

4 March 2011

The Manager Company Announcements Office Australian Securities Exchange

Dear Sir,

CITI AND GOLDMAN SACHS INVESTMENT CONFERENCES LONDON, 7-8 MARCH 2011 AND NEW YORK, 10-11 MARCH 2011

Following is a presentation that is to be given at the Citi investment conference in London, together with a discussion pack containing supplementary information that will be distributed at the conferences in London and New York.

Yours faithfully,

L J KENYON COMPANY SECRETARY

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Philosophy, Performance & Direction Terry Bowen, Finance Director

Citi Investor Conference London March 2011





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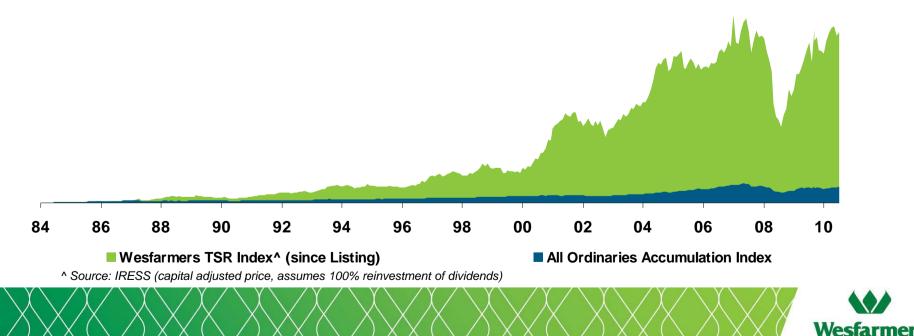
Philosophy Based on a Single Focus

Satisfactory returns to shareholders

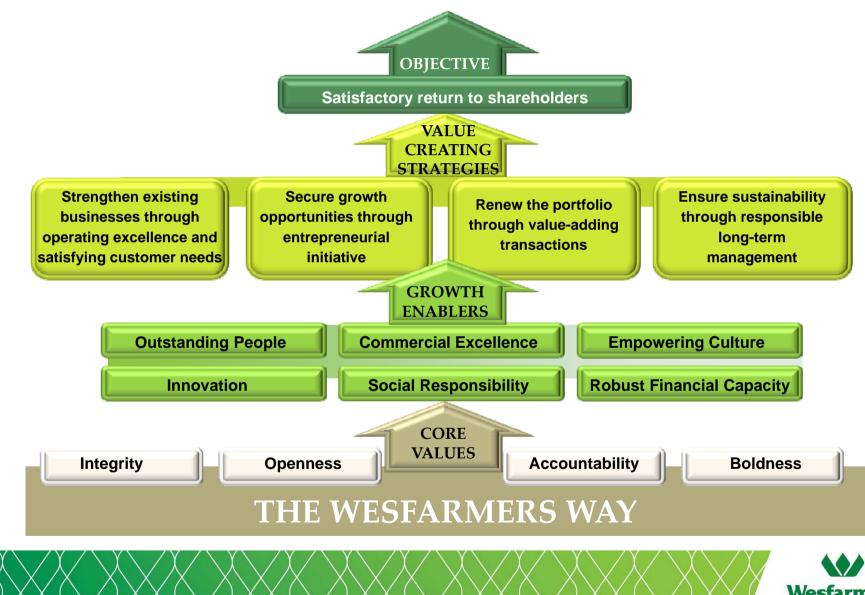


Wesfarmers at a glance

- Commercially focused culture with primary objective of achieving satisfactory returns for shareholders
- Focus on four core values: integrity; openness; accountability; & boldness
- Strength of diversified operations with strong portfolio of growth & cash generating businesses
- Australia's largest public sector employer, with 200,000 employees
- One of Australia's largest companies as ranked by market capitalisation



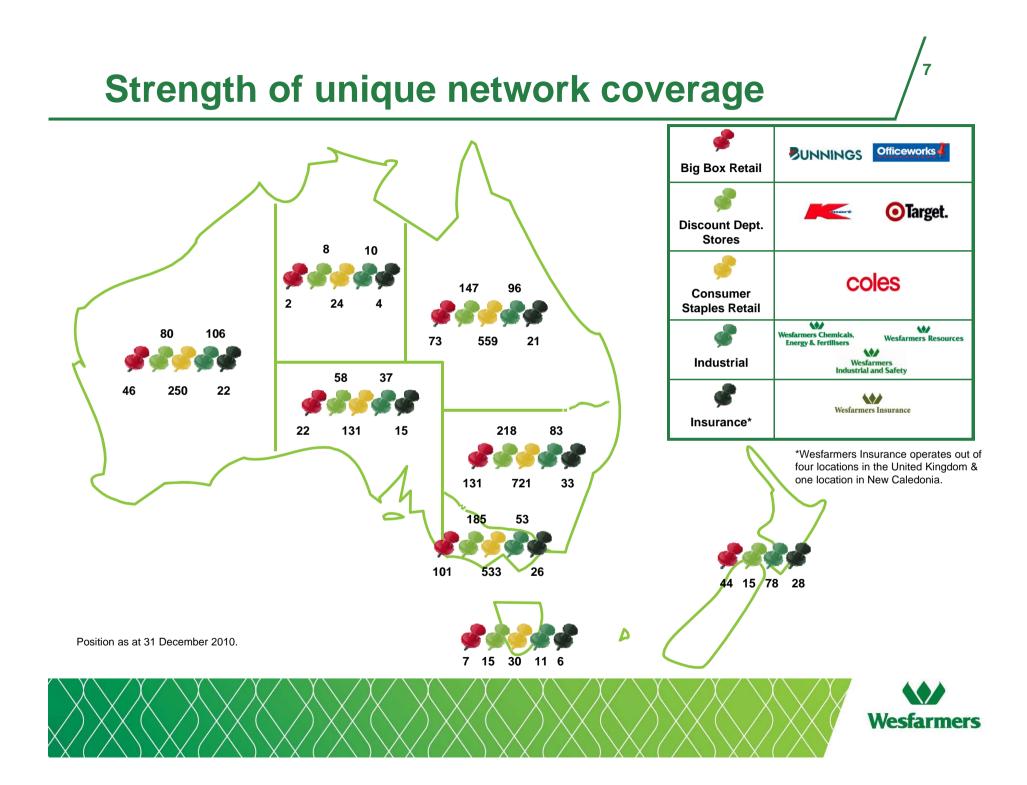
The Wesfarmers Way



Wesfarmers

Portfolio of leading brands





Management Team

Managing Director Finance Director Richard Goyder Terry Bowen

Food & Liquor Retailing	Coles	Ian McLeod
Big Box Retailing	Home Improvement & Office Supplies	John Gillam
Discount Department Store Retailing	Target Kmart	Launa Inman Guy Russo
Insurance	Insurance	Rob Scott
Industrials	Resources WES CEF Industrial & Safety	Stewart Butel Tom O'Leary Olivier Chretien





Group Results





Group financial highlights

- First half profit after tax of A\$1,173 million, up 33.4%
- Operating revenue of A\$28,074 million, up 5.8%
- Group EBIT result of A\$1,917 million, up 23.9%
 - Growth in earnings across most divisions
 - Solid retail performance in challenging trading conditions, up 5.6%
 - Strong growth in industrial businesses with significant improvement in Resources' result
 - Improved Insurance performance up 12.1%
- Basic earnings per share of A\$1.02, up 33.3%
- Cash realisation of 120.0% on solid operating cash flows of A\$1,960 million
- Strong liquidity position, fixed charges cover (R12) of 2.6 times, up from 2.2 times
- Increased capital investment in the business up 11.3% to \$992 million
- Interim dividend per share of A\$0.65 fully franked, up 18.2%



Group performance highlights

Retail

- Coles' performance was pleasing with revenue up 5.9% & EBIT up 18.3%; good progress continues to be made on the turnaround
- Bunnings' result was solid with operational improvements across its three strategic pillars: widest range; lowest price; & best service
- Kmart & Officeworks reported strong results with growth in customer transactions, revenue & earnings
- Target's performance was down from last year's record result due to strong price deflation & wet & cool weather affecting sales of seasonal apparel

Insurance

 Insurance earnings improvement following remediation work in underwriting & solid broking results



Group performance highlights (cont.)

Industrials

- Resources earnings were significantly up on increased coal prices despite higher than average rainfall affecting production & increasing mining costs
- WES CEF & WIS recorded strong results driven by increased resource sector activity, good operational performances, improved fertiliser margins & insurance proceeds

Group

 Other businesses negatively affected by non-cash revaluations associated with the Gresham Private Equity Funds & increased provisions for assets damage & writedowns following major weather events





Group performance summary

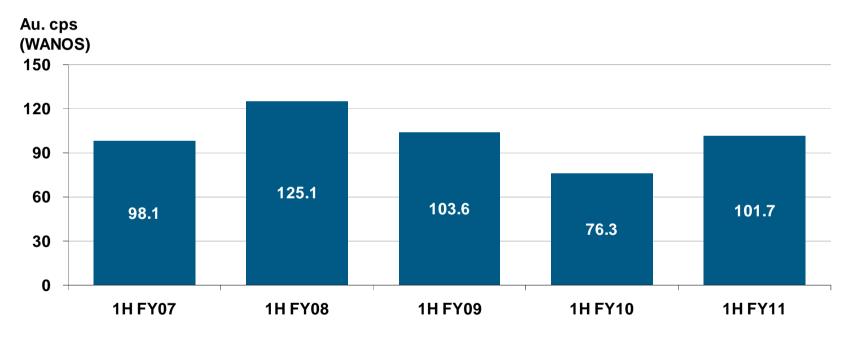
Half Year ended 31 December (A\$m)	2010	2009	\$
Operating revenue	28,074	26,533	5.8
EBITDA	2,378	1,996	19.1
EBIT	1,917	1,547	23.9
Finance costs	(272)	(319)	14.7
Tax expense	(472)	(349)	(35.2)
Net profit after tax	1,173	879	33.4
Operating cash flow	1,960	2,083	(5.9)
Earnings per share (excl. employee res. shares) (Au. cps)	101.7	76.3	33.3
Earnings per share (incl. employee res. shares) (Au. cps)	101.4	76.0	33.4
Operating cash flow per share (incl. employee res. shares) (Au. cps)	169.4	180.0	(5.9)
Fully franked dividends per share (Au. cps)	65	55	18.2
Return on shareholders' funds (R12) (%)	7.6	6.5	1.1pt

Au. cps: Australian cents per share



Earnings per share (EPS)

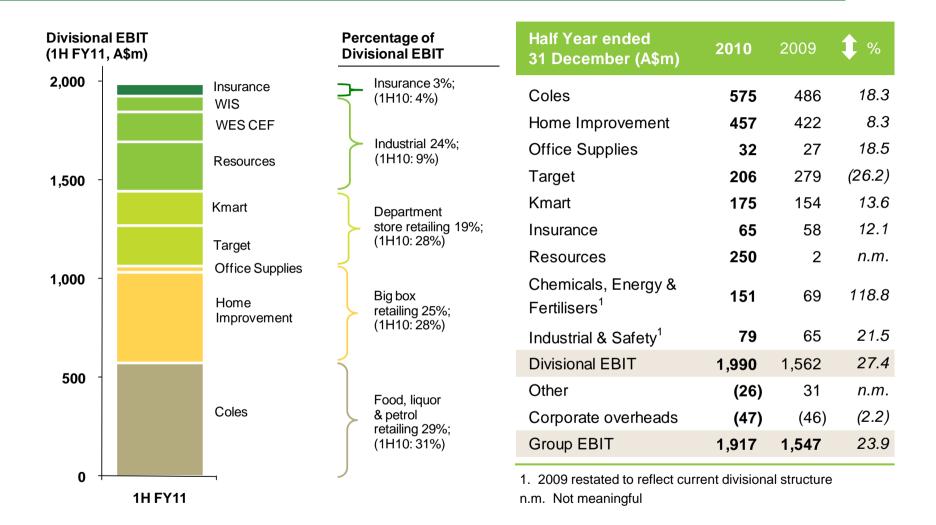
- Return to EPS growth, following impact of equity raisings on 2008 & 2009 result
- 33.3% growth in EPS reflects strong growth in earnings from Retail & Industrial businesses



WANOS: Weighted average number of shares



Diversified earnings





Continued focus on divisional ROC

- ROC underpins long standing culture of financial discipline
- Divisional focus on growth in ROC through earnings growth & improvements in capital efficiency

Rolling 12 months to			2009	
31 December	EBIT A\$m	Cap Emp A\$m	ROC %	ROC %
Coles	1,051	14,868	7.1	5.9
Home Improvement	763	2,617	29.2	31.2
Office Supplies	78	1,191	6.6	5.8
Target	308	3,287	9.4	12.6
Kmart	217	815	26.6	19.8
Insurance	129	1,333	9.7	6.3
Resources	413	1,205	34.3	20.6
Industrial & Safety ¹	152	1,287	11.8	9.5
Chemicals, Energy & Fertilisers ¹	280	1,315	21.3	10.0

1. 2009 restated to reflect current divisional structure



Operating Divisions





Coles

2011 Half-year performance



Highlights

- Food & Liquor 6.3%¹ total sales growth & comp. sales growth of 6.4%¹
- Strong EBIT growth of 18.3%
- Seven consecutive quarters of industry outperformance
- Increased customer numbers & growth in basket size driven by fresh food participation
- Efficiency gains from systems & supply chain
 - Easy ordering live in over 600 stores
- Price investment delivering value
- Continue to build trust in Coles value, quality & service
- Scale roll-out of renewal & new concepts
 - 99 stores now live
 - Health & beauty in 677 stores
- · Liquor continues to grow market share
- 1. For the 27 week period 28 June 2010 to 2 January 2011

Financial	Performance			
Half-Year ended	31 December (A\$m)	2010	2009	1%
Coles Division	Revenue	16,059	15,161	5.9
	EBIT	575	486	18.3
	ROC (R12 %)	7.1	5.9	
	Safety (LTIFR YTD)	12.0	12.2	
Food & Liquor	Revenue ¹	12,804	12,028	6.5
	Total store sales growth % ^{3,4}	6.3	7.1	
	Comp store sales growth % ^{3,4}	6.4	6.0	
	Trading EBIT ^{1,2}	524	429	22.1
	EBIT margin %	4.1	3.6	
Convenience	Revenue ¹	3,244	3,121	3.9
	Total store sales growth % ^{3,5}	1.9	6.6	
	Comp store sales growth % ^{3,5}	1.5	4.8	
	Trading EBIT ¹	49	47	4.3

1. Excludes property. 2. Excludes non-trading items expense of 2010: nil (2009: A\$6m). 3. 2010 for the 27 weeks 28 June 2010 to 2 January 2011, 2009 for the 27 weeks 29 June 2009 to 3 January 2010. 4. Includes hotels, excludes gaming revenue & property. 5. Excludes fuel.

Key strategic initiatives - update

- Turnaround on track driven by delivering better value, product quality & in-store service
- Continued focus on 'Delivering Consistently Well'



Home Improvement & Office Supplies 2011 Half-year performance



Highlights

- Trading revenue growth of 4.4%
 - 4.1% total store sales growth (store-on-store growth of 1.7%)
 - 3.7% lift in commercial sales
 - Deflationary impact of 'value focus' work continued
 - Adverse weather impacts in many locations
- EBIT growth of 8.3%
 - Good merchandising execution
 - Strong focus on cost management
- Opened 16 trading locations
 - 8 new warehouse stores
 - 5 smaller format stores & 3 trade centres
- Continued strategic investment in existing store network

Financial Performance – Home Improvement

Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	3,572	3,402	5.0
Trading Revenue (excl. property & non-trading items)	3,549	3,400	4.4
EBIT	457	422	8.3
Trading EBIT margin (%)	12.8	12.4	
Net property contribution	1	(1)	
ROC (R12 %)	29.2	31.2	
Safety (R12 AIFR)	35.2	38.7	

Key strategic initiatives - update

- Increasing authority on lowest price & widest range
- Strategic investment in existing network & continued network expansion





Home Improvement & Office Supplies 2011 Half-year performance

Officeworks 🕹

20

Highlights

- Officeworks retail store sales growth of 7.5%
 - Underpinned by strong transaction growth
- OW Business offer continues to gain traction
- Double digit earnings growth in challenging conditions
- Focus on growth through ongoing investment & improvement
 - Seven new stores, five full store upgrades
 - One-third of stores with new layout & design
- Good progress on actions to improve operational effectiveness
 - Supply chain & system enhancements

Financial Performance – Office Supplies					
Half-Year ended 31 December (A\$m)20102009					
Revenue	3,572	3,402	5.0		
Trading Revenue (excl. property & non-trading items)	3,549	3,400	4.4		
EBIT	457	422	8.3		
Trading EBIT margin (%)	12.8	12.4			
Net property contribution	1	(1)			
ROC (R12 %)	29.2	31.2			
Safety (R12 AIFR)	35.2	38.7			

Key strategic initiatives - update

- Continued focus on executing strategic agenda
 - Drive sales
 - Improve customer offer & service
 - Expand & upgrade network
 - Reduce complexity & CODB





Target 2011 Half-year performance



Highlights

- Sales results affected by a difficult retail environment
 - Significant price deflation due to strong AUD & competition
 - Summer apparel sales affected by wet & cool weather across the east coast of Australia
 - Overall increase in customer numbers & sales volumes
 - Sales growth in Intimate Apparel & Childrenswear
- Gross Margins pressured by significant deflation & discounting across the market
 - Record margin in 1H FY10 benefited from early transition to summer
- Continued investment in the in-store experience
 - 39 refurbishments completed during the half
 - Positive customer response to new store design standards

Financial Performance			
Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	2,120	2,182	(2.8)
EBIT	206	279	(26.2)
EBIT margin (%)	9.7	12.8	
ROC (R12 %)	9.4	12.6	
Safety (R12 LTIFR)	8.2	9.2	
Total sales growth ¹ (%)	(3.1)	3.5	
Comparative store sales growth ¹ (%)	(3.3)	1.7	

1. 2010 for the 27 weeks 27 June 2010 to 1 January 2011, 2009 for the 27 weeks 28 June 2009 to 2 January 2010.

Key strategic initiatives - update

 Increasing differentiation of its product offering & productivity improvements to deliver better value to customers



Kmart 2011 Half-year performance



Highlights

- Improved underlying profitability
 - 13.0% increase in profit to \$174 million, driven by gross margin improvement & cost control
- Customers continue to respond well to lowest prices on everyday items & improved in-store offer
 - 1.7% increase in comparable sales⁴
 - Consistent transaction growth
 - Seven million additional transactions completed in the half
- Supply chain initiatives progressed
 - New Victorian distribution centre near completion
- Store network development
 - Continued investment in store fleet; supported by dedicated property team
 - 34 floors & fitting rooms upgraded & four refurbishments completed
- Pleasing sales & profit growth from KTAS⁵

Financial Performance			
Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	2,271	2,226	2.0
EBIT ^{1,2}	174	154	13.0
EBIT margin (%)	7.7	6.9	
ROC (R12 %) ³	25.8	19.8	
Safety (R12 LTIFR)	8.3	9.6	
Total sales growth ⁴ (%)	1.9	(1.2)	
Comparative store sales growth ⁴ (%)	1.7	(1.6)	

- 1. Excludes non-trading items expense of A\$33m relating to supply chain restructuring in 2009.
- 2. Excludes A\$1m earnings relating to Coles Group Asia overseas sourcing operations utilised by both Kmart & Target (2009: nil).
- 3. Excludes A\$7m earnings (R12 basis) relating to Coles Group Asia (2009: nil).
- 4. 2010 for the 27 weeks 28 June 2010 to 2 January 2011, 2009 for the 27 weeks 29 June 2009 to 3 January 2010.
- 5. KTAS: Kmart Tyre & Auto Service.

Key strategic initiatives - update

 Continuing with 'Growth' phase of turnaround offering lowest prices for families on everyday items



Insurance

2011 Half-year performance



Highlights

- Increased earnings across underwriting & broking
- Revenue in line with 1H FY10 notwithstanding underwriting portfolio remediation
- Strong underlying performance despite specific event claims from:
 - Christchurch earthquake¹
 - Natural peril events in Australia above expectations
- Continued progress with growth opportunities including:
 - Coles Insurance offer launched nationally in July 2010 with further extensions
 - Strong growth in EDI with intermediaries (especially SME)
 - New WFI referral arrangement with Victorian Farmers Federation
- Improved investment income from higher yields on term deposits

Financial Performance

Half-Year ended 31 December (A\$m)	2010	2009	\$%
Gross Written Premium Underwritten	659	680	(3.1)
Total Revenue	872	868	0.5
EBITA Underwriting	42	38	10.5
EBITA Broking	28	25	12.0
EBITA Other	-	-	-
EBITA Insurance Division	70	63	11.1
EBIT Insurance Division	65	58	12.1
ROC (R12%)	9.7	6.3	
Safety (R12 LTIFR)	1.0	0.7	
Net earned loss ratio (%)	65.2	64.2	
Combined operating ratio (%)	98.6	97.0	
EBITA margin (Broking) (%)	27.3	25.2	

Key strategic initiatives - update

 Improving underwriting disciplines & premium growth initiatives

1. Net impact to earnings A\$10.8 million



Resources

2011 Half-year performance

Wesfarmers Resources

Highlights

- Performance
 - Strong 1H FY11 financial result given difficult weather conditions
 - Curragh mine cash costs (A\$/t) increased
 19.9% 1H FY11 vs. 1H FY10
 - Mine cash costs (A\$/t) reduced 9.2% in FY10
 - Exceptional effort by Curragh team during flood period
 - Increase in sales volumes from all mines
- Export markets
 - Strong global demand for coal in supplyconstrained environment
 - Significant increase in export coal prices against previous year
- Progress on growth projects
 - Curragh: A\$286 million Curragh expansion to 8.0 - 8.5mtpa export metallurgical capacity; completion expected late CY11/early CY12
 - Bengalla: A\$56 million expansion to 9.3mtpa ROM

Financial Performance			
Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue ¹	957	624	53.4
EBITDA	305	61	400.0
Depreciation & amortisation	(55)	(59)	(6.8)
EBIT ²	250	2	n.m.
ROC (R12%)	34.3	20.6	
Coal production ('000 tonnes)	7,080	7,278	(2.7)
Safety (R12 LTIFR) ³	0.9	2.3	

1. Includes traded coal revenue of A\$51m in 2010 (2009: A\$30m) & locked-in exchange rate losses of nil in 2010 (2009: A\$65m).

- 2. Includes Stanwell royalty expense of A\$60m (2009: A\$106m).
- 3. Curragh & Premier only.

n.m. Not meaningful.

Key strategic initiatives - update

- Major expansion projects underway at Curragh & Bengalla
- Continued focus on productivity improvements & cost control



Chemicals, Energy & Fertilisers 2011 Half-year performance



Highlights

- Increased earnings from ammonia & ammonium nitrate
 - Strong demand & plant performances
- Increased sodium cyanide sales offset by increased gas input costs & higher Australian dollar
- Record low PVC selling price relative to VCM input cost, compounded by a strong Australian dollar
- Kleenheat earnings marginally higher than previous year despite higher gas input costs & reduced LPG content in the pipeline
- Recovery in fertiliser margins following inventory writedowns & carryover of highlypriced inventory in the previous year
- Varanus Island gas disruption insurance claim now settled

Financial Per	formance			
Half-Year ended 31	December (A\$m)	2010	2009 ²	1%
Revenue	Chemicals	315	292	7.9
	Energy ³	286	252	13.5
	Fertilisers	121	141	(14.2)
		722	685	5.4
EBITDA ¹		199	116	71.6
Depreciation & amorti	Depreciation & amortisation		(47)	2.1
EBIT ¹		151	69	118.8
EBIT (excl insurance	e proceeds)	110	69	59.4
Sales volume ('000t):	Chemicals	392	385	1.8
	Fertilisers	244	264	(7.6)
	LPG	173	166	4.2
ROC (R12 %) ¹		21.3	10.0	
Safety (R12 LTIFR)		5.8	2.9	

1. Includes insurance proceeds of A\$41m in 2010 (2009: nil).

2. Restated to exclude Coregas following the merger of Chemicals & Fertilisers & Energy from 1 July 2010.

3. Includes Kleenheat Gas, enGen & ALWA.

Key strategic initiatives - update

 Focus on expansion opportunities (including AN3¹) & improving plant performance

1. Ammonium Nitrate expansion feasibility study, expansion to 780,000tpa announced 10 November 2009





Financial Performance Half-Year ended 31 December (A\$m) 2010 % 🔶 2009¹ & competitive position Revenue 774 689 12.3 - 12.3% sales growth (1H FY10 affected by GFC) EBITDA 17.9 92 78 - 21.5% EBIT growth; EBIT improvement in all **Depreciation & amortisation** (13) (13) businesses 21.5 EBIT 79 65 EBIT margin (%) 10.2 9.4 - Transitioned Coregas into the division ROC (R12 %) 11.8 9.5 Divested Motion Industries Safety (R12 LTIFR) 1.3 2.7

1. Restated to include Coregas following the divisional restructure on 1 July 2010.

Key strategic initiatives - update

 Focus on increasing share of existing customers spend & growth in new markets



Highlights

• Strong results supported by market conditions

- Strengthened business portfolio
 - Merged Blackwoods Paykels & Protector Safety
 - Acquired small gas detection services business
 - Opened two new stores & three gas depots; closed five small locations
- Solid sales momentum supported by strong service levels
 - Contracts, projects, services & eBusiness growth
 - Continued industry diversification
- Strong operational & capital management



Other business performance summary

Half-Year ended 31 December (A\$m)	Holding %	2010	2009	\$ %
Associates share of profit/(loss):				
Gresham Private Equity Funds	Various	(28)	29	n.m.
Gresham Partners	50	(1)	2	n.m.
Wespine	50	5	4	25.0
Bunnings Warehouse Property Trust	23	12	10	20.0
Associates sub-total		(12)	45	n.m.
Interest revenue		23	29	(20.7)
Non-trading items		-	(39)	n.m.
Other		(37)	(4)	n.m.
Other business sub-total		(26)	31	n.m.
Group overheads		(47)	(46)	2.2
Total Other		(73)	(15)	n.m.

n.m. Not meaningful





Capital Management





Balance sheet & dividend

- Strong balance sheet provides financial flexibility
- Operating cash flows continue to provide balance sheet support
 - Working capital focus remains
 - Seasonally stronger working capital cash flows in the first half
- Credit ratings maintained
 - Standard & Poor's BBB+ (positive)
 - Moody's Baa1 (stable)
- Interim dividend of A\$0.65 per share, fully-franked
 - Dividend investment plan; no underwrite; shares to be purchased on market
 - Dividend record date 28 February; interim dividend payable 31 March





Working capital management

- Slow down in working capital improvement as foreshadowed
 - 1H FY10 cash flows reflect supplier reset work, Kmart off-site closures, strong seasonal stock sell through & significant fertiliser price declines at CSBP
- Overall net working capital days improvement for retail operations
 - Pleasing reduction in Coles' net working capital days
 - Working capital investment due to Bunnings & Officeworks network expansion
 - Inventory well controlled & good quality due to proactive clearance activity where required
- WES CEF affected by commodity price increases & inventory build ahead of anticipated second half sales

Inflow/(Outflow) ¹ (A\$m)	1H FY11	1H FY10
Retail	113	578
All other businesses	(135)	(1)
Total	(22)	577

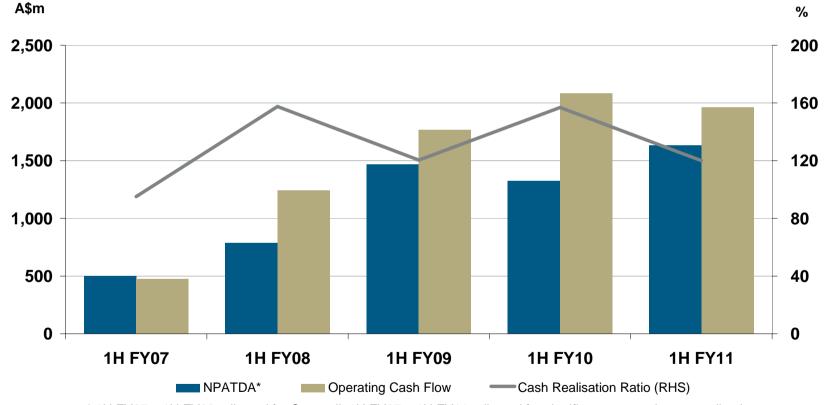
1. Cash movement relating to inventories, trade & other receivables, prepayments & trade & other payables

Note: Further detail in relation to working capital movements included on slide 48 of the FY11 first half year results supplementary pack



Portfolio of strong cash generating assets

- Cash realisation ratio remained strong at 120.0%
- Seasonally stronger first half cash flows

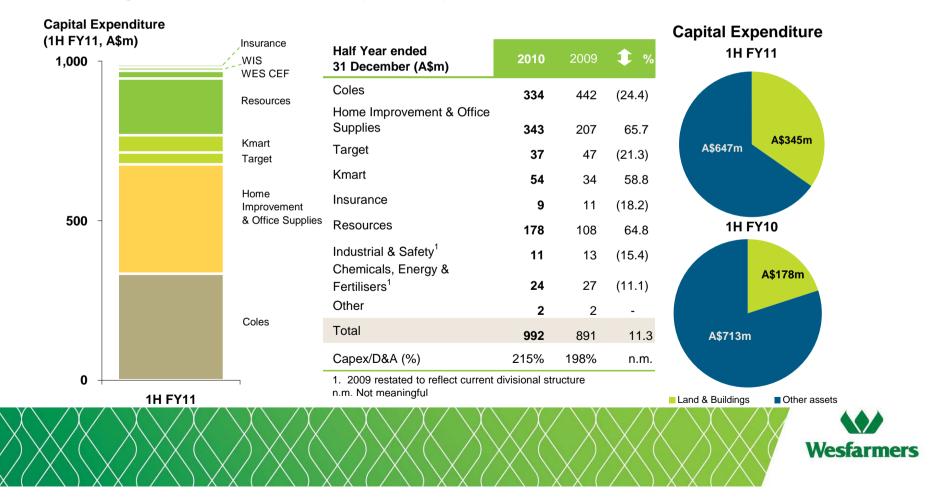


* 1H FY07 – 1H FY08 adjusted for Stanwell. 1H FY07 – 1H FY11 adjusted for significant non-cash, non-trading items



Investment expenditure (cash basis)

- Continued investment to drive future growth, including A\$345 million on land & buildings
- FY11 capital expenditure estimate A\$2.2 to A\$2.4 billion, subject to changes in freehold property activity



Debt financing

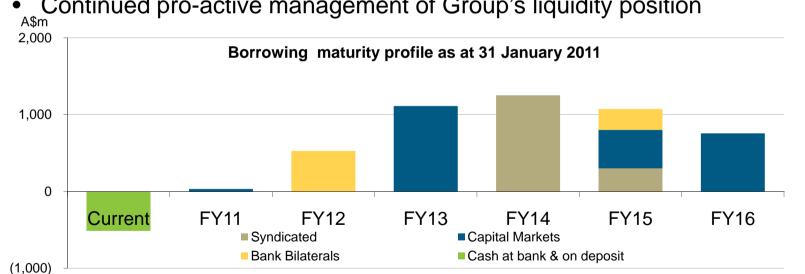
- Further strengthening of the Group's liquidity position
 - Cash interest cover (R12) improved to 7.7 times
 - Fixed charges cover (R12) improved to 2.6 times
 - Net debt to equity reduced to 14.8%
- Gross debt of A\$5.0 billion, net debt of A\$3.7 billion
 - Established new syndicated facility in 1H FY11
- Total liquidity at 31 December of A\$2.9 billion provides balance sheet capacity for divisional growth & development
- Weighted average cost of debt, including margins & fees, for 1H FY11 approximately 8.8%
- Forecast weighted average cost of debt for FY11 8.8% to 9.0%
 - 68% of gross debt hedged to December 2011





Extension of debt tenor

- Further lengthening of Group's debt maturity profile ۲
 - Established A\$2.5 billion revolving syndicated facility with equal maturities in _ December 2013 & December 2014
 - Proceeds used to repay A\$2.5 billion of syndicated debt facility maturing in _ December 2011 (A\$1.8 billion) & December 2012 (A\$0.8 billion)
 - Weighted average term of maturity for debt extended from 2.8 years to 3.3 years¹
 - Debt restructure provides greater flexibility



Continued pro-active management of Group's liquidity position

1. Calculated on face value of debt instruments. Improvement is stated over weighted average maturity of gross debt for the previous corresponding period, being as at 31 December 2009.



Outlook





Flood & storm events (Post 31 December 2010)

- Second half earnings will be negatively affected by severe flood & storm events, including cyclone Yasi, experienced in Q3 FY11
- The financial impact, estimated to date, on the Group's retail businesses includes:
 - Writedown of damaged plant, equipment & inventory of A\$40 to A\$50 million
 - Business interruption costs of A\$30 to A\$40 million
- Replacement of damaged assets & additional costs associated with disruption to operations are subject to an insurance recovery process
- The Insurance division has experienced higher than expected claims associated with the severe flood & storm events, with an expected cumulative impact of approximately A\$30 to A\$35 million
- As previously announced, Resources sales guidance for FY11 has been reduced to 5.8 to 6.2 million tonnes of export metallurgical coal, with production & overburden costs expected to temporarily increase





Outlook

• Strong first half result provides a solid foundation for the remainder of the financial year

Retail

- The Group's retail businesses are well placed but performance is subject to any adverse impact to consumer confidence & a competitive retail environment
- Coles will continue to implement its turnaround strategy
- Bunnings & Officeworks are well positioned for growth, enhanced by a strong property pipeline
- Department store retailing is expected to remain challenging in the short term
 - Target is focused on differentiating its product range around style, quality & value
 - Kmart is continuing to refine its repositioned product offer & to deliver strong value for customers





Outlook

Insurance

• Underwriting performance before one-off events is expected to continue to benefit from improved risk selection & portfolio remediation

Industrials

- Strong demand & increased price prospects for coal; tempered by difficult mining conditions, industry cost pressures & carryover tonnage
- Industrial businesses are well positioned to take advantage of stronger conditions in industrial markets led by the resources sector

Group

• Continuing focus on ensuring all divisions are managed for long term sustainable growth





Questions







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Citi Investor Conference London March 2011





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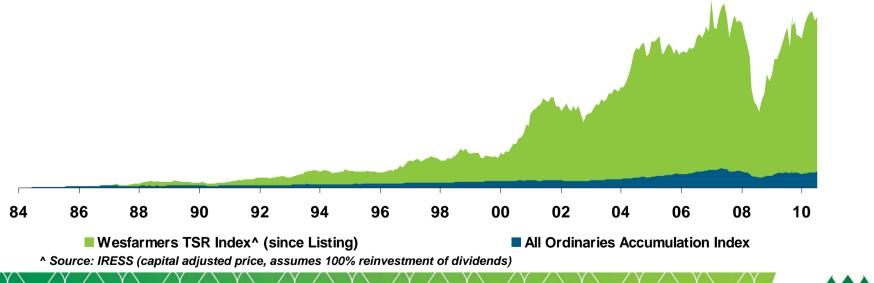
Philosophy, Performance & Direction





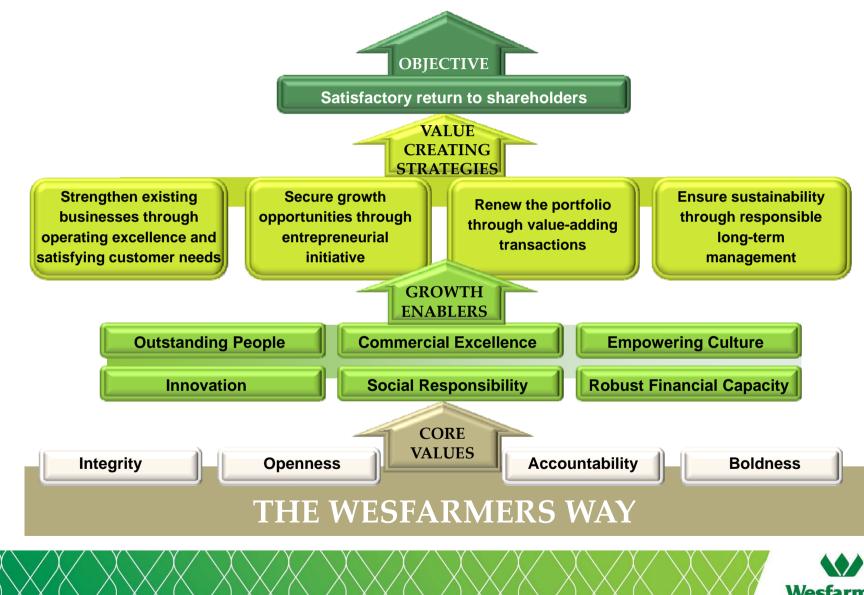
Wesfarmers at a glance

- Commercially focused culture with primary objective of achieving satisfactory returns for shareholders
- Focus on four core values: integrity; openness; accountability; & boldness
- Strength of diversified operations with strong portfolio of growth & cash generating businesses
- Australia's largest public sector employer, with 200,000 employees
- One of Australia's largest companies as ranked by market capitalisation





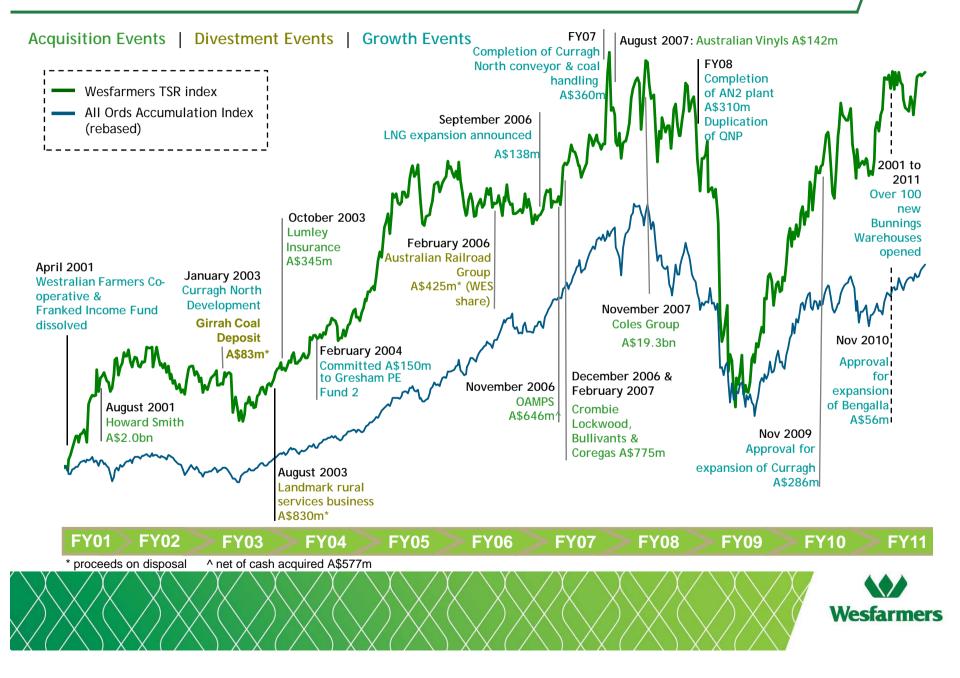
The Wesfarmers Way



Wesfarmers

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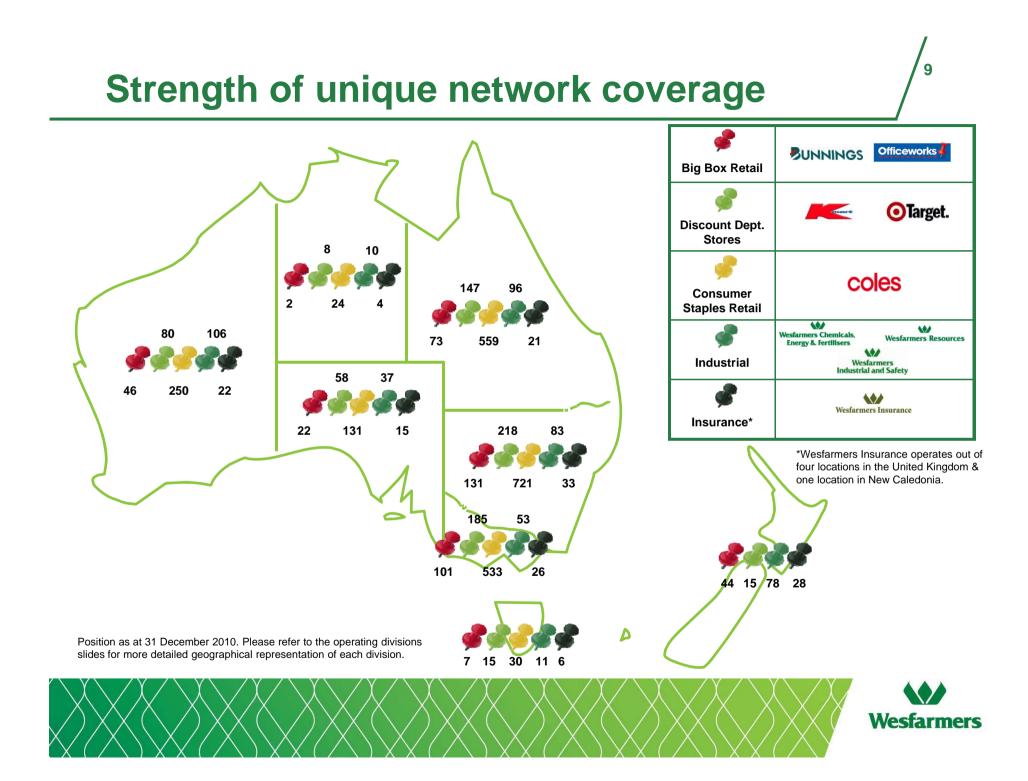
Recent evolution of Wesfarmers



Portfolio of leading brands



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Management team

Food & Liquor Retailing	Coles	Ian McLeod
Big Box Retailing	Home Improvement & Office Supplies	John Gillam
Discount Department Store Retailing	Target Kmart	Launa Inman Guy Russo
Insurance	Insurance	Rob Scott
Industrials	Resources WES CEF Industrial & Safety	Stewart Butel Tom O'Leary Olivier Chretien





Group Overview





Financial summary

Half-Year ended 31 December		2010	2009	% Change
Operating Results				
Revenue	A\$m	28,074	26,533	5.8 🕇
EBITDA	A\$m	2,378	1,996	19.1 🕇
Earnings before interest and tax	A\$m	1,917	1,547	23.9 🕇
Net profit after tax (pre significant items)	A\$m	1,173	918	27.8 🕇
Net profit after tax	A\$m	1,173	879	33.4 🕇
Operating cash flows	A\$m	1,960	2,083	5.9 🖊
Financial Position				
Total assets	A\$m	40,644	39,889	1.9 🕇
Net borrowings	A\$m	3,742	3,824	2.1 🖡
Shareholders' equity	A\$m	25,242	24,626	2.5 🕇
Capital expenditure on PPE (cash basis)	A\$m	992	891	11.3 🔶
Depreciation and amortisation	A\$m	461	449	2.7 🕇
Financial Performance				
Basic earnings per share	Au cents	101.7	76.3	33.3 🕇
Dividends per share	Au cents	65.0	55.0	18.2 🕇
Operating cash flow per share	Au cents	169.4	180.0	5.9 👢
Return on average shareholders' equity (R12)	%	7.6	6.5	1.1pt 🕇
Gearing (net debt to equity)	%	14.8	15.5	0.7pt 👢
Fixed charges cover (R12)	times	2.6	2.2	0.4x



	Activities	1H FY11 Revenue (A\$m)	1H FY11 EBIT (A\$m)	1H FY1 EBIT Contributi	
Coles	The division comprises one of Australia's largest supermarket businesses, liquor retailing outlets, fuel & convenience outlets.	16,059	575		29%
Home Improvement & Office Supplies	Australia & New Zealand's leading supplier of home improvement & outdoor living products, office products & a major supplier of building materials.	4,278	489		25%
Target	Australian department store offering on-trend, fashionable apparel & soft homewares.	2,120	206		10%
Kmart	An Australia & New Zealand discount department store retailer where families come first for the lowest prices on everyday items.	2,271	175		9%

1. Based on operating divisional EBIT



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Divisional summary (cont.)

	Activities	1H FY11 Revenue (A\$m)	1H FY11 EBIT (A\$m)	1H FY1 [®] EBIT Contributi	
Insurance	Provider of underwriting, broking, premium funding & financial services activities in Australia, New Zealand & the UK.	872	65		3%
Resources	Mining of metallurgical & steaming coal to domestic & export markets.	957	250		12%
Chemicals, Energy & Fertilisers ²	Operates chemical, gas, power generation and fertiliser businesses servicing customers domestically & internationally.	722	151		8%
Industrial & Safety ²	Australia & New Zealand's market leaders in the supply of maintenance, repair & operating products & safety products.	774	79		4%
Other Businesses ³	50% interest in Gresham Partners; Gresham Private Equity investments; 50% interest in Wespine; & 23% interest in BWPT	21	(73)		

Based on operating divisional EBIT
 Reflects restructured division which commenced on 1 July 2010

3. EBIT includes Group overheads expense of A\$47m



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2011 Half-Year Results





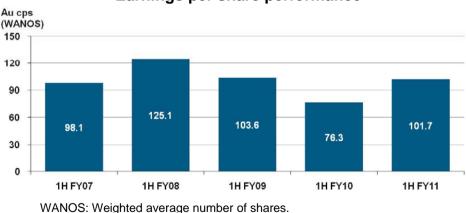
2011 Half-year results

Group performance

Group Financial Highlights

- First half profit after tax of A\$1,173 million, up 33.4%
- Operating revenue of A\$28,074 million, up 5.8%
- Group EBIT result of A\$1,917 million, up 23.9%
 - Growth in earnings across most divisions
 - Solid retail performance in challenging trading conditions, up 5.6%
 - Strong growth in industrial businesses with significant improvement in Resources' result
 - Improved Insurance performance up 12.1%
- Earnings per share of A\$1.02, up 33.3%
- Cash realisation of 120.0% on solid operating cash flows of A\$1,960 million
- Strong liquidity position, fixed charges cover (R12) of 2.6 times, up from 2.2 times
- Increased capital investment in the business up 11.3% to A\$992 million
- Interim dividend per share of A\$0.65, fully franked, up 18.2%

Half Year ended 31 December (A\$m)	2010	2009	\$%
Operating revenue	28,074	26,533	5.8
EBITDA	2,378	1,996	19.1
EBIT	1,917	1,547	23.9
Finance costs	(272)	(319)	14.7
Tax expense	(472)	(349)	(35.2)
Net profit after tax	1,173	879	33.4
Operating cash flow	1,960	2,083	(5.9)
Earnings per share (excl. employee res. shares) (Au. cps)	101.7	76.3	33.3
Earnings per share (incl. employee res. shares) (Au. cps)	101.4	76.0	33.4
Operating cash flow per share (incl. employee res. shares) (Au. cps)	169.4	180.0	(5.9)
Fully franked dividends per share (Au. cps)	65	55	18.2
Return on shareholders' funds (R12) (%)	7.6	6.5	1.1pt



Earnings per share performance





2011 Half-year results

Divisional performance

Divisional Performance Overview

- Coles' performance was pleasing with revenue up 5.9% & EBIT up 18.3%; good progress continues to be made on the turnaround
- Bunnings' result was solid with operational improvements across its three strategic pillars: widest range; lowest price; & best service
- Kmart & Officeworks reported strong results with growth in customer transactions, revenue & earnings
- Target's performance was down from last year's record result due to strong price deflation & wet & cool weather affecting sales of seasonal apparel
- Insurance earnings improvement following remediation work in underwriting & solid broking results
- Resources earnings were significantly up on increased coal prices despite higher than average rainfall affecting production & increasing mining costs
- WES CEF & WIS recorded strong results driven by increased resource sector activity, good operational performances, improved fertiliser margins & insurance proceeds
- Other businesses negatively affected by non-cash revaluations associated with the Gresham Private Equity Funds & increased provisions for assets damage & writedowns following major weather events

Half Year ended 31 December (A\$m)	2010	2009	\$ %
Coles	575	486	18.3
Home Improvement	457	422	8.3
Office Supplies	32	27	18.5
Target	206	279	(26.2)
Kmart	175	154	13.6
Insurance	65	58	12.1
Resources	250	2	n.m.
Chemicals, Energy & Fertilisers ¹	151	69	118.8
Industrial & Safety ¹	79	65	21.5
Divisional EBIT	1,990	1,562	27.4
Other	(26)	31	n.m.
Corporate overheads	(47)	(46)	(2.2)
Group EBIT	1,917	1,547	23.9

n.m. Not meaningful



- ROC underpins long standing culture of financial discipline
- Divisional focus on growth in ROC through earnings growth & improvements in capital efficiency

Rolling 12 months to	2010			2009
31 December	EBIT A\$m	Cap Emp A\$m	ROC %	ROC %
Coles	1,051	14,868	7.1	5.9
Home Improvement	763	2,617	29.2	31.2
Office Supplies	78	1,191	6.6	5.8
Target	308	3,287	9.4	12.6
Kmart	217	815	26.6	19.8
Insurance	129	1,333	9.7	6.3
Resources	413	1,205	34.3	20.6
Industrial & Safety ¹	152	1,287	11.8	9.5
Chemicals, Energy & Fertilisers ¹	280	1,315	21.3	10.0

1. 2009 restated to reflect current divisional structure



Other businesses performance

Half-Year ended 31 December (A\$m)	Holding %	2010	2009	1 %
Associates share of profit/(loss):				
Gresham Private Equity Funds	Various	(28)	29	n.m.
Gresham Partners	50	(1)	2	n.m.
Wespine	50	5	4	25.0
Bunnings Warehouse Property Trust	23	12	10	20.0
Associates sub-total		(12)	45	n.m.
Interest revenue		23	29	(20.7)
Non-trading items		-	(39)	n.m.
Other		(37)	(4)	n.m.
Other business sub-total		(26)	31	n.m.
Group overheads		(47)	(46)	2.2
Total Other		(73)	(15)	n.m.

n.m. Not meaningful



Capital Management





Balance sheet & dividend

- Strong balance sheet provides financial flexibility
- Operating cash flows continue to provide balance sheet support
 - Working capital focus remains
 - Seasonally stronger working capital cash flows in the first half
- Credit ratings maintained
 - Standard & Poor's BBB+ (positive)
 - Moody's Baa1 (stable)
- Interim dividend of A\$0.65 per share, fully-franked
 - Dividend investment plan; no underwrite; shares to be purchased on market
 - Dividend record date 28 February; interim dividend payable 31 March





Working capital management

- Slow down in working capital improvement as foreshadowed
 - 1H FY10 cash flows reflect supplier reset work, Kmart off-site closures, strong seasonal stock sell through & significant fertiliser price declines at CSBP
- Overall net working capital days improvement for retail operations
 - Pleasing reduction in Coles' net working capital days
 - Working capital investment due to Bunnings & Officeworks network expansion
 - Inventory well controlled & good quality due to proactive clearance activity where required
- WES CEF affected by commodity price increases & inventory build ahead of anticipated second half sales

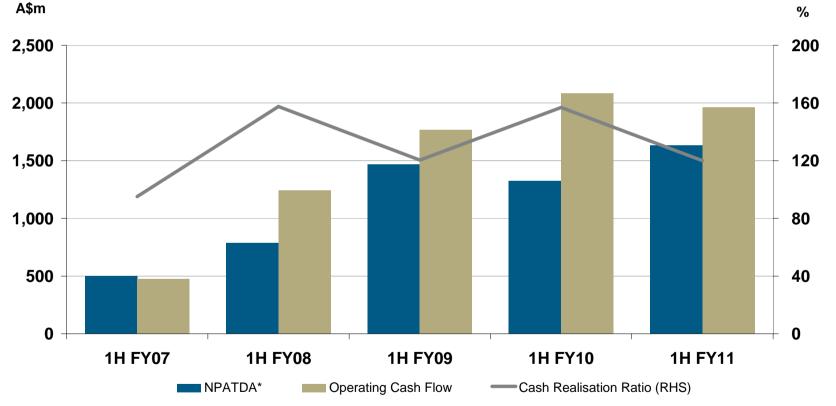
Inflow/(Outflow) ¹ (A\$m)	1H FY11	1H FY10
Retail	113	578
All other businesses	(135)	(1)
Total	(22)	577

Cash movement relating to inventories, trade & other receivables, prepayments & trade & other payables.
 Note: Further detail in relation to working capital movements included on slide 48 of the FY11 first half results supplementary pack.



Portfolio of strong cash generating assets

- Cash realisation ratio remained strong at 120.0%
- Seasonally stronger first half cash flows



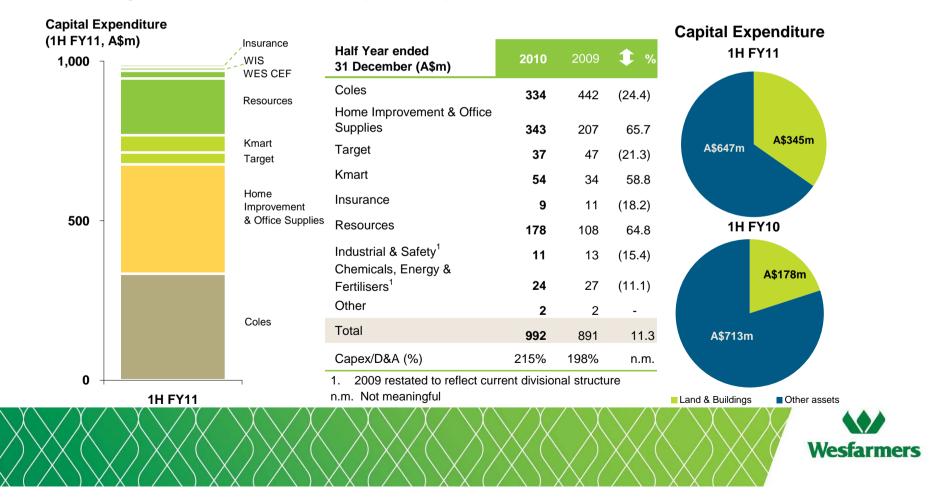
* 1H FY07 – 1H FY08 adjusted for Stanwell. 1H FY07 – 1H FY11 adjusted for significant non-cash, non-trading items



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Investment expenditure (cash basis)

- Continued investment to drive future growth, including A\$345 million on land & buildings
- FY11 capital expenditure estimate A\$2.2 to A\$2.4 billion, subject to changes in freehold property activity



Debt financing

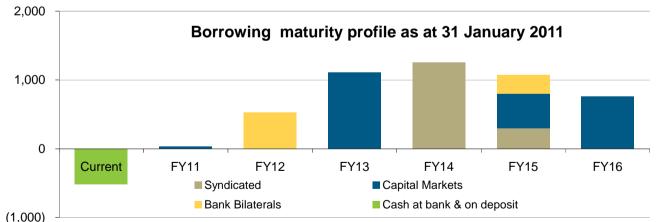
- Further strengthening of the Group's liquidity position
 - Cash interest cover (R12) improved to 7.7 times
 - Fixed charges cover (R12) improved to 2.6 times
 - Net debt to equity reduced to 14.8%
- Gross debt of A\$5.0 billion, net debt of A\$3.7 billion
 - Established new syndicated facility in 1H FY11
- Total liquidity at 31 December of A\$2.9 billion provides balance sheet capacity for divisional growth & development
- Weighted average cost of debt, including margins & fees, for 1H FY11 approximately 8.8%
- Forecast weighted average cost of debt for FY11 8.8% to 9.0%
 - 68% of gross debt hedged to December 2011





Extension of debt tenor

- Further lengthening of Group's debt maturity profile
 - Established A\$2.5 billion revolving syndicated facility with equal maturities in December 2013 & December 2014
 - Proceeds used to repay A\$2.5 billion of syndicated debt facility maturing in December 2011 (A\$1.8 billion) & December 2012 (A\$0.8 billion)
 - Weighted average term of maturity for debt extended from 2.8 years to 3.3 years¹
 - Debt restructure provides greater flexibility
- Continued pro-active management of Group's liquidity position



1. Calculated on face value of debt instruments. Improvement is stated over weighted average maturity of gross debt for the previous corresponding period, being as at 31 December 2009.



Outlook





Flood & storm events (Post 31 December 2010)

- Second half earnings will be negatively affected by severe flood & storm events, including cyclone Yasi, experienced in Q3 FY11
- The financial impact, estimated to date, on the Group's retail businesses includes:
 - Writedown of damaged plant, equipment & inventory of A\$40 to A\$50 million
 - Business interruption costs of A\$30 to A\$40 million
- Replacement of damaged assets & additional costs associated with disruption to operations are subject to an insurance recovery process
- The Insurance division has experienced higher than expected claims associated with the severe flood & storm events, with an expected cumulative impact of approximately A\$30 to A\$35 million
- As previously announced, Resources sales guidance for FY11 has been reduced to 5.8 to 6.2 million tonnes of export metallurgical coal, with production & overburden costs expected to temporarily increase





Outlook

 Strong first half result provides a solid foundation for the remainder of the financial year

Retail

- The Group's retail businesses are well placed but performance is subject to any adverse impact to consumer confidence & a competitive retail environment
- Coles will continue to implement its turnaround strategy
- Bunnings & Officeworks are well positioned for growth, enhanced by a strong property pipeline
- Department store retailing is expected to remain challenging in the short term
 - Target is focused on differentiating its product range around style, quality & value
 - Kmart is continuing to refine its repositioned product offer & to deliver strong value for customers





Outlook (cont.)

Insurance

Underwriting performance before one-off events is expected to continue to benefit from improved risk selection & portfolio remediation

Industrials

- Strong demand & increased price prospects for coal; tempered by difficult mining conditions, industry cost pressures & carryover tonnage
- Industrial businesses are well positioned to take advantage of stronger conditions in industrial markets led by the resources sector

Group

• Continuing focus on ensuring all divisions are managed for long term sustainable growth





Operating Divisions







Coles 2011 Half-year performance

Highlights Financial Performation • Food & Liquor comp. sales growth of 6.4%³; total sales growth 6.3%³ Half-Year ended 31 December • Strong EBIT growth of 18.3% EBIT • Seven consecutive guarters of industry outperformance ROC (R12 %)

- Increased customer numbers & growth in basket size driven by fresh food participation
- Efficiency gains from systems & supply chain
 - Easy ordering live in over 600 stores
- Price investment delivering value
- Continue to build trust in Coles value, quality & service
- Scale roll-out of renewal & new concepts
 - 99 stores now live
 - Health & beauty in 677 stores
- Liquor continues to grow market share

Outlook

- Turnaround progressing to plan
 - Encouraging progress to date
 - Significant work still to come
 - Delivery challenge remains
- External challenges in relation to: flood & cyclone supply challenges & supplier impact; future inflation risks; & strong competitive environment

Financial	Performance			
Half-Year ended	31 December (A\$m)	2010	2009	\$
Coles Division	Revenue	16,059	15,161	5.9
	EBIT	575	486	18.3
	ROC (R12 %)	7.1	5.9	
	Safety (LTIFR YTD)	12.0	12.2	
Food & Liquor	Revenue ¹	12,804	12,028	6.5
	Total store sales growth % ^{3,4}	6.3	7.1	
	Comp store sales growth %3,4	6.4	6.0	
	Trading EBIT ^{1,2}	524	429	22.1
	EBIT margin %	4.1	3.6	
Convenience	Revenue ¹	3,244	3,121	3.9
	Total store sales growth % ^{3,5}	1.9	6.6	
	Comp store sales growth % ^{3,5}	1.5	4.8	
	Trading EBIT ¹	49	47	4.3

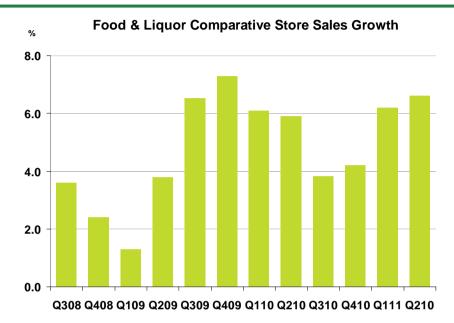
1. Excludes property. 2. Excludes non-trading items expense of 2010: nil (2009: A\$6m). 3. 2010 for the 27 weeks 28 June 2010 to 2 January 2011, 2009 for the 27 weeks 29 June 2009 to 3 January 2010. 4. Includes hotels, excludes gaming revenue & property. 5. Excludes fuel.

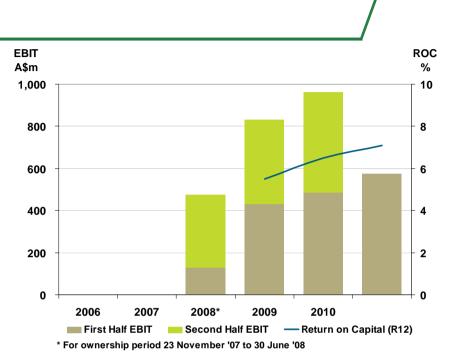


Coles Coles Strategy on track Delivering **Driving the Coles Building a Solid** Foundation **Consistently Well** Difference Performance • Create a strong top team Embed the new culture Culture of continuous improvement • Cultural change Team member development Strong customer trust & Availability & store standards Improved customer service loyalty Value & customer trust • Appealing Fresh food offer Strong operational efficiency • Store renewal development Stronger delivery of value Innovative & improved offer Scale rollout of new formats • Liquor renewal • New stores, new categories • IT & supply chain Improved efficiency infrastructure Easy ordering completed • Efficient use of capital Year 4 - 5 Year 1 - 2 Year 2 - 4



Coles Historic performance





(A\$m)	2007	2008*	2009	2010	1H11
Coles Division					
Revenue	n.a.	16,876	28,799	30,002	16,059
EBIT	n.a.	475	831	962	575
Food & Liquor					
Revenue ¹	n.a.	12,825	22,506	23,731	12,804
EBIT ¹	n.a.	422	743	867	524
EBIT Margin	n.a.	3.3%	3.3%	3.7%	4.1%
Convenience					
Revenue ¹	n.a.	4,038	6,273	6,247	3,244
EBIT ¹	n.a.	42	67	77	49

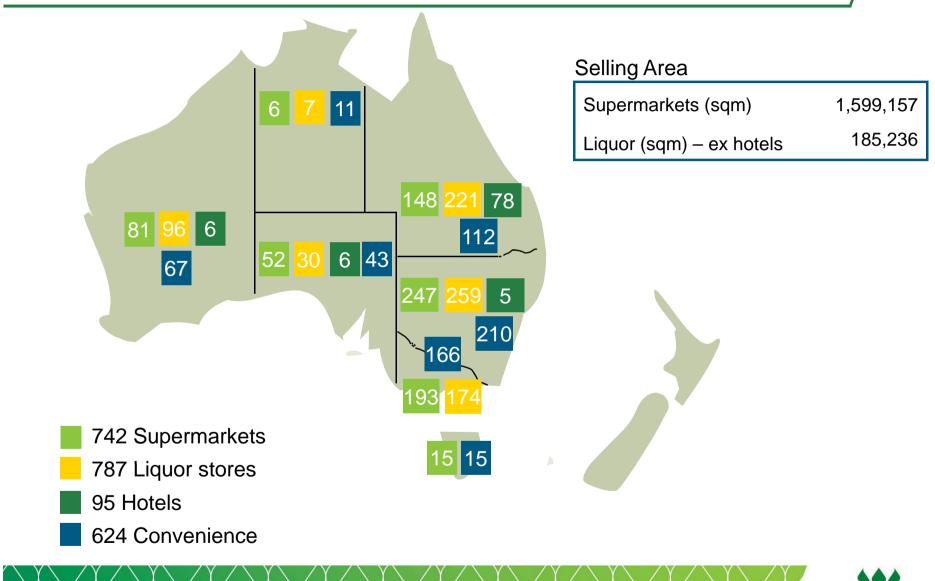
* For ownership period 23 November 2007 to 30 June 2008 1. Excludes property



Coles / 35

Coles Network as at 31 December 2010

Coles 36





Home Improvement & Office Supplies







Home Improvement 2011 Half-year performance

Home Improvement & /38 Office Supplies

Highlights

Home Improvement

- Trading revenue growth of 4.4%
 - 4.1% total stores sales growth with store-on-store growth of 1.7%; 3.7% lift in commercial sales
 - Deflationary impact of 'value focus' work continued
 - Adverse weather impacts in many locations
- EBIT growth of 8.3% following good merchandising execution & focus on cost management
- 16 trading locations opened
- Continued strategic investment in existing store network

Outlook

Home Improvement

- Continued sales growth with further strengthening of key strategic pillars
- Sale of 13 retail warehouse properties
- Maintain strategic focus on five growth drivers: service; category expansion & optimisation; network expansion & optimisation; commercial customer focus; & business fitness to drive lower CODB

Financial Performance – Home Improvement									
Half-Year ended 31 December (A\$m)	2010	2009	\$%						
Revenue	3,572	3,402	5.0						
Trading Revenue (excl. property & non-trading items)	3,549	3,400	4.4						
EBIT	457	422	8.3						
Trading EBIT margin (%)	12.8	12.4							
Net property contribution	1	(1)							
ROC (R12 %)	29.2	31.2							
Safety (R12 AIFR)	35.2	38.7							



Home Improvement Strategy & historic performance

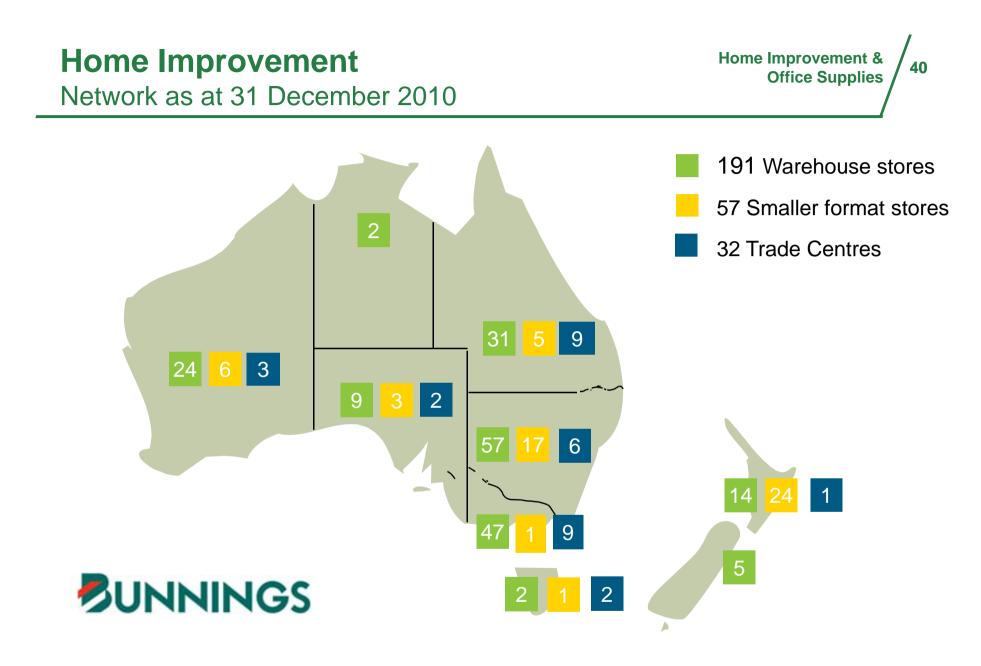


Growth Strategies		EBIT A 800 T	\\$m								ROC %
Home Improvement Strategies	Details	000									
Profitable sales growth	Strengthening customer service										- 35
	Improving the offer	600 -			\sim			_			30
	Investing in & expanding the network		_								
Better stock flow	Improving the end to end supply chain to lift in-stock										- 25
	levels & reduce costs	400 -	_								20
Stronger team engagement &	More effective delivery of safety, training & other team	100									20
development	development programs										- 15
Improving productivity & execution	Strong focus on reducing the cost of doing business	200 -									- 10
	through the continued development of systems & other	200									
	business improvement & productivity projects										- 5
Sustainability	Ongoing commitment to store based community	0									
	involvement work, reducing water & energy consumption	0 +	2006		2007		2008		2009	2010	
	& wastage		First I	Half EBI		Secon	d Half EBIT	-		n Capital (R12)	
	Improve affordability of sustainability projects for										
	customers										

(A\$m)	2007	2008	2009	2010	1H11
Revenue	4,939	5,359	5,845	6,413	3,572
EBIT	528	589	659	728	457
Trading EBIT Margin ¹	10.4%	10.8%	11.2%	11.4%	12.8%
EBIT Margin	10.7%	11.0%	11.3%	11.4%	12.8%

1. Excludes property & non-trading items









Office Supplies 2011 Half-year performance

Home Improvement & /41 Office Supplies

Highlights

- Retail store sales growth of 7.5%
 - Underpinned by strong growth in transactions
- 18.5% earnings growth in challenging conditions
- OW Business offer continues to gain traction
- Focus on growth through ongoing investment & improvement
 - Seven new stores, five full store upgrades
 - One-third of stores with new layout & design
 - Good progress on actions to improve operational effectiveness
 - Supply chain & system enhancements

Financial Performance – Office Supplies

Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	706	662	6.6
EBIT	32	27	18.5
EBIT margin (%)	4.5	4.1	
ROC (R12 %)	6.6	5.8	
Safety (R12 AIFR)	37.7	56.9	

Outlook

- Challenging retail environment
- Increased competitive pressure on sales & margin
- Continued focus on reducing costs
- Focus on executing strategic agenda to lift profitability



Office Supplies Strategy & historic performance

Home Improvement & 42 Office Supplies

Growth Strategies			EBIT A\$m						ROC %
Office Supplies Strategies	Details		80						8
Improve the customer offer	Enhance & expand the product range								
	Help customers to be more environm	entally conscious							
	Rollout more new products & services	5	60						6
	Provide customers with more useful i	information							
	Make it more exciting to shop with u	S							
Improve customer service	Enhance service intensity through be	tter rostering	40						4
	Provide appropriate tools, training &	development to our							
	team								
	Implement a new point of sale system	n	20					-	2
	Investing process efficiencies back in	nto service							
Team development & engagement	Continued focus on improving safety	& delivering team							
	programs that support & enhance the	e business strategy &	0 +			T		1	
	underlying culture			2007	2008*	2009	2010	2011	
Reduce costs & complexity	Optimise inventory levels			First Half EBIT	1	Second Half EBIT		on Capital (R12)	
	Continue working to remove cost dup	olication & complexity	* For	ownership period 2	3 November	[.] '07 to 30 June '08			
Drive sales & profitability	Lift produce range authority								
	Expand & refresh the store network								
	Deliver a customer friendly website								
	Look after business customers better	r							
(A\$m)		2007		2008*		2009	2010	1H	11
Revenue		n.a.		802		1,306	1,409	7()6
EBIT		n.a.		36		65	74	;	32
EBIT Margin		n.a.		4.5%		5.0%	5.3%	4.5	5%

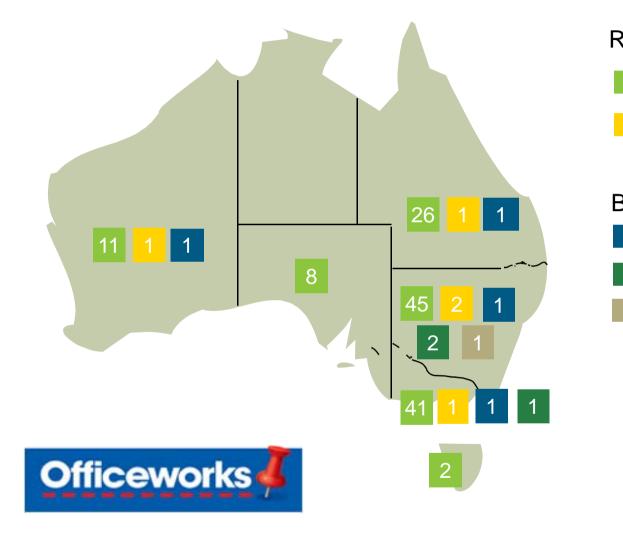
* For ownership period 23 November 2007 to 30 June 2008



Officeworks & Harris Technology

Network as at 31 December 2010

Home Improvement & Office Supplies 43





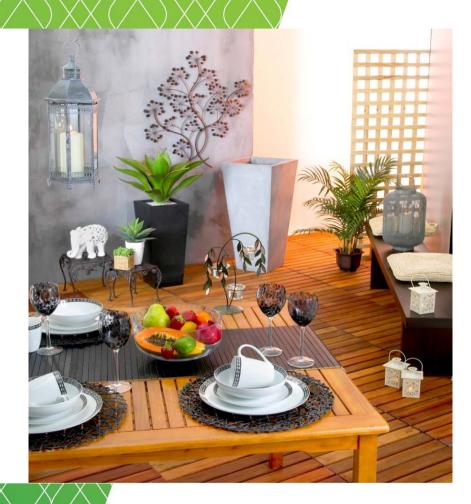
4 Fulfilment Centres

- 3 Service Centres
- 1 Print Hub



Target







Target 2011 Half-year performance

Target 4

Highlights

- · Sales results affected by a difficult retail environment
 - Significant price deflation due to strong AUD & competition
 - Summer apparel sales affected by wet & cool weather across the east coast of Australia
 - Overall increase in customer numbers & sales volumes
 - Sales growth in Intimate Apparel & Childrenswear
- Gross Margins pressured by significant deflation & discounting across the market
 - Record margin in 1H FY10 benefited from early transition to summer
- Continued investment in the in-store experience
 - 39 refurbishments completed during the half
 - Positive customer response to new store design standards

Financial Performance

Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	2,120	2,182	(2.8)
EBIT	206	279	(26.2)
EBIT margin (%)	9.7	12.8	
ROC (R12 %)	9.4	12.6	
Safety (R12 LTIFR)	8.2	9.2	
Total sales growth ¹ (%)	(3.1)	3.5	
Comparative store sales growth ¹ (%)	(3.3)	1.7	

1. 2010 for the 27 weeks 27 June 2010 to 1 January 2011, 2009 for the 27 weeks 28 June 2009 to 2 January 2010.

Outlook

- Customers remain cautious & driven by value
 - Challenge of mitigating commodity cost pressures
- Continued focus on the customer
 - Style, quality & value: Speciality store product at Target prices
 - Differentiated product: Delivery of in-house designs to commence 3Q FY11
 - First price right price: Maintain price trust
- Further improvement in the 'in-store' experience
 - 33 refurbishments planned for 2H FY11
- Continue use of alternative communication channels
 - Launch of online retailing via target.com.au



Target Strategy & historic performance

Target	46
	/

Growth Strateg	ies	EBIT A\$m						ROC %
Target Strategies	Details	500 -						20
Profitable sales growth	Continued investment in the store portfolio with new							
	stores & refurbishments	400 -						16
	Continue to grow clothing & homewares in good, better,							
	best product ranges	300 -						12
	Exploring alternative ways of communicating to customers							
	Investment in technology to improve space management &	200					<u> </u>	8
	allocation of merchandise in-store	200						0
Product leader	Continued focus on core customer destination categories,							
	supported by new & differentiated product development &	100 -						- 4
	speed to market improvements							
	Investment in product design & development capabilities	0 -	 		r r		T	+ 0
In-store environment	Disciplined in-store presentation for customer ease of		2007	2008*	2009	2010	2011	
	shopping		 First Half EBI * For ownership period 		econd Half EBIT 07 to 30 June '08	Return	on Capital (R12)	

(A\$m)	2007	2008*	2009	2010	1H11
Revenue EBIT	n.a. n.a.	2,198 221	3,788 357	3,825 381	2,120 206
EBIT Margin	n.a.	10.1%	9.4%	10.0%	9.7%

* For ownership period 23 November 2007 to 30 June 2008



Target Network as at 31 December 2010





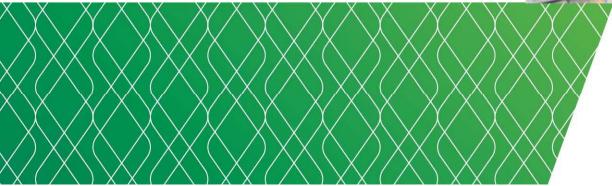
Target 47

Kmart











Kmart 2011 Half-year performance

Kmart 4

Highlights

- Improved underlying profitability
 - 13.0% increase in profit to A\$174 million, driven by gross margin improvement & cost control
- Customers continue to respond well to lowest prices on everyday items & improved in-store offer
 - 1.7% increase in comparable sales⁴
 - Consistent transaction growth
 - Seven million additional transactions completed in the half
- Supply chain initiatives progressed
 - New Victorian distribution centre near completion
- Store network development
 - Continued investment in store fleet; supported by dedicated property team
 - 34 floors & fitting rooms upgraded & four refurbishments completed
- Pleasing sales & profit growth from Kmart Tyre & Auto

Outlook

- Continue with 'Growth' phase of the turnaround
- Attract more customers into stores more often
 - Ongoing refinement of the product offer to deliver lowest price on everyday items for families
 - Deliver on lowest price: source product at lowest cost
 - Improve the in-store experience: environment, service & convenience
- Reinvest in the store network
- Rising sourcing costs & raw material prices

Financial Performance			
Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue	2,271	2,226	2.0
EBIT ^{1,2}	174	154	13.0
EBIT margin (%)	7.7	6.9	
ROC (R12 %) ³	25.8	19.8	
Safety (R12 LTIFR)	8.3	9.6	
Total sales growth ⁴ (%)	1.9	(1.2)	
Comparative store sales growth ⁴ (%)	1.7	(1.6)	

1. Excludes non-trading items expense of A\$33m relating to supply chain restructuring in 2009.

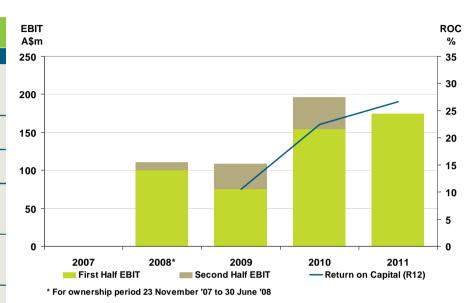
 Excludes A\$1m earnings relating to Coles Group Asia overseas sourcing operations utilised by both Kmart & Target (2009: nil).

- 3. Excludes A\$7m earnings (R12 basis) relating to Coles Group Asia (2009: nil).
- 4. 2010 for the 27 weeks 28 June 2010 to 2 January 2011, 2009 for the 27 weeks 29 June 2009 to 3 January 2010.



Kmart Strategy & historic performance

Growth Strategies	
Kmart Strategies	Details
Customer - outstanding experience	All about the Kmart customers; Fast & friendly service;
	Clean & tidy stores; Lowest price; More convenient
	shopping hours; Community engagement
Product - high velocity	What families need everyday; On trend; SKU reduction;
	Efficient product flow
Price - lowest price	Value to customers; Low prices, everyday; Fewer price
	points; Sourcing at lower cost; Overt in-store pricing
Promotion - clear, simple & impactful	Engage the customer; Engage Kmart team members;
	Increase customer visits; Customer research guiding our
	direction; Events are very important
Place - every site a success	Great customer experience; Replace old floors & update
	old fitting rooms; Self checkouts; Clear race tracks &
	midways; Resizing stores; Aggressive new site program
People - best people, great company	Customers come first; Respect all stakeholders; Pride in
	our work; Deliver results; Teamwork & trust



(A\$m)	2007	2008*	2009	2010	1H11
Revenue	n.a.	2,454	3,998	4,019	2,271
EBIT ¹	n.a.	111	109	190	174
EBIT Margin	n.a.	4.5%	2.7%	4.7%	7.7%

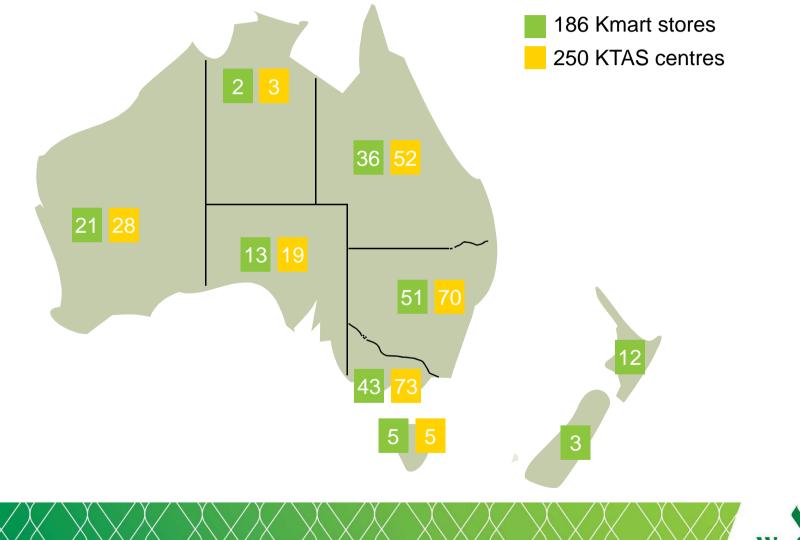
* For ownership period 23 November 2007 to 30 June 2008. 1. Excludes earnings from Coles Group Asia (2008 to 2009: nil, 2010: A\$6m 1H11: A\$1m)







Kmart Network as at 31 December 2010





Kmart 51

Insurance











Insurance 2011 Half-year performance

Insurance / 53

Highlights

- Increased earnings across underwriting & broking
- Revenue in line with 1H FY10 notwithstanding underwriting portfolio remediation
- Strong underlying performance despite specific event claims from:
 - Christchurch earthquake (net impact of A\$10.8 million)
 - Natural peril events in Australia above expectations
- Continued progress with growth opportunities including:
 - Coles Insurance offer launched nationally in July 2010 with further extensions
 - Strong growth in EDI with intermediaries (especially SME)
 - New WFI referral arrangement with Victorian Farmers Federation
- Improved investment income from higher yields on term deposits
- Sale of OAMPS Super for A\$10.6 million (4.1% of FUM)

Outlook

- Severe weather events since 1 January will adversely affect second half earnings by A\$30m to A\$35m, net of reinsurance recoveries
- Expectation of further improvement in underlying underwriting performance
- Business will continue to benefit from improved risk selection & portfolio remediation
- Bolt-on acquisitions continue to be assessed

Financial Performance

Half-Year ended 31 December (A\$m)	2010	2009	\$%
Gross Written Premium Underwritten	659	680	(3.1)
Total Revenue	872	868	0.5
EBITA Underwriting	42	38	10.5
EBITA Broking	28	25	12.0
EBITA Other	-	-	-
EBITA Insurance Division	70	63	11.1
EBIT Insurance Division	65	58	12.1
ROC (R12%)	9.7	6.3	
Safety (R12 LTIFR)	1.0	0.7	
Net earned loss ratio (%)	65.2	64.2	
Combined operating ratio (%)	98.6	97.0	
EBITA margin (Broking) (%)	27.3	25.2	



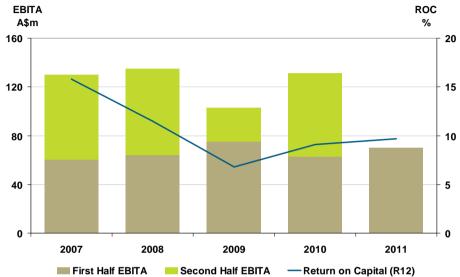
Insurance Business overview

Insurance / 54



Insurance Strategy & historic performance

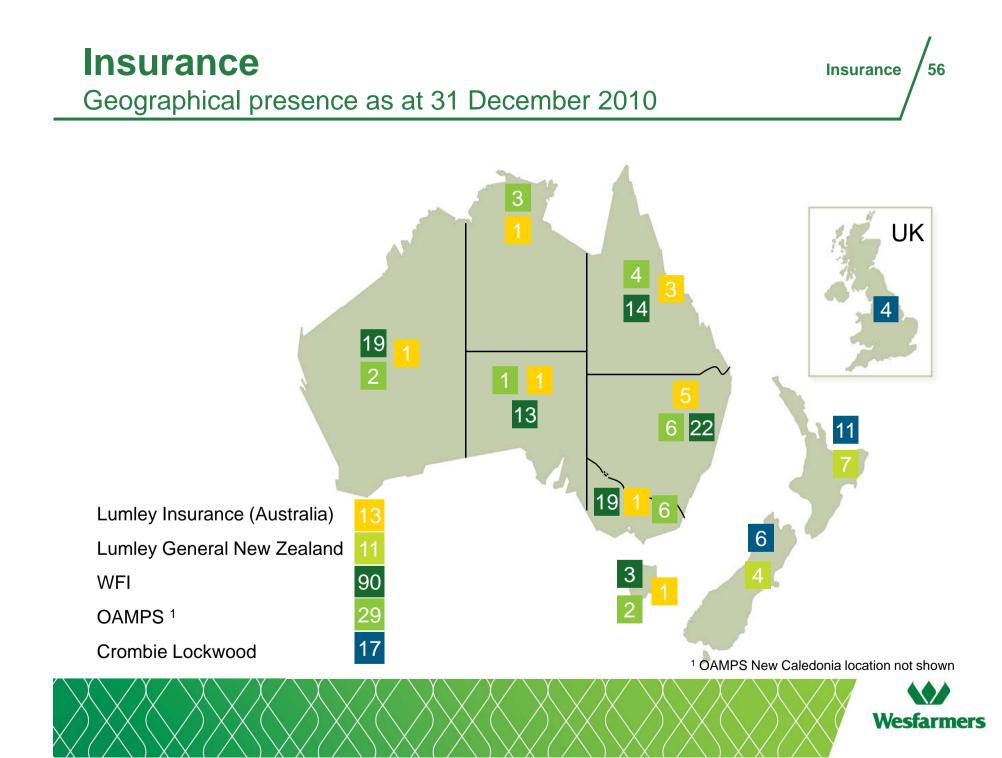
Growth Strategies					
Insurance Strategies	Details				
Performance improvement	Strong focus on underwriting & claims disciplines &				
	business process enhancement				
Focus on customer needs	Work with new & existing business partners to develop				
	tailored insurance solutions & a point of difference for				
	clients				
Building the best team	Invest in the development of employees as the key source				
	of competitive advantage				
Effective risk management	Manage the business & portfolio risks effectively to				
	facilitate sustainable & profitable growth				
Selective acquisition growth	Continue to pursue bolt-on acquisition that meet				
	investment criteria				



(A\$m)	2007	2008	2009	2010	1H11
Gross Written Premium (underwriting)	1,191	1,328	1,358	1,347	659
Broking revenue	119	209	218	213	104
EBITA Underwriting	109	81	40	75	42
EBITA Broking	32	58	63	59	28
EBITA Other	(11)	(4)	-	(3)	-
EBITA Insurance Division	130	135	103	131	70
EBIT Insurance Division	120	122	91	122	65
Combined Operating Ratio	93.0%	98.3%	102.4%	97.9%	98.6%



Insurance 55











Resources 2011 Half-year performance

Resources 5

Highlights

- Performance
 - Strong 1H FY11 financial result given difficult weather conditions
 - Curragh mine cash costs (A\$/t) increased 19.9% 1H FY11 vs. 1H FY10
 - Mine cash costs (A\$/t) reduced 9.2% in FY10
 - Exceptional effort by Curragh team during flood period
 - Increase in sales volumes from all mines
- Export markets
 - Strong global demand for coal in supply-constrained environment
 - Significant increase in export coal prices against previous year
- Progress on growth projects
 - Curragh: A\$286 million Curragh expansion to 8.0 8.5mtpa export metallurgical capacity continuing on budget; completion expected late CY11/early CY12
 - Bengalla: A\$56 million expansion to 9.3mtpa run of mine (ROM) announced November 2010

Outlook

- December wet weather affecting production & costs per tonne during March quarter
- · Supply shortfall anticipated to affect export coal prices
- Curragh expansion to 8.0 8.5 mtpa export capacity completion late CY11/ early CY12
- Potential for continued tight labour market & industry cost pressures
- Next-stage expansion¹ studies continuing
- 1. Curragh expansion to 10mtpa, Bengalla to 10.7mtpa ROM

Financial Performance

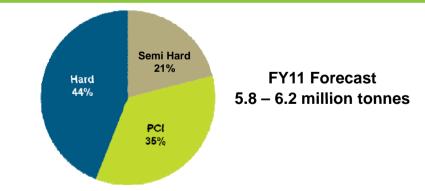
Half-Year ended 31 December (A\$m)	2010	2009	\$%
Revenue ¹	957	624	53.4
EBITDA	305	61	400.0
Depreciation & amortisation	(55)	(59)	(6.8)
EBIT ²	250	2	n.m.
ROC (R12%)	34.3	20.6	
Coal production ('000 tonnes)	7,080	7,278	(2.7)
Safety (R12 LTIFR) ³	0.9	2.3	

1. Includes traded coal revenue of A\$51m in 2010 (2009: A\$30m) & locked-in exchange rate losses of nil in 2010 (2009: A\$65m)

2. Includes Stanwell royalty expense of A\$60m (2009: A\$106m)

3. Curragh & Premier only

Forecast Curragh Metallurgical Sales Mix





Strategy & historic performance

Resources / 59

Growth Strategies		EBIT A\$m 1,000 _			ROC %	00		
Resources Strategies	Details	1,000						50
Maximise export sales & optimise	Curragh expansion tonnage contracts in place							
sales mix	Price relativity improved	800 -						0
	Maximise higher value products							
	Winner of Australian & Queensland export awards							
Cost reduction programs	Curragh cost reduction programs in place	600 -						0
	Mine cash costs (A\$/t) reduced nine per cent in FY10							-
	Mine cash costs (A\$/t) increased 19.9 per cent in 1H FY11 as a					\backslash		
	result of reduced production & difficult mining conditions	400 -			_	<u> </u>		0
	following record rainfall in the period		_			\mathbf{A}		5
	Industry cost pressure returning					$\langle \rangle$		
Expansion opportunities	Blackwater Creek diversion completion	200 -					- 20	0
	Curragh expansion to 8.0 - 8.5 mtpa underway	200					20	5
	Further Curragh expansion feasibility study commenced							
	Bengalla expansion to 9.3 mtpa (ROM) underway	0 -						
Extend product & market reach	Evaluate acquisitions that offer economies of scale or	0	2007	2009	2009	2010	2011	
	downstream benefits		2007 First Half EBIT	2008	2009 econd Half EBIT		2011 on Capital (R12)	
	Brownfield growth opportunities			- 3	econd hall Ebn	Return o	in Capital (R12)	
Sustainability	Improved safety performance							
	Environmental performance							
	Community engagement							

(A\$m)	2007	2008	2009	2010	1H11
Revenue	1,134	1,311	2,411	1,416	957
EBIT	338	423	885	165	250
EBIT Margin	29.8%	32.3%	36.7%	11.7%	26.1%



Sales

Coal Sales Volumes by Mine (1H11)						
Mine	Steaming	Metallurgical	Total			
(mtpa)	Steaming	metallurgical	TUIAI			
		2.0	4 5			
Curragh, QLD^	1.4	3.2	4.5			
Premier, WA	1.5	n.a.	1.5			
Bengalla*, NSW	1.3	n.a.	1.3			
Total	4.2	3.2	7.3			
* Wesfarmers interest of 4	10%	n.a. = not applicable	to this site			

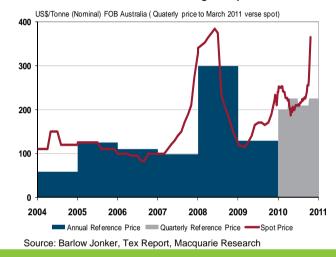
^Curragh metallurgical coal sales exclude traded coal of 243kt

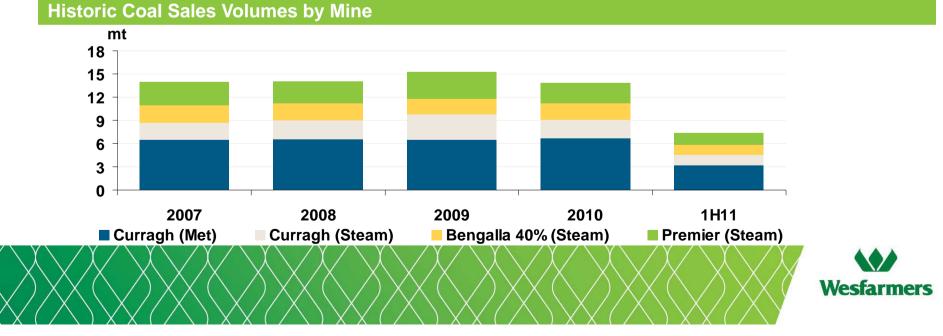
Australian Hard Coking Coal Prices

Australian hard coking coal prices

Resources

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Curragh			Bengalla		
Full Year end 30 June	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate	Full Year end 30 June	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate
2011 ¹	380	0.86	2011 ¹	59	0.83
2012	630	0.84	2012	85	0.81
2013	431	0.80	2013	64	0.79
2014	224	0.78	2014	42	0.77
2015	120	0.76	2015	27	0.74

1. Represents six month period ending 30 June 2011

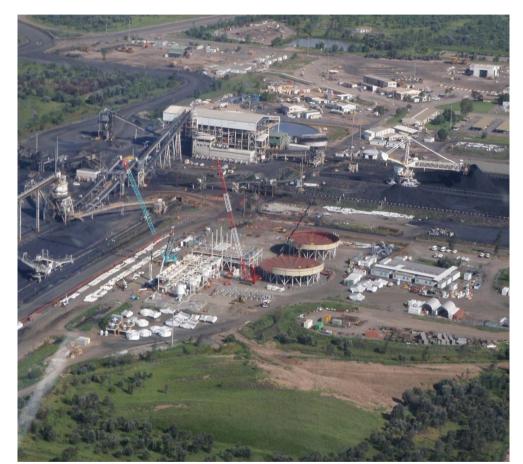
1. Represents six month period ending 30 June 2011





Resources Curragh mine expansion

- Wesfarmers approved in November 2009 the investment of A\$286 million to expand Curragh metallurgical coal exports to 8.0 – 8.5mtpa
- Curragh has rail & export capacity contracted at 8.5mtpa
- Curragh has forward-sold the additional production to existing & new long-term customers
- Construction is underway, with the expansion due for completion in late CY11/ early CY12
- Two week shutdown of existing CHPP to tie in new plant completed in January/February 2011

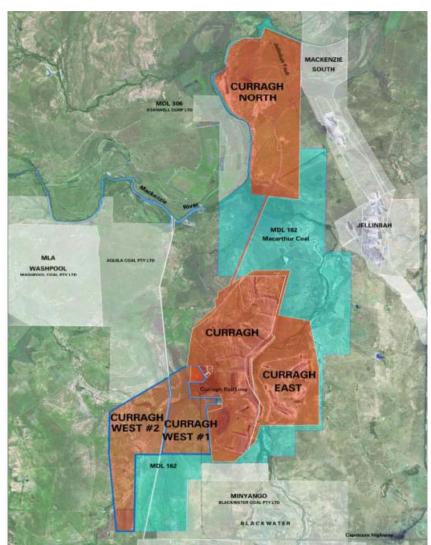


Resources



Resources Curragh expansion study to 10mtpa

- Feasibility study (FS) commenced
 - Mining & Coal Handling Preparation Plant studies
- Potential to expand Curragh to 10mtpa metallurgical exports from FY14
 - Wiggins Island commissioning
 - Additional rail capacity required
 - Potential for additional dragline
- Re-evaluation of remaining reserves at Curragh/Curragh East
- Evaluate Curragh West deposit
- Exploration completion in Q3 CY11
- FS completion Q4 CY11





Resources 63

Bengalla expansion study

- Expansion to 10.7mtpa ROM tonnes through two stages
 - Stage One 9.3mtpa ROM
 - Stage Two 10.7mtpa ROM
- Stage One approved November 2010 (A\$56m)¹
- Stage Two feasibility study nearing completion
- Additional port capacity secured
- Phase one completion targeted for 1Q CY12



Resources

64

1. Wesfarmers share of capital expenditure





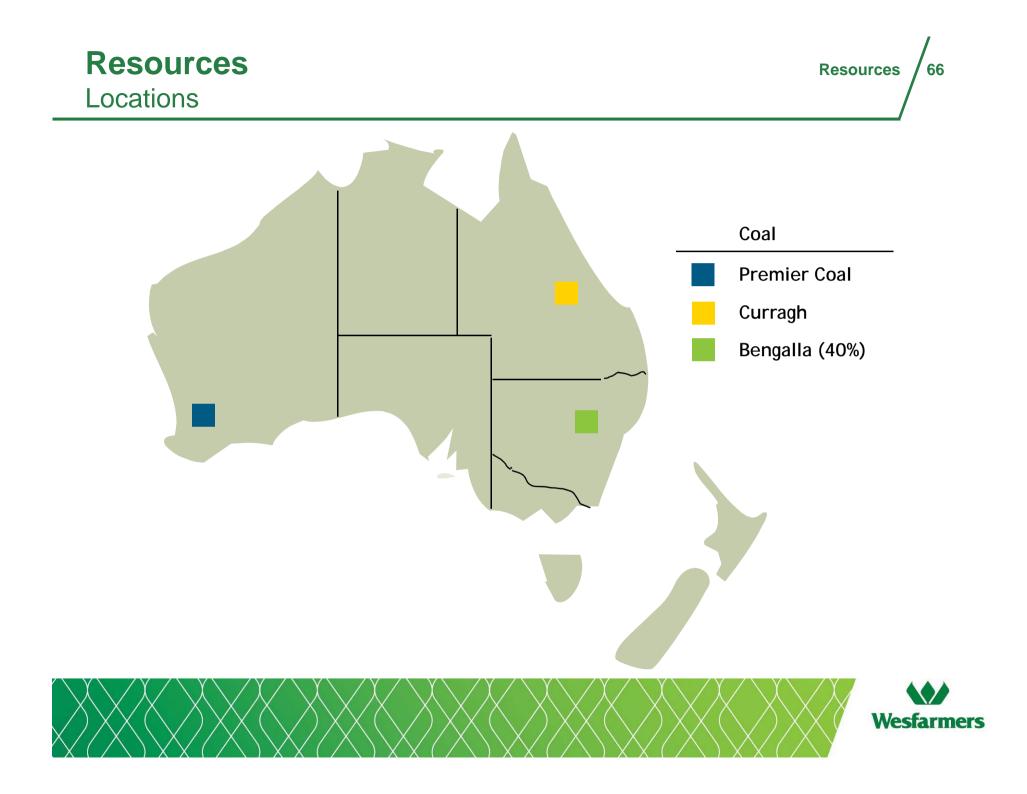
Resources Wiggins Island Coal Export Terminal

- Stage One development of 27mtpa port capacity (Curragh share 1.5mtpa)
- Decision on investment & take-or-pay commitment in 1H CY11
- First shipment 2014
- Potential cumulative capacity from subsequent stages – up to 80mtpa









Chemicals, Energy & Fertilisers







Chemicals, Energy & Fertilisers 2011 Half-year performance

Chemicals, Energy & Fertilisers 68

Highlights

- Increased earnings from ammonia & ammonium nitrate
 Strong demand & plant performances
- Increased sodium cyanide sales offset by increased gas input costs & higher Australian dollar
- Record low PVC selling price relative to VCM input cost, compounded by a strong Australian dollar
- Kleenheat earnings marginally higher than previous year despite higher gas input costs & reduced LPG content in the pipeline
- Recovery in fertiliser margins following inventory writedowns & carryover of highly-priced inventory in the previous year
- Varanus Island gas disruption insurance claim now settled

Outlook

- Continuing strong production & demand for ammonium nitrate & sodium cyanide
- Board consideration for AN expansion in 2H FY11
- PVC VCM spread showing signs of improvement albeit still below historical long-term average
- LPG earnings dependent on international LPG prices & LPG content in the pipeline
- Growing demand for LNG from the heavy-duty vehicle market remains challenging
- Fertiliser earnings will be heavily dependent on 2H FY11 seasonal break & farmers' terms of trade

Financial Performance						
Half-Year ended 31 D	2010	2009 ²	\$%			
Revenue	Chemicals	315	292	7.9		
	Energy ³	286	252	13.5		
	Fertilisers	121	141	(14.2)		
		722	685	5.4		
EBITDA ¹		199	116	71.6		
Depreciation & amortis	Depreciation & amortisation		(47)	2.1		
EBIT ¹		151	69	118.8		
EBIT (excl insurance	proceeds)	110	69	59.4		
Sales volume ('000t):	Chemicals	392	385	1.8		
	Fertilisers	244	264	(7.6)		
	LPG	173	166	4.2		
ROC (R12 %) ¹		21.3	10.0			
Safety (R12 LTIFR)		5.8	2.9			

1. Includes insurance proceeds of A\$41m in 2010 (2009: nil).

2. Restated to exclude Coregas following the merger of Chemicals & Fertilisers & Energy from 1 July 2010.

3. Includes Kleenheat Gas, enGen & ALWA.



Chemicals, Energy & Fertilisers Strategy & historic performance

Ongoing development of product &

Optimisation of cost base & operating

Identify & evaluate further opportunities

for existing businesses to grow in new

sevice differentiation

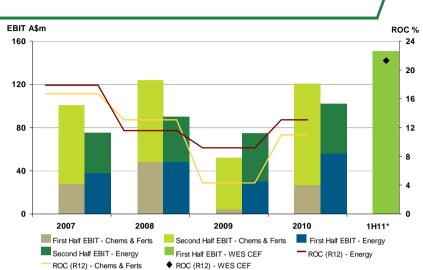
Details

efficiencies

expansion plans

Ammonium nitrate expansion Progress evaluation of ammonium nitrate

markets



Chemicals, Energy

& Fertilisers

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* 1H11 Result is for the consolidated Chemicals, Energy & Fertilisers division which excludes Coregas. The performance of Coregas is reported in the 1H11 result of Industrial & Safety.

		•		-	
(A\$m)	2007	2008	2009	2010	1H11*
Revenue - Chemicals & Fertilisers	592	997	1,162	1,060	n.a.
Revenue - Energy	463	565	598	611	n.a.
Revenue - WES CEF	n.a.	n.a.	n.a.	n.a.	722
EBIT - Chemicals & Fertilisers	101	124	52	121	n.a.
EBIT - Energy	75	90	75	102	n.a.
EBIT - WES CEF^	n.a.	n.a.	n.a.	n.a.	151
EBIT Margin - Chemicals & Fertilisers	17.1%	12.4%	4.5%	11.4%	n.a.
EBIT Margin - Energy	16.2%	15.9%	12.5%	16.7%	n.a.
Sales Volumes - Chemicals (kt)	449	605	747	778	392
Sales Volumes - Fertlisers (kt)	901	1,057	739	913	244

* Reflects the new division of Wesfarmers Chemicals, Energy & Fertiliser that commenced on 1 July 2010.

^ Includes A\$41m of insurance proceeds.

Growth Strategies

WESCEF Strategies

Improve competitiveness

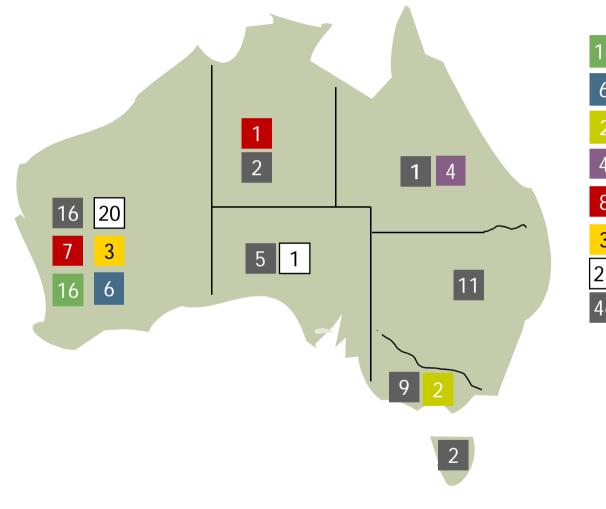
Growth opportunities

Improve offers



Chemicals, Energy & Fertilisers Locations as at 31 December 2010





- 16 CSBP fertilisers
- 6 CSBP chemicals
- 2 Australian Vinyls
- 4 QNP *(50%)*
- 8 ALWA
- 3 AGR *(75%)*
- 21 enGen
- ⁴⁶ Kleenheat



Industrial & Safety







Industrial & Safety 2011 Half-year performance

ghts	Financial Performance				
g results supported by market conditions & etitive position	Half-Year ended 31 December (A\$m)	2010	2009 ¹	% 🗘	
12.3% sales growth (first half last year affected by GFC ²) 21.5% EBIT growth; EBIT improvement in all businesses gthened business portfolio sales momentum supported by strong service levels Contracts, projects, services & eBusiness growth Continued industry diversification g operational & capital management contributing to oved returns	Revenue	774	689	12.3	
	EBITDA	92	78	17.9	
	Depreciation & amortisation	(13)	(13)	-	
	EBIT	79	65	21.5	
	EBIT margin (%)	10.2	9.4		
	ROC (R12 %)	11.8	9.5		
	Safety (R12 LTIFR)	2.7	1.3		

1. Restated to include Coregas following the divisional restructure on 1 July 2010

2. GFC: Global Financial Crisis

Highlig

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- Strong improv

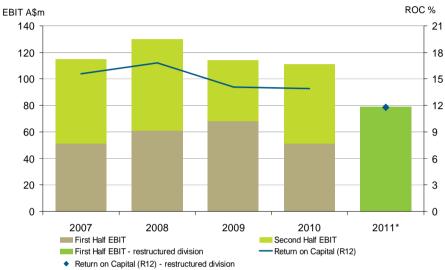
Outlook

- · Leveraging strong growth platform to take advantage of improving conditions
 - Growing share of customers' product & service spend
 - Increasing diversification & exposure to high growth sectors
 - Continued investment in organisational effectiveness
 - Acquisition opportunities
- A number of factors potentially offsetting momentum
 - Impact of Queensland floods on customer activity (short term)
 - Slower recovery in New Zealand
 - Ongoing competitive margin pressure
 - Growing labour access & costs challenges



Industrial & Safety Strategy & historic performance

Growth Strategies	
Industrial & Safety Strategies	Details
Increase share of customers' products	Strong delivery performance & customer service
& services spend	Broadening product range
	Strengthening value proposition
	Improved sales effectiveness
Target higher growth sectors	Resources & infrastructure sectors
Transition of Coregas	Leverage existing customer relationships
Improve metropolitan sales penetration	Multi-channel offerings
Continue to improve supply chain &	Process enhancements
organisation effectiveness	Technology investments
Strengthen leadership positions	Existing & new markets through acquisitions
Sustainability & people	Ongoing commitment to safety, sustainability and
	employee development



* 1H11 includes Coregas which was transferred to the division on 1 July 2010, following the divisional restructure of Wesfarmers Chemicals & Fertilisers and Wesfarmers Energy

(A\$m)	2007	2008	2009	2010	1H11*
Revenue	1,208	1,309	1,294	1,311	774
EBIT	115	130	114	111	79
EBIT Margin	9.5%	9.9%	8.8%	8.5%	10.2%

* 1H11 includes Coregas which was transferred to the Industrial & Safety division on 1 July 2010, following the divisional restructure of Wesfarmers Chemicals & Fertilisers & Wesfarmers Energy





Industrial & Safety Industrial & Safety Distribution network as at 31 December 2010 236 industrial & safety locations & 129 gas distribution points Australia⁽¹⁾ No. 2 3 16 Blackwoods 72 "All your workplace needs" industrial (2) *** 1 8 9 18 9 Protector Alsafe Safety 44 1 6 **∂Bullivants** 44 24 Materials handling, lifting & rigging 3 4 Total 2 18 Fasteners 10 +(6, 5 Industrial, Medical & Specialty Gases⁽³⁾ 119 21 coregas 34 10 **New Zealand** No. 5 2

Industrial, hose, conveyor (4) **Blackwoods** Paykels 20 protector safety 22 Safety⁽⁴⁾ NZ Safety 25 Safety⁽⁵⁾ Packaging House Packaging, hygiene, food services 11

As at 31 December 2010

19 (1) Motion Industries divested, September 2010 (7 branches)

(2) Includes Bakers (and Atkins branches rebranded as Blackwoods Electrical)

- (3) Includes 10 Coregas & Migomag owned branches &119 gas distribution points
- Including 13 co-located Blackwoods Paykels & Protector Safety (4) branches
- Includes 1 APC (gas detection) location (5)



22

25

20

11

3

74

Other businesses

Gresham:



50% interest in Gresham Partners, an independent investment bank focused on financial advisory services, private equity investment and property investment funds. Wesfarmers also holds significant investments in Gresham's Private Equity Funds.

Half-Year ended 31 December (A\$m):	2010	2009
Share of associates profit/(loss):		
Gresham Partners	(1)	2
Gresham Private Equity Funds	(28)	29



Wespine (50%):

50:50 joint venture between Wesfarmers and Fletcher Building Limited. Wespine is a softwood sawmiller, specialising in the production of premium quality plantation timber for use in housing construction and furniture

Half-Year ended 31 December (A\$m):	2010	2009
Share of associates profit/(loss):	5	4

n	Half-Year ended 31 December (A\$m):	2010	2009
S	Share of associates profit/(loss):	12	10
Ч			



75



Bunnings Warehouse Property Trust (23%):

Listed property trust, established in 1998 with a focus on warehouse retailing properties and, in particular, Bunnings Warehouses leased to Bunnings Pty Ltd, a wholly-owned subsidiary of Wesfarmers Limited.

Sustainability





Sustainability Priorities

In the context of its commitment to sustainable outcomes, Wesfarmers has nominated five key areas of focus that will contribute towards delivering satisfactory returns for its shareholders in 2010 & beyond:

- 1. The importance of people
- 2. Carbon emissions reduction & energy management
- 3. Community investment
- 4. A reduced overall environmental footprint
- 5. A strong economic contribution

Wesfarmers is again a member of the Dow Jones Sustainability World Indexes in 2010, rating it in the top 10 per cent of companies assessed worldwide against economic, environmental & social criteria

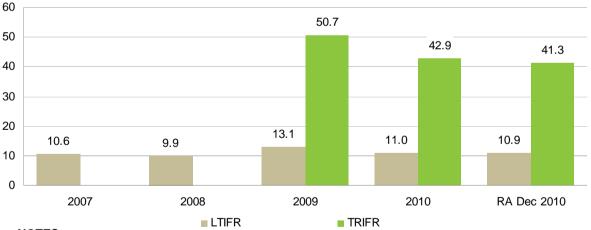


77



Sustainability The importance of people

- Australia's largest private sector employer, employing some 200,000 employees, largely in Australia & New Zealand
- Wesfarmers recognises the significant social & commercial value of diversity at all levels of its workforce
- Reduction in LTIFR & TRIFR during the period:
 - Group LTIFR reduced to 10.9 from 11.0
 - Group TRIFR reduced to 41.3 from 42.9



LTIFR & TRIFR

NOTES:

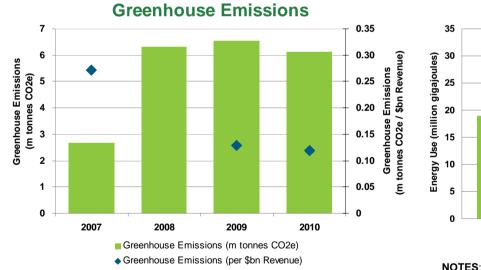
1. Coles Group data included from 2009 onwards

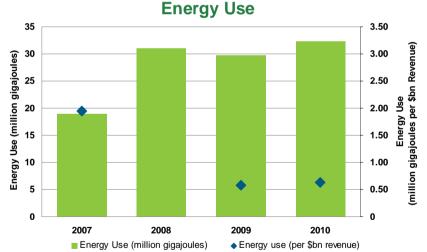
- 2. "RA Dec 2010" is the rolling average for 12 months to December 2010
- 3. "TRIFR" is the Total Recordable Injury Frequency Rate which includes all injuries requiring medical attention and/or time lost from work



Sustainability Carbon emissions reduction & energy management

- Wesfarmers is pursuing energy efficiency in our facility design, construction, maintenance & redevelopment practices
- We continued to invest in new technologies & systems during the period •
 - Installation in some 600 Coles supermarkets of night blinds on upright freezers reducing electricity use & associated carbon emissions
 - CSBP trialling a catalyst in its nitric acid plant to potentially reduce greenhouse gas emissions by over 300,000 tonnes CO2e per annum





- 1. The former Coles Group is included from 2008 (full year effect) onwards
- 2. The 2009 energy use was reduced by a gas supply outage in Western Australia that curtailed ammonia & LPG production for most of FY09
- 3. 2008 Revenue not available for full year for the acquired Coles Group



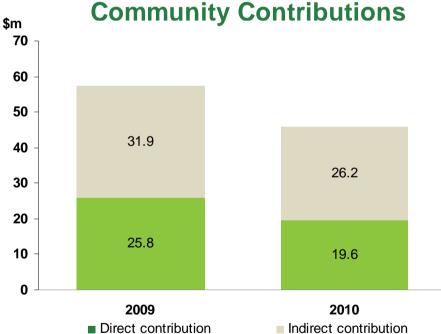
NOTES:

- 1. The former Coles Group is included from 2008 (full year effect) onwards
- 2. Data for 2010 includes all Scope 1,2 & 3 emissions for Wesfarmers
- 3. 2008 Revenue not available for full year for the acquired Coles Group



Sustainability Community investment

- Wesfarmers recognises & invests in areas of the community which it believes • contribute to building long-term cohesion, leadership & innovation
- During the period all businesses made a strong contribution to supporting the • recent Australian flood relief program, with direct & indirect contributions totalling approximately \$12.0 million



Community Contributions

NOTES:

1. The 2009 contribution was increased by the Group's contribution of approximately \$13m to appeals related to the 2009 Victorian bushfires



Sustainability A reduced overall environmental footprint

- Wesfarmers' business operations have both direct & indirect environmental impacts, including water usage, packaging, emissions to air, solid & liquid waste, & land rehabilitation
- Key initiatives commissioned during the period were:
 - Coles launched its "no added hormone" beef range & joined the Round Table on Sustainable Palm Oil
 - The Federal Government launched its policy supporting legally logged timber which Bunnings has been at the forefront of the industry in promoting





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For further information on Wesfarmers including: Annual reports; financial results announcements; presentations; webcasts & Corporate policies, please visit our website at www.wesfarmers.com.au



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