

# 2009 Half Year Results Information Pack

16 February 2009



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# Group Performance



# Group Performance Summary



Half Year ended 31 December (\$m)	2008	2007*	↕ %
Operating revenue	<b>26,363</b>	9,808	168.8
EBITDA	<b>2,236</b>	1,266	76.6
EBIT	<b>1,759</b>	1,046	68.2
Net profit after tax	<b>879</b>	601	46.3
Operating cash flow	<b>1,770</b>	1,241	42.6
Earnings per share (excl. employee res. shares)	<b>106.4</b>	127.3	(16.4)
Earnings per share (incl. employee res. shares)	<b>105.8</b>	125.7	(15.8)
Cash flow per share (incl. employee res. shares)	<b>219.7</b>	274.9	(20.1)
Dividends per share	<b>50</b>	65	(23.1)

\*2007 Coles, Kmart, Officeworks and Target included for period of 23 Nov to 31 Dec 2007



# Divisional EBIT

Half Year ended 31 December (\$m)	2008	2007*	↕ %
Home Improvement & Office Supplies	<b>395</b>	332	19.0
Coles	<b>431</b>	130	<i>n.m.</i>
Target	<b>215</b>	118	<i>n.m.</i>
Kmart	<b>75</b>	101	<i>n.m.</i>
Resources	<b>686</b>	112	512.5
Insurance	<b>67</b>	64	4.7
Industrial & Safety	<b>68</b>	61	11.5
Chemicals & Fertilisers	<b>4</b>	48	(91.7)
Energy	<b>30</b>	48	(37.5)
Other^	<b>(138)</b>	72	(291.7)
<b>Divisional EBIT</b>	<b>1,833</b>	1,086	68.8
Corporate overheads	<b>(74)</b>	(40)	(85.0)
<b>Group EBIT</b>	<b>1,759</b>	1,046	68.2

\*Coles, Officeworks, Target, Kmart included for period of 23 Nov to 31 Dec 2007

^Includes \$148m (pre tax) of provisions and write-downs in investments in 2008

n.m. = not meaningful given acquisition date of 23 November 2007



# Provisions and write-downs



Period ended 31 December (\$m)	2008	Comment
Coles	(65)	Coles Property writedown
Kmart	(14)	DC Closure and restructure costs
<b>Non-trading items</b>	<b>(79)</b>	
Self Insurance	(48)	Increase in provisions
Investments	(21)	Mark-to-market of investments
<b>One-off trading items</b>	<b>(69)</b>	
<b>Total Significant Items (pre-tax)</b>	<b>(148)</b>	\$125m post tax

Note: these provisions and investment write-downs are non-cash



# Divisional ROC & Capital Employed

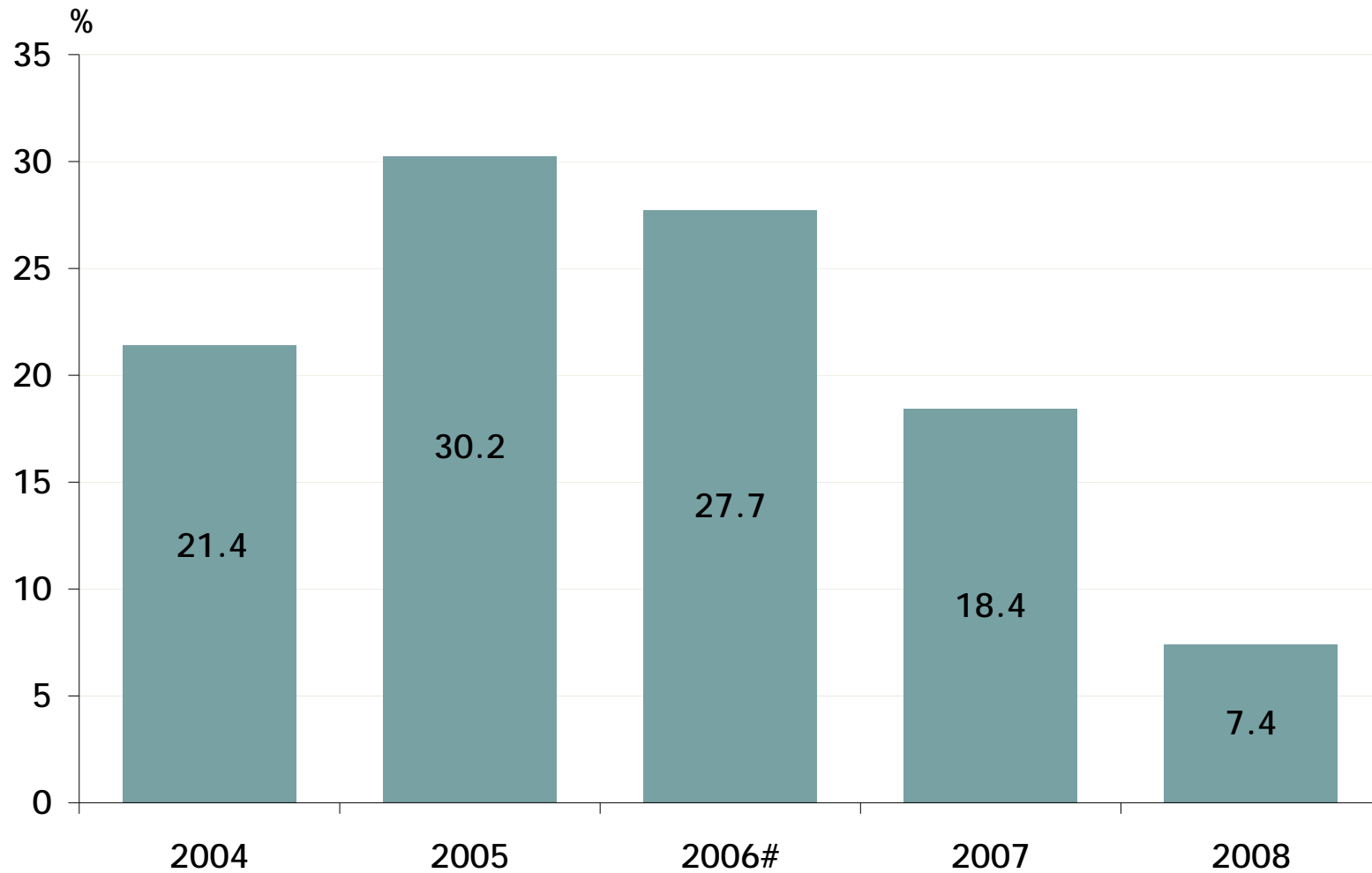
Rolling 12 months to 31 December	2008			2007
	EBIT \$m	Cap Emp \$m	ROC %	ROC %
Home Improvement & Office Supplies	688	3,278	21.0	31.4 <sup>^</sup>
Coles	775	15,144	5.1	n.m.
Target	318	3,421	9.3	n.m.
Kmart	88	1,055	8.3	n.m.
Resources	997	1,048	95.1	30.3
Insurance	136	1,263	10.8	11.2
Industrial & Safety	136	796	17.1	16.9
Chemicals & Fertilisers	80	1,091	7.3	16.2
Energy	73	802	9.1	12.0

<sup>^</sup>Excludes Office Supplies given acquisition date of 23 November 2007

n.m. = not meaningful given acquisition date of 23 November 2007



# Return on Shareholders' Funds (rolling 12 months to 31 December)

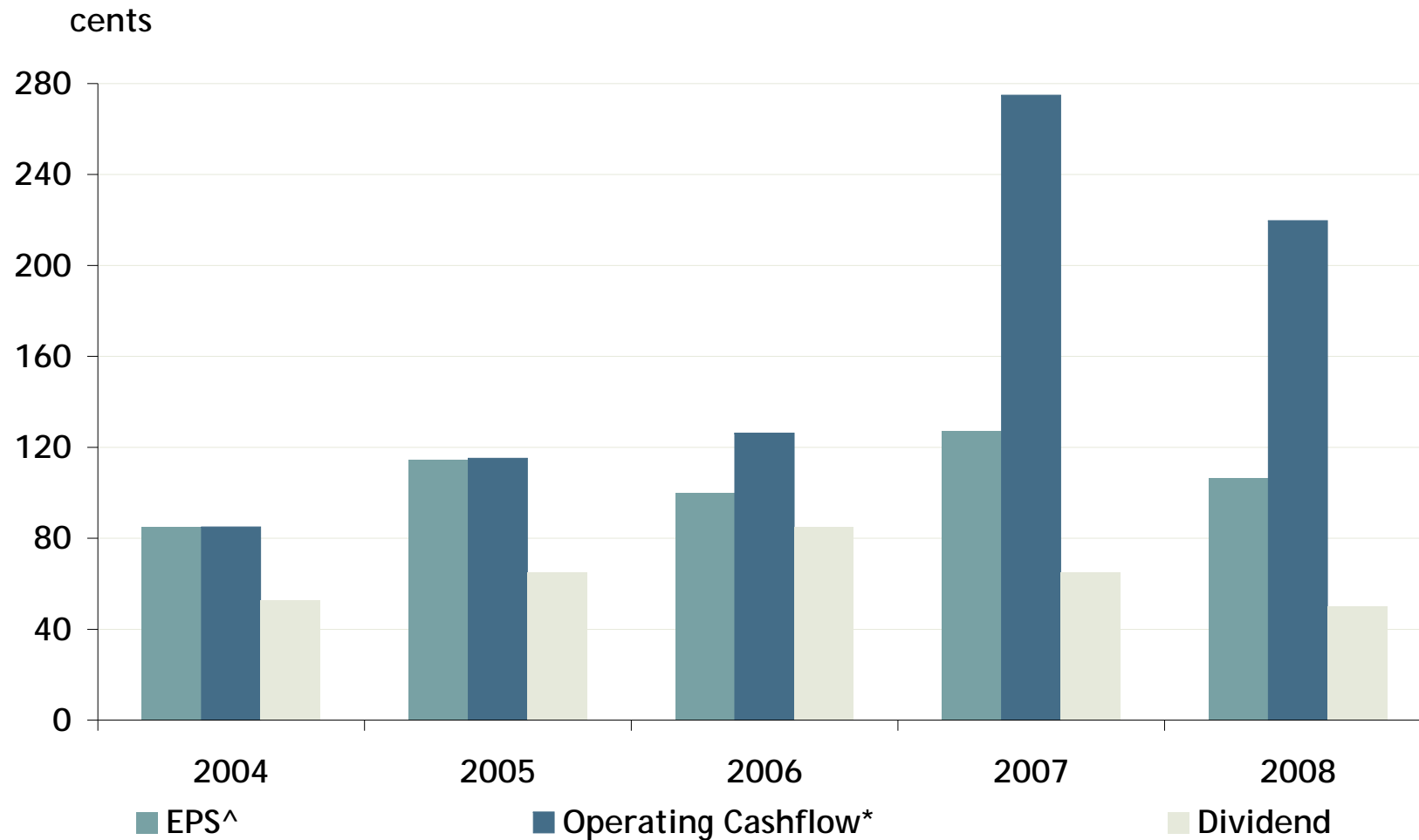


#Excludes sale of ARG





# Cash Flow & Dividend (Half Year to 31 Dec) (per share)



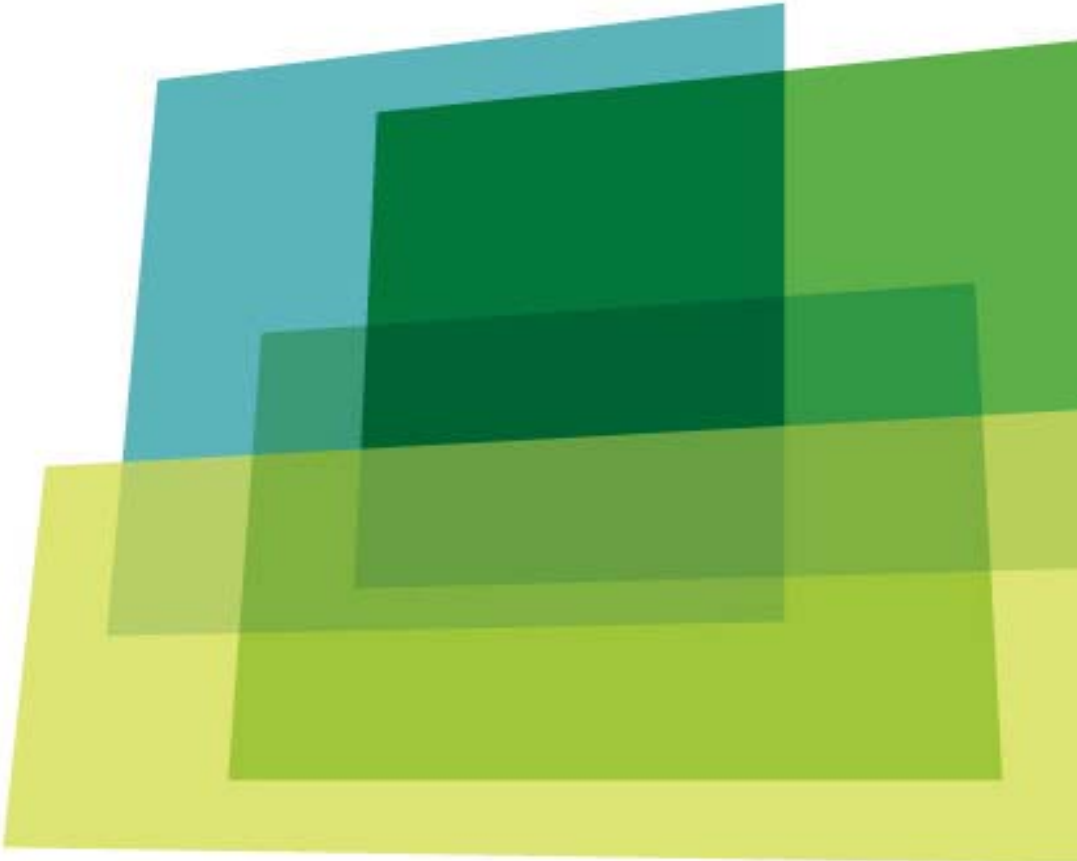
\*WANOS includes employee reserved shares

^AIFRS excl. employee reserved shares. 2008 and 2007 adjusted for rights issues.





# Capital Management



# Equity Raising

- 3 for 7 entitlement offer plus \$900m placement
- Institutional Entitlement raised \$2.0bn
- Retail Entitlement closes 23 February 2009
- Strengthens balance sheet and provides increased flexibility
- Extension and refinancing of maturing debt facilities
  - Proforma 31 Dec debt down from \$9.7 billion to \$6.8 billion



# Equity Raising



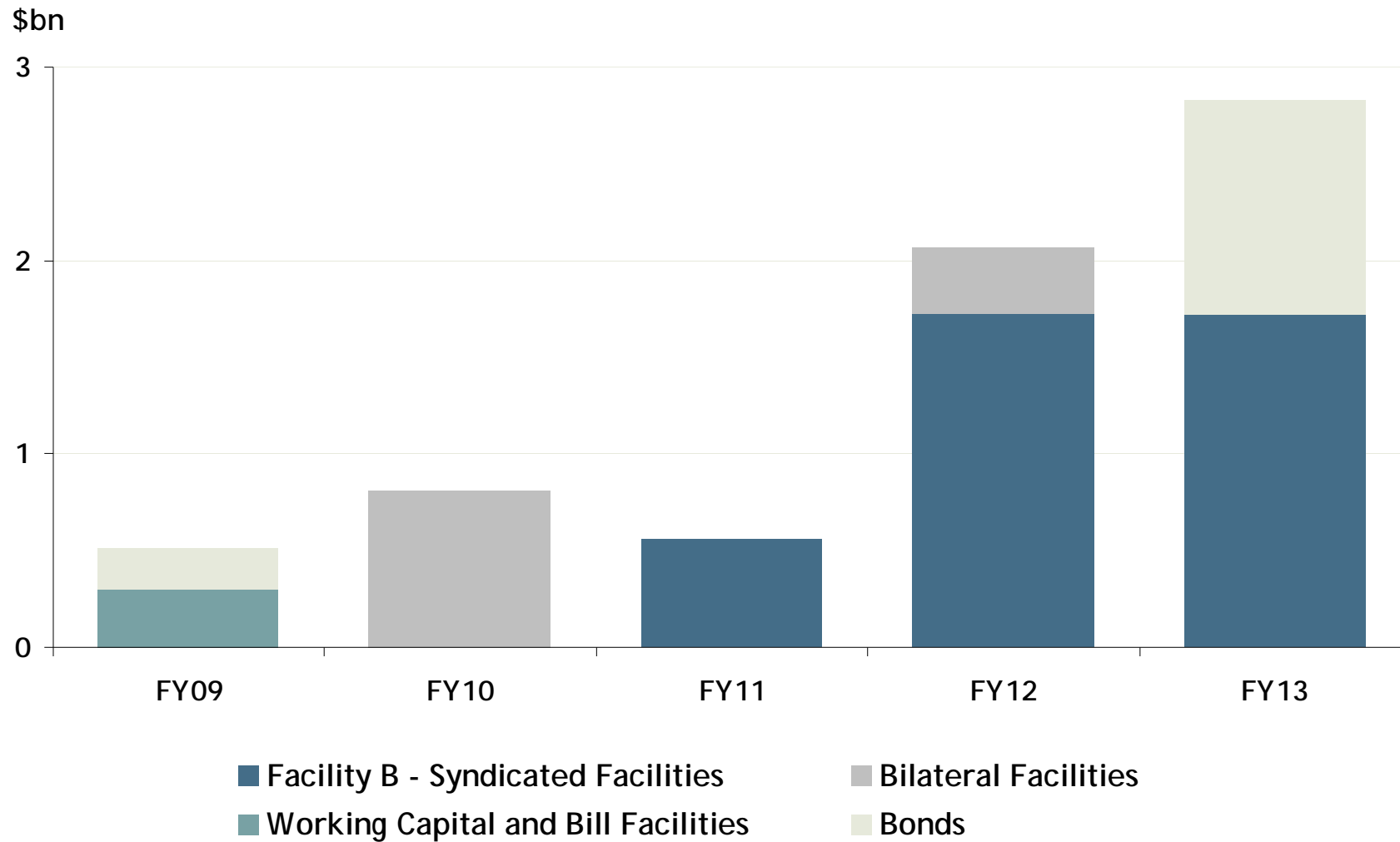
Facility	Position 31 December 2008			Pro Forma 31 December 2008		
	Due	Drawn (\$bn)	Undrawn (\$bn)	Due	Drawn (\$bn)	Undrawn (\$bn)
Working Capital and Bill Facilities*	2009-2010	1.8	0.6	2009-2010	0.4	1.9
Facility C (Revolver)	Oct-09	0.5	0.5	Oct-09	-	0.5
Bilateral Facilities*	Dec-09	1.1	0.1	Dec-09	0.7	0.1
				Dec-11	0.4	-
Facility B	Oct-10	5.0	-	Oct-10	0.6	-
				Dec-11	1.7	-
				Dec-12	1.7	-
Bonds:						
WES Fixed Rate Notes	Mar-09	0.2	-	Mar-09	0.2	-
Coles Fixed Rate Notes^	Jul-12	0.4	-	Jul-12	0.4	-
WES US 5 Year Fixed Bonds^	Apr-13	0.7	-	Apr-13	0.7	-
<b>Total</b>		<b>9.7</b>	<b>1.2</b>		<b>6.8</b>	<b>2.5</b>

\* \$0.3bn from proceeds of the equity raising will initially be used to repay working capital and bill facilities but will likely be redrawn by 30 June 2009 to permanently retire \$0.3bn of the \$1.1bn drawn bilateral facilities currently maturing in December 2009

^Face value of bond/note on issue

Note: The above table assumes \$2.9bn raised to date and does not include any funds raised through the Retail Entitlement offer, the table may include rounding differences

# Maturity Profile Analysis



Note: based on \$2.9bn equity raised to date not including Retail Entitlement Offer closing 23 February 2009

# Capital Management

- Net Debt to Equity of 49% at 31 December 2008 (29% on a pro-forma basis\*)
- Cash Interest Cover Ratio of 5.2 times (rolling 12 month basis)
- Well within all debt covenants (pre equity raising)
- S&P rating BBB+ (stable), Moody's Baa1 (stable)
- Weighted average cost of debt including hedges 8 - 8.5% for next 3 years
- Retain dividend investment plan with no underwrite expected for FY09 dividends

\*based on \$2.9bn equity raised to date not including Retail Entitlement Offer closing 23 February 2009



# Hedging Profile

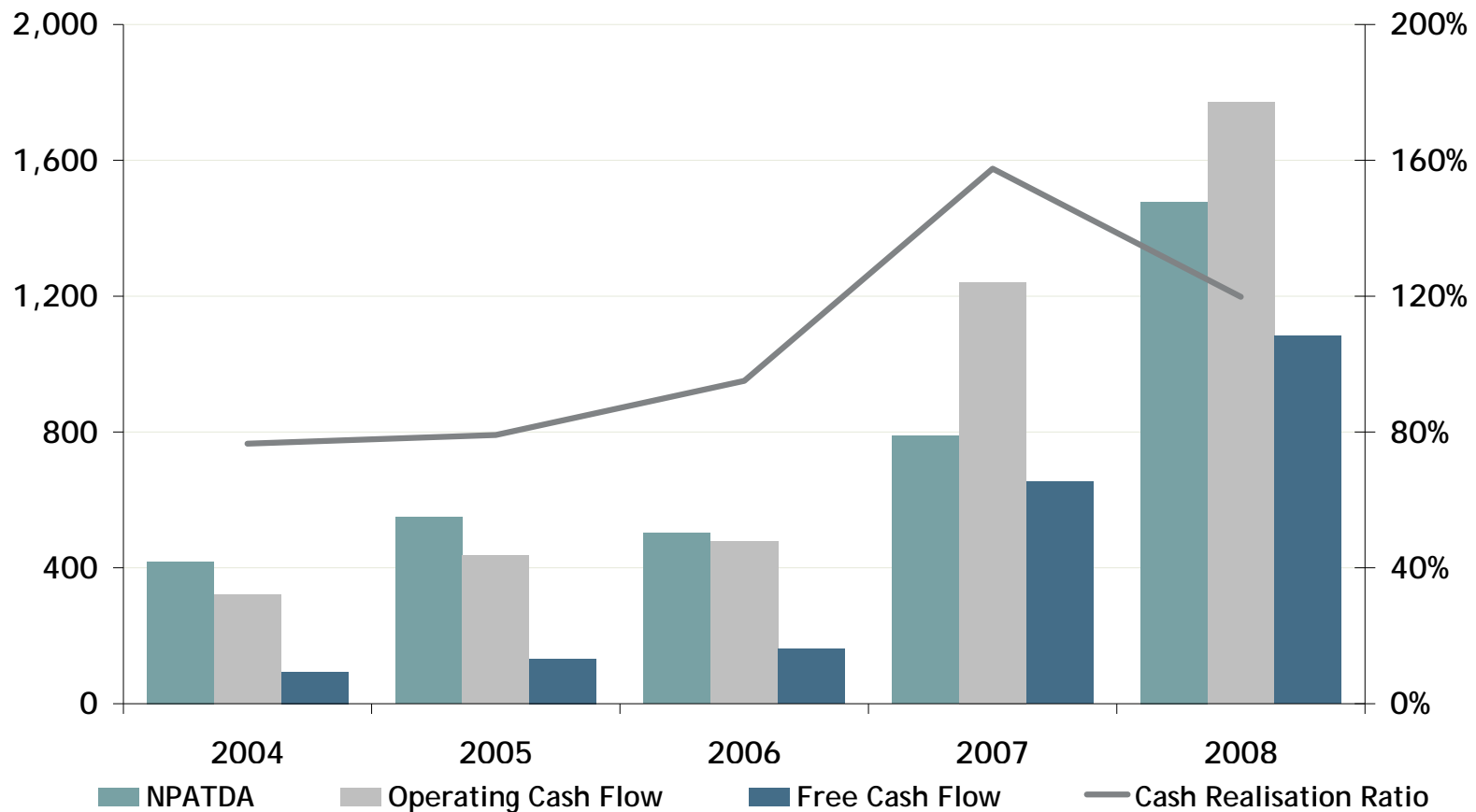
- At 31 Dec 08, ~50% of debt hedged for 5 years at average 7.2% (excluding margins)
- Rebalancing of hedge positions underway
- Post rebalancing, expect debt to be ~50% hedged for 5 years at average 7.2% (excluding margins)
- Expect to realise ~\$150m of hedge losses as a result of reducing overall hedge position
  - ~\$60m to be recognised in 2H09 with balance to be amortised over next 4 years (weighted towards FY10 and FY11)
  - Includes ~\$40m in relation to ineffective hedges in 2H09



# Cashflow

## (Half Year to 31 Dec)

- Focus on working capital management
- Strong free cash flows

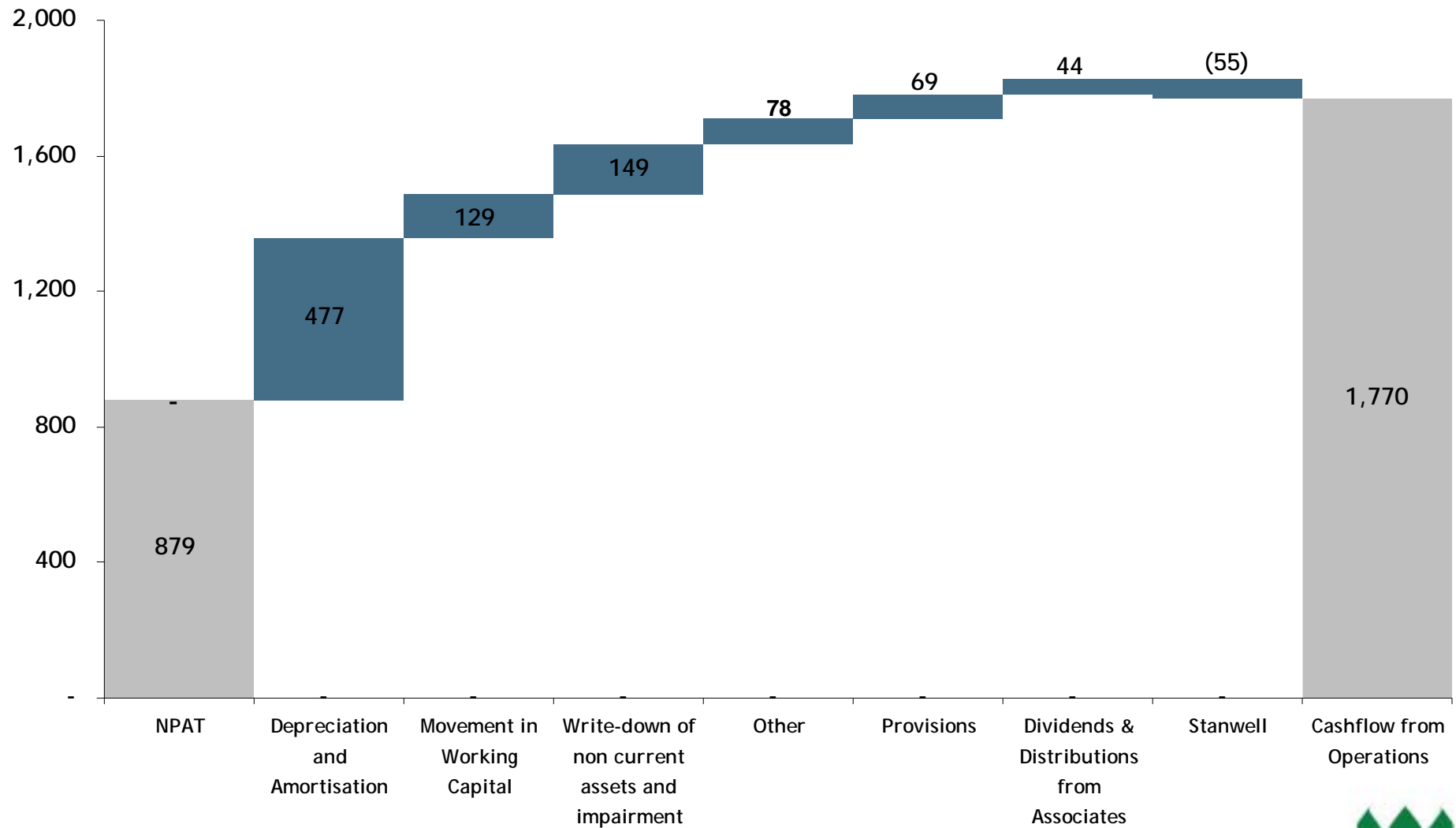


\*adjusted for Stanwell and significant non-cash asset writedowns and provisions





# Cashflow from Operations

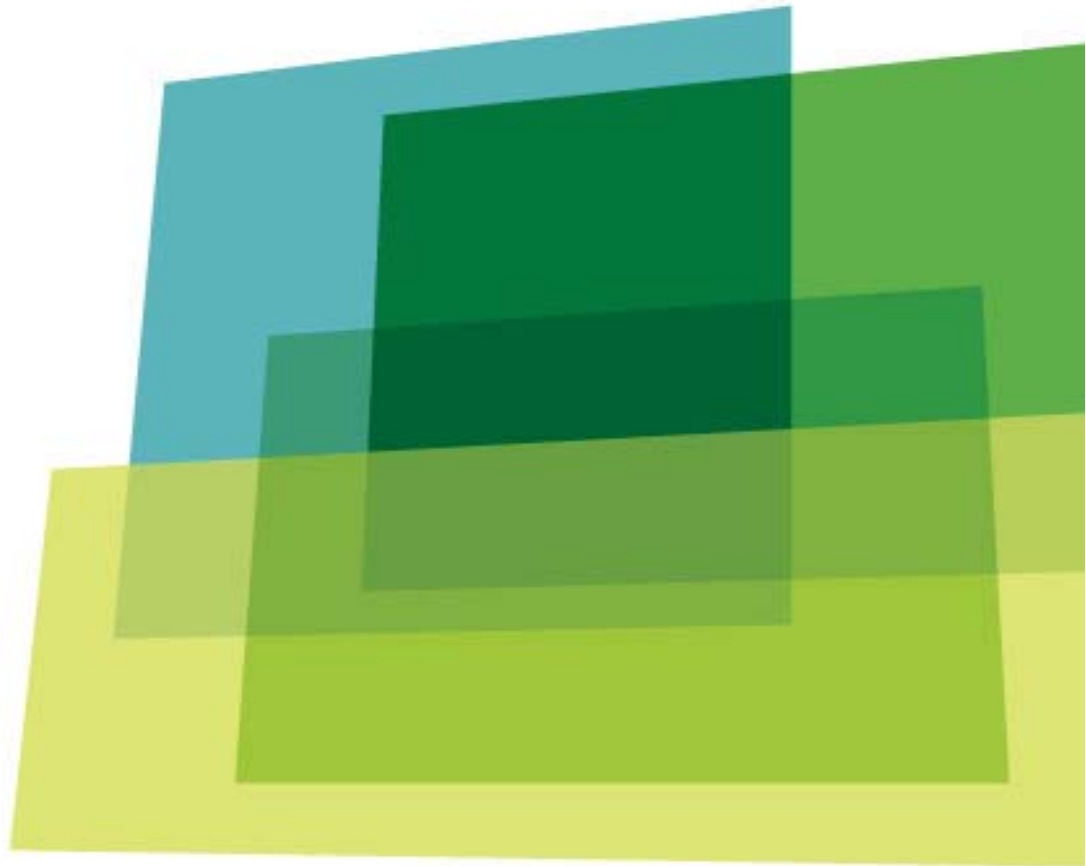


# Capital Expenditure

- Continued focus on prudent capital expenditure
- Coles capital expenditure weighted towards 2H09
- Completion of Ammonia Nitrate expansion and LNG Plant in FY08
- Forecast capital expenditure for FY09 <\$1.8bn

Half Year ended 31 December (A\$m)	2008	2007
Home Improvement & Office Supplies	214	173
Coles	204	93
Target	51	-
Kmart	41	-
Resources	109	95
Insurance	6	6
Industrial & Safety	10	14
Chemicals & Fertiliser	22	127
Energy	21	78
Other	9	3
<b>Total</b>	<b>687</b>	<b>589</b>





# Home Improvement & Office Supplies



# Home Improvement & Office Supplies Performance Summary

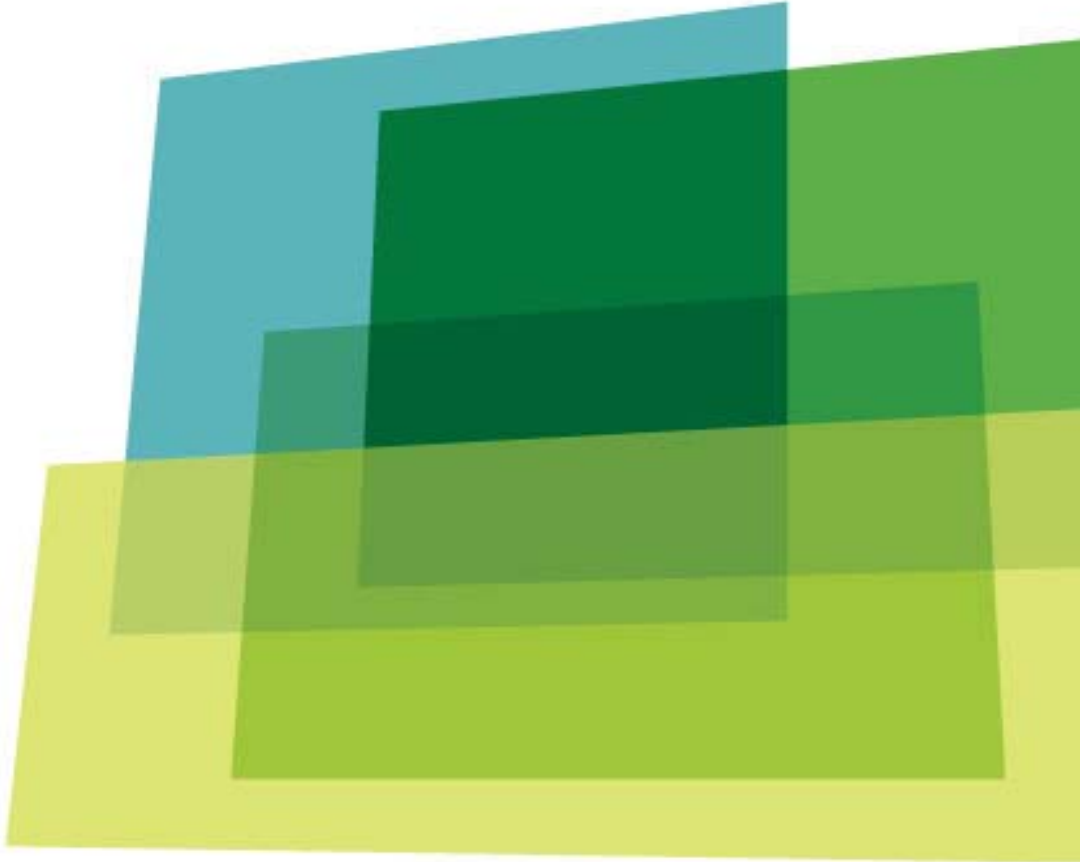
Half Year ended 31 December (\$m)		2008	2007	↕ %
Revenue	Home Improvement	3,009	2,795	7.7
	Office Supplies	602	115*	<i>n.m.</i>
		<b>3,611</b>	<b>2,910</b>	<i>n.m.</i>
EBIT	Home Improvement	<b>370</b>	325	13.8
	Office Supplies	<b>25</b>	7*	<i>n.m.</i>
		<b>395</b>	<b>332</b>	<i>n.m.</i>

\*Officeworks ownership period of 23 November to 31 December 2007





Home Improvement



# Home Improvement Performance Summary



Half Year ended 31 December (\$m)	2008	2007	↑↓%
Revenue	3,009	2,795	7.7
EBIT	370	325	13.8
ROC (R12 %)	31.1	31.4	(0.3)pt
Safety (R12 LTIFR)	13.3	14.5	
Trading Revenue*	3,007	2,760	8.9
Net property contribution	7	12	(41.7)
<b>Trading EBIT*</b>	<b>363</b>	318	14.0
Trading EBIT / Trading Revenue (%)	12.1	11.3	0.8pt

\*Excludes property, Houseworks and non-trading items



# Home Improvement Highlights



- 10.3% cash sales growth
  - Store-on-store growth of 7.7%
- 1.6% lift in trade sales
  - Ongoing re-alignment of trade business from a customer perspective
- Opened 6 warehouses, 2 smaller formats & 6 trade centres
- Continued investment in the existing network
- Ongoing strategic commitment;
  - on strengthening the customer offer, and
  - operational effectiveness & efficiency



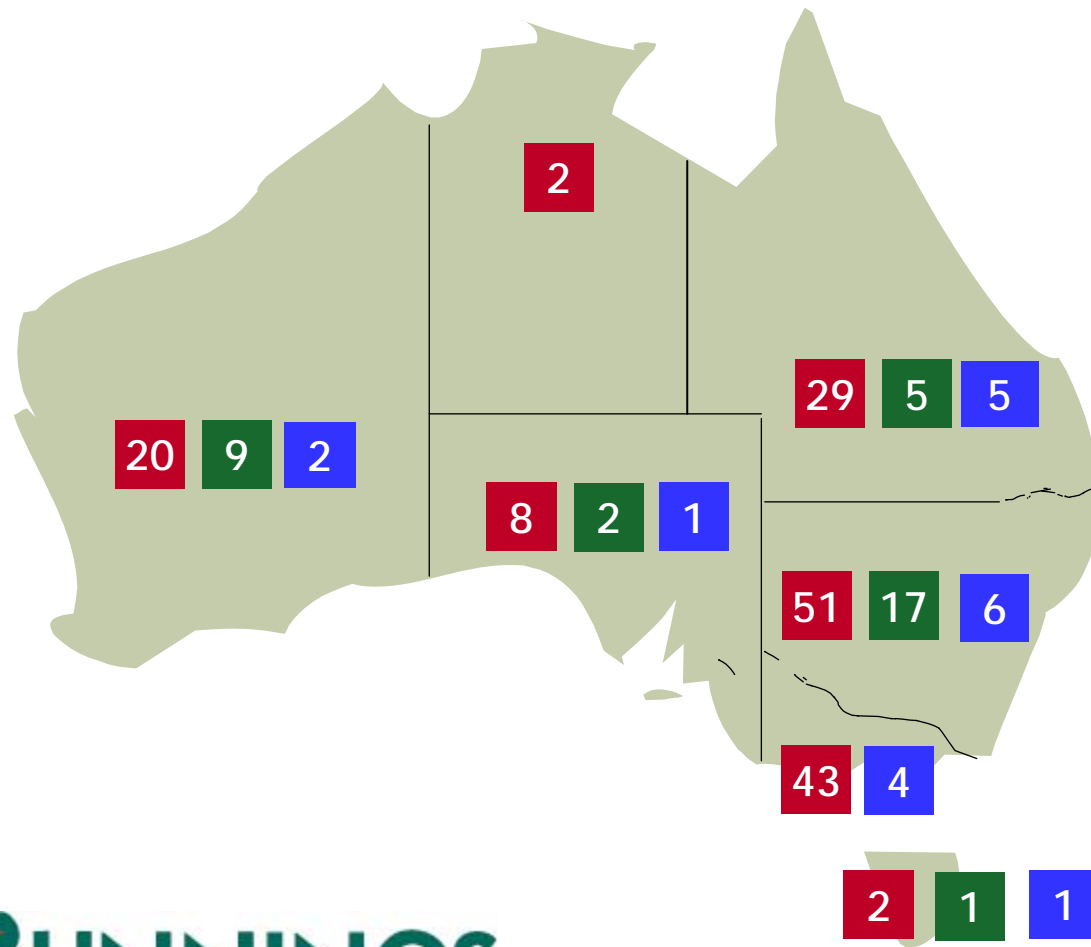
# Home Improvement Outlook

- Cash sales growth
  - Possible lower rate given volatile economic conditions
- Trade sales sensitive to any further slowing in housing construction
- Strong customer and business improvement focus.





# Bunnings Network at 31 December 2008

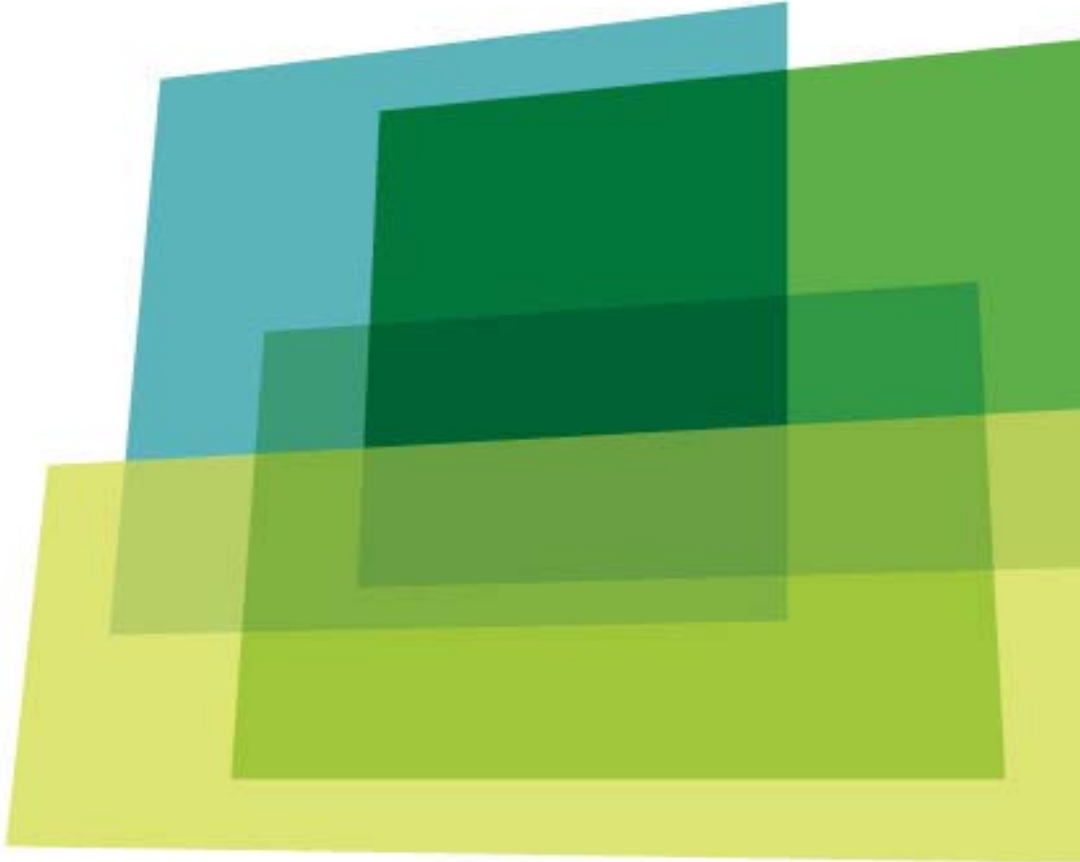


-  171 Warehouse stores
-  59 Small format stores
-  19 Trade Centres





# Office Supplies



# Office Supplies - Performance Summary

Half Year ended 31 December (\$m)	2008	2007*
Revenue	602	115
EBIT	25	7
Trading Revenue	602	115
<b>Trading EBIT</b>	<b>25</b>	<b>7</b>
Trading EBIT/Trading revenue (%)	4.1	6.1

\*Ownership period of 23 November to 31 December



# Office Supplies Highlights

- Officeworks retail store sales growth 3.9%
  - Underpinned by strong transaction growth
  - Transitioning to EDLP
  - Pressures on margin
- Range authority being re-established
- Customer-facing channel conflict eliminated
- Adverse sales trends for OW Business and HT
- Small business sector exposed to economic adversity
- Substantial work to address strategic impediments

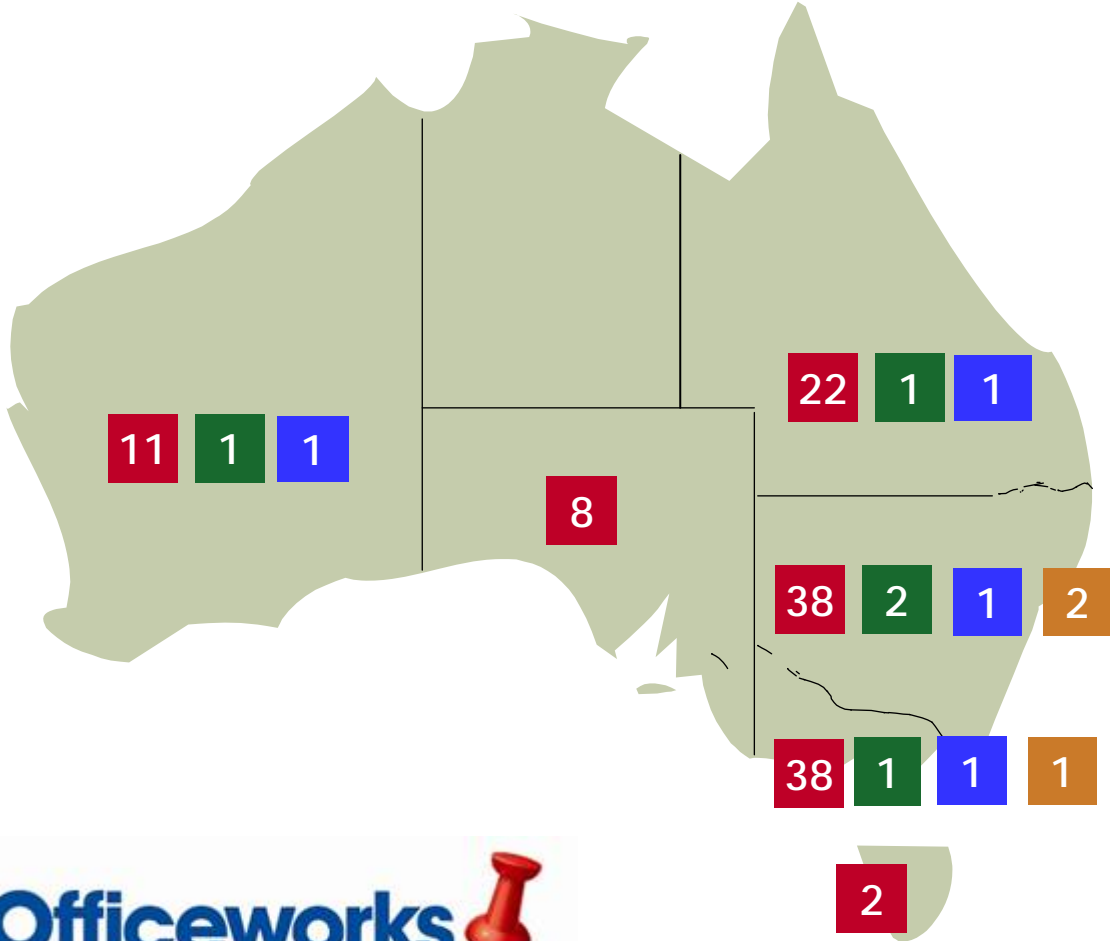


# Office Supplies Outlook

- Focused on gaining traction with reset strategic agenda
- Difficult trading conditions for remainder of year
  - Pressure on sales and margin, particularly in small business sector
  - Moderate sales growth expected



# Office Supplies Network at 31 December 2008



## Retail Stores

- 119 Officeworks
- 5 Harris Technology

## Business

- 4 Fulfilment Centres
- 3 Service Centres



# Store Network Movements



	Jun 2008	Opened	Closed	Dec 2008	Under construction
<b>Home Improvement</b>					
Warehouse format	165	6	0	171	8
Smaller format	61	2	4	59	2
Bunnings Trade centres	14	6	1	19	3
Frame & Truss plants	8	0	0	8	0
<b>Office Supplies</b>					
Officeworks	115	4	-	119	3
Harris Technology	11	-	6	5	-





Coles





# Coles Performance Summary



Half Year ended 31 December (\$m)		2008	2007*
Revenue		14,626	2,919
EBITDA		628	175
Depreciation & Amortisation		(197)	(45)
<b>EBIT <sup>1</sup></b>		<b>431</b>	<b>130</b>
Food & Liquor	Revenue <sup>3</sup>	11,191	2,271
	Total store sales growth %	3.9	3.4
	Comp store sales growth %	2.6	2.0
	Trading EBIT <sup>1,3</sup>	382	118
Convenience	Revenue <sup>3</sup>	3,425	648
	Total store sales growth % <sup>2</sup>	8.9	9.6
	Comp store sales growth % <sup>2</sup>	5.3	6.2
	Trading EBIT <sup>3</sup>	36	12

\*Ownership period 23 November to 31 December

1. Excludes \$65m non-trading item re property valuation writedowns

2. Excl. fuel 3. Excl. Property



# Coles Transformation

- Intensive period of change led by new management team
- Change programme will be transformational
  - Retail disciplines
  - Fresh offer
  - Service
  - Store format
  - Culture
- Encouraging signs in early phase of recovery programme
- Meaningful and sustainable change will take time



# Coles Highlights

- Food & Liquor Sales
  - Q2 comparative stores sales growth of 3.8%
  - Improving growth trend driven by rising customer numbers
  - Positive results from promotional programme overhaul
  - Strong Christmas trading, particularly in Fresh
  - Seasonal sell through well managed



# Coles Highlights

- Food
  - Improving Fresh with largest trading uplifts in Produce and Bakery
  - Markedly better on-shelf availability
  - Begun transforming store service standards
  - Store ‘spring clean’ programme completed
  - “Renewal” store pilots encouraging
  - Distribution network transformation nearing completion
  - Further efficiencies achieved in non-store central costs
  - Long term overstocks further reduced

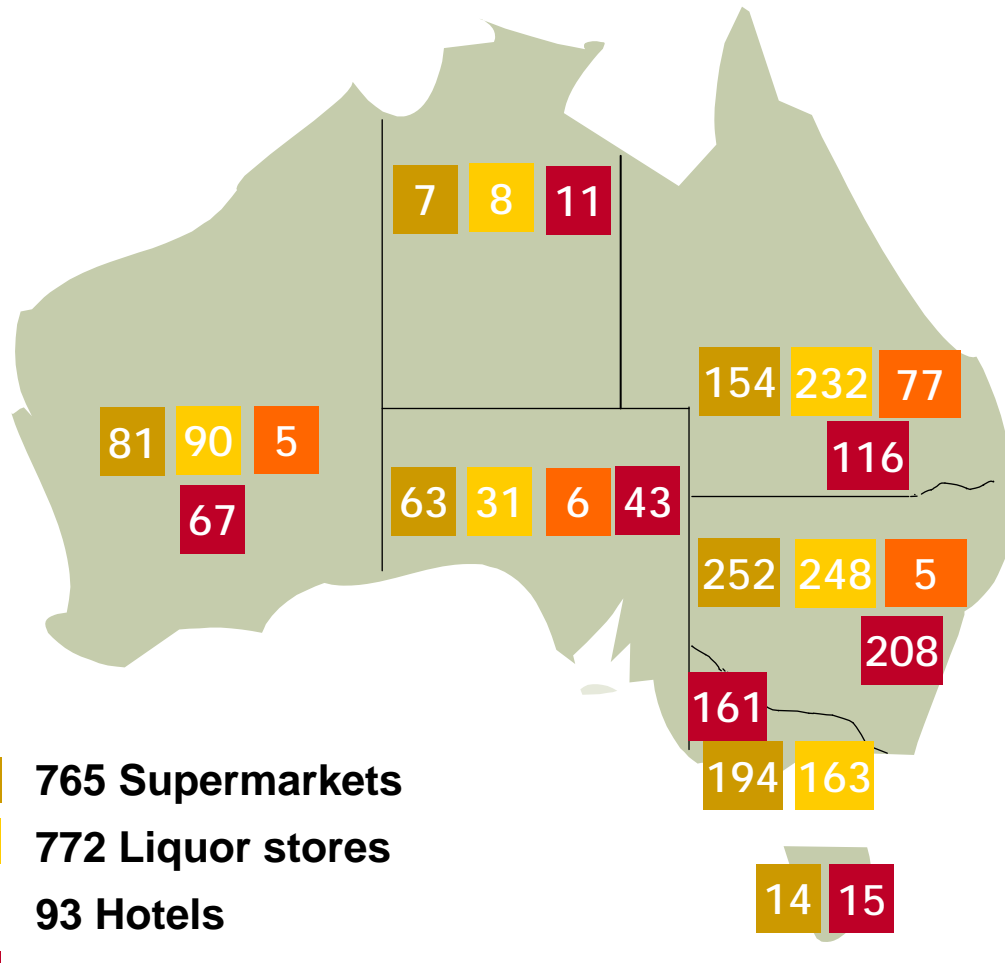


# Coles Highlights

- Liquor
  - Liquor ‘renewal’ intensified
  - Strong Christmas trading period
  - Value significantly strengthened in all Brands
  - Improving ranges to meet local demand
- Convenience
  - New store format and value on key staples driving results
  - Lower petrol prices in Q2
  - Q2 comparative shop sales growth strong at 5.9%



# Food and liquor store network at 31 December 2008



- 765 Supermarkets
- 772 Liquor stores
- 93 Hotels
- 621 Convenience

## Selling Area

Supermarkets (sqm)	1,591,279
Liquor (sqm)	273,181



# Store network movements



	Open at 30 Jun 2008	Opened	Closed	Open at 31 Dec 2008
<b>Supermarkets</b>				
Coles	685	24	7	702
Bi-Lo	65	-	2	63
<b>Total Supermarkets</b>	750	24	9	765
<b>Liquor</b>				
1 <sup>st</sup> Choice	52	8	-	60
Vintage Cellars	85	-	3	82
Liquorland	630	12	12	630
Hotels	95	-	2	93
<b>Total Liquor</b>	862	20	17	865
<b>Convenience</b>	619	4	2	621





# Coles - Strategy

5 years - 3 phases of recovery



## Building a Solid Foundation

## Delivering Consistently Well

## Driving the Coles Difference

Performance

- Create a strong top team
- Cultural change
- Availability & store standards
- Value and customer trust
- Renewal store development
- IT & supply chain infrastructure
- Liquor renewal
- Efficient use of capital

- Embed the new culture
- Team member development
- Improved customer service
- Improved efficiency
- Appealing Fresh food offer
- Stronger delivery of value
- Scale rollout of new format
- Auto replenishment completed

- Culture of continuous improvement
- Strong customer trust and loyalty
- Strong operational efficiency
- Innovative & Improved offer
- New stores, new categories

Year 1 - 2

Year 2 - 4

Year 4 - 5+







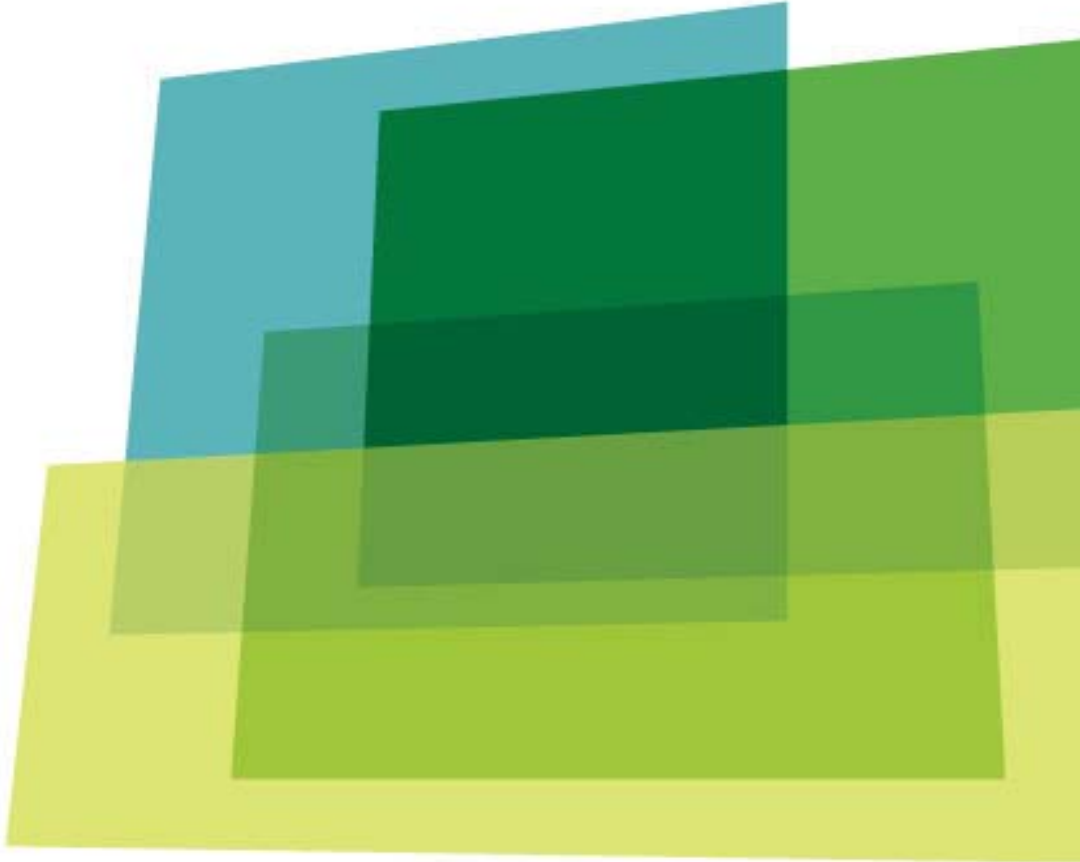
# Coles Outlook

- Tougher economic conditions and lower consumer confidence
- Growing customer focus on value
- Strategic programmes being driven at pace
- Store Renewal development expected in new financial year
- Scale of change significant but confidence in its delivery over time





Target



 **Target.** 100% *happy*

  
**Wesfarmers**

# Target Performance Summary



Half Year ended 31 December (\$m)	2008	2007*
Revenue	2,094	605
EBITDA	245	123
Depreciation & Amortisation	(30)	(5)
<b>EBIT</b>	<b>215</b>	118
Total revenue growth (%)	8.0	6.4
Comp. store sales growth (%)	4.0	3.1
EBIT margin (%)	10.3	19.5
Store numbers	283	274

\*Ownership period 23 November to 31 December



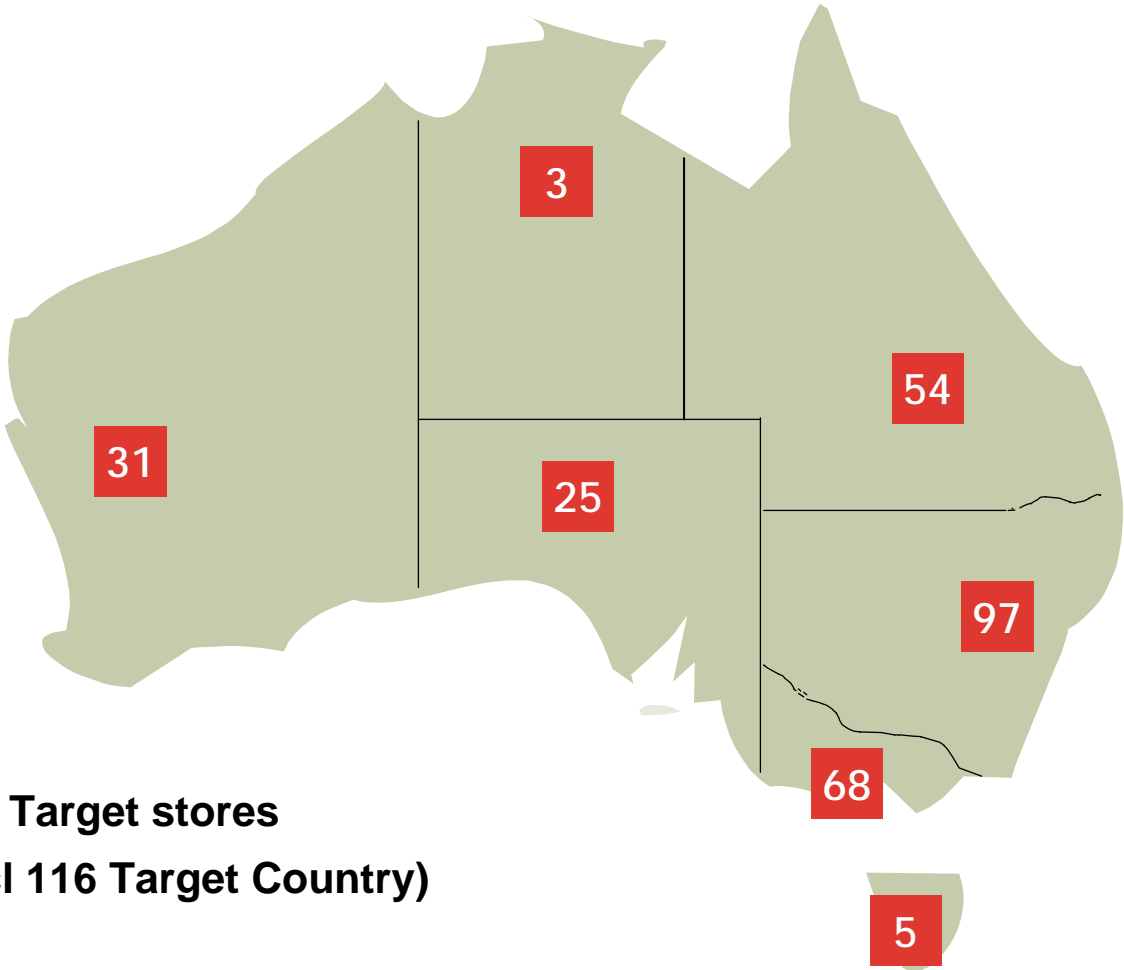
# Target Highlights



- EBIT margin strength maintained at 10.3%
  - Overall margins maintained
- Comp Store sales growth for the half 4.0% (Q2 growth 4.8%)
  - All departments increased sales over last year
  - Women's Youth Apparel, Electrical and Toys all had excellent growth
- Outstanding Christmas trading reinforced market share gain
- Costs well controlled in a difficult environment
- Inventory fresh and below last year even with new stores
- Eleven new store openings taking the total number of stores to 283
  - 19 refurbishments in 1H09



# Target Store Network at 31 December 2008



■ 283 Target stores  
(incl 116 Target Country)



# Store Network Movements



	June 2008	Opened	Closed	Dec 2008	Under construction
<b>Target</b>	159	8	-	167	3
<b>Target Country</b>	118	3	5	116	3

- Target openings includes 2 stores converted from Target Country
- Target Country openings include 2 replacement stores.
- Target Country Broome closed in September 2008. It was replaced by a new Target store which opened last financial year (April 2008).



# Target Outlook



- Five new stores in next six months; 15 refurbishments
- Well positioned for slow down in retail spending
  - Close attention to costs and inventory in difficult trading conditions
- Well positioned to benefit from stimulus package
- Margins on direct imports supported by hedging in the near term
  - Significant cost increases for imported product will require price management
- Electrical will continue to drive traffic and sales





Kmart





# Kmart Performance Summary



Half Year ended 31 December (\$m)	2008	2007*
Revenue	2,249	692
EBITDA	100	106
Depreciation & Amortisation	(25)	(5)
<b>EBIT^</b>	<b>75</b>	101
Total revenue growth (%)	0.8	4.6
Comp. store sales growth (%)	0.4	5.0
EBIT margin (%)	3.3	14.6
Store numbers (incl. Kmart Tyre & Auto)	446	450

\*Ownership period 23 November to 31 December

^2008 excludes \$14m of non-trading items relating to DC closure provision and restructuring

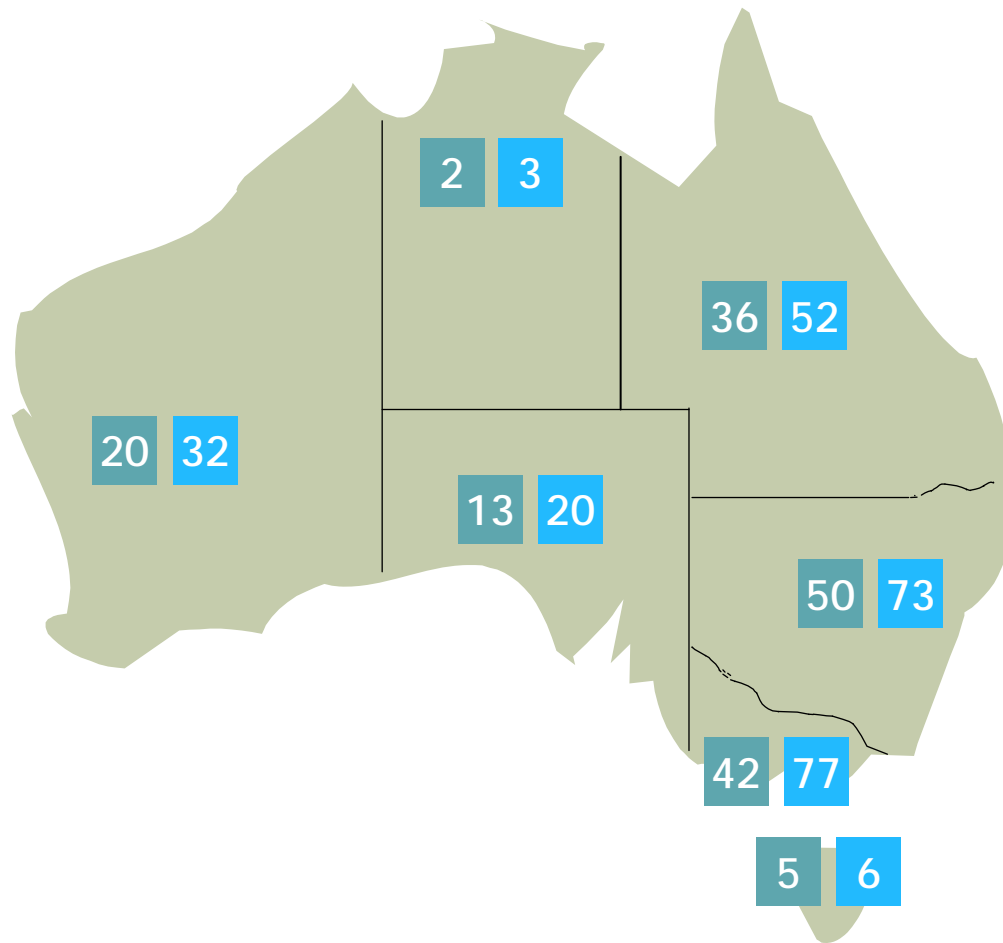


# Kmart Highlights

- Average trading performance
  - Christmas trading helped deliver 2Q09 comp growth of 1.0%
  - Apparel and toys were the strongest performers
  - In-store execution and offer requires improvement
- Inventory levels significantly below last year
  - Reduce complexity in operations
- Senior management changes complete
- New store opened in Toormina (NSW) and 11 refits completed
- Good performance from Kmart Tyre & Auto



# Kmart Store Network at 31 December 2008



■ 183 Kmart stores  
■ 263 KTAS centres



# Store Network Movements



	June 2008	Opened	Closed	Dec 2008	Under construction
<b>Kmart</b>	182	1	-	183	2
<b>Kmart Tyre &amp; Auto</b>	263	3	3	263	1

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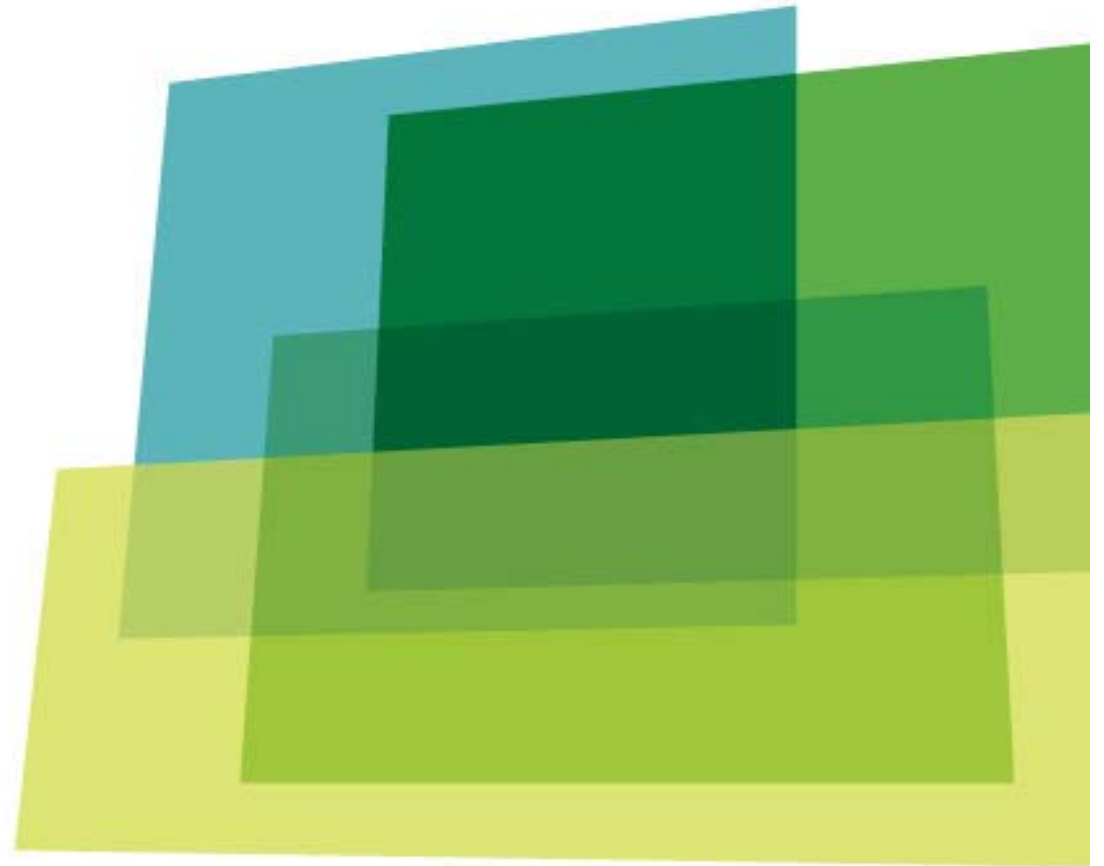
# Kmart Outlook

- Anticipate trading performance to remain soft in 2H09
- The renewal of Kmart
  - Fix the customer experience
  - Significantly reduce cost base
  - Rebuild customer trust
  - Make every site a success
  - Right people and accountability
- Two new stores to open in 2H09 and complete 3 refits





Resources



# Resources

## Performance summary



Half Year ended 31 December (\$m)	2008	2007	↕ %
Revenue	1,427	530	169.2
EBITDA	791	179	341.9
Depreciation & Amortisation*	(105)	(67)	56.7
<b>EBIT#</b>	<b>686</b>	112	512.5
ROC (R12 %)	95.1	30.3	64.8pt
Coal Production ('000 tonnes)	7,938	6,963	14.0
Safety (R12 LTIFR)^	5.0	4.4	

\*Includes Stanwell rebate amortisation of \$55m in 2008 (2007: \$33m)

#2008 includes Royalties of \$116m (2007: \$29m), non-cash increase in mine rehabilitation provision of \$16m and \$8m Char Plant write-down

^Curragh and Premier only



# Resources Highlights

- Record half year production and sales levels
  - Curragh achieving consistent production
  - Reduced impact of rail and port constraints
  - Strong coal shipping in 1H09
- Record prices for metallurgical and steaming coal
- Significant increase in earnings
- Blackwater Creek Diversion underway





## Coal - production volumes



Mine	Beneficial Interest	Coal Type	Half Year ended ('000 tonnes)	
			Dec-08	Dec-07
Premier, WA	100%	Steaming	1,783	1,323
Curragh, QLD	100%	Metallurgical	3,565	3,184
		Steaming	1,511	1,348
Bengalla*, NSW	40%	Steaming	1,079	1,108
<b>Total</b>			<b>7,938</b>	<b>6,963</b>

\*Wesfarmers attributable production



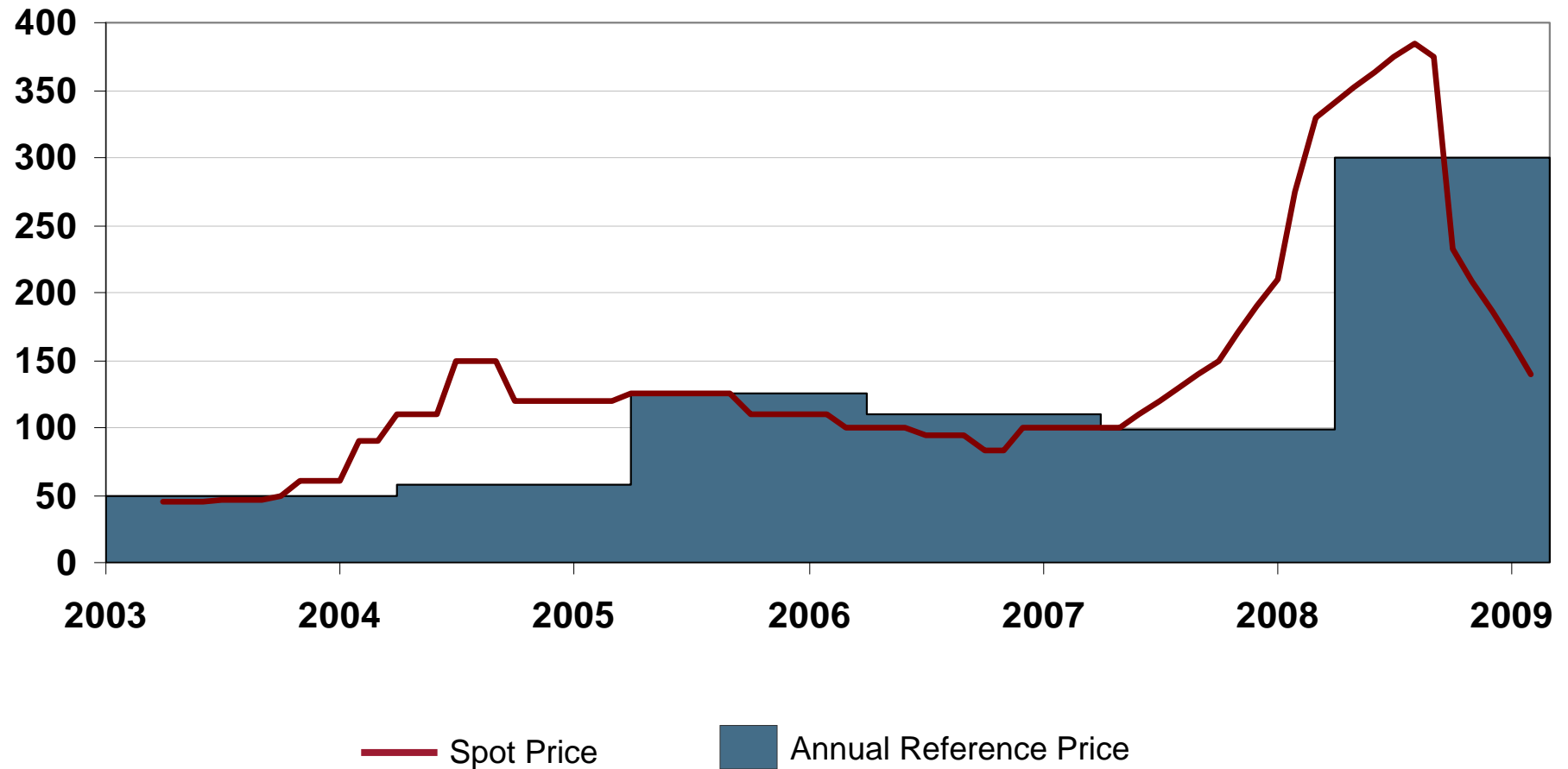
# Business environment

- Challenging environment due to global economic crisis
  - Customers
    - Significant reduction in global steel production
    - Reducing metallurgical coal demand and prices
  - Suppliers: Major industry announcements of metallurgical coal output cuts
  - Uncertain metallurgical coal sales and price outlook
- Strategies to reduce operating costs
- Export coal chain constraints easing at Gladstone
- Weakened Australian dollar with significant near-term hedge exposure
- Preparing for introduction of CPRS and emissions trading
- Timing of expansion projects subject to market conditions



# Australian hard coking coal prices

US\$/Tonne (Nominal) FOB Australia (annual verse spot)



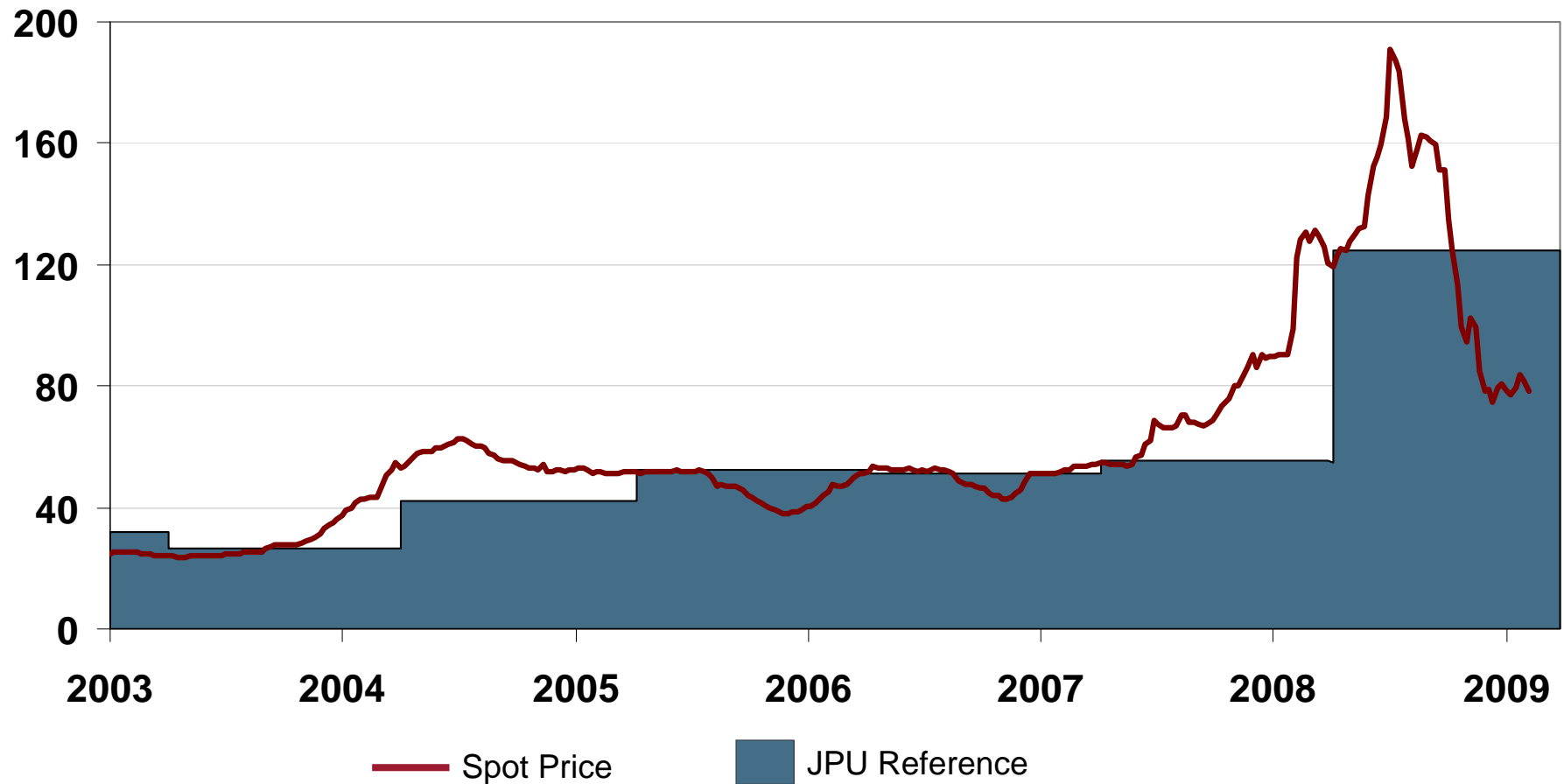
Source: Barlow Jonker, Tex Report, Macquarie Research



# Australian steaming coal prices



US\$/Tonne (Nominal) FOB Australia (annual verse spot)



Source: Barlow Jonker



## Coal - sales volumes



Mine	Beneficial Interest	Coal Type	Half Year ended ('000 tonnes)	
			Dec-08	Dec-07
Premier, WA	100%	Steaming	1,802	1,330
Curragh, QLD	100%	Metallurgical	3,485	3,134
		Steaming	1,687	1,348
Bengalla*, NSW	40%	Steaming	1,123	1,214
<b>Total</b>			<b>8,097</b>	<b>7,026</b>

\*Wesfarmers attributable production



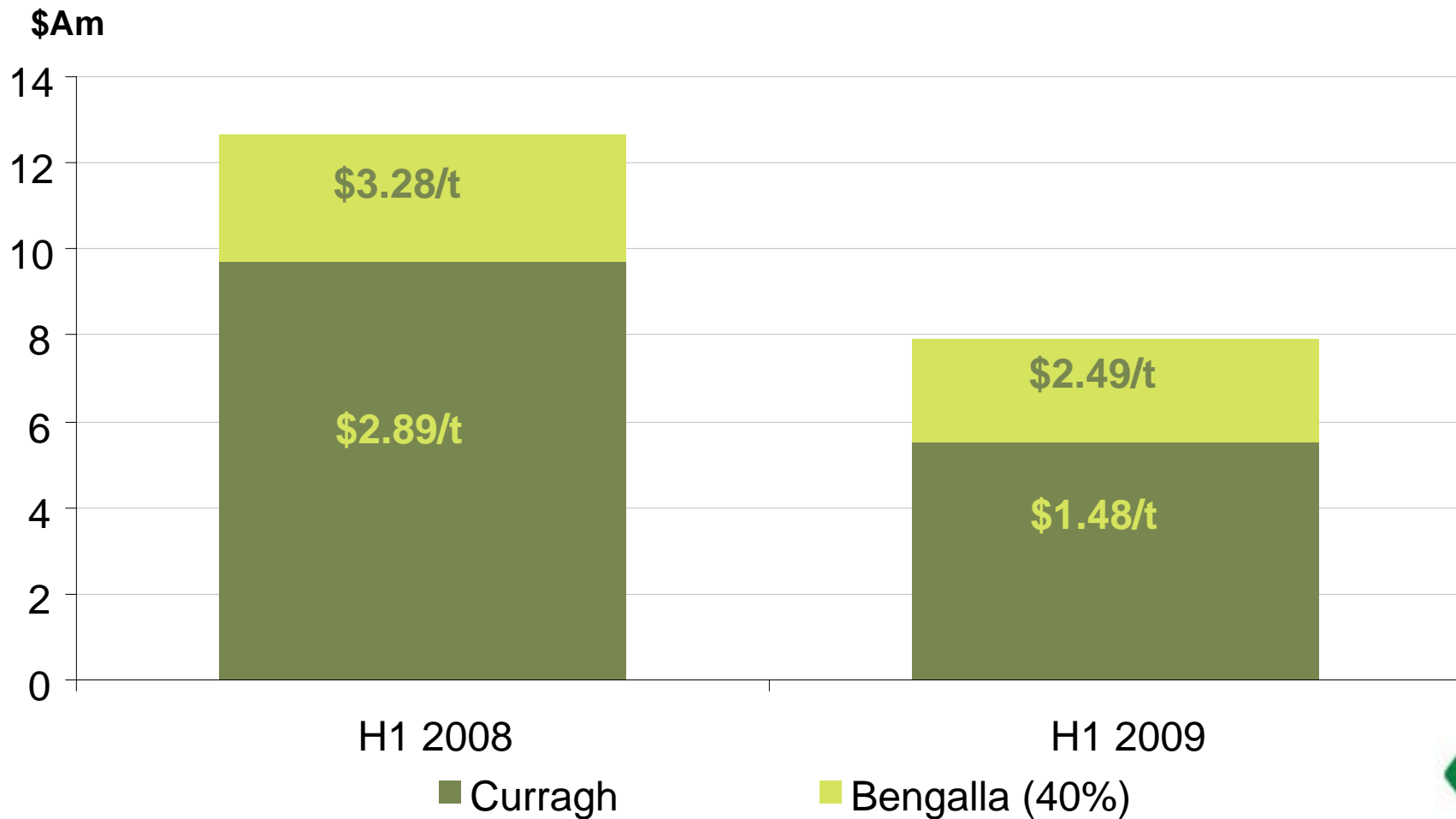
# Curragh production costs

- Significant cost increases industry-wide; signs pressure now easing
- Curragh in lowest quartile of hard coking coal industry cost curve
  - per Dec 2008 independent review
- Curragh costs fall into three key categories
  - Discretionary eg: incremental contractor truck & shovel; stripping-in-advance
  - Market cyclical eg: royalties, Stanwell rebate, fuel, explosives, steel, contractor rates
  - Base eg: labour, electricity, strip-ratio impacts
- Cost reduction initiatives in place
- Impact of Dragline 302 boom failure – estimated costs
  - Boom repair cost - \$20m; higher operating cost of replacement equipment - \$20m
  - June 2009 planned return to work



# Demurrage

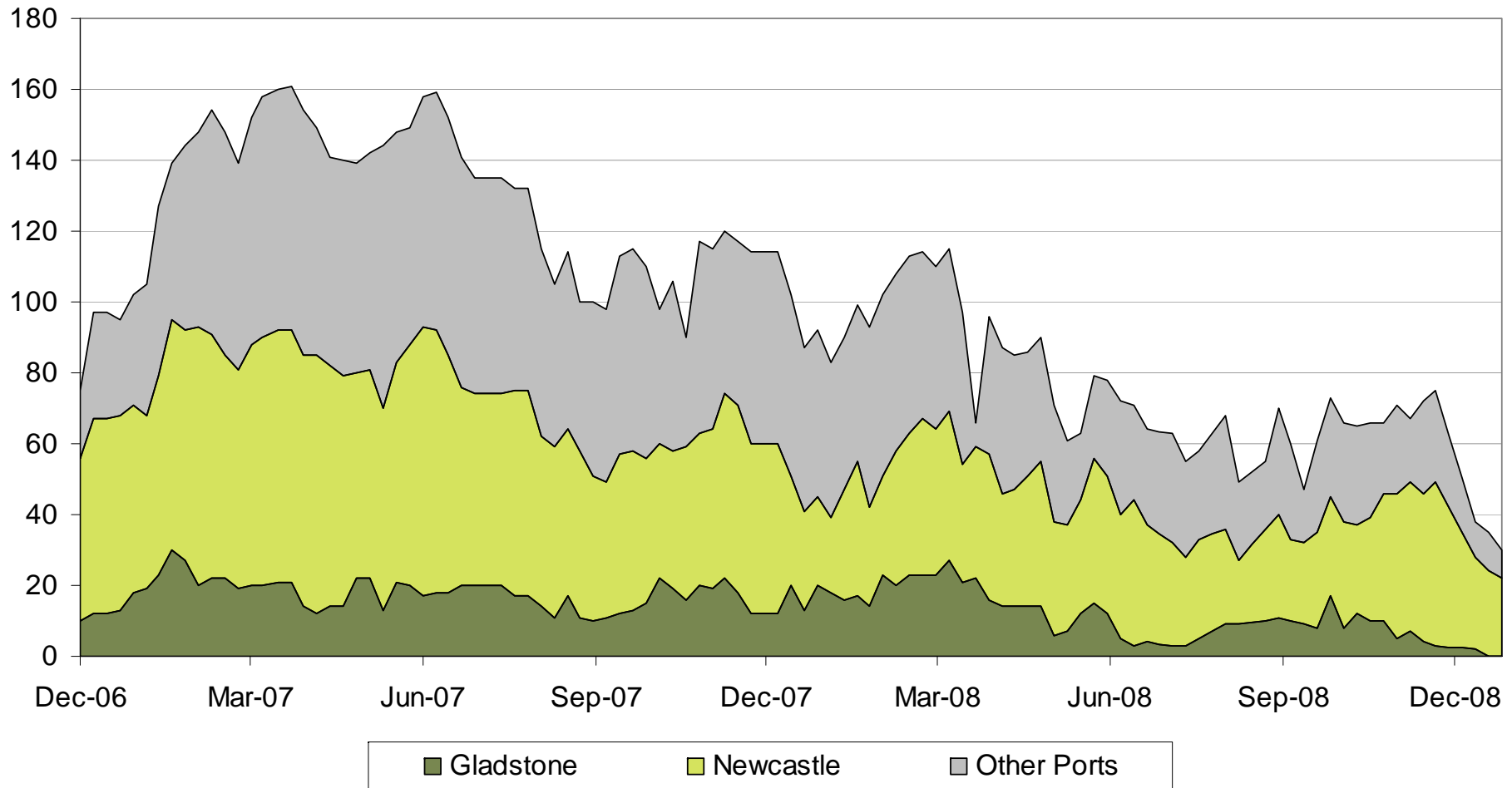
- Easing demurrage costs
- Newcastle coal chain remains constrained



# Coal port congestion East coast Australia as at 30 January 2009



## No. of ships at anchor

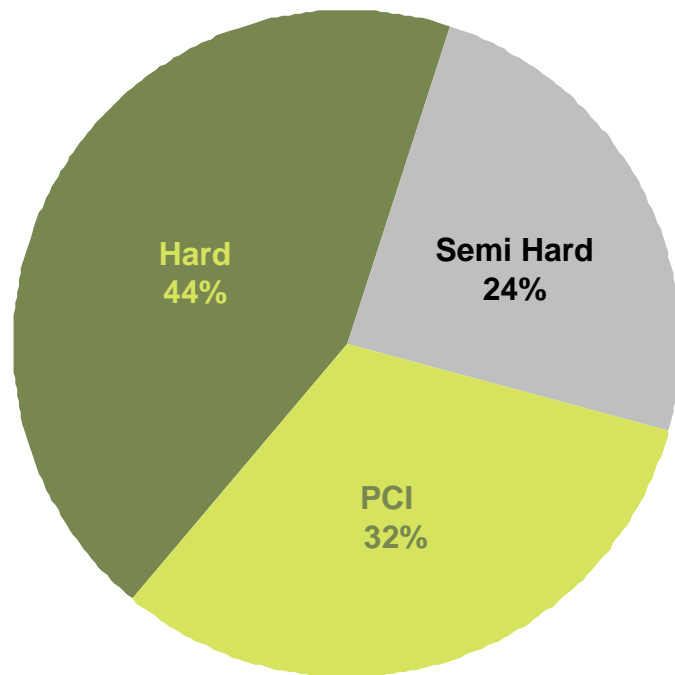


Source: McCloskey Fax



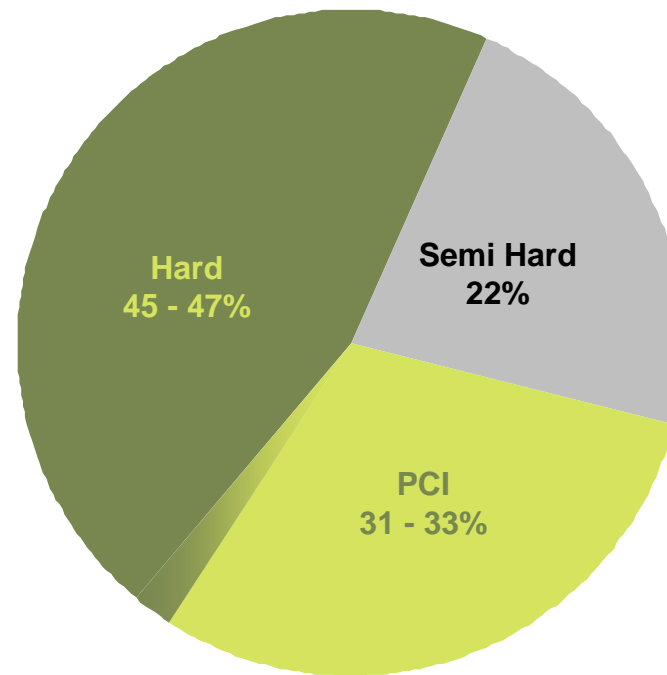


# Curragh export metallurgical sales Product mix 2008/09



**First half 2008/09 actual**

**3.5 million tonnes**

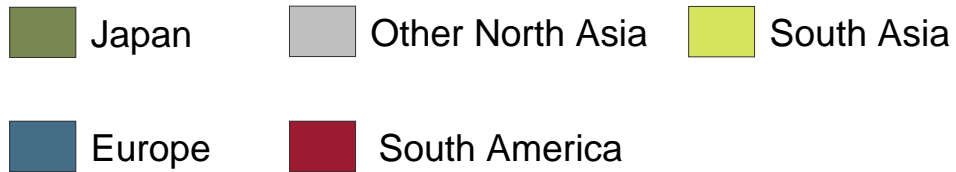
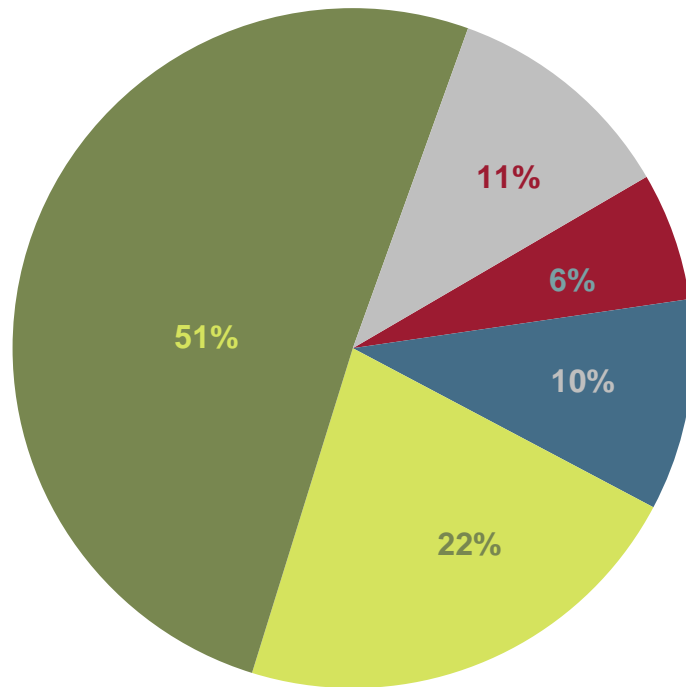


**2008/09 estimate**

**6.5 - 6.9 million tonnes**



# Curragh export sales Destination



- World leading steel mills
- Strong direct customer relationships
- Long history of performance



# Hedging profile

## as at 31 December 2008



### Curragh – Open Contracts

Year end 30 Jun	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate
<b>2009*</b>	<b>264</b>	<b>0.82</b>
<b>2010</b>	<b>315</b>	<b>0.78</b>
<b>2011</b>	<b>285</b>	<b>0.79</b>
<b>2012</b>	<b>62</b>	<b>0.80</b>
<b>2013</b>	<b>24</b>	<b>0.76</b>

\* Represents six month period ending 30 June 2009

### Bengalla – Open Contracts

Year end 30 Jun	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate
<b>2009*</b>	<b>55</b>	<b>0.80</b>
<b>2010</b>	<b>97</b>	<b>0.79</b>
<b>2011</b>	<b>65</b>	<b>0.79</b>
<b>2012</b>	<b>34</b>	<b>0.77</b>
<b>2013</b>	<b>10</b>	<b>0.78</b>

\* Represents six month period ending 30 June 2009

**Closed contracts:** In addition to the above open contracts; US\$405m forward exchange contracts have been 'closed out' by offsetting US\$ buy contracts in response to changed global market conditions

- A\$83m locked-in losses to be booked in H2 2009; A\$85m locked-in losses to be booked in FY2010



# Coal delivery system

- Gladstone
  - Short-term rail capacity significantly improved
  - Ongoing rail duplication projects
  - Adequate port capacity in place
  - Wiggins Island Coal Terminal feasibility study continues into CY2009
- Newcastle
  - Port constraints continue into 2009
  - Decreasing vessel queues and demurrage
  - Shippers “in principle” agreement with NSW Government
  - Enabling port expansions and take or pay port contracts
  - Existing Capacity Balancing System extended to 31 March 2009



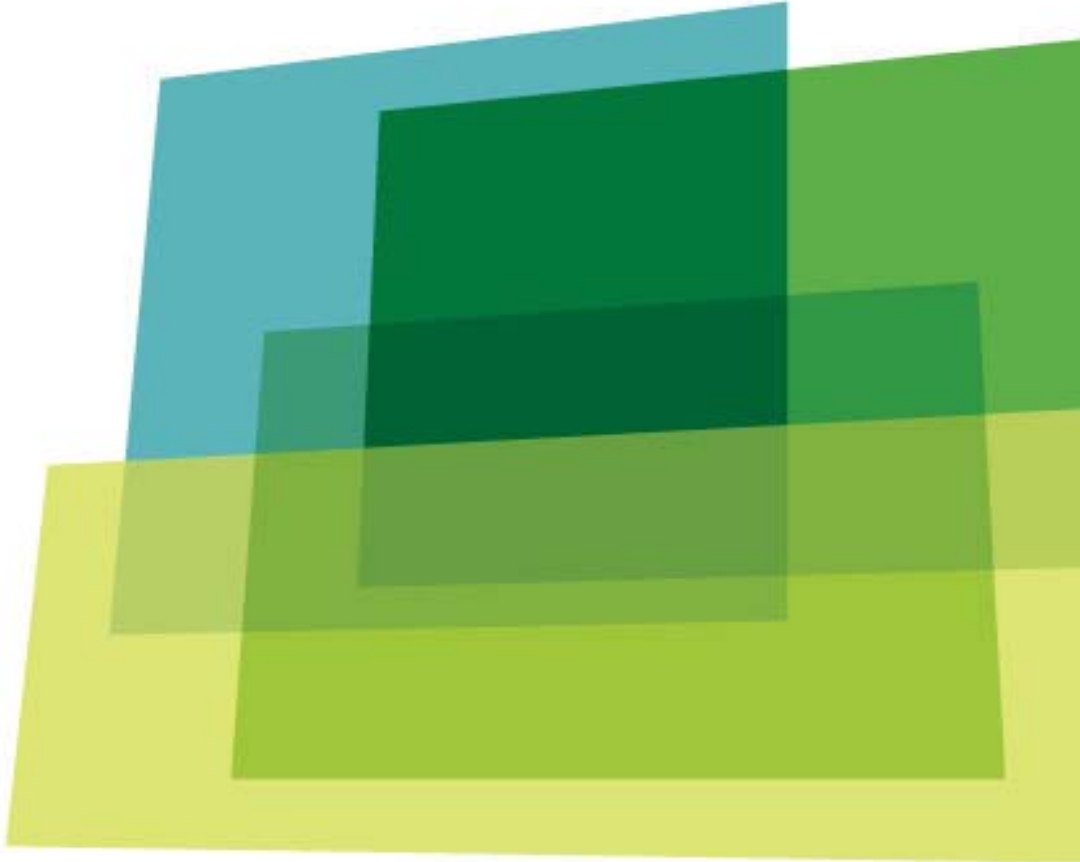
# Resources Outlook

- Global steel production uncertain
- 2009/10 price negotiation underway
- Signs mining input cost pressures are easing
- Forecast Curragh metallurgical sales of 6.5 – 6.9mt in 2008/09
- Timing of expansion projects subject to market conditions
- Significant increase in Stanwell rebate in 2H09
  - Estimated \$130 -150m for 2H09 assuming AUD:USD of \$0.65 (subject to shipment volumes/timing, FX and price outcomes)
- Near-term impact of foreign exchange contract close-out costs
- Dragline 302 planned to return to work ~June 2009
  - repair cost \$20m; higher operating cost of replacement equipment - \$20m





Insurance



# Insurance Performance Summary



Half Year ended 31 December (\$m)	2008	2007	↑↓ %
Gross Written Premium Underwritten	679	618	9.9
EBITA Underwriting	44	38	15.8
EBITA Broking*	27	28	(3.6)
EBITA Other	4	5	(20.0)
<b>EBITA Insurance Division</b>	<b>75</b>	<b>71</b>	<b>5.6</b>
EBIT Insurance Division	67	64	4.7
Net Earned Loss Ratio (%)	68.9	67.4	(1.5) pt
Combined Operating Ratio (%)	99.4	98.1	(1.3) pt
EBITA Margin (Broking) (%)	25.9	27.4	(1.5) pt

\*Timing difference on recognition of \$5m of earnings in 2H09 compared with 1H08



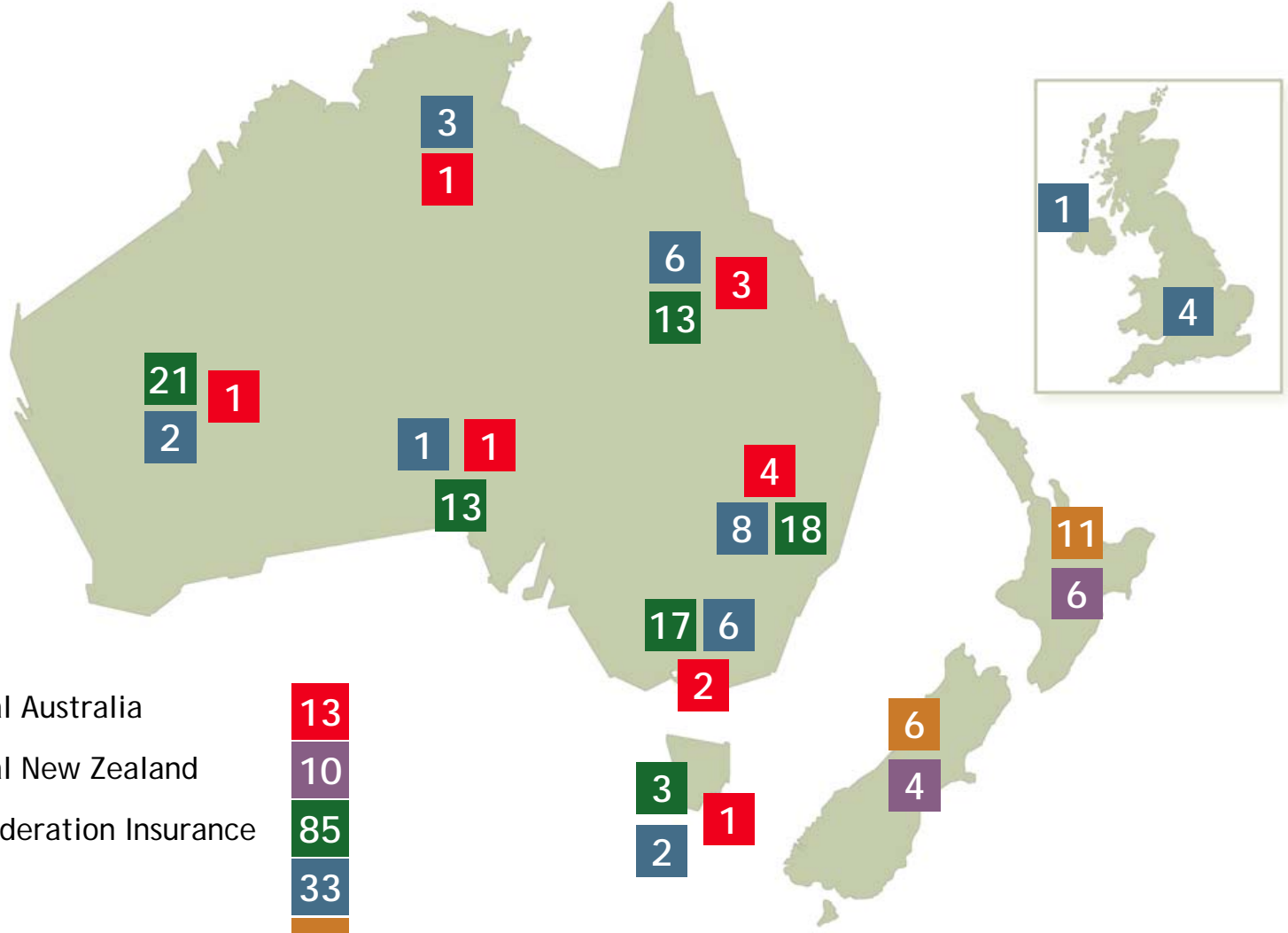
# Insurance Highlights

- Turnaround of Lumley New Zealand
- Rate increases achieved in motor portfolios
- Higher than expected crop claims in WFI (worst since 1992)
- Underwriting losses in Lumley Australia marine and retail agencies
- Consolidation of Australian underwriting licenses on track
  - One-off benefit from Liability Adequacy Test (“LAT”) grouping
- Adverse discount rate effect on premium liabilities (offset one-off LAT benefit)
- Increased investment earnings
- Improved revenues and underlying earnings (on like-for-like basis) in broking
  - Timing difference on recognition of \$5m of earnings in 2H09 compared with 1H08
- Credit rating of S&P A- (stable) and Actual Capital Ratio (“ACR”) of 1.84





# Geographical Presence



Lumley General Australia	13
Lumley General New Zealand	10
Wesfarmers Federation Insurance	85
OAMPS	33
Crombie Lockwood	17



# Underwriting Performance Summary

Half Year ended 31 December (\$m)	2008	2007	↑ %
Gross Written Premium	679	618	9.9
Net Earned Premium	513	464	10.6
Net Claims	(353)	(313)	(12.8)
Net Commission and Expenses	(157)	(142)	(10.6)
Underwriting Result	3	9	(66.7)
Insurance Margin	31	27	14.8
<b>EBITA</b>	<b>44</b>	<b>38</b>	<b>15.8</b>
EBIT	42	35	20.0
Net Earned Loss Ratio (%)	68.9	67.4	(1.5)pt
Combined Operating Ratio (%)	99.4	98.1	(1.3)pt
Insurance Margin (%)	6.1	5.6	0.5pt



# Broking Performance Summary

Half Year ended 31 December (\$m)	2008	2007	↑ %
Commission and Fee Income	<b>92</b>	85	8.2
Other Income*	<b>12</b>	18	(33.3)
Total Income	<b>104</b>	103	1.0
Expenses	<b>(77)</b>	(75)	(2.7)
<b>EBITA</b>	<b>27</b>	28	(3.6)
Amortisation of Identifiable Intangible Assets	<b>(6)</b>	(5)	(20.0)
EBIT	<b>21</b>	23	(8.7)
<b>EBITA Margin (%)</b>	<b>25.9</b>	27.4	(1.5)pt

\*Timing difference on recognition of \$5m of earnings in 2H09 compared with 1H08



# Underwriting KPIs

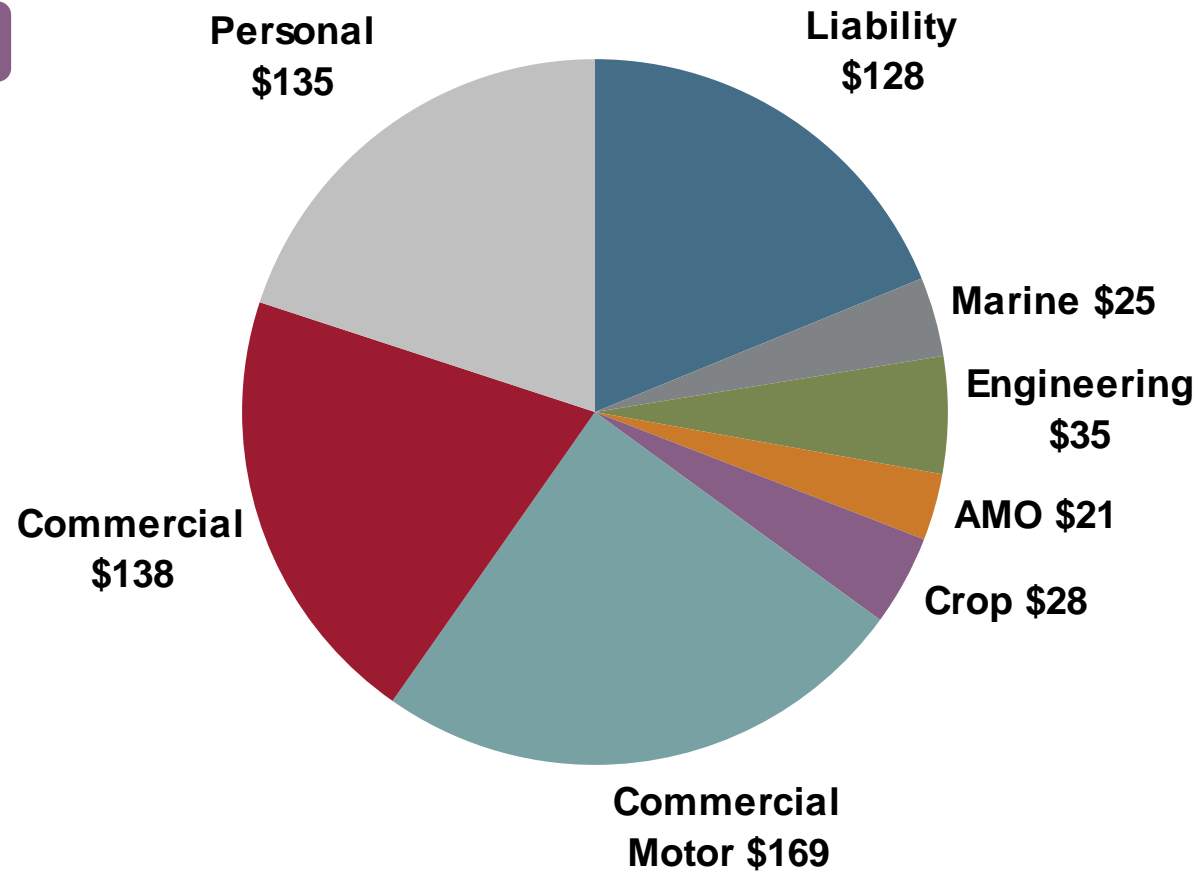
Half Year ended 31 December (%)	2008	2007	↑ %pt
Gross Earned Loss Ratio	68.0	69.6	1.6
Net Earned Loss Ratio	68.9	67.4	(1.5)
Reinsurance Expenses (% GEP)	21.9	23.6	1.7
Exchange Commission (% RI excl XOL)	24.1	24.9	0.8
Commission Expense (% GWP)	13.9	13.5	(0.4)
Total Earned Expenses (% GEP)	28.0	28.1	0.1
Combined Operating Ratio (% NEP)	99.4	98.1	(1.3)
Insurance Margin (% NEP)	6.1	5.6	0.5



# Gross Written Premium (underwriting)

(for the six month period to 31 December 2008)

Total \$679m



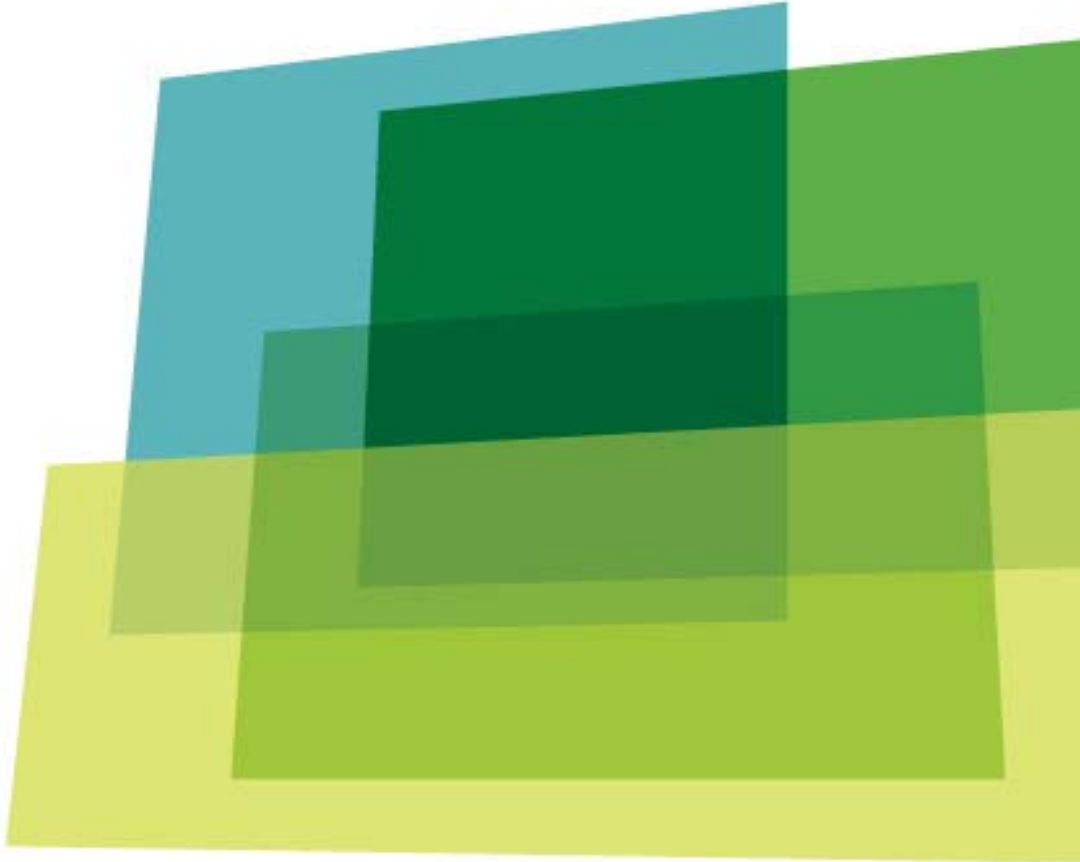
# Insurance Outlook

- Rate increases being achieved in most classes
- Lower investment returns resulting from lower interest rates
- Retained losses from Victorian bushfires estimated at \$13 million
- Conditions support underwriting margin improvement
- Strengthening of management across Lumley Aust & New Zealand
- Stronger contribution from broking in 2H09
- New business growth constrained by economic environment
- Further bolt-on broking acquisitions anticipated





Industrial & Safety



# Industrial & Safety Performance Summary



Half Year ended 31 December (\$m)	2008	2007	↕%
Revenue	687	642	7.0
EBITDA	75	66	13.6
Depreciation & Amortisation of PPE	(7)	(5)	(40.0)
<b>EBIT</b>	<b>68</b>	<b>61</b>	<b>11.5</b>
EBIT margin (%)	9.9	9.5	0.4pt
ROC (R12 %)	17.1	16.9	0.2pt
Safety (R12 LTIFR)	4.4	5.2	





# Industrial & Safety Highlights



- Operating revenue up 7% to \$687m
  - Strong growth in Blackwoods, Protector Alsafe and Bullivants
  - New Zealand achieved sales growth in NZ dollars despite challenging economic conditions
- Earnings increased by 11.5% to \$68m
  - Strong improvements from Blackwoods, Protector Alsafe, Bullivants and Blackwoods Paykels
  - Margin and cost management disciplines offsetting recent downturn, particularly in New Zealand
- Return on Capital continued increasing trend to 17.1%
- Results reflect more competitive product and service offerings, high performing teams and improved delivery performance to customers



# Industrial & Safety Business Portfolio



## Australia

"All your workplace needs"



Safety Specialist



Industrial Specialists



## New Zealand



**Blackwoods Paykels**

NZ'S LARGEST RANGE OF ENGINEERING SUPPLIES AND TECHNICAL SERVICES



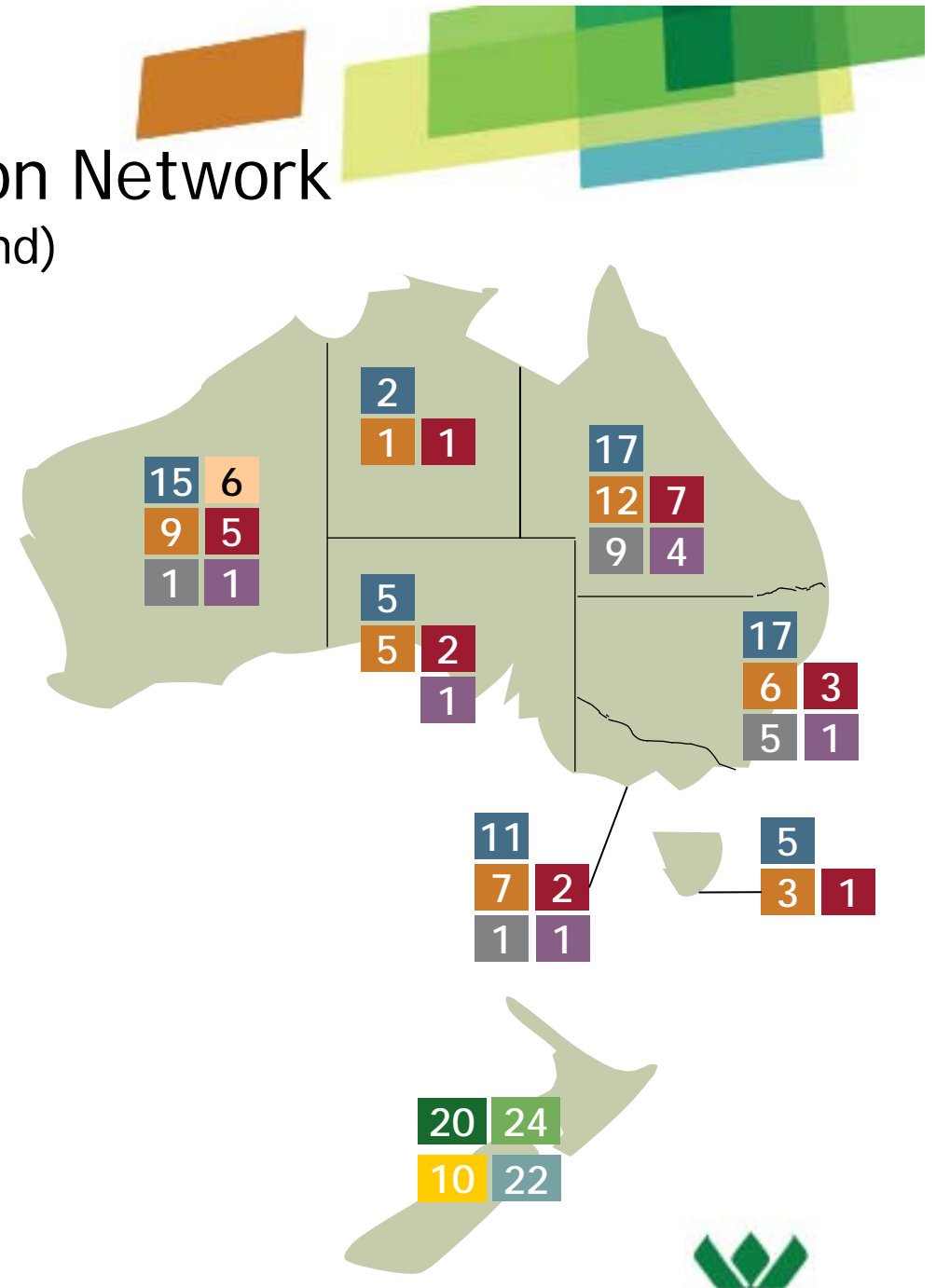
# Industrial & Safety - Distribution Network

242 locations (166 Australia, 76 New Zealand)

Australia		No.	
		72	MRO, "All your workplace needs"
		6	Electrical
		43	Safety
		21	Materials handling, lifting, rigging
		16	Fasteners
		8	Engineering

New Zealand		No.	
		20	MRO, hose, conveyor
		24	Safety
		22	Safety
		10	Packaging, hygiene



As at 1 January 2009

# Business Activity Highlights



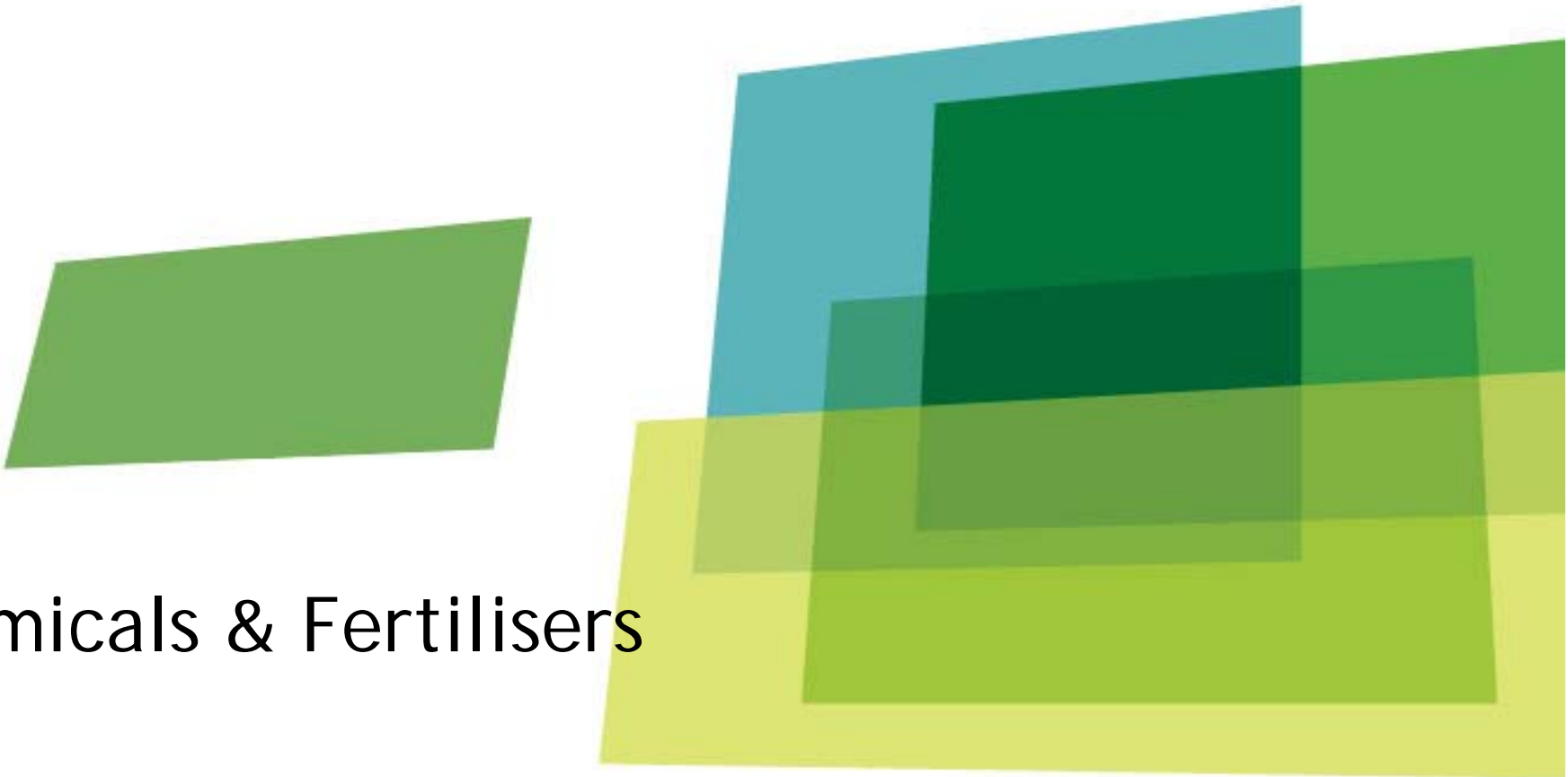
- Continued focus on safety resulting in reduction in lost days and severity of injuries
- Customer service and delivery performance initiatives delivering benefits
  - Continued improvements in delivery performance and supply chain efficiency
  - Branch and Distribution Centre upgrade programmes continuing
- Further improved competitiveness of businesses
  - Benefits from pricing systems ensuring consistency and competitiveness
  - Further strengthened contract management with large customers
  - Tight control of expenses and management of input costs delivering sustainable margins
- Successful growth initiatives
  - Increased industry and product specialist resources
  - Continued investment in e-business capability
  - Grew penetration of services, including training, testing, embroidery and on-site services
  - Investment in sales effectiveness underway (CRM, tools, coaching and training)





# Industrial & Safety Outlook

- Market conditions are expected to be more challenging in the second half
  - Large customers scaling back production and project plans in Australia
  - Difficult conditions in New Zealand expected to continue
- Pressure on margins expected due to input cost inflation, exchange rate impacts and competitive pressures
- However, impact of current crisis will be mitigated through
  - Strong competitive foundations
  - Tight expense and capital management
  - Proactive margin management through sourcing, pricing and contract management disciplines
- Focus on increasing share of customer spend
  - Sustaining strong competitive positions of Blackwoods and industrial specialists
  - Enhancing value propositions through the roll-out of business and customer service improvement initiatives
  - Leveraging improved sales effectiveness and targeted investments in higher growth sectors



# Chemicals & Fertilisers



# Chemicals & Fertilisers Performance Summary

Half Year ended 31 December (\$m)		2009	2008	↑↓ %
Revenue	Chemicals	291	218	33.5
	Fertilisers	167	173	(0.3)
		<b>458</b>	<b>391</b>	<b>17.1</b>
EBITDA		<b>34</b>	69	(50.7)
Depreciation & Amortisation of PPE		<b>(30)</b>	(21)	(42.9)
<b>EBIT</b>		<b>4</b>	48	(91.7)
Sales Volume ('000t):	Chemicals	<b>334.4</b>	281.4	18.8
	Fertilisers	<b>225.7</b>	386.6	(41.6)
ROC (R12 %)		<b>7.3</b>	16.2	(8.9)pt
Safety (R12 LTIFR)		<b>2.2</b>	2.9	



# Chemicals & Fertilisers Highlights

- Varanus Island gas incident:
  - no gas supply to Kwinana ammonia plant during July, August and September
  - contracted gas supply curtailed by >50 percent since November, spot gas purchases
  - estimated lost EBIT for the 6 months ~ \$50 million
  - all customer requirements for CSBP products met
- Six months successful operation of AN Expansion
- Debottlenecking of QNP complete. Commissioning underway (+30,000 tpa)
- Fertiliser volumes down due to global price volatility, late harvest and uncertainty around customer's terms of trade
- 1H09 inventory write-down of \$14m due to collapsing commodity prices
- Improved plant performance from Australian Vinyls following major overhaul in 2H08



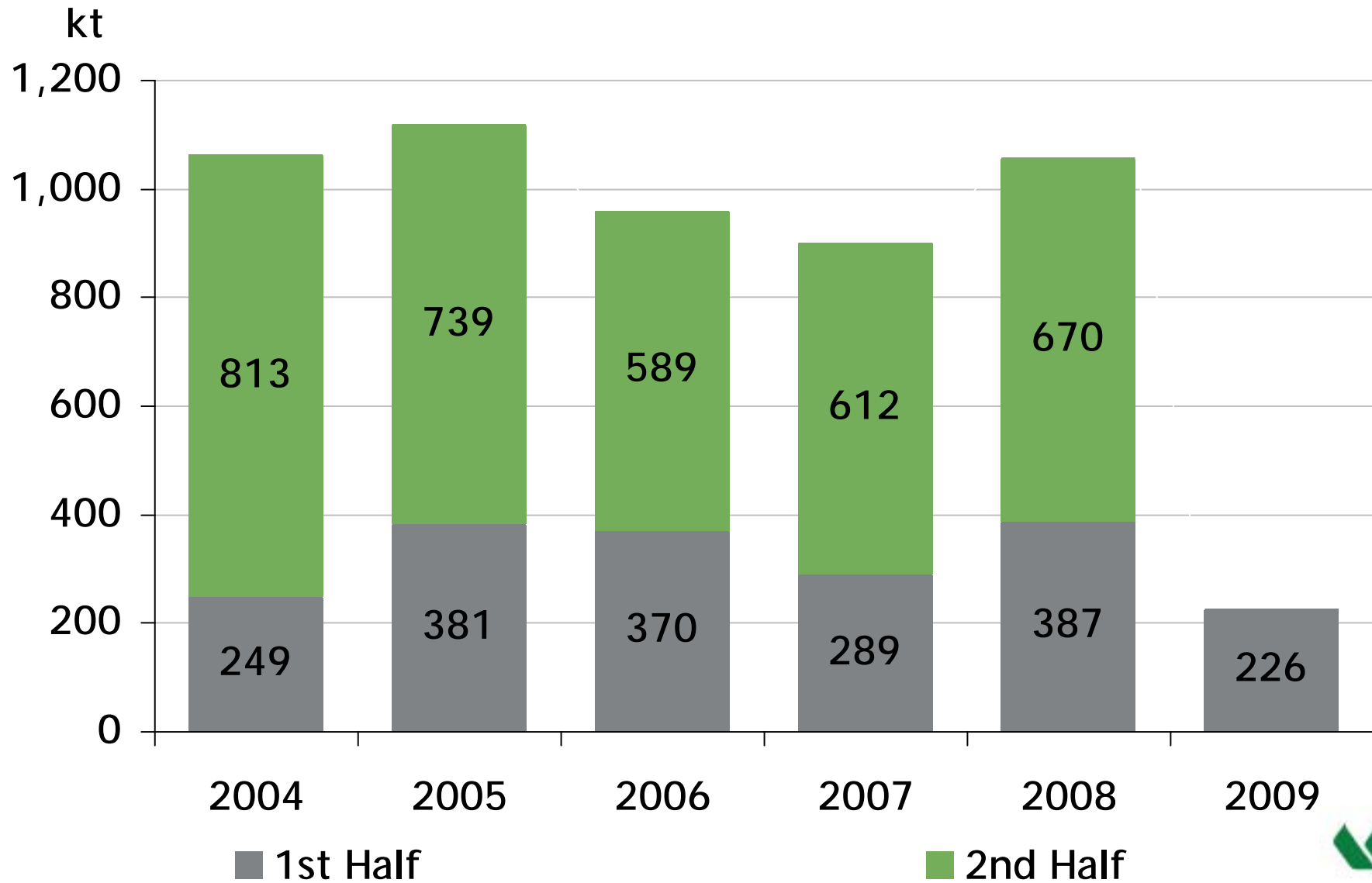


# Chemicals & Fertilisers Outlook

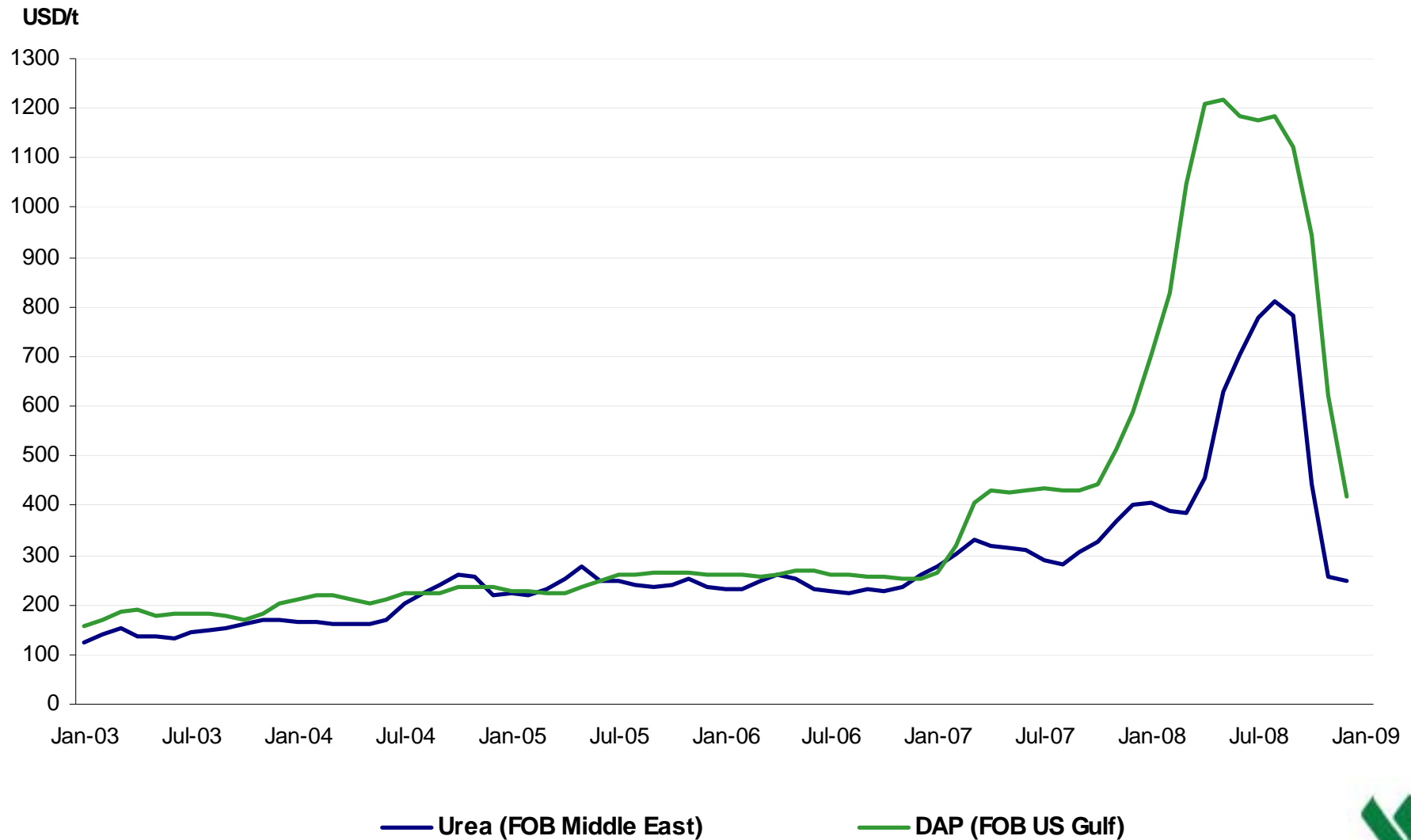
- Demand for mining chemicals remains strong, although growth softening
- Demand for PVC softening
- Advised of return to full contracted gas supply by 1 June 2009
- Commission \$15 million sodium cyanide expansion in H2 FY09
- Volatile commodity prices
- Seasonal break critical for fertilisers



# Fertiliser Sales



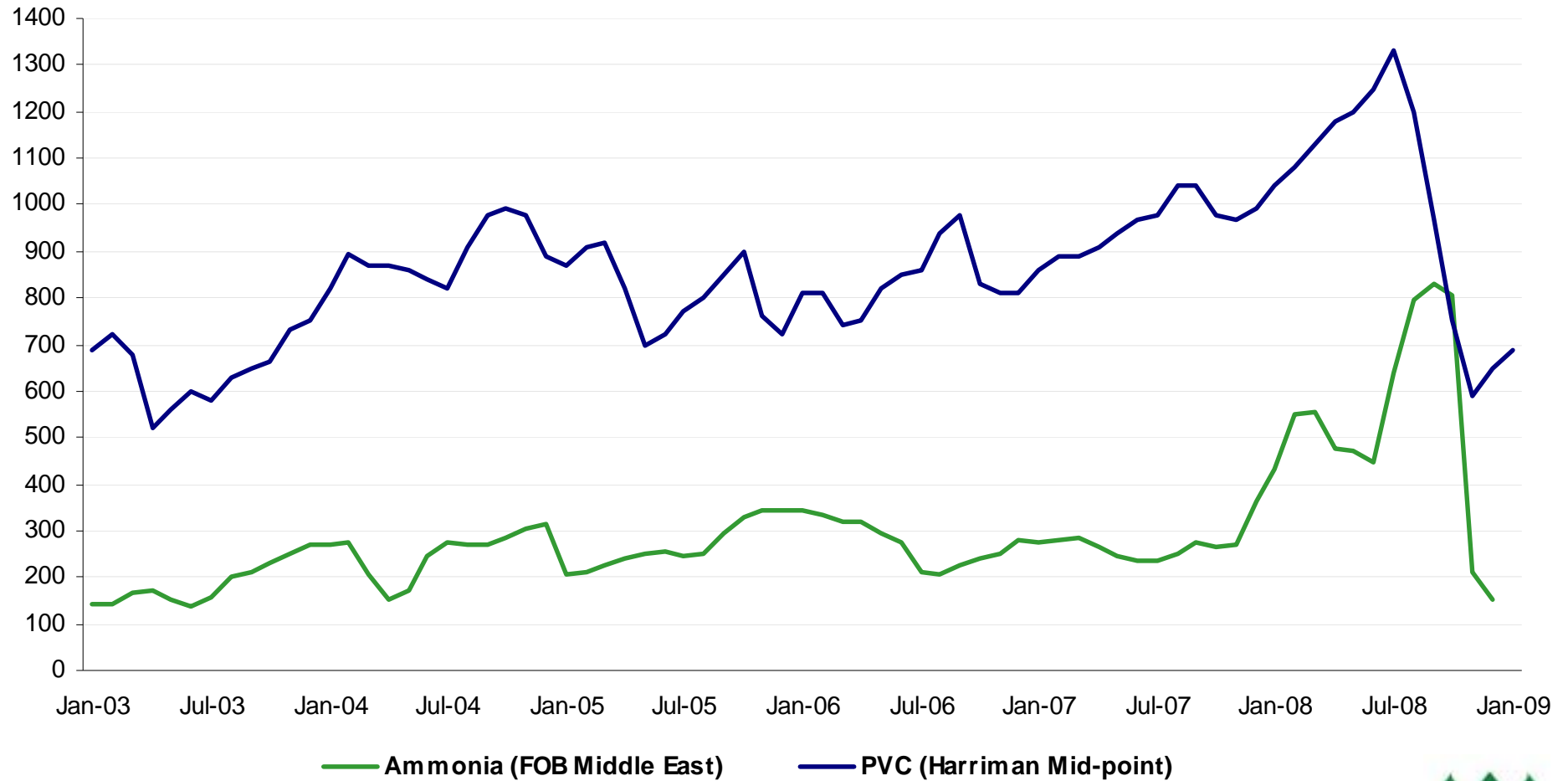
# Global Fertiliser Pricing



# Global Ammonia & PVC Pricing

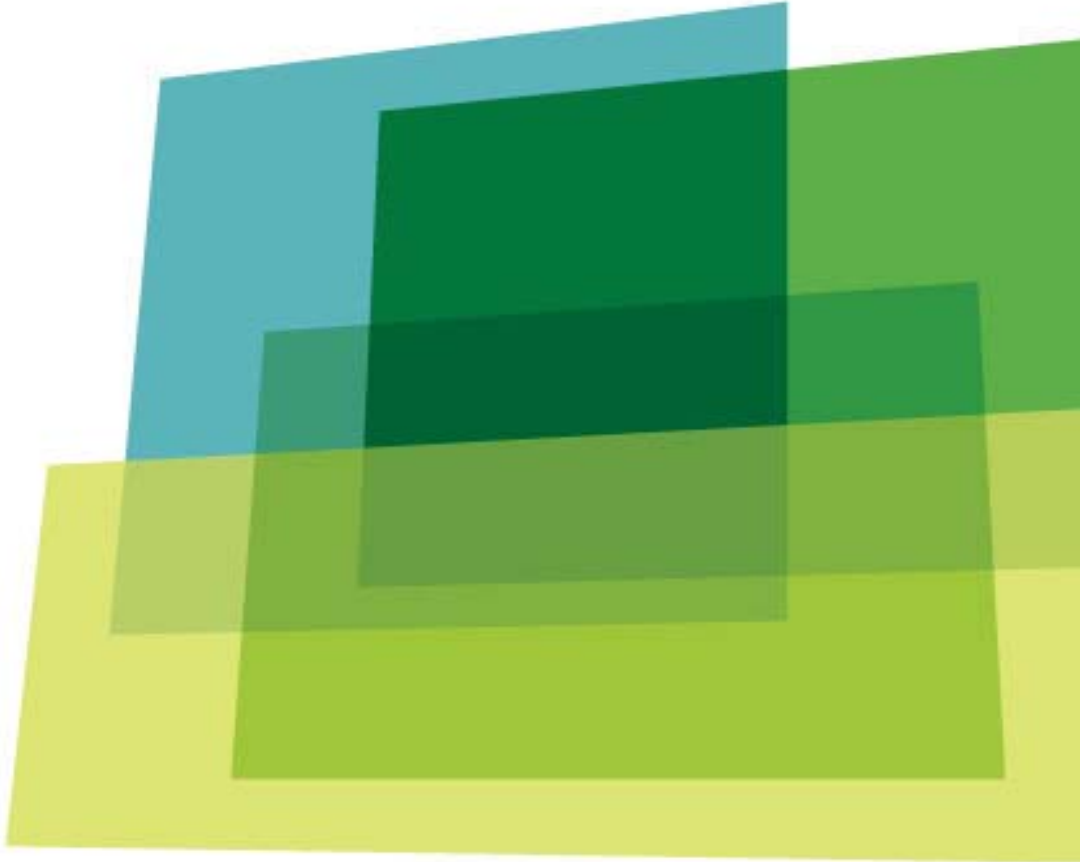


USD/t





Energy



# Energy Performance Summary



Half Year ended 31 December (\$m)	2008	2007	↕ %
Revenue	322	281	14.6
EBITDA	52	66	(21.2)
Depreciation & Amortisation	(22)	(18)	(22.2)
<b>EBIT</b>	<b>30</b>	48	(37.5)
ROC (R12 %)	9.1	12.0	(2.9pts)
WLPG production (kt)	84.4	82.3	2.6
Safety (R12 LTIFR)	5.9	3.0	



# Energy Highlights

- Western Australian LNG project operational
  - LNG plant commissioned
  - Ramp up of sales to heavy duty vehicle customers
  - Power stations increasing LNG consumption
- Growth in industrial gas sales
- Varanus Island
  - Maintained supply of LPG
  - ~\$15m EBIT impact in 1H09
  - Gas supply now restored



# Energy Key Issues

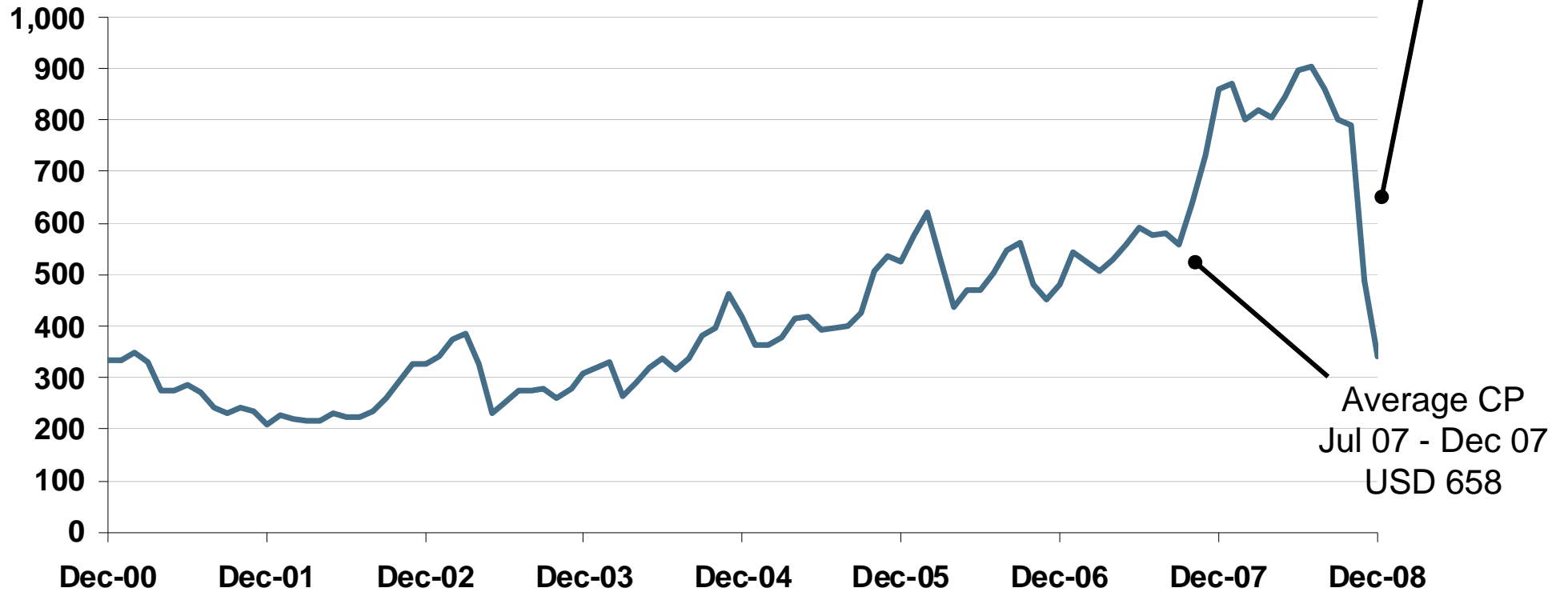
- Varanus Island gas disruption
  - Emergency LPG import at premium price
  - ~\$15m EBIT impact across several business units
  - Insurance claim in preparation
- Lower world energy prices from Q2
  - Lower sales margins for WLPG
  - \$9m inventory write-downs in 1H09





# World LPG prices - Saudi CP

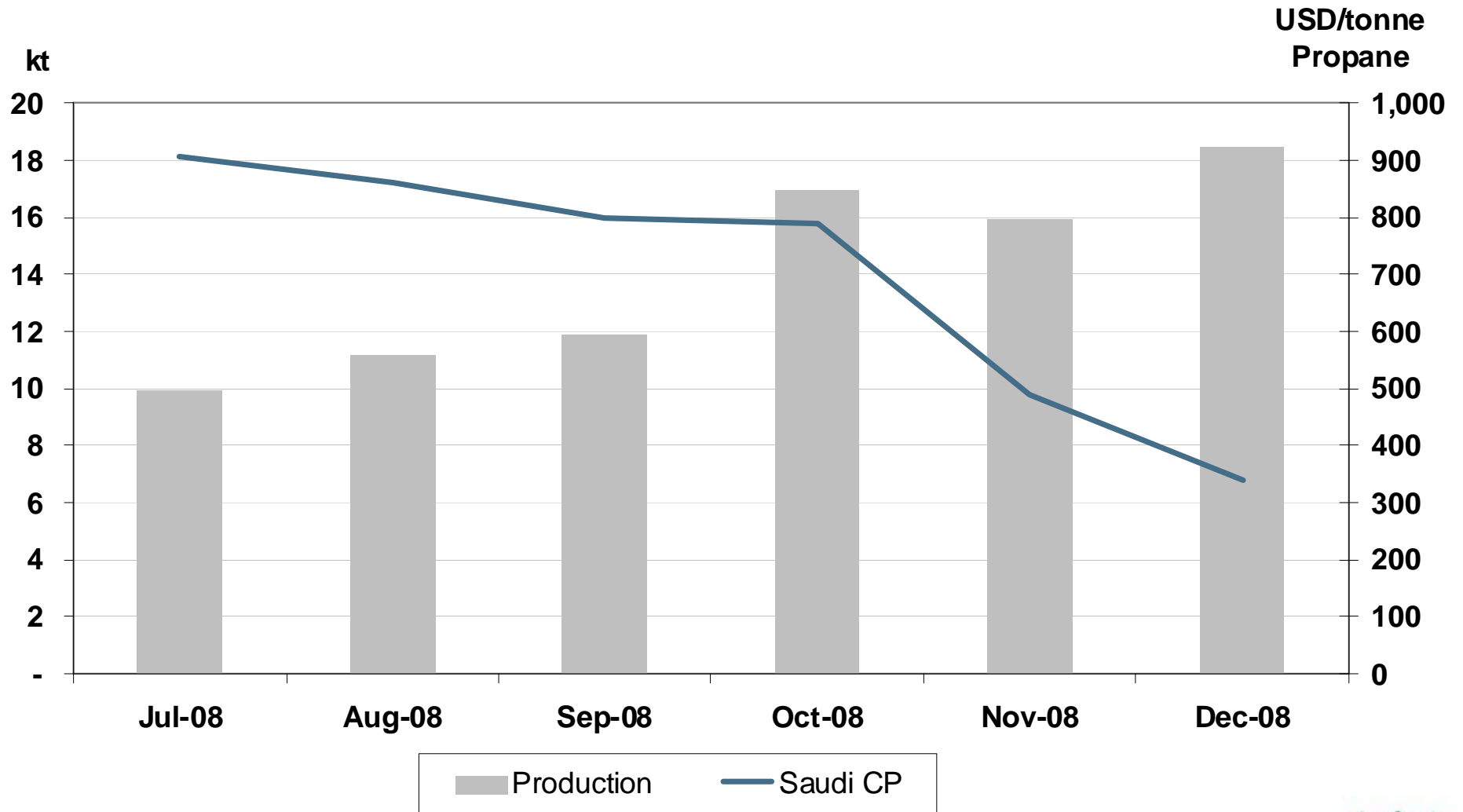
USD/tonne  
Propane



Sharp reduction in LPG price affects W LPG's profits



# WLPG Production and Price



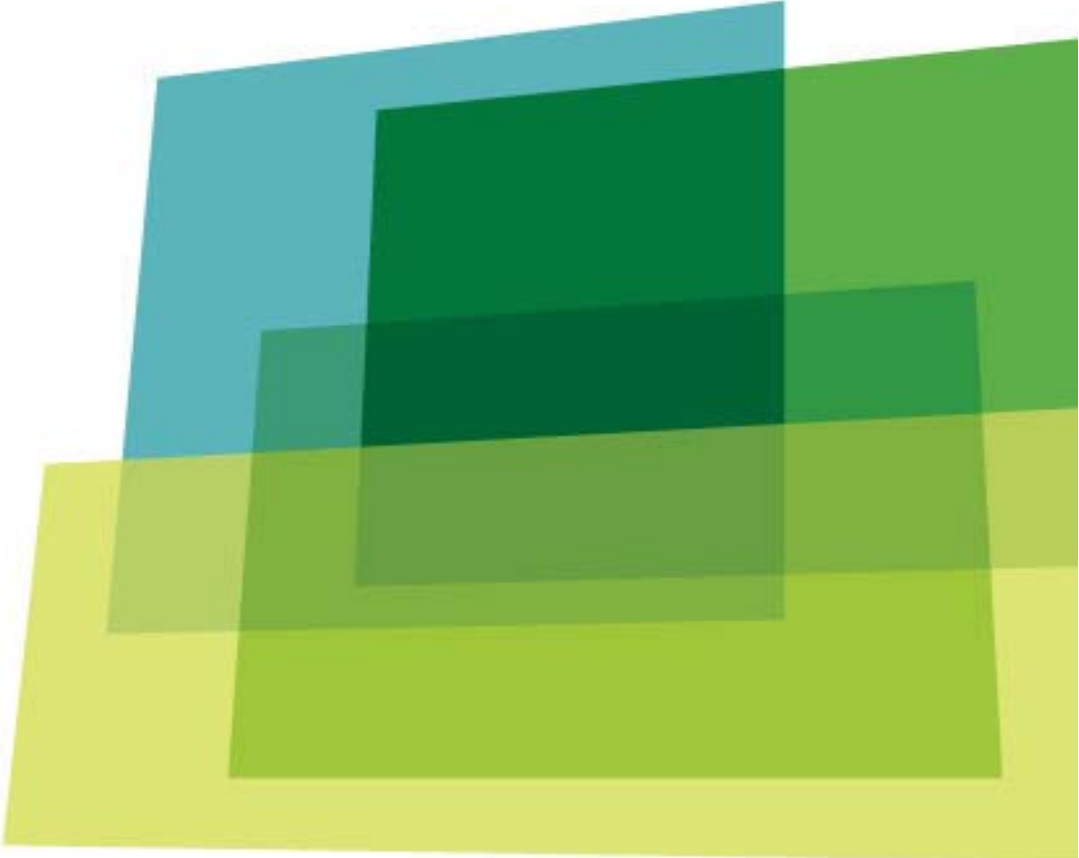
# Energy Outlook

- LPG earnings dependant on international LPG prices and content
- Economic slow down to impact:
  - Industrial gases sales growth
  - Resource project demand
- Volume growth in LNG sales





Other Businesses



# Other Business Performance Summary

Half Year ended 31 December (A\$m)	Holding %	2008	2007
<b>Associates:</b>			
Gresham Private Equity - Fund 1	51	(2)	3
Gresham Private Equity - Fund 2	67	2	23
Gresham Private Equity - Fund 3	75	(1)	n.a.
Gresham Partners	50	1	5
Wespine	50	4	3
Bunnings Warehouse Property Trust	23	(5)	8
Tax on relevant associates		(4)	(4)
<b>Sub-total</b>		<b>(5)</b>	<b>38</b>
Write-downs and provisions^		(148)	(8)
Other*		15	42
<b>Total</b>		<b>(138)</b>	<b>72</b>

\*Incl. corporate interest & investment income, BPML, self insurance trading. 2007 incl. \$32m Coles dividend

^Refer slide 6

# Breakdown of reported result

Half Year ended 31 December (\$m)	2008	2007
Divisional EBIT (excl Other)	1,971	1,014
Profit from associates	(5)	38
Write-downs and provisions^	(148)	(8)
Other EBIT	15	42
Less: Corporate overheads	(74)	(40)
<b>Group EBIT</b>	<b>1,759</b>	<b>1,046</b>
Finance costs		
- expense net of capitalisation	(434)	(235)
- discounts*	(41)	(6)
- other borrowing costs	(13)	(9)
<b>Reported profit before tax</b>	<b>1,271</b>	<b>796</b>

\*relates mainly to Coles onerous contracts provision and Stanwell rebate

^refer slide 6

# Gresham Private Equity

## Fund 1

- Riviera only remaining investment
- Wesfarmers' current investment \$34m

## Fund 2

- Wesfarmers' current commitment \$183m; capital invested \$165m
- Divestment of Australian Pacific Paper Products
- Investments include:
  - Barmenco, Witchery, Noel Leeming, Silk Logistics Group, GEON and Anthology
- Revaluations are to Wesfarmers' earnings

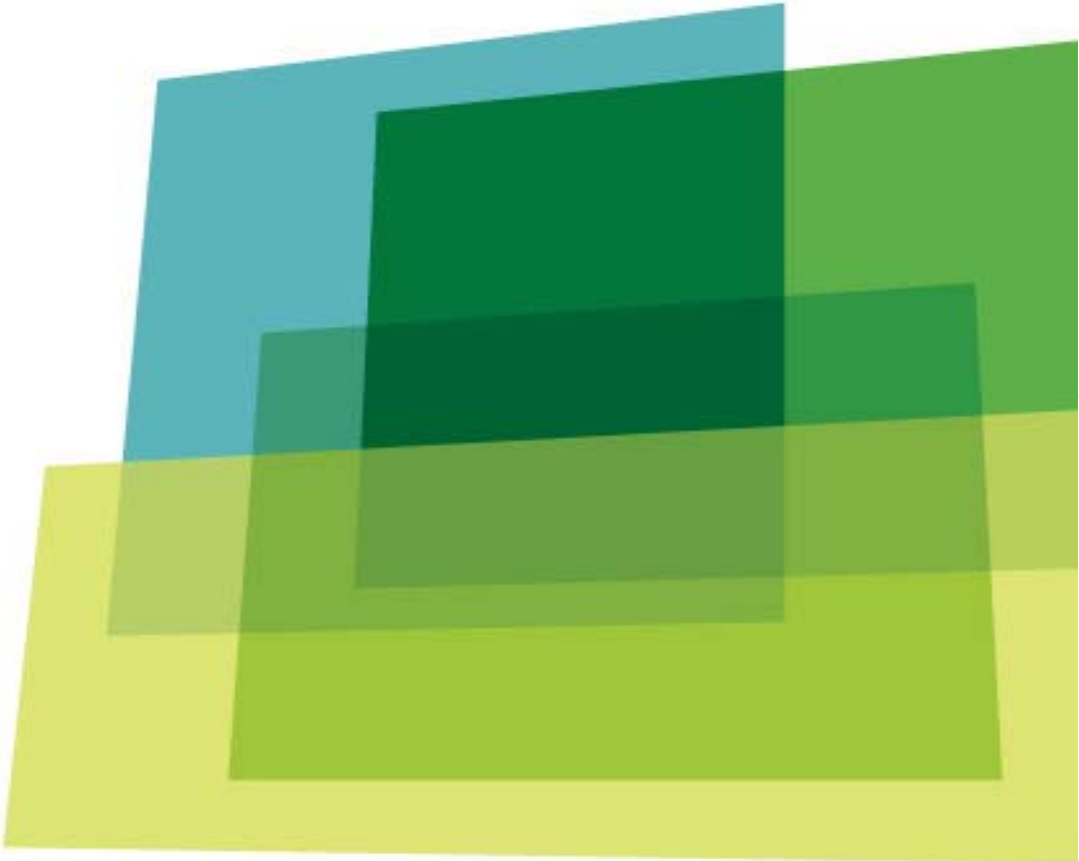
## Fund 3

- Wesfarmers' initial commitment \$100m; capital invested \$16m





Outlook





# Outlook

- Challenging global economic environment
- Expect turnaround in Coles to gather pace over next 12 months
- Lower export coal prices from April 2009
- Lower borrowing costs from reduced debt levels





**Wesfarmers**

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