 June (A\$m) | 2009 | 2008* | | |
| Revenue | 1,306 | 802 | | |
| EBIT | 65 | 36 | | |
| ROC (R12 %) | 5.7 | n.m. | | |
| Safety (R12 LTIFR) | 12.3 | n.m. | | |
| EBIT / Revenue (%) | 5.0 | 4.5 | | |

*Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting. n.m. = not meaningful given ownership period



Target - 2009 Full Year Performance

Highlights

- EBIT margin strength maintained at 9.4%
- FY09 comp store sales growth of 4.2%
 - All departments increased sales over the period
- Cost control continued in a difficult environment
- Inventory fresh and at similar levels to last year despite growth in store network
- 16 new store openings, total stores 286
- 4Q comparative store sales growth of 6.4% (Easter adjusted)

- Subdued conditions expected following Australian Government stimulus packages
- Absolute focus on the customer and delivering what they demand
- Careful management of margins and costs will be a key focus
- Ongoing leverage of major expenses
- Seven new stores & 20 refurbishments in FY10

| Financial Performance | | |
|------------------------------|-------|-------|
| Year ended 30 June (A\$m) | 2009 | 2008* |
| Revenue | 3,788 | 2,198 |
| EBIT | 357 | 221 |
| EBIT margin (%) | 9.4 | 10.0 |
| ROC (R12 %) | 10.4 | n.m. |
| Safety (R12 LTIFR) | 9.1 | n.m. |
| Total revenue growth (%) | 7.2 | 7.4 |
| Comp. store sales growth (%) | 4.2 | 3.3 |
| Store numbers | 286 | 277 |

| Financial Performance - 2H09 | v 2H08 | | |
|------------------------------|--------|--------|------------|
| (A\$m) | 2H09 | 2H08 | ‡ % |
| Revenue | 1,694 | 1,593^ | 6.3 |
| EBIT | 142 | 103 | 37.9 |
| EBIT margin (%) | 8.4 | 6.5 | 1.9pt |
| Comp. store sales growth (%) | 4.4 | 3.4 | |

^{*}Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting.



[^] Includes 12additional trading day due to the re-alignment of the Coles and Wesfarmers reporting calendars

n.m. = not meaningful given ownership period



Kmart - 2009 Full Year Performance

| Tarrate 2007 Fam Tour Fortoning | 41100 | | |
|--|---|------------------|-----------------|
| Highlights | Financial Performance | | |
| Profitability improving through Renewal | Year ended 30 June (A\$m) | 200 | 09 2008* |
| - Exiting unprofitable categories | Revenue | 3,99 | 98 2,454 |
| - Margin improvement with reduced discounting | EBIT^ | 10 | 09 111 |
| - Supply chain rationalisation commenced | EBIT margin (%) | 2 | 4.5 |
| - Savings in above store costs | ROC (R12 %) | 10 | n.m. |
| | Safety (R12 LTIFR) | 11 | .3 n.m. |
| Comparative store sales in line with last year | Total revenue growth (%) | 0 | 2.4 |
| Inventory healthy and A\$100 million below last year | Comparative store sales growth (%) | 0 | 2.2 |
| Strong performance from Kmart Tyre & Auto | Store numbers (incl. Kmart Tyre & Auto) | 4: | 39 445 |
| Outlook | Financial Performance - 2H09 | v 2H08 | |
| Focus on improving profitability | (A\$m) | 2H09 2 | H08 \$ % |
| | Revenue | 1,750 1,7 | 762# (0.7) |

• Improvements to Customer experience and in store

execution

- New People incentives to drive performance culture
- Rebuilding for sustainable growth will take time

| *Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting. |
|---|
| # Includes 1 additional trading day due to the re-alignment of the Coles and Wesfarmers reporting |
| calendars |

[^] Excludes non-trading items.

EBIT margin (%)

EBIT^

Comparative store sales growth (%)



10

0.6

1.2

34

1.9

0.0

240.0

1.3pt

(1.2)pt

[•] Strategic changes beginning with Product, Price and Promotion

n.m. = not meaningful given ownership period



Highlights

- Record full year production, sales and earnings
- Highest achieved prices for metallurgical and steaming coal (up to March 2009)
- Strong operational performance through global financial crisis
- Curragh remains a lowest quartile cost producer despite industry wide cost increases
- Blackwater Creek Diversion on schedule and budget
- Feasibility studies to expand Curragh Bengalla mines continue

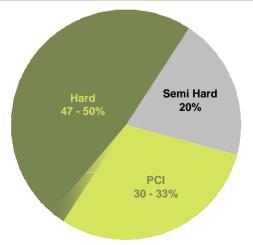
Outlook

- Positive signs of global steel production recovery
- Forecast Curragh metallurgical sales of 6.2-6.7mt in FY10
- Significantly reduced earnings in 2009/10
 - Stanwell rebate estimate \$160 to \$180 million in FY10 (\$110-\$120 million in 1H10) assuming AUD:USD \$0.80
 - Locked in hedge losses of \$85m in FY10 (1H10 \$65m)
- Aggressive cost reduction programmes in place; lower mine cash costs in FY10
- Timing of expansion projects subject to market conditions

| Financial Performance | | | |
|--|--------|--------|-------------|
| Year ended 30 June (\$m) | 2009 | 2008 | \$ % |
| Revenue ¹ | 2,411 | 1,311 | 83.9 |
| EBITDA | 1,188 | 571 | 108.1 |
| Depreciation & Amortisation ² | (273) | (148) | 84.5 |
| EBIT ³ | 915 | 423 | 116.3 |
| ROC (R12%) | 85.4 | 43.0 | 42.4pt |
| Coal Production ('000 tonnes) | 15,107 | 14,318 | 5.5 |
| Safety (R12 LTIFR) ⁴ | 2.5 | 7.2 | |

- 1. Incl. traded coal of \$170m in 2009 (2008: \$42m) and locked-in exchange rate losses of \$88m in 2009
- 2. Includes Stanwell rebate amortisation of \$170m in 2009 (2008: \$58m)
- 3. 2009 includes Royalties of \$208m (2008: \$73m) and \$8m Char Plant write-down
- 4. Curragh and Premier only

Forecast Curragh Metallurgical Sales Mix



2009/10 estimate

6.2 - 6.7 million tonnes





Highlights

- Frequency and severity of weather events affected underwriting claims and earnings
- Profit and margin growth in insurance broking
- Lumley NZ delivering on turnaround (A\$32m YoY profit improvement)
- Restructuring and management changes in Lumley Australia
- Consolidation of Australian underwriting licenses
- Five bolt-on acquisitions in insurance broking

- Rate increases being achieved on renewal but competition is constraining market hardening
- Higher reinsurance costs and lower industry reserves to place more upward pressure on rates
- Maintain business focus in selected market segments
- Strong focus on underwriting and claims disciplines
- Deliver on turnaround of Lumley Australia
- Improvements in business processes and sales effectiveness

| Financial Performance | | | |
|------------------------------------|-------|-------|------------|
| Year ended 30 June (\$m) | 2009 | 2008^ | ‡ % |
| Gross Written Premium Underwritten | 1,358 | 1,328 | 2.3 |
| Total Revenue | 1,720 | 1,649 | 4.3 |
| EBITA Underwriting | 33 | 73 | (54.8) |
| EBITA Broking | 61 | 56 | 8.9 |
| EBITA Other | 9 | 6 | 50.0 |
| EBITA Insurance Division* | 103 | 135 | (23.7) |
| EBIT Insurance Division* | 91 | 122 | (25.4) |
| Net Earned Loss Ratio (%) | 72.9 | 66.5 | (6.4) pt |
| Combined Operating Ratio (%) | 103.2 | 99.1 | (4.1) pt |
| EBITA Margin (Broking) (%) | 27.9 | 26.7 | 1.2 pt |

^{*} Excludes non-trading items.



[^] Includes \$10m prior year adjustment and \$3m reclassification

Industrial & Safety - 2009 Full Year Performance

Highlights

- Solid result, given challenging market conditions
 - -Business activity slow down in 2H09
- Continued strong DIFOT and customer service performance
- WA operations and Bullivants performed strongly
- Operational improvements and cost focus

- Challenging market conditions and margin pressure expected to continue
- Ongoing expenses and capital management disciplines
- Strengthening capabilities for growth with a focus on increasing share of customers' spend and exposure to selected industries

| Financial Performance | | | |
|------------------------------------|-------|-------|------------|
| Year ended 30 June (\$m) | 2009 | 2008 | ‡ % |
| Revenue | 1,294 | 1,309 | (1.1) |
| EBITDA | 127 | 141 | (9.9) |
| Depreciation & Amortisation of PPE | (13) | (11) | (18.2) |
| EBIT | 114 | 130 | (12.3) |
| EBIT margin (%) | 8.8 | 9.9 | (1.1)pt |
| ROC (R12 %) | 14.1 | 16.8 | (2.7)pt |
| Safety (R12 LTIFR) | 2.4 | 4.5 | |



Chemicals & Fertilisers - 2009 Full Year Performance

Highlights

- Ammonium nitrate sales volumes up 52.1%
- Disruption of contracted gas supplies impacted production of sodium cyanide and ammonia
 - Estimated EBIT impact (13 months) \$65 million
- Fertiliser sales volumes lower due to late seasonal break and economic conditions
- AVC loss due to Distributed Control System implementation issues in 1H09 and impact of economic slowdown on PVC market

- Gas restrictions ceased in July 2009
- Sodium cyanide expansion expected to be commissioned by October 2009
- Demand for ammonium nitrate in W.A. and Queensland remains strong
- Working capital release expected over FY10
- Return to normal trading conditions at AVC

| Financial Performance | | | | |
|-----------------------------|-------------|-------|------------|---------|
| Year ended 30 June (| 2009 | 2008 | ‡ % | |
| Revenue | Chemicals | 615 | 464 | 32.5 |
| | Fertilisers | 547 | 533 | 2.6 |
| | | 1,162 | 997 | 16.6 |
| EBITDA | | 115 | 172 | (33.1) |
| Depreciation & Amortisation | | (63) | (48) | (31.2) |
| EBIT | | 52 | 124 | (58.1) |
| Sales Volume ('000t): | Chemicals | 747 | 605 | 23.5 |
| | Fertilisers | 739 | 1,057 | (30.1) |
| ROC (R12 %) | | 4.3 | 13.1 | (8.8)pt |
| Safety (R12 LTIFR) | | 3.0 | 3.0 | |





Energy - 2009 Full Year Performance

Highlights

- Reduced earnings largely due to a reduction in international LPG prices and gas supply disruption
 - Estimated gas supply EBIT impact c\$25 million
- Industrial gas EBIT growth despite weaker customer demand
- WA LNG project commissioned in September 2008

- Growth of LNG sales to Western Australian heave duty vehicle market
- Coregas focus on business growth and operating efficiencies
- LPG earnings dependent on international LPG prices,
 LPG content and Western Australian gas market

| Financial Performance | | | |
|-----------------------------|------|------|-------------|
| Year ended 30 June (\$m) | 2009 | 2008 | \$ % |
| Revenue | 598 | 565 | 5.8 |
| EBITDA | 122 | 128 | (4.7) |
| Depreciation & Amortisation | (47) | (38) | (23.7) |
| EBIT | 75 | 90 | (16.7) |
| ROC (R12 %) | 9.2 | 11.6 | (2.4pt) |
| WLPG production (kt) | 170 | 168 | 1.2 |
| Safety (R12 LTIFR) | 2.2 | 6.3 | |



Other Businesses - 2009 Full Year Performance

Highlights

Gresham Private Equity

- Carrying value of investment in Gresham Private
 Equity Funds \$122m
- Australian Pacific Paper Products divested during the period returning 4.5x cash invested
- \$57m loss due to revaluations relating to investments held, includes \$35m in relation to Riviera
- 27% p.a. Cash IRR from Gresham Private Equity
 Fund 1
 - Riviera only remaining investment; carrying value of nil following receivership
- Investments held in diverse range of industries
- Quarterly revaluations of remaining investments to Wesfarmers' earnings and non-cash in nature

| Financial Performance | | | |
|---|--------------|-------|-------|
| Year ended 30 June (A\$m) | Holding % | 2009 | 2008 |
| Share of net profit/(loss) of associates: | | | |
| Gresham Private Equity Funds | Various | (57) | 16 |
| Gresham Partners | 50 | 1 | 5 |
| Wespine | 50 | 4 | 5 |
| Bunnings Warehouse Property Trust | 23 | (8) | - |
| Sub-total Sub-total | | (60) | 27 |
| Interest revenue | | 57 | 34 |
| Dividend income - April 07 Coles Stake | | - | 32 |
| Non-trading items^ | | (137) | (102) |
| Other* | | (50) | 5 |

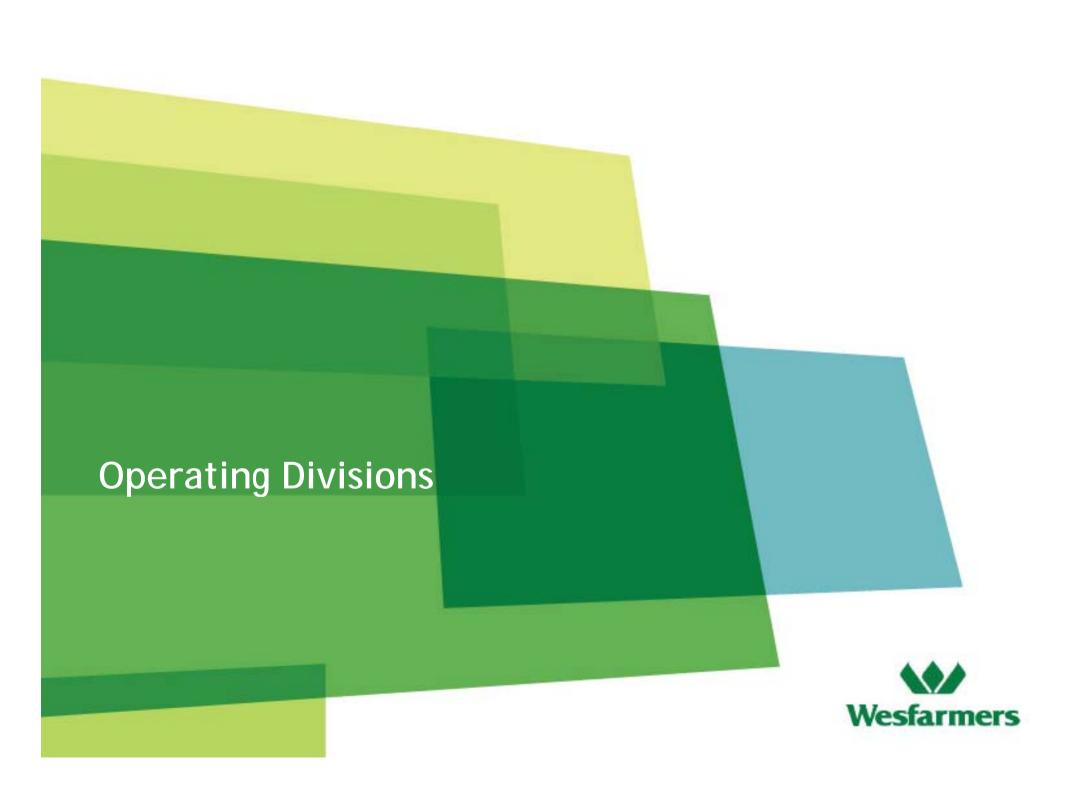
^{*} Incl. BPML, self insurance trading and investments. ^ Refer below

Total

Non-Trading and Significant Items

| (A\$m) | FY09 Pre-tax | FY09 Post-tax | Segment | Comment |
|-------------------|-----------------|------------------|---------------|---|
| Coles | (52) | (60) | Other | Property impairments partially offset by write-back of store exit provision |
| Kmart | (70) | (49) | Other | Supply chain and other restructuring |
| Insurance & Other | (15) | (12) | Other | Single licence and other restructuring including Centrepoint exit |
| Non-trading items | (137) | (121) | | |
| Other | (136) | (95) | Finance costs | Interest rate swap close-outs post debt repayment |
| Tax adjustment | - | 110 | Tax | Reviews of leasehold tax base and R&D claims |
| Total | (273) | (106) | | w. |

(190)



Coles













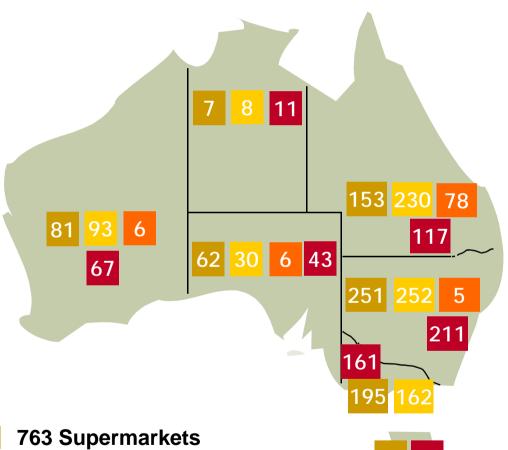






Coles Network

at 30 June 2009



- 775 Liquor stores
- 95 Hotels
- **625 Convenience**



Selling Area

| Supermarkets (sqm) | 1,600,578 |
|--------------------------|-----------|
| Liquor (sqm) – ex hotels | 173,886 |





Coles - Strategy

Phase 1 of turnaround on track...

Building a Solid Foundation

Performance

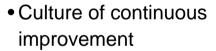
- Create a strong top team
- Cultural change
- Availability & store standards
- Value and customer trust
- Renewal store development
- IT & supply chain infrastructure
- Liquor renewal
- Efficient use of capital

Delivering Consistently Well



- Team member development
- Improved customer service
- Improved efficiency
- Appealing Fresh food offer
- Stronger delivery of value
- Scale rollout of new format
- Auto replenishment completed

Driving the Coles Difference



- Strong customer trust and loyalty
- Strong operational efficiency
- Innovative & Improved offer
- New stores, new categories

Year 1 - 2

Year 2 - 4

Year 4 - 5+





Coles - Strategy Phase 1 Progress

| 100% of leadership team new to Coles/role with over 125 years of retailing experience. 50% of zone manager new, 44% of Merchandise General Managers new. Continual increase in expectations and calibre of team. |
|--|
| Move to customer centric structures and processes. Quarterly road-shows improving interaction with store managers. Absenteeism down materially. Launch of Coles Retail Leaders programme and Coles graduate programme. |
| Out of stocks down over 66%. Easy ordering trials near completion. Customer facing service investment. Rising expectations in store standards. Customer response encouraging with customer satisfaction highest in over two years. |
| Investment in weekly promotions; private label sales growing in double digits; NPD pipeline developing. Reinvestment in prices. |
| 13 Pilot stores landed, showing encouraging early results. |
| DC modernisation complete; Improved service to stores |
| Top team strengthened and restructured including appointment of Tony Leon. Accelerated change programme. Improved store standards and improved service and execution. |
| Inventory overstocks 65% lower than at acquisition. 5 day reduction in net working capital. Returns focus on capital expenditure. |
| |



Home Improvement & Office Supplies

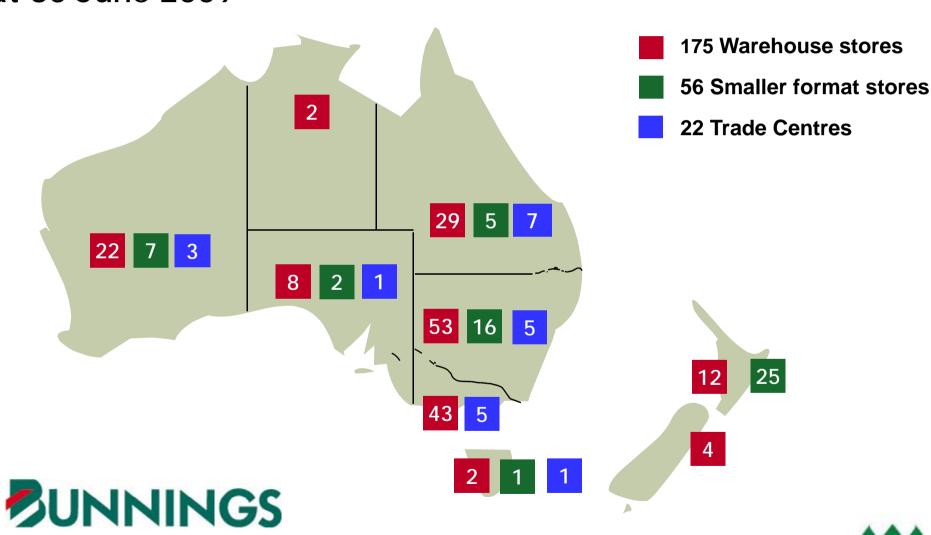


BEST SERVICE





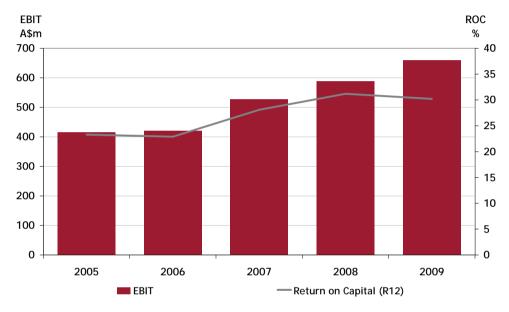
Bunnings Network at 30 June 2009





Home Improvement Performance

| Growth Strategies | |
|---------------------------------------|---|
| Home Improvement Strategies | |
| Profitable sales growth | Improving service |
| | Expanding the network |
| | Improving the merchandise offer |
| Better stock flow | Improving the end to end supply chain to lift in- |
| | stock levels and reduce costs |
| Engaging and developing a strong team | Effective delivery of safety, training and other |
| | team development programmes |
| Improving productivity and execution | Focus on reducing the cost of doing business |
| | through the continued development of systems |
| | and other business improvement and |
| | productivity projects |
| Sustainability | Continued commitment to reducing water, |
| | energy consumption and wastage |
| | Improve affordability of sustainability projects |
| | for customers |



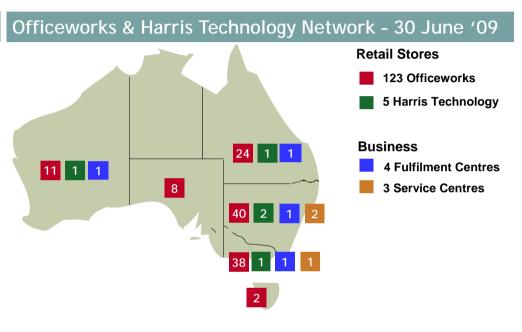
| (A\$m) | 2005 | 2006 | 2007 | 2008 | 2009 |
|--------------------|-------|-------|-------|-------|-------|
| Revenue | 4,065 | 4,276 | 4,939 | 5,359 | 5,845 |
| EBIT | 416 | 421 | 528 | 589 | 659 |
| EBIT/Revenue Ratio | 10.2% | 9.8% | 10.7% | 11.0% | 11.3% |





Office Suppliers Performance

| Growth Strategies | |
|-------------------------------|--|
| Officeworks Strategies | |
| Improving the customer offer | Enhance and expand the range |
| | Provide more useful customer information |
| | Rollout new special orders service |
| Improving customer service | Enhance service intensity through better |
| | rostering |
| | Training and development |
| | Rollout of new POS system |
| | Investing process efficiencies back in to service |
| Building a stronger team | Continued focus on improving safety and |
| | delivering team programmes that support and |
| | enhance the business and culture |
| Reduced costs and complexity | Reduce end-to-end supply chain costs |
| | Optimise inventory levels |
| | Continue working to remove cost duplication and complexity |
| Drive sales and profitability | Lift produce range authority |
| | Expand the store network |
| | Invest in more full store upgrades and |
| | merchandising uplifts |



Target



Target. 100% happy





product choices

Strategies Profitable sales growth Continued investment in the store portfolio and targeted mix of volumes in product ranges Product leader Continued focus on core categories, supported by new and differentiated product development and improved speed to market Sustainability Continued focus on building sustainability into the business from new store design principles, to supply chain initiatives and

Target Network - 30 June '09 3 286 Target stores (incl 116 Target Country)

Latest Store Design - Sunbury





Left: Entry and Orientation Zone



Kmart

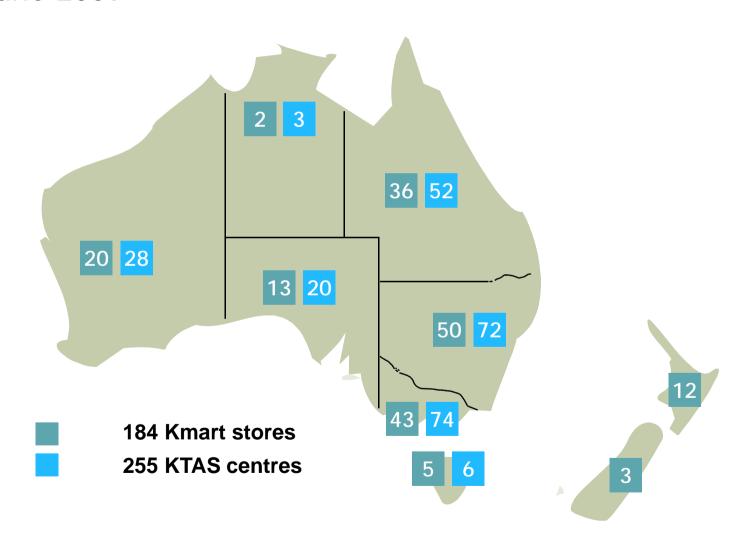






Kmart Store Network

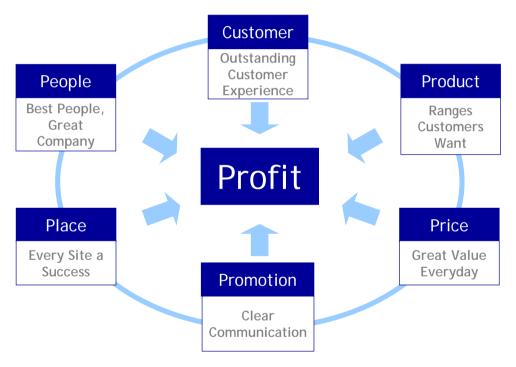
at 30 June 2009





Growth Strategies

| Details |
|---|
| Continue to improve the in-store experience and rebuild customer trust |
| Build on-trend profitable categories that deliver quality and reliability |
| Focus on volume items |
| Ranges that are compatible for every store |
| Continue to communicate prices that customers trust and |
| understand whilst offering everyday value |
| Improve product margin |
| Reduce pricing administration |
| Build the brand and create events that excite customers |
| Develop marketing strategies that are simple, clear and |
| compelling |
| Improve network profitability |
| Deliver the best new locations that support the customer offer |
| Optimise investment returns |
| Customer-focused and engaged team members |
| Develop programmes that motivate and drive performance |
| Focus on creating safer workplaces |
| |



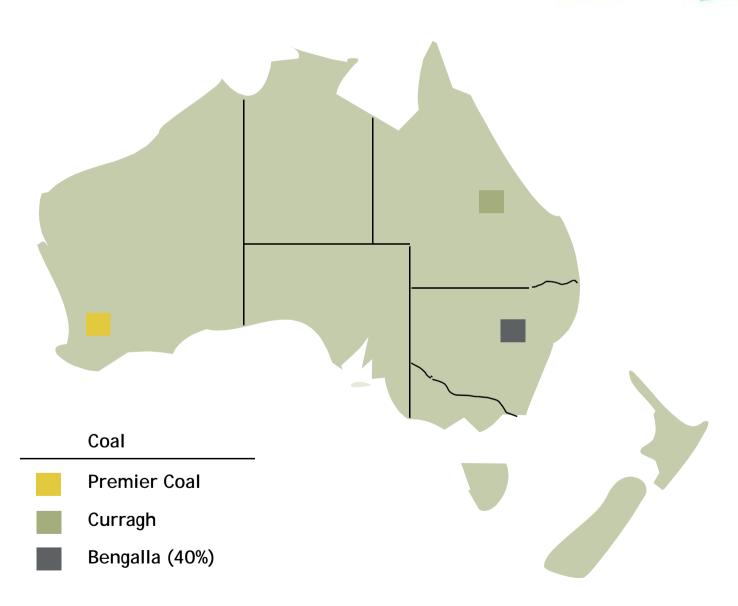


Resources





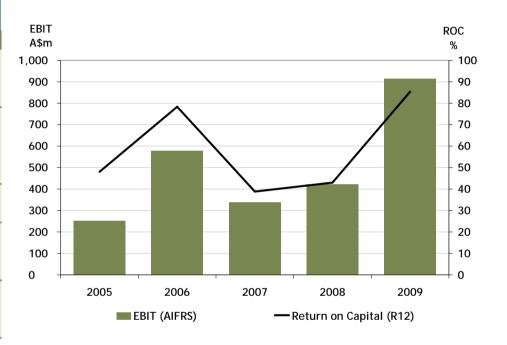
Resources - Locations





Resources - Performance

| Growth Strategies | |
|------------------------------------|--|
| Opportunities | Strategies |
| Maximise export sales and optimise | Long-term contracts ongoing |
| sales mix | Price relativity maintained |
| | Maximise higher value products |
| Cost reduction programmes | Improve operational performance |
| | Cost reduction programmes in place |
| | People, process and systems |
| | Evaluate improved mining technology |
| Expansion opportunities | Timing of expansion projects subject to |
| | market conditions |
| Extend product and market reach | Evaluate acquisitions that offer economies |
| | of scale or downstream benefits |
| | Brownfield growth opportunities |
| Sustainability | Safety and environmental performance |
| | Community engagement |
| | Coal21 |



| (A\$m) | 2005 | 2006 | 2007 | 2008 | 2009 |
|-----------------------|-------|-------|-------|-------|-------|
| Revenue | 764 | 1,304 | 1,134 | 1,311 | 2,411 |
| EBIT | 251 | 578 | 338 | 423 | 915 |
| EBIT/Revenue Ratio | 32.9% | 44.3% | 29.8% | 32.3% | 38.0% |
| Stanwell Amortisation | 4 | 81 | 120 | 58 | 170 |



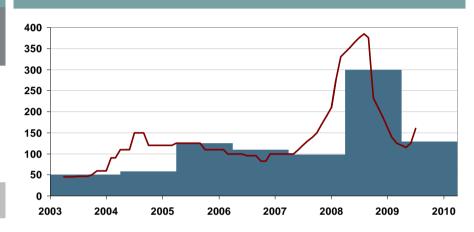


Resources - Sales

| Coal Sales Volumes by Mine (FY09) | | | | | | | |
|-----------------------------------|----------|----------|---------------|-------|--|--|--|
| Mine | Domestic | Export | Export | Total | | | |
| (mtpa) | Steaming | Steaming | Metallurgical | Total | | | |
| Curragh, QLD | 3.3^ | | 6.5 | 9.8 | | | |
| Premier, WA | 3.4 | | | 3.4 | | | |
| Bengalla*, NSW | 0.2 | 1.8 | | 2.1 | | | |
| Total | 6.9 | 1.8 | 6.5 | 15.2 | | | |

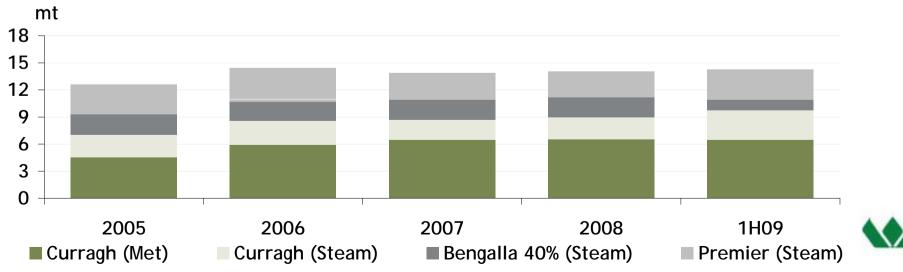
^{*} Wesfarmers interest of 40%

Australian Hard Coking Coal Prices



Source: Barlow Jonker, Tex Report, Macquarie Research

Historic Coal Sales Volumes by Mine



Ancludes 935kt of export steaming sales of which 400kt was diverted to metallurgical coal (PCI)



| Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate |
|--------------------|---|-------------------------------------|
| 2010 | 350 | 0.78 |
| 2011 | 285 | 0.79 |
| 2012 | 62 | 0.80 |
| 2013 | 24 | 0.76 |

Bengalla – Open Contracts

| Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate |
|--------------------|---|-------------------------------------|
| 2010 | 97 | 0.79 |
| 2011 | 65 | 0.79 |
| 2012 | 34 | 0.77 |
| 2013 | 10 | 0.78 |

Closed contracts: In addition to the above open contracts; in financial year end 30 June 2010 US\$210m forward exchange contracts have been 'closed out' by offsetting US\$ buy contracts in response to changed global market conditions

A\$65m locked-in losses to be booked in H1 2010; A\$20m locked-in losses to be booked in H2 2010.



Insurance



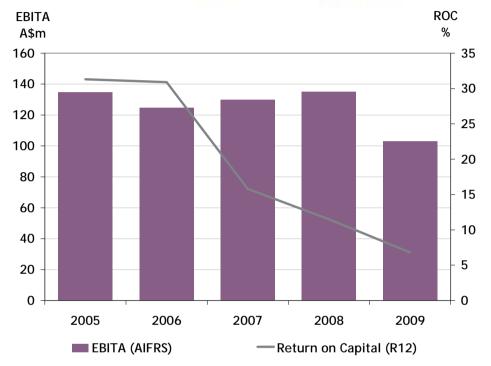


Geographical Presence





| G | rowth Strategies | | | |
|--------------|-------------------------------|---|--|--|
| | Opportunities | Strategies | | |
| Underwriting | Business Improvement | Portfolio review complete - remedial action underway IT systems alignment and upgrade Building technical capabilities LGNZ margin improvement Australian single licence effective 31 March 2009 | | |
| | New businesses | Retail distribution opportunities | | |
| ng | Business Improvement | Leverage combined capabilities Streamline support functions and empower branches Upgrade sales performance systems Launch of L&D programme | | |
| Broking | Acquisitions | Continue broker acquisition programme Economies of scale for larger brokers | | |
| | New businesses | New SME insurance offer promote ancillary business | | |
| ion | Building the best team | Launch of L&D programme Improved incentives for high performers Selective hires in NZ, Australia & UK | | |
| Division | Leverage distribution network | Expand financial services offering Develop alternative distribution channels (retail) | | |
| | Acquisition opportunities | Selectively evaluate opportunities | | |



| (A\$m) | 2005 | 2006 | 2007 | 2008^ | 2009 |
|--------------------------------------|-------|-------|-------|-------|--------|
| Gross Written Premium (underwriting) | 1,020 | 1,026 | 1,191 | 1,328 | 1,358 |
| Broking revenue | na | na | 119 | 209 | 218 |
| EBITA Underwriting | 133 | 122 | 97 | 73 | 33 |
| EBITA Broking | na | na | 32 | 56 | 61 |
| EBITA Other | 2 | 1 | 1 | 6 | 9 |
| EBITA Insurance Division | 135 | 125 | 130 | 135 | 103 |
| EBIT Insurance Division | 135 | 125 | 120 | 122 | 91 |
| Combined Operating Ratio | 86.1% | 88.1% | 94.2% | 99.1% | 103.2% |



Above includes Lumley from Oct 2003, OAMPS from Nov 2006, and Crombie Lockwood from Mar 2007

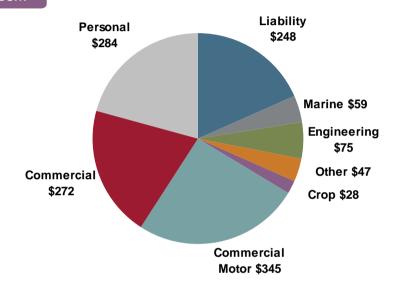
[^] Includes \$10m adjustment and \$3m recalssification



Key Performance Indicators ‡%pt Year ended 30 June (%) 2009 2008 **Gross Earned Loss Ratio** 79.4 64.8 14.6 Net Earned Loss Ratio 72.9 66.5 6.4 Reinsurance Expenses (% GEP) 23.0 24.6 (1.6)Exchange Commission (% RI excl XOL) 24.7 24.6 0.1 Commission Expense (% GWP) 13.9 13.9 Total Earned Expenses (% GEP) (1.6)27.8 29.4 Combined Operating Ratio (% NEP) 103.2 99.1 4.1 Insurance Margin (% NEP) (4.1)1.1 5.2

FY09 Gross Written Premium by Class of Business

Total \$1,358m









"All your workplace needs"



Australia

Safety Specialist



Industrial Specialists







New Zealand













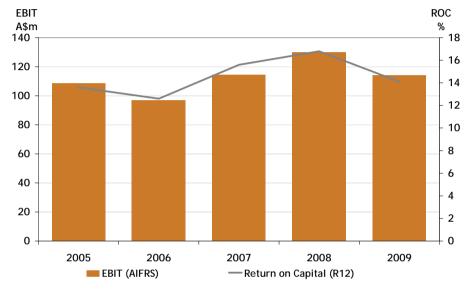
Industrial & Safety - Distribution Network

240 locations (163 Australia, 77 New Zealand)

| Australia | No. | |
|--|------------|--|
| Blackwoods | 69 | MRO, "All your workplace needs" |
| Atkins ELECTRICAL SUPPLIES | 6 | Electrical |
| Protector Alsafe | 42 | Safety |
| Bullivants | 22 | Materials handling, lifting, rigging |
| Total FASTENERS | 16 | Fasteners |
| EMOTION INDUSTRIES | 8 | Engineering |
| New Zealand | No. | |
| New Zealand | NO. | |
| Blackwoods Paykels NT1 LANGEST MANGE OF BEGINNESS AND TECHNICAL SERVICES | 20 | MRO, hose, conveyor (1) |
| NZ Safety Specialists in Safety & Protection | 24 | Safety |
| protectorsafety | 22 | Safety ⁽¹⁾ |
| Packaging House Building partnerships, delivering solutions | 11 | Packaging, hygiene |
| A + 20 h 24 | 000 (4) 11 | uding 11 as Issaets d Discloves ada Davi |

Industrial & Safety - Performance

| Growth Strategies | |
|--------------------------------------|---|
| Opportunities | Strategies |
| Increase sales to existing customers | Maintained strong DIFOT performance and security of supply to customers |
| | Strengthening range of leading and home brands at competitive prices |
| | Reinforced e-Business capabilities |
| | Growing services |
| | Ongoing investment in sales teams |
| Target higher growth sectors | Strengthened mining and infrastructure national |
| | management |
| | Growing offshore sales |
| | Investment in new service capabilities |
| Increase SME penetration | Roll-out telesales operations in Australia |
| | Continued networks upgrade, increased promotional and |
| | sponsorship activities |
| Increase competitiveness | Ongoing reduction of organisation complexity and cost |
| | Network optimisation |



| (A\$m) | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------|-------|-------|-------|-------|-------|
| Revenue | 1,175 | 1,164 | 1,208 | 1,309 | 1,294 |
| EBIT | 109 | 97 | 115 | 130 | 114 |
| EBITA/Revenue Ratio | 9.3% | 8.3% | 9.5% | 9.9% | 8.8% |



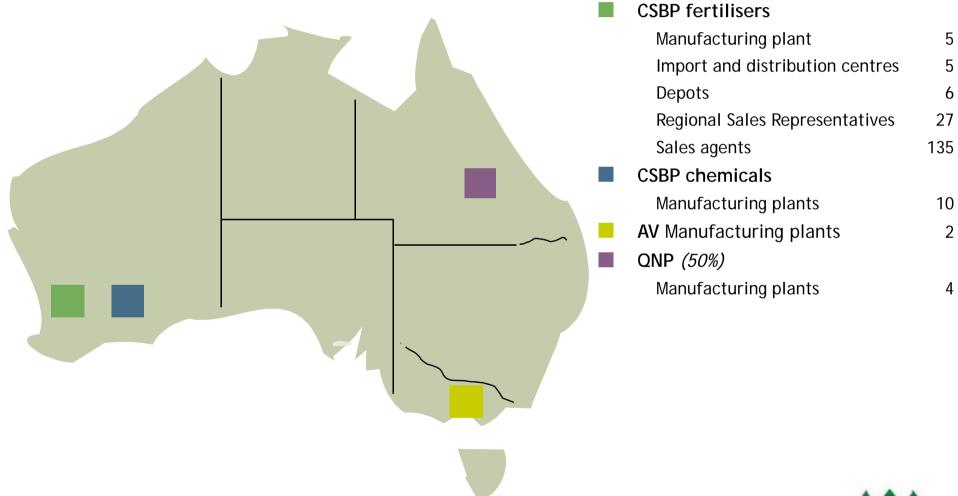






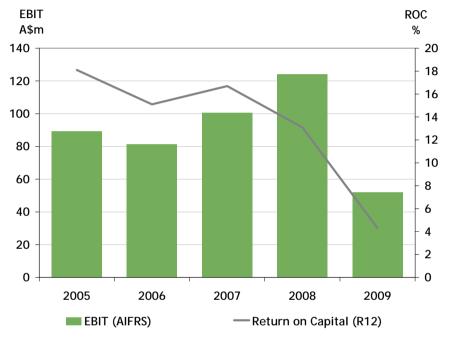


Chemicals & Fertilisers - Locations



Chemicals & Fertilisers - Performance

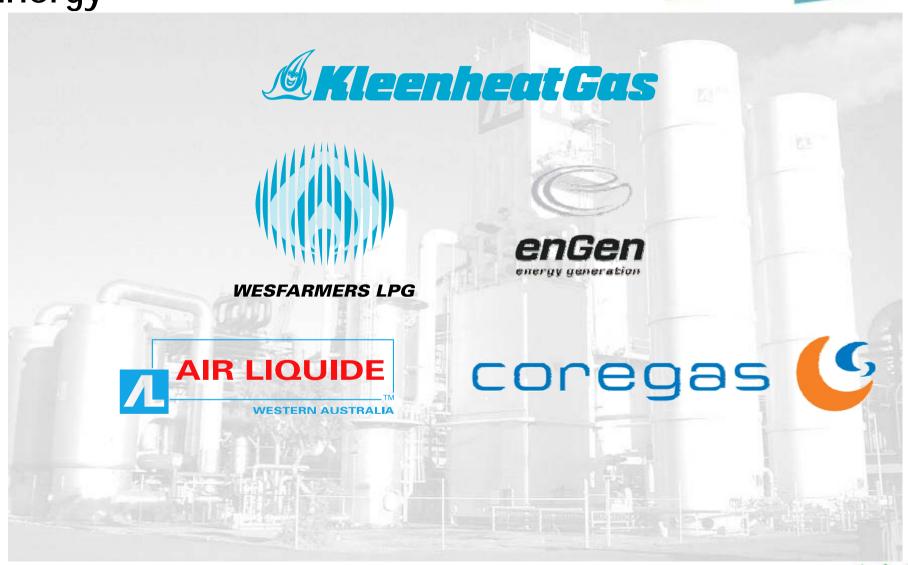
| Growth Strategies | |
|--|--|
| Opportunities | Strategies |
| Maintain & Grow Businesses | Sodium cyanide expansion (+8,000 tpa) Improve ammonia plant production performance |
| Optimise cost and capital | Inventory and expense management |
| Sustainability | Sustainability framework and legacy issues |
| Improved capabilities and people development | Preparation for Carbon Pollution Reduction Scheme Ongoing information system improvements Improved training and focus Greater cultural alignment |



| (A\$m) | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------------------|-------|-------|-------|-------|-------|
| Revenue | 587 | 595 | 592 | 997 | 1,162 |
| EBIT | 89 | 81 | 101 | 124 | 52 |
| EBIT/Revenue Ratio | 15.2% | 13.7% | 17.0% | 4.8% | 4.5% |
| Sales Volumes - Chemicals (kt) | 456 | 490 | 449 | 605 | 747 |
| Sales Volumes - Fertlisers (kt) | 1,120 | 959 | 901 | 1,057 | 739 |



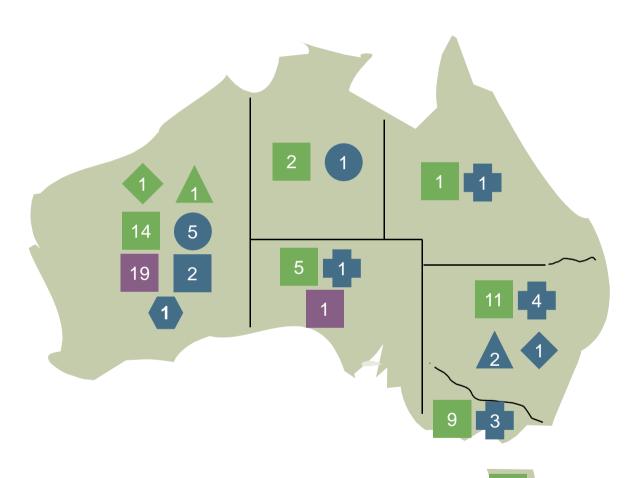
Energy





Energy - locations





Industrial, medical and specialty gases

- Air separation units (ALWA)
- Air separation units (Coregas)
- ▲ Hydrogen/acetylene plants (Coregas)
- Industrial gas depots/branches (ALWA)
- Industrial gas depots/branches (Coregas)
- Acetylene plant (ALWA)

LPG & LNG

- LPG depots/branches
- LPG extraction facility
- ▲ LNG production facility

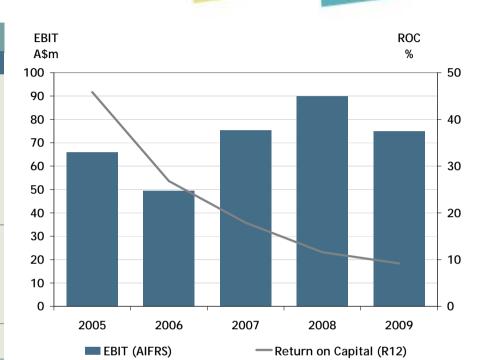
Power generation

Power stations owned and/or operated





| Growth Strategies | |
|-------------------------------|---|
| Strategies | Segment |
| Improve - Existing Businesses | Industrial gas growth in: • eastern states sales; and • oil and gas sector Maximise LPG production LPG distribution: • customer focus; and • controllable costs Pursue new power generation projects |
| Expand - Deliver Projects | Industrial gas - supply projects LNG - WA Project: • Plant / Distribution • HDV market development • Power stations |
| Evaluate - New Opportunities | LNG projects - east coast Other alternative fuels and renewables |



| (A\$m) | 2005 | 2006 | 2007 | 2008 | 2009 |
|---------------------|-------|-------|-------|-------|-------|
| Revenue | 398 | 372 | 463 | 565 | 598 |
| EBIT | 66 | 49 | 75 | 90 | 75 |
| EBITA/Revenue Ratio | 16.6% | 13.3% | 16.3% | 15.9% | 12.5% |



Energy - Businesses





Activities

distributor and marketer of LPG and LNG and gas appliances to a broad range of domestic, commercial, autogas and industrial customers



240.156T LPG

25.156T LNG 2008/09 Actual:

Sites

Depots 36 16 Branches Commission agents 29 Franchisees Dealers 592

258,000 Customers





Activities

owns and operates LPG and LNG extraction facilities in Western Australia supplying Kleenheat Gas domestically and export markets

Production Volume

2008/09 Actual: 170,326T

Sales Volumes

2008/09 Actual:

Export: 52.9kT Domestic: 139.3kT

Customers



Activities

design, construction, operatation and maintenance of both company-owned and customer-owned power stations

Operations

| MW installed: | 90 |
|--------------------------|------------|
| GWh generated per annum: | 376 |
| Power stations: | 20 |
| Customers: | ϵ |
| | |







Activities

Production, distribution and marketing of industrial and medical gases on Australia's east

Operations

Port Kembla Air Capacity: Separation Unit: 1,350 TPD Oxygen Hydrogen Plant: 1000 m3/hr 200 m3/hr Acetylene plant Cylinder filling operations: Specialty gas laboratory 20 cylinders/day Customers: 9,500



Activities

Air Liquide WA is a joint venture between Wesfarmers (40%) and Air Liquide Australia manufacturing and supplying a range of industrial medical and specialty gases

Operations

Air Separation Plants:

Kwinana: Capacity 285 TPD Oxygen Capacity 880 TPD Oxygen Hismelt:

Carbon Dioxide Plants:

CSBP: Capacity 130 TPD Cylinder Filling Operations:

Branches: 3 in Western Australia

1 in Northern Territory

Agents: Customers: 12,450











Gresham:

50% interest in Gresham Partners, an independent investment bank focused on financial advisory services, private equity investment and property investment funds. Wesfarmers also holds significant investments in Gresham's Private Equity Funds.

| (A\$m) | 2008 | 2009 |
|------------------------------------|------|------|
| Share of associates profit/(loss): | | |
| Gresham Partners | 5 | 1 |
| Gresham Private Equity | 16 | (57) |



Wespine (50%):

50:50 joint venture between Wesfarmers and Fletcher Building Limited. Wespine is a softwood sawmiller, specialising in the production of premium quality plantation timber for use in housing construction and furniture manufacturing.

| (A\$m) | 2008 | 2009 |
|------------------------------------|------|------|
| Share of associates profit/(loss): | 5 | 4 |



Bunnings Warehouse Property Trust (23%):

listed property trust, established in 1998 with a focus on warehouse retailing properties and, in particular, Bunnings Warehouses leased to Bunnings Pty Ltd, a wholly-owned subsidiary of Wesfarmers Limited.

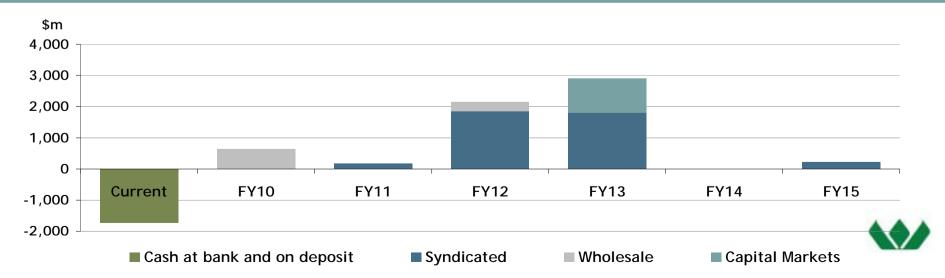
| (A\$m) | 2008 | 2009 |
|------------------------------------|------|------|
| Share of associates profit/(loss): | - | (8) |





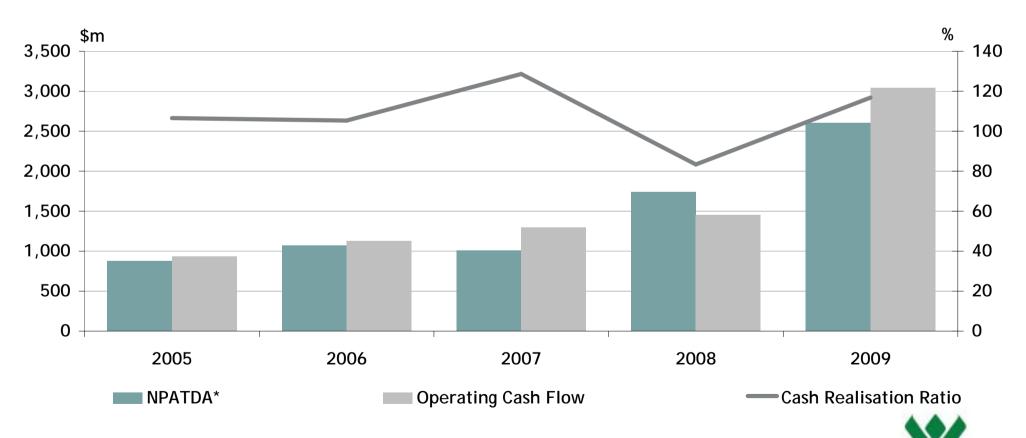
- Net Debt / Equity of 18.3% at 30 June 2009
- Cash Interest Cover Ratio (rolling 12 months) to 30 June 2009 of 5.3 times
- Strong operating cash generation across most divisions
- Working capital improvement of \$141 million
 - Retail strategies delivered improvements, partly offset by higher working capital levels at CSBP
 - Growth adjusted net working capital improvement of \$450 million from retail
- Capital expenditure for FY10 expected to be \$1.7 to \$1.9bn, up from \$1.5bn in FY09
 - Strong returns focus maintained
- Final dividend \$0.60 per share, ahead of guidance
 - Retain dividend investment plan with no underwrite and no discount
 - DIP neutralised with shares purchased on-market

Debt Maturity Profile - as at 30 June 2009



Cashflow

 Retail strategies delivered improvements in working capital during the year, partly offset by higher working capital levels in CSBP



^{*} Adjusted for Stanwell and significant non-cash NTIs and impairments



Outlook

- Cautiously optimistic about the economic outlook in FY10 although cognisant of a degree of ongoing fragility
- Underlying retail trading conditions remain somewhat volatile and difficult to predict despite recent signs of growing consumer confidence
 - Impact of cycling 2008/09 Government stimulus packages
- Retail business turnarounds to continue at pace
- Resources' FY10 earnings to reduce significantly due to lower export prices
- Remaining businesses expected to improve assuming more normalised conditions prevail
- Continued focus on growth in ROC, cash flows and balance sheet strength



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