

## Half Year Results Supplementary Information Pack

8 February 2005

### Performance Summary



Half Year Ended 31 December (\$m)	2003	2004	<b>*</b> %
Operating Revenue (ex. sale of Landmark)	3,786.2	4,064.8	7.4
Net Profit (before g/will ex. sale of Landmark)	338.5	335.4	(0.9)
Goodwill Amortisation	(41.7)	(44.2)	6.0
Net Profit (after g/will ex. sale of Landmark)	296.8	291.2	(1.9)
Net profit on sale of Landmark	304.3	-	-
Net profit (after goodwill)	601.1	291.2	(51.6)
Earnings Per Share (before g/will ex. Landmark) (cents)	90.2	89.1	(1.2)

### 2005 Half Year Performance Highlights



### **Divisional EBITA**



Half Year ended 31 December (\$m)	2003*	2004	1%
Hardware	208.7	230.4	10.4
Energy	115.1	126.7	10.1
Rural Operations	8.4	-	-
Insurance	35.8	69.1	93.0
Industrial & Safety	53.0	51.4	(3.0)
Chemicals & Fertilisers	20.6	29.1	41.3
Other	87.4	35.5	(59.4)
Total	529.0	542.2	2.5

\*Excludes earnings from sale of Landmark

### Profit on Sale of Non-Current Assets



\*Excluding Landmark

### Divisional ROC & Capital Employed

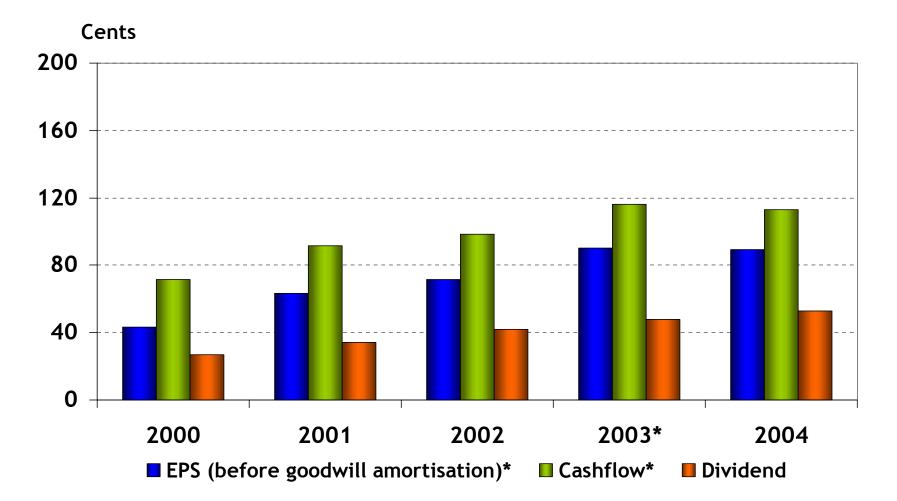
(before goodwill amortisation)

Rolling 12 months to 31 December	2004			
	EBITA \$m	Capital Employed \$m	ROC %	2003 ROC %
Hardware	408.0	1,776.4	23.0	19.9
Energy	251.9	800.7	31.5	32.3
Insurance	129.0	416.3	31.0	32.8*
Industrial & Safety	110.4	809.7	13.6	14.3
Chemicals & Fertilisers	94.1	486.3	19.4	17.1

\*2003 Insurance ROC has been adjusted to take into account that Lumley was owned for 2.5 months

## Cashflow & Dividend (Half Year)

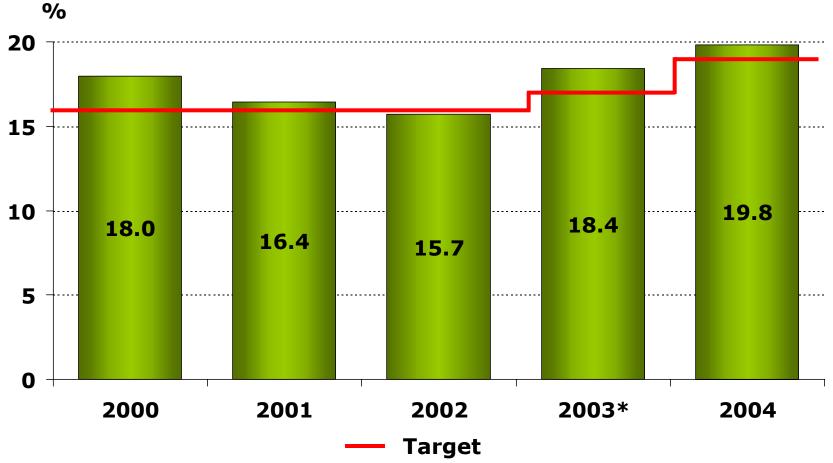
(earnings, cashflow and dividend per share)



<sup>\*</sup> Excludes sale of Landmark

## Return on Shareholders' Funds

(pre goodwill) - rolling 12 months to 31 December



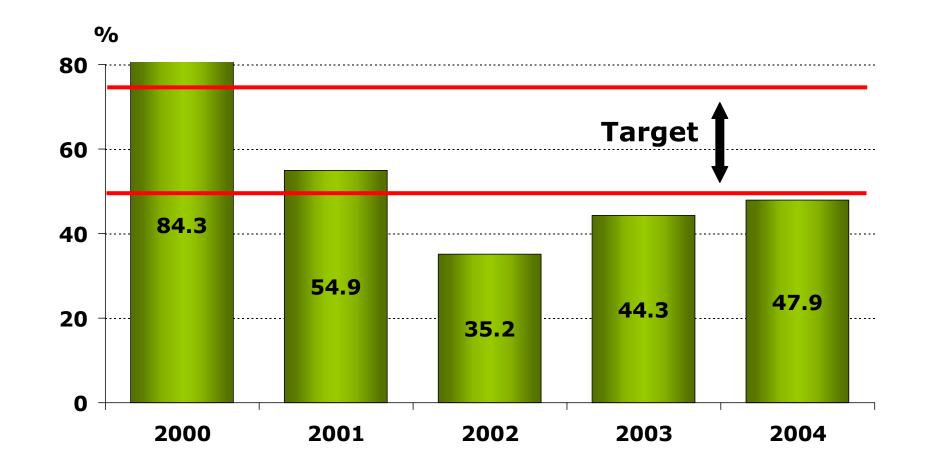
\* Excludes sale of Landmark

### **Capital Management**



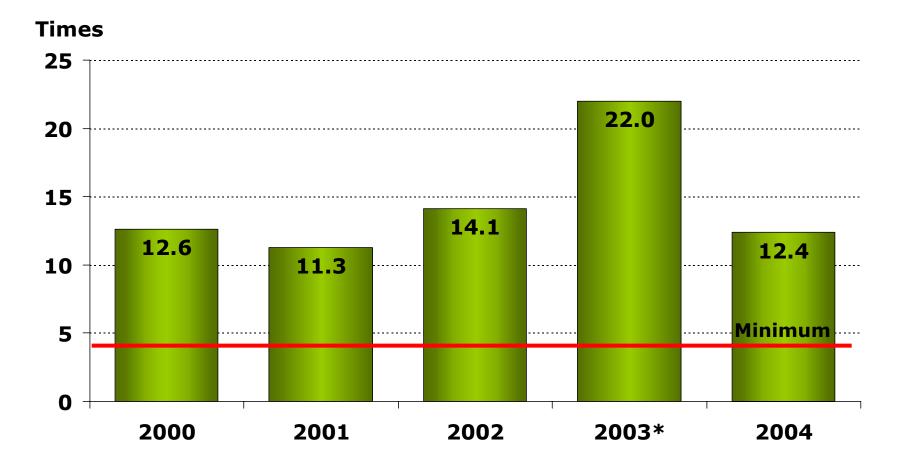
- Net Debt / Equity of 47.9% at 31 December 2004
- Capital return of \$378m announced in December
- Post capital return gearing within target range

### Net Debt/Equity (as at 31 December)



#### Interest Cover Ratio (cash basis) (Rolling 12 months to 31 December)





#### \*Excludes the sale of Landmark





- IFRS adoption from 1 July 2005
- Project team established in late 2003
- Key changes and impact identified and reported
- Further updates at May briefing planned

# Wesfarmers Energy

#### David Robb Managing Director



### **Energy Performance Summary**



Half Year Ended 31 December (\$m)	2003	2004	1%
Revenue	478.6	520.2	8.7
EBITA	115.1	126.7	10.1
Amortisation	0.4	0.5	66.7
EBIT	114.7	126.2	10.0

### **Energy Highlights**



- Higher export coal prices
- Higher international LPG prices
- Continued development of Curragh North
- Commissioning of Coober Pedy Power Station
- Purchase of the Mobil LPG business in Tasmania

### Energy 2004/05 H1 Environment

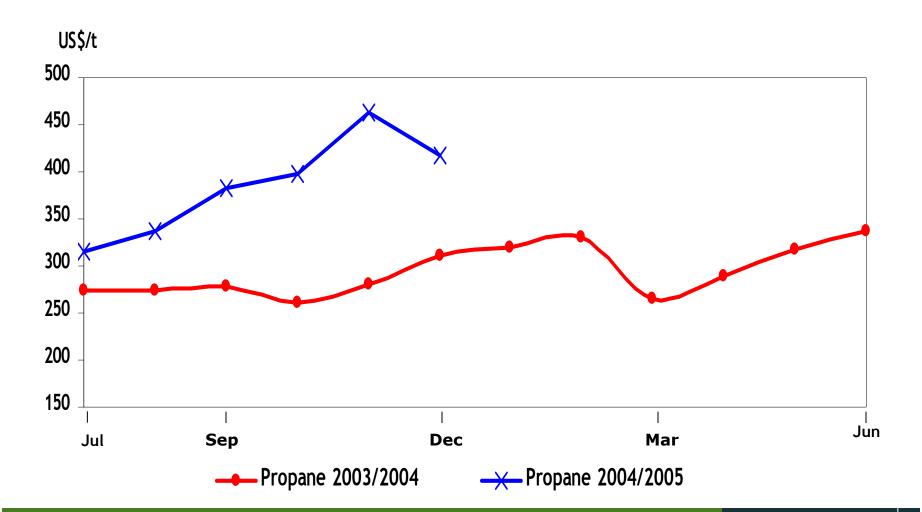
#### Gas

- Volatile International LPG prices
- Domestic volumes and margins under pressure

### Coal

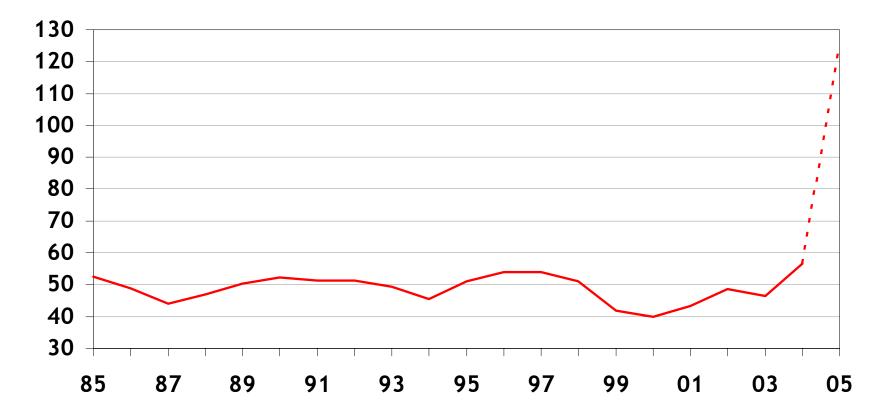
- Demand firm
- Production shortfalls at Curragh and Bengalla

### Saudi Aramco Contract Price



### Hard Coking Coal Prices

#### JRP US\$/Tonne FOB nominal



### **Thermal Coal Prices**

#### US\$/Tonne FOB nominal

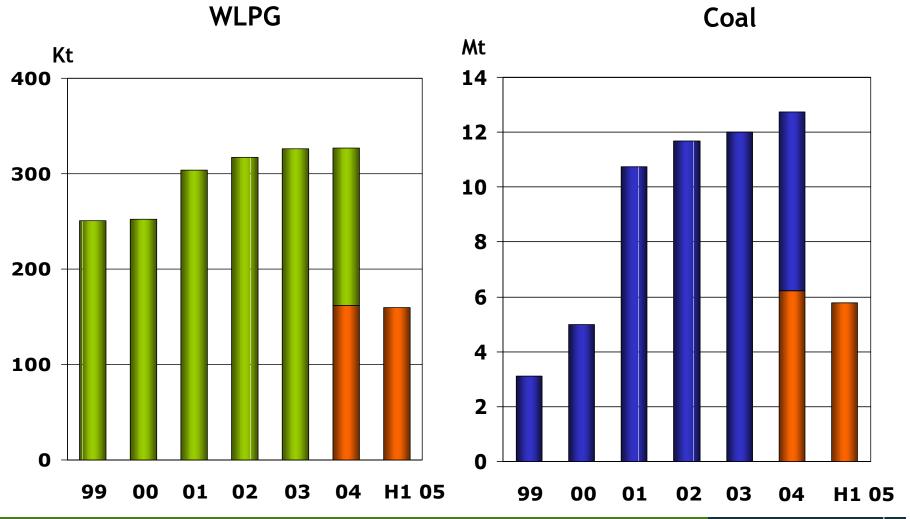


Source: Barlow Jonker

### **Production**



WLPG



### **Coal Production**



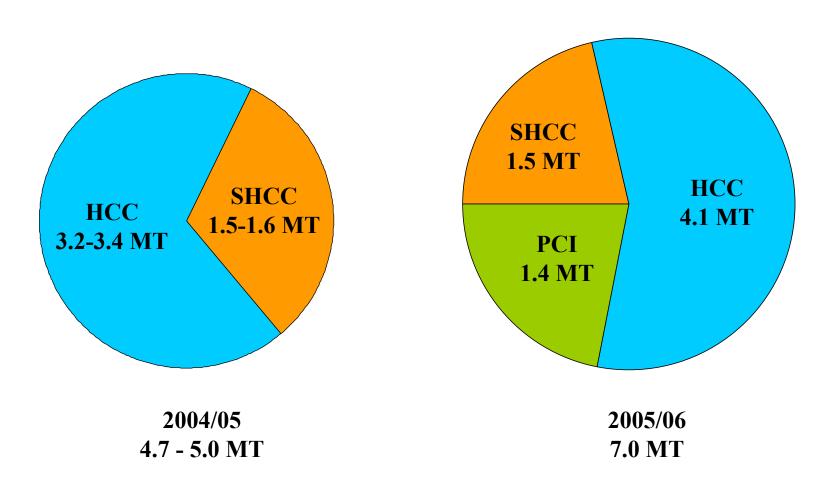
Mine	Beneficial	Coal Type	Half ended	
	Interest		Dec-03	Dec-04
			<b>('000</b> t	tonnes)
Premier	100%	Steaming	1,593	1,760
Curragh	100%	Coking	2,213	1,863
		Steaming	1,149	1,082
Bengalla	40%	Steaming	1,252	1,084
Total			6,207	5,789

#### Energy - Sales Volumes 1H2005 versus 1H2004

- Kleenheat Gas - 2%
- Wesfarmers LPG - 2%
- Premier + 11%
- Curragh - 16%
- Bengalla - 2% ullet



#### Export Coking Coal Volumes 2004/05 versus 2005/06



### **Curragh Export Price Rebates**

- Payable under domestic sales arrangements
- Triggered by Curragh North commencement (March 2005)
- Calculated on a rolling twelve month basis
- Payable when SSCC price > A\$60t approximately
- Rebate 25% of excess above A\$60t multiplied by total export tonnes
- Estimate for current year < \$5m
- Estimate for 2005/06 \$80 100m

#### Wesfarmers Curragh Hedging Profile at 8 February 2005

Period end **Current proportion** Average AUD/USD hedge 30 June of USD revenue hedged \* rate 2005# 87% 0.6734 2006 57% 0.6808 2007 37% 0.6539 2008 0.6719 33% 2009 17% 0.6808

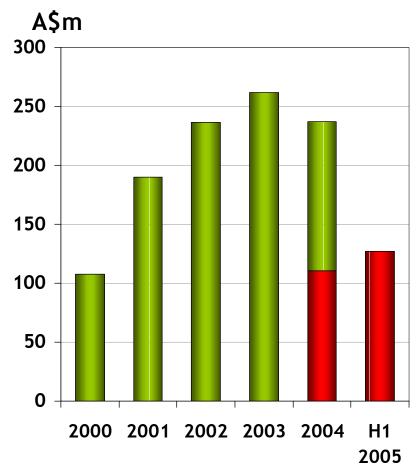
\* Calculated using known contract outcomes, long run pricing assumptions, and after adjusting for USD capital and operational expenditure and USD royalty payments.

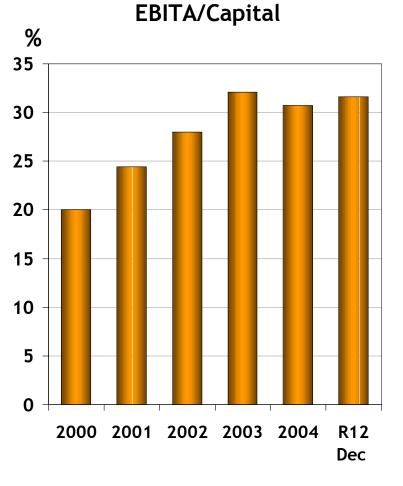
<sup>#</sup> 6 months

#### Energy - Profitable Growth Financial Performance



EBITA\*





\* Excludes Girrah A\$80.5m in 2003

### **Energy Outlook**



- Coal exports in 2004/05 constrained by logistics
- Curragh North development on track
- Record coking coal prices
- Premier market development activities
- Commissioning of HIsmelt air supply project
- WLPG post 2005 negotiations in final phase

## Hardware

#### John Gillam Managing Director

### Hardware Performance Summary



Half Year Ended 31 December (\$m)	2003	2004	
Revenue	1,993.1	2,135.5	7.1
EBITA	208.7	230.4	10.4
Trading Revenue*	1,965.0	2,120.7	7.9
Trading EBITA*	205.9	228.0	10.7
Trading EBITA/Sales Ratio (%)	10.5	10.8	2.9

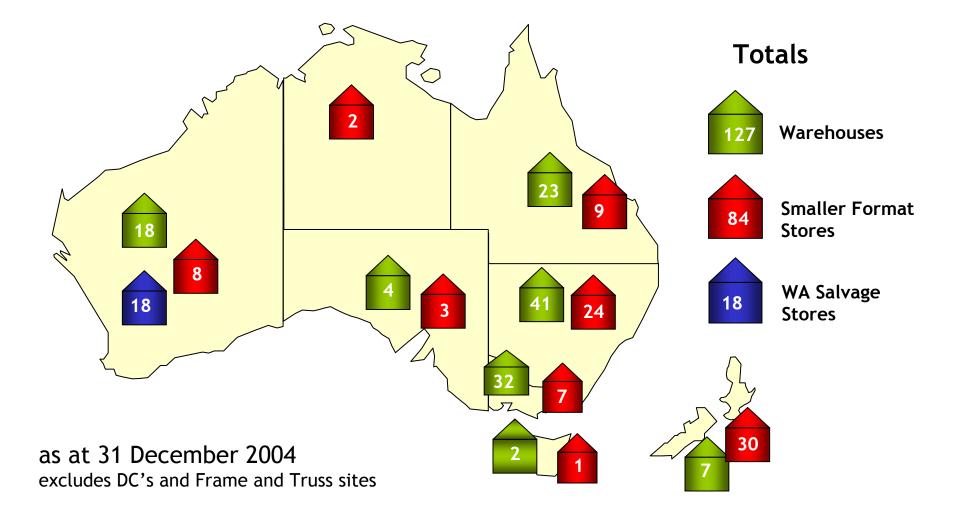
\*Excludes property and other non-trading items

### Hardware Highlights

- 11% cash sales growth
  - Cash store on store growth around 7%
- Flat trade sales in tight market conditions
- Four new warehouses opened
- Solid progress on major strategies

### **Current Store Network**





### Hardware Outlook

- Continued cash sales growth
  - Strong focus on retail drivers
- Tight and competitive trade market
- Busy network development agenda
- Ongoing improvements in business infrastructure

## Wesfarmers Insurance Division

**Bob Buckley Chief Executive Officer** 



### Financial Summary



Half Year Ended 31 December (\$m)	2003	2004	<b>1</b> %
Gross Written Premium	278.1	534.0	92.0
Net Earned Premium	187.7	343.2	82.8
Net Claims	(108.6)	(205.7)	89.4
Net Commission	(16.2)	(23.3)	43.8
Expenses	(34.1)	(62.9)	84.5
Underwriting Result	28.8	51.3	78.1
Investment Income on TR	6.2	12.3	98.4
Insurance Margin	35.0	63.6	81.7
Investment Income on SHF	2.7	6.1	125.9
Non-Insurance Activities	(1.9)	(0.6)	68.4
EBITA	35.8	69.1	93.0

LGA/LGNZ included from 14 October 2003 when acquired by Wesfarmers

### **Divisional - KPIs**

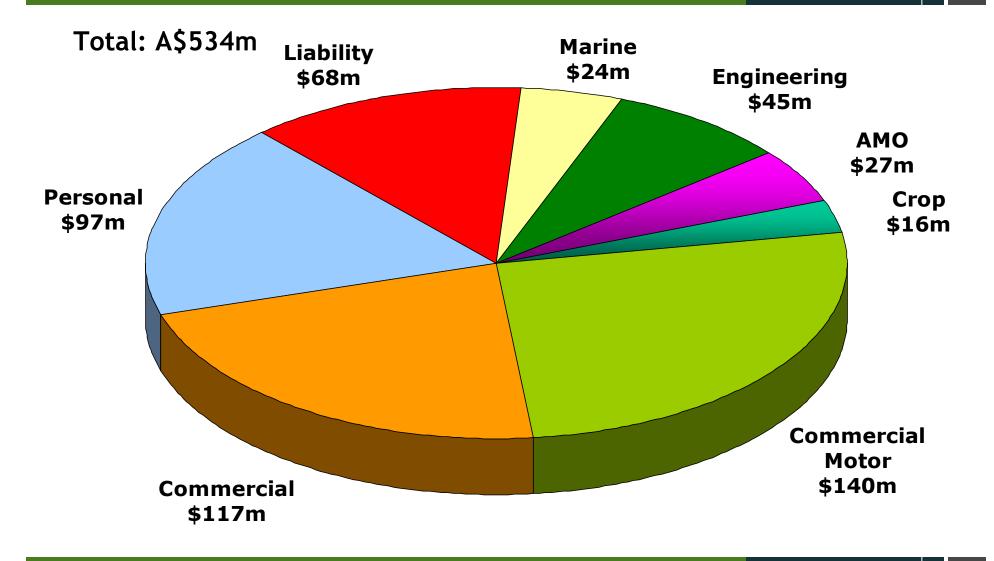


Half Year Ended 31 December (%)	2003	2004	Î
Gross Earned Loss Ratio	53.4	55.9	(2.5)
Net Earned Loss Ratio	58.4	60.0	(1.6)
Reinsurance Expense (% GEP)	36.8	33.3	3.5
Exchange Commission (% RI Cost)	22.3	24.0	1.7
Commission Expense (% GEP)	12.3	12.6	(0.3)
Total Expenses (% GEP)	24.8	28.1	(3.3)
Combined Operating Ratio	85.3	85.1	0.2
Insurance Margin	18.2	18.5	0.3

2003 includes a full six months contribution from Lumley companies

### **Divisional - Gross Written Premium**

(for the 6 month period to 31 December)



## LGA - KPIs



Half Year Ended 31 December (%)	2003	2004	Î
Gross Earned Loss Ratio	49.4	56.3	(6.9)
Net Earned Loss Ratio	54.1	61.4	(7.3)
Reinsurance Expense (% GEP)	40.1	37.7	2.4
Exchange Commission (% RI Cost)	20.0	26.1	6.1
Commission Expense (% GEP)	12.2	12.8	(0.6)
Total Expenses (% GEP)	21.1	22.2	(1.1)
Combined Operating Ratio	81.2	84.6	(3.4)
Insurance Margin	22.7	19.4	(3.3)

2003 includes a full six months contribution from LGA

### LGNZ - KPIs



Half Year Ended 31 December (%)	2003	2004	
Gross Earned Loss Ratio	50.2	54.0	(3.8)
Net Earned Loss Ratio	59.9	60.1	(0.2)
Reinsurance Expense (% GEP)	51.7	41.9	9.8
Exchange Commission (% RI Cost)	28.6	24.1	(4.5)
Commission Expense (% GEP)	15.5	15.1	0.4
Total Expenses (% GEP)	26.6	25.8	0.8
Combined Operating Ratio	87.1	86.0	1.1
Insurance Margin	15.0	15.7	0.7

2003 includes a full six months contribution from LGNZ

#### WFI - KPIs



Half Year Ended 31 December (%)	2003	2004	Î
Gross Earned Loss Ratio	63.7	57.0	6.7
Net Earned Loss Ratio	63.5	57.7	5.8
Reinsurance Expense (% GEP)	17.9	16.6	1.3
Exchange Commission (% RI Cost)	16.3	14.2	(2.1)
Commission Expense (% GEP)	9.5	9.6	(0.1)
Total Expenses (% GEP)	24.8	26.6	(1.8)
Combined Operating Ratio	90.0	85.2	4.8
Insurance Margin	13.6	19.0	5.4

## **Divisional - Reinsurance**



Half Year Ended 31 December (%)	2003	2004
Including AMO		
Reinsurance Expense (% GEP)	36.8	33.3
Excluding AMO		
Reinsurance Expense (% GEP)	33.1	29.7

#### **Insurance Highlights**



- Strong underwriting results from all businesses
- Claims environment remains favourable
- Top line growth is under pressure
- Integration largely complete

#### **Insurance Outlook**

- Modest top line growth
- Competitive environment
- Premium rates are moderating
- Gradual return to long term claim patterns

# Wesfarmers Industrial and Safety

Bob Denby Managing Director



#### Industrial & Safety Performance Summary



Half Year Ended 31 December (\$m)	2003	2004	1%
Revenue	574.9	587.5	2.2
EBITA	53.0	51.4	(3.0)
Amortisation	12.6	13.1	4.0
EBIT	40.4	38.3	(5.2)
EBITA/Sales Ratio (%)	9.2	8.7	(5.4)

## Industrial & Safety Highlights

- Sales growth in the first half
- EBITA slightly lower due to highly competitive trading conditions and pressure on profit margins
- New distribution model largely implemented supporting

lower inventories and improved customer service

• Continued roll-out of new and re-modelled trade centres

## **Business Activity Highlights**

#### **Blackwoods (Industrial Products)**

• Good sales growth, particularly in the northern and western regions

#### **Protector Alsafe**

- Operationally showing positive signs
- Result impacted by sales contracts lost during 2003
- Time lag before these contracts are recontested

#### **New Zealand**

- Good sales growth in safety businesses and Packaging House
- Business improvement project underway at Blackwoods Paykels with benefit expected in the second half of calendar 2005

## Industrial & Safety Outlook

- Further sales growth in the second half
- Improved profit margins following implementation of

improvement initiatives

• Continued rollout of new trade centres

# **Chemicals and Fertilisers**

Keith Gordon Managing Director

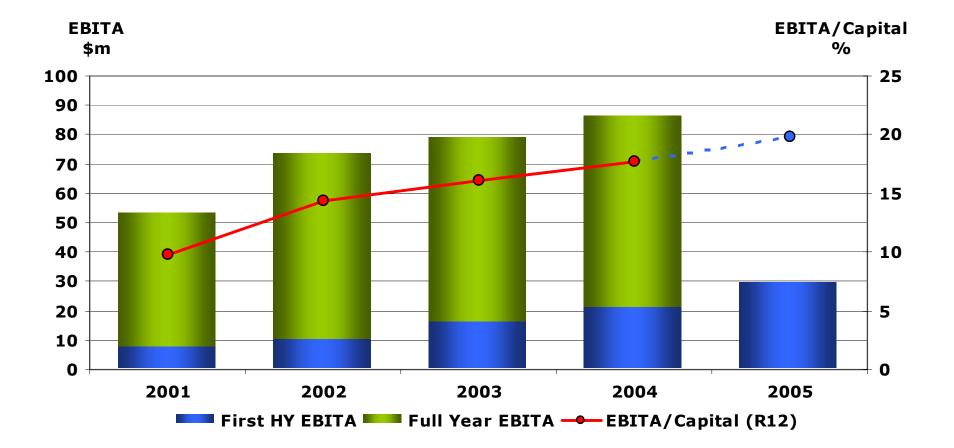


#### Chemicals & Fertilisers Performance Summary



Half Year Ended 31 December (\$m)	2003	2004	1%
Revenue: Chemicals	94.4	100.3	6.3
Fertilisers	77.1	117.6	52.5
	171.5	217.9	27.1
EBITA	20.6	29.1	41.3
Amortisation	0.1	0.1	-
EBIT	20.5	29.0	41.5
Sales Volume ('000t): Chemicals	223	227	1.8
Fertilisers	249	381	53.0
Safety (R12 LTIFR)	4.8	1.5	

#### EBITA and EBITA/Capital 5 Year Trend





- Ammonium Nitrate contribution 24% higher than pcp
- Sodium cyanide volumes growing in line with expectations
- Fertiliser volumes 53% higher than pcp
- Capacity expansion projects on track

# Chemicals



- CSBP ammonium nitrate production prioritised towards explosives market rather than fertiliser market
- Ammonia volumes lower than pcp due to an export which occurred in October 2003
- Sales of solid sodium cyanide significantly higher than pcp (contracts with new export customers negotiated)
- QNP ammonium nitrate volume slightly lower than pcp (margins have improved in a tight market)
- QNP contribution below pcp (ownership simplification and insurance recovery), but ahead of budget

#### Fertilisers



- Fertiliser volume significantly higher than pcp due to a combination of:
  - Early completion of harvest;
  - Forward deliveries of liquid fertilisers;
  - Farmers purchasing early to lock in prices;
  - A superphosphate offer which brought forward sales budgeted in the second half; and
  - A continued focus on improving the delivery of CSBP's fertiliser offer to distribution and farmers.

### Chemicals & Fertilisers Outlook

- Continued buoyancy in demand from domestic resource sector
- Export market development for sodium cyanide
- Good start to fertiliser sales programme with autumn break the next critical period
- Ammonium nitrate shutdown in second half

## **Other Businesses**

Gene Tilbrook Executive Director, Business Development



### **Other Businesses - OPBT Contribution**



	Half Year ended 31 December		
	Holding %	2003 (\$m)	2004 (\$m)
ARG	50	7.1	11.7
GPEF	#	64.5	1.3
Sotico	100	4.9	-
Wespine	50	4.6	5.0

<sup>#</sup> GPE Fund 1 - 49%; GPE Fund 2 combined - 41%

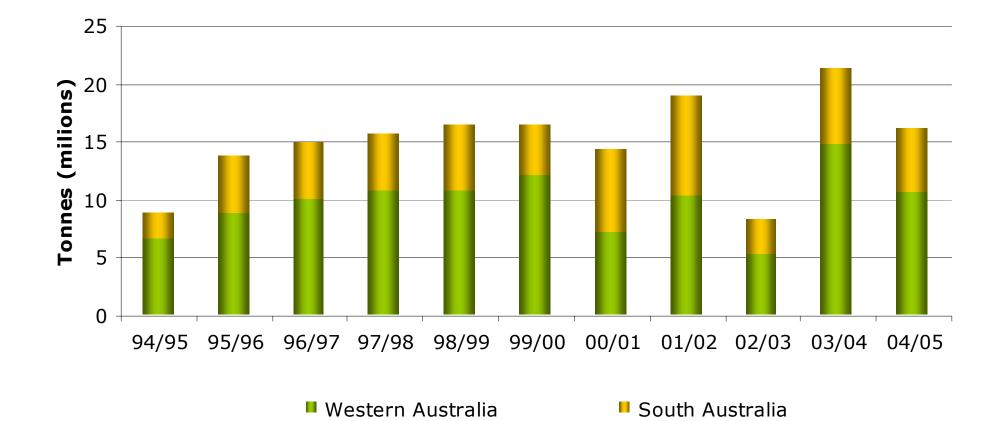
#### **ARG** Highlights



- Completion of record grain haulage year
- Improved performance from new contracts
- Increased iron ore tonnages
- Offset by fuel and labour costs eroding margins



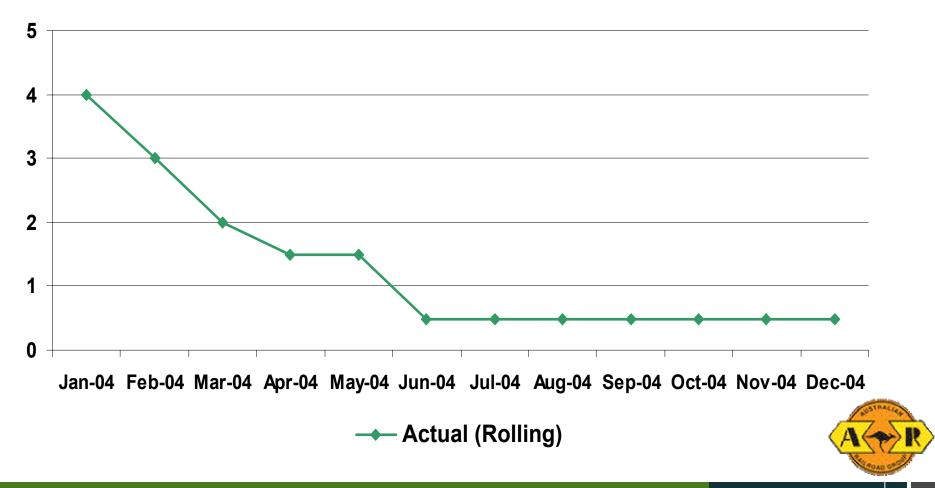
#### Grain Harvests in WA and SA



#### ARG Rolling LTIFR



#### **Frequency Rate**



#### ARG Outlook



- Second half similar to last year as:
  - Recovery of fuel costs
  - Further iron ore increases
  - Improved labour arrangements, including driver-only operations

offset by:

- Lower grain tonnages



#### Gresham Private Equity Fund 1 Highlights

- No divestments in 6-month period
- Income from dividends and settlements
- Net investment of \$40m by Wesfarmers



# **Gresham Private Equity Fund 1**

Remaining Investments



- EROC mining / infrastructure contractor
- Norcros UK based building materials, coatings
- Riviera cruisers
- Virgin Active health clubs in Europe and South Africa
- Raywood vehicle control systems

#### Gresham Private Equity Fund 2 Includes Co-invest Fund



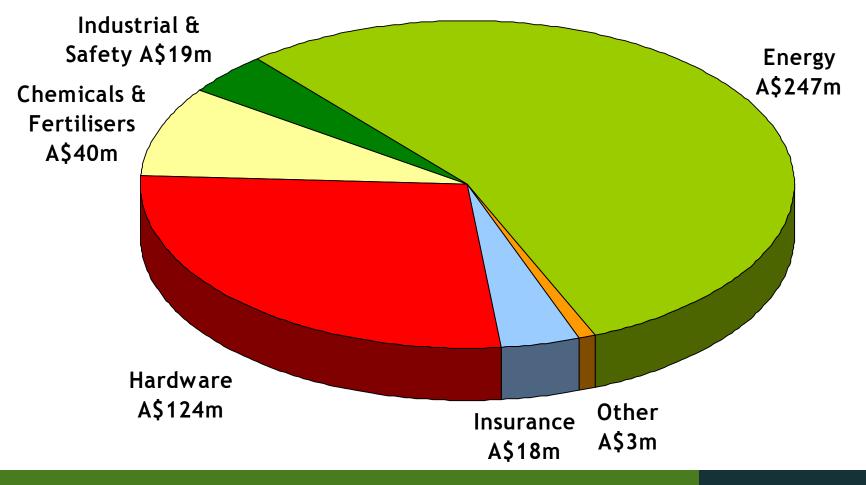
- Current commitment \$241m (Wesfarmers \$100m)
- Further closing expected March (Wesfarmers up to additional \$50m)
- Noel Leeming performing to plan
- Good deal "pipeline"

# 2005 Capital Expenditure



## Capital Expenditure Programme 2005 Budget





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