

# 2005 Annual Results Supplementary Information Pack

9 August 2005

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# 1. Group Performance



# **Performance Highlights**



- Operating revenue up 6.3%\*
- Net profit up 8.6%\*
- Increased earnings from all divisions except Industrial ۲ and Safety:
  - Energy up 32.9% Chemicals & Fertilisers up 4.3%
- Hardware up 8.6% 🛛 🕪 Industrial & Safety down 1.8%
  - Insurance up 44.9%
- ROE<sub>A</sub> of 22.1%, up from 18.5% in 2003/04
- Final dividend of \$1.27 per share, up 38% on pcp •

\* Excluding revenue and profit on sale of Landmark (2004)

# Performance Summary



Year Ended 30 June (\$m)	2004	2005	1 %
Operating Revenue*	7,706.6	8,190.4	6.3
Net Profit (before goodwill)*	654.7	708.7	8.2
Goodwill Amortisation*	(85.5)	(90.4)	5.7
Net Profit (after goodwill)*	569.2	618.3	8.6
Net Profit on Sale of Landmark	304.0	-	nm
Net Profit (after goodwill)	873.1	618.3	(29.2)
Earnings Per Share (before goodwill)*	174.2	187.8	7.8
Earnings Per Share (before goodwill)	255.1	187.8	(26.4)

\*Excludes sale of Landmark (2004)

# **Divisional EBITA**



Year Ended 30 June (\$m)	2004*	2005	1 %
Hardware	384.8	417.9	8.6
Energy	240.2	319.3	32.9
Insurance	95.8 #	138.8	44.9
Industrial and Safety	112.0	110.0	(1.8)
Chemicals and Fertilisers	85.6	89.3	4.3
Other	79.1	(1.7)	(102.1)
Total	997.5	1,073.6	7.6

\*Excludes earnings from sale of Landmark

# Lumley included since date of acquisition of 14 October 2003

# Profit on Sale of Non-Current Assets



Profit After Tax Year Ended 30 June (\$m)	2004*	2005
Hardware	(0.1)	(1.4)
Energy	1.8	3.0
Insurance	0.1	(0.3)
Industrial and Safety	2.5	0.3
Chemicals and Fertilisers	0.2	0.3
Other	4.1	4.3
Total	8.6	6.2

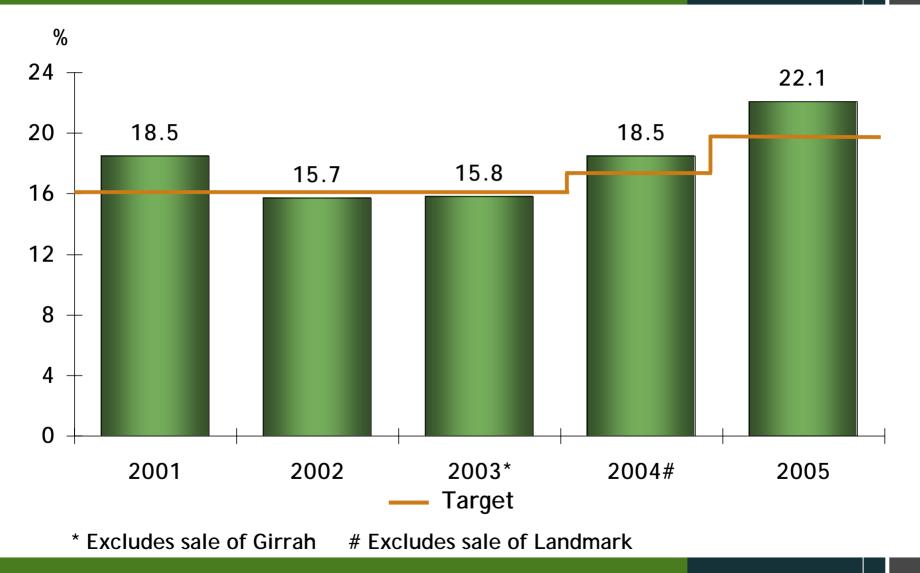
\*Excluding Landmark

#### Divisional ROC & Capital Employed (before goodwill amortisation)

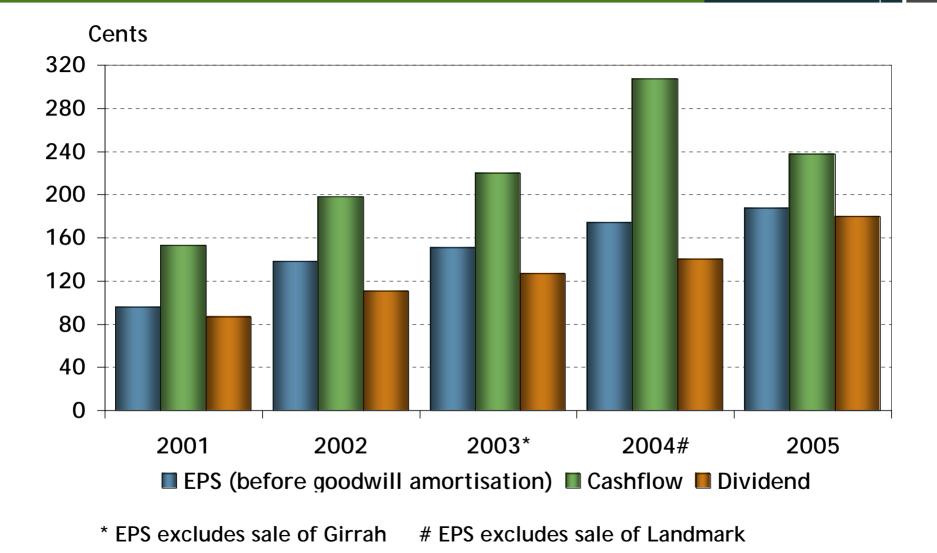


Year Ended 30 June (\$m)	2005			20052		2004
	EBITA (\$m)	Capital Employed (\$m)	ROC <sub>A</sub> %	ROC <sub>A</sub> %		
Hardware	417.9	1,791.5	23.3	21.8		
Energy	319.3	850.9	37.5	31.2		
Insurance	138.8	430.2	32.3	25.4		
Industrial and Safety	110.0	801.3	13.7	13.8		
Chemicals and Fertilisers	89.3	493.9	18.1	17.7		

#### Return on Shareholders' Funds (pre goodwill)



#### EPS, Cashflow & Dividend (earnings, cashflow and dividend per share)







- A-IFRS adoption from 1 July 2005
- Key changes and impact identified and reported
  - Reduction in shareholders' equity 30 June 2005 of \$260m
  - key impact on net profit; no goodwill amortisation
- Employee share plan expense from 2005/06
- A-IFRS is likely to result in greater volatility in reported earnings and balance sheet values
- A-IFRS will not affect Wesfarmer's borrowing or dividend paying capacity

### A-IFRS: Impact on Shareholders' Equity

(\$m)	2005
AGAAP Shareholders' Equity	3,081.0
Derecognition of Employee Share Loan	(215.3)
Impairment of assets including goodwill	(17.3)
Write-back of goodwill amortisation	90.4
Tax effect of earnings from associates	(31.6)
Tax effect of fair value adjustments on acquisition	(17.4)
Recognition of mine and plant rehabilitation costs	(55.6)
Derecognition of store pre-opening costs	(12.4)
Other adjustments	(0.8)
A-IFRS Shareholders' Equity	2,821.0
Net change	(260.0)

# A-IFRS: Impact on Net Profit



(\$m)	2005
AGAAP Net profit after tax (before OEI)	618.9
Amortisation of goodwill	90.4
Adjustment for pre-opening store expenses	(3.8)
Adjustment for impairment losses	(1.1)
Adjustment for mine and plant rehabilitation expenses	(0.1)
Other adjustments	(0.6)
Tax effect of above adjustments	1.8
Adjustment for revaluation of investment properties: BWPT	8.9
Tax effect of untaxed undistributed earnings of associates	(8.9)
A-IFRS Net profit after tax	705.5
Net change	86.6

# 2. Energy



# **Energy Performance Summary**



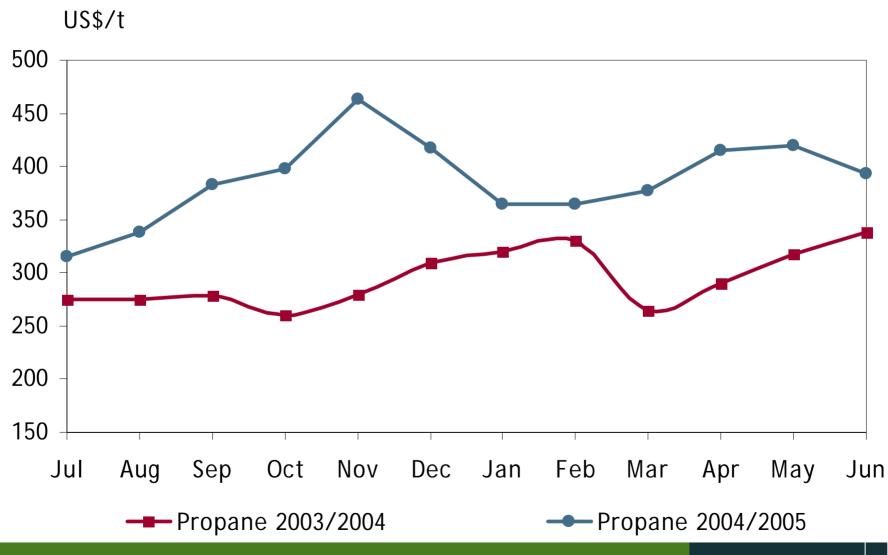
(\$m)		2004	2005	1%
Revenue		1,008.6	1,186.7	17.7
EBITDA		319.0	395.2	23.9
Depreciation		(78.8)	(75.9)	(3.7)
EBITA		240.2	319.3	32.9
Amortisation		(0.8)	(1.1)	37.5
EBIT		239.4	318.2	32.9
Gas & Power	Revenue (\$m)	380.8	421.2	10.6
	EBITA (\$m)	54.5	65.6	20.4
Coal	Revenue (\$m)	627.8	765.5	21.9
	EBITA (\$m)	185.7	253.7	36.6
ROC <sub>A</sub> (%)		31.2	37.5	20.2

# **Energy Highlights**



- Higher export coal prices
- Curragh North development
- Higher international LPG prices
- New WLPG gas supply arrangements
- LNG market development activities
- Power station opportunities

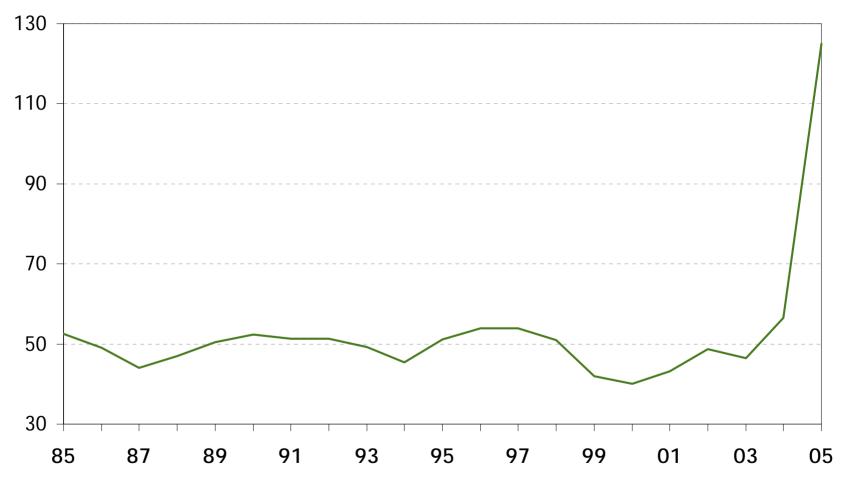
#### Saudi Aramco Contract Price



# Hard Coking Coal Prices



JRP US\$/Tonne FOB nominal



### **Thermal Coal Prices**



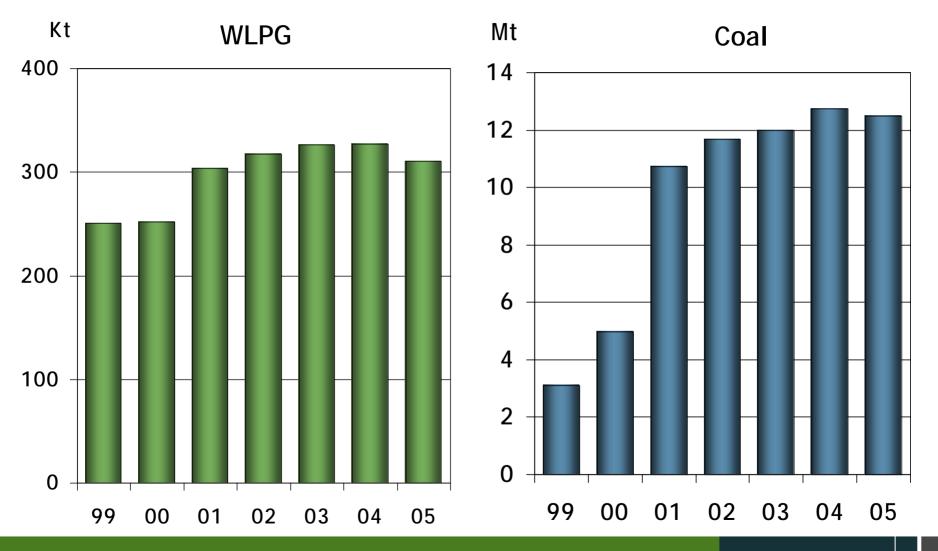
US\$/Tonne FOB nominal



Source: Barlow Jonker

#### Production





### Coal Production



Mine	Beneficial Co		Year Ended	
(million tonnes)	Interest		Jun 04 ('000 te	Jun 05 onnes)
Premier, WA	100%	Thermal	3,398	3,307
	2LD 100%	Coking	4,599	4,537
Curragh, QLD		Thermal	2,457	2,492
Bengalla, NSW	40%	Thermal	2,292	2,167
Total		Coking	4,599	4,537
TULAI		Thermal	8,147	7,966

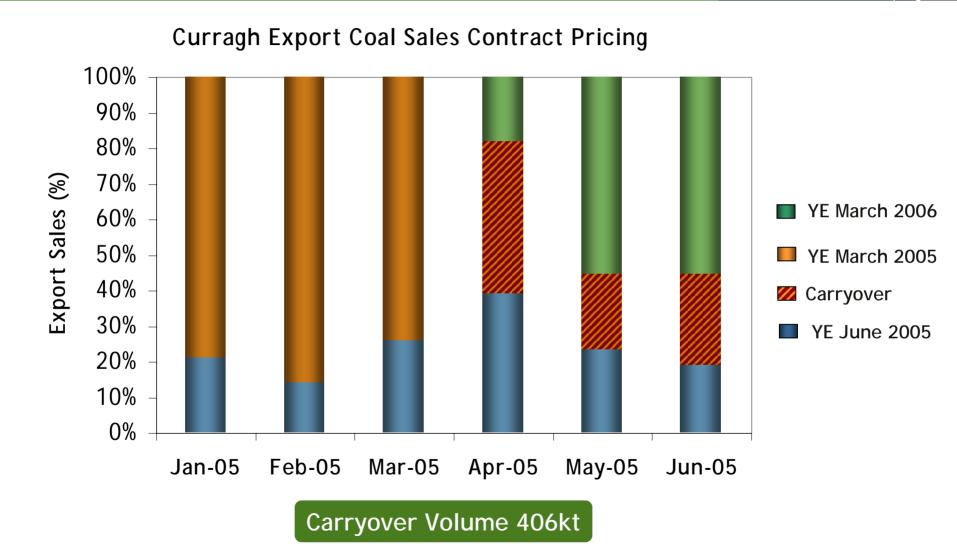
#### Energy - Sales Volumes 2005 versus 2004



- Wesfarmers LPG -8.5%
- Premier -2.2%
- Curragh +2.2%
- Bengalla -3.4%



#### Curragh "Carryover" Sales Volumes



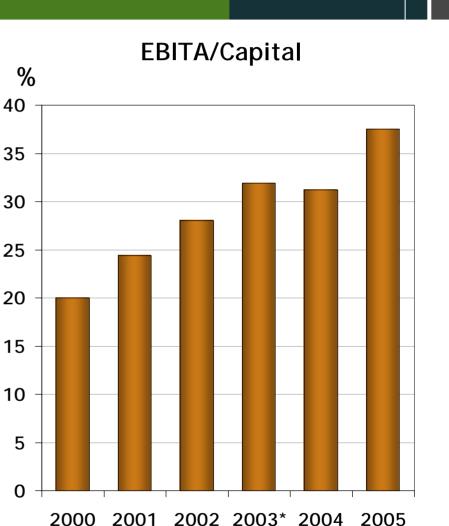
#### Wesfarmers Curragh Hedging Profile at 9 August 2005

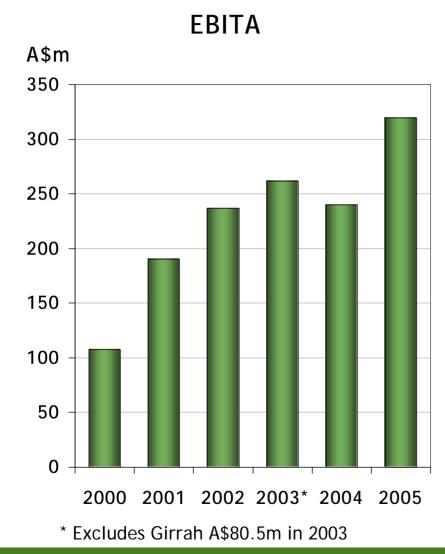


Period end 30 June	Current proportion of USD revenue hedged *	Average AUD/USD hedge rate
2006	89%	0.7035
2007	71%	0.6539
2008	50%	0.6893
2009	30%	0.7184
2010	10%	0.7161

\* Calculated using known contract outcomes, long run pricing assumptions, and after adjusting for USD capital and operational expenditure and USD royalty payments.

#### Energy - Profitable Growth Financial Performance





2005 Annual Results

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# Energy Outlook



- Curragh North development continues
- Coking Coal price negotiations
- Increased Coking Coal exports
- Mine and infrastructure performance critical
- Premier tender outcomes
- LPG content uncertainty

# 3. Hardware



# Hardware Performance Summary



(\$m)	2004	2005	1 %
Revenue	3,845.7	4,067.5	5.8
EBITDA	436.1	464.7	6.6
Depreciation	(51.3)	(46.8)	(8.8)
EBITA	384.8	417.9	8.6
Amortisation	(50.1)	(52.3)	4.4
EBIT	334.7	365.6	9.2
ROC <sub>A</sub> (%)	21.8	23.3	6.9
Safety (R12 LTIFR)	14.5	11.4	
Trading Revenue* (\$m)	3,771.6	4,015.5	6.5
Trading EBITA* (\$m)	374.6	408.3	9.0
Trading EBITA/Revenue (%)	9.9	10.2	3.0

\*Excludes property and other non-trading items

## Hardware Highlights

- 9.1% cash sales growth
  - cash store on store growth 5.6%
    - first half 6.6%
    - second half 4.4%
- 1.9% decline in trade sales
- 10 new store openings and 16 store upgrades
- Good progress on major strategies
  - merchandising, stock, shrinkage, supply chain, systems



### **Current Store Network**





### **Store Network Development**

- 3 warehouses opened by end August 2005
  - Nerang, QLD (July)
  - Sunbury, VIC (August)
  - Vermont South, VIC (to open mid August)
- 6 warehouses under construction

### Hardware Outlook



- Continued cash sales growth
  - tighter retail conditions
  - market broadening merchandising initiatives
- Modest trade sales growth
  - difficult Australian market
- 10-14 new store openings likely
- Accelerated Store upgrades (25-30 planned)
- Ongoing effectiveness and efficiency gains

#### Hardware Outlook



- Impact of ongoing business initiatives
  - 1. Net impact of store upgrade programme
    - Average \$0.5m per store in write-offs and non-capital works
  - 2. Business systems upgrade
    - Phase 1 implementation completed in fourth quarter
    - Subsequent annual depreciation impact approx. \$10m

# 4. Insurance



## **Insurance Performance Summary**



(\$m)	2004*	2005	1 %
Gross Written Premium	787.3	1,019.9	29.5
Net Earned Premium	508.1	700.4	37.8
Net Claims	(295.8)	(418.1)	41.3
Net Commission and Expenses	(143.7)	(183.6)	27.8
Underwriting Result	68.6	98.7	43.9
Investment Income on TR	16.6	24.8	49.4
Insurance Margin	85.2	123.5	45.0
Investment Income on SHF	10.4	10.2	(1.9)
Non-Insurance Activities	0.2	5.1	nm
EBITA	95.8	138.8	44.9

\* Lumley included since date of acquisition of 14 October 2003

### **Insurance Division KPIs**



(%)	2004*	2005	1 %
Gross Earned Loss Ratio	53.2	56.5	(3.3)
Net Earned Loss Ratio	58.1	59.7	(1.6)
Reinsurance Expense (%GEP)	37.5	32.4	5.1
Exchange Commission (%RI Cost)	21.1	24.1	3.0
Commission Expense (%GWP)	13.2	13.9	(0.7)
Total Expenses (%GWP)	25.1	26.5	(1.4)
Combined Operating Ratio	86.5	85.9	0.6
Insurance Margin	17.0	17.4	0.4

\* 2004 includes a full year contribution from Lumley companies

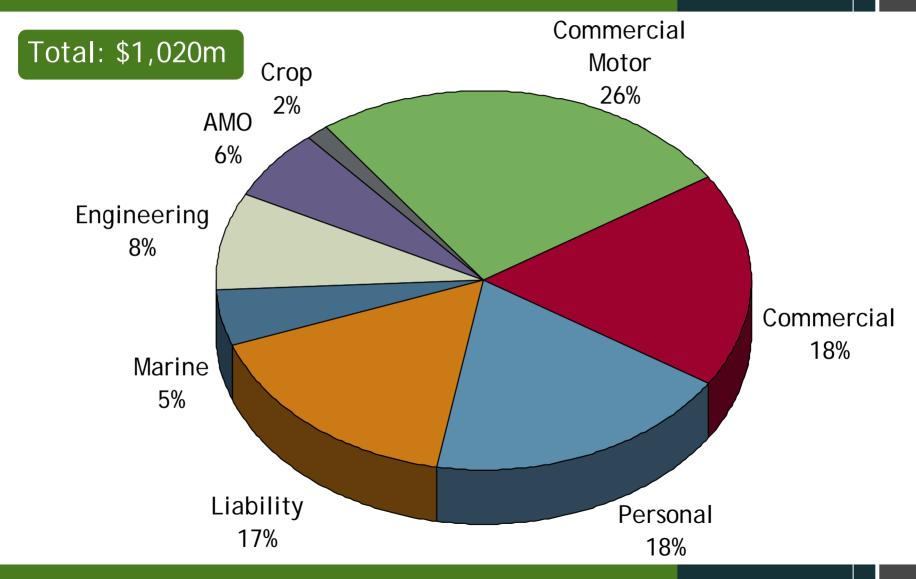
## **Insurance Highlights**



- Completion of Lumley integration
- Record results for all insurance businesses
- Creditable performance for premium funding businesses
- Koukia made its first external sale

## **Divisional - Gross Written Premium**





## LGA - KPIs



(%)	2004*	2005	\$
Gross Earned Loss Ratio	50.2	56.2	(6.0)
Net Earned Loss Ratio	56.6	58.4	(1.8)
Reinsurance Expense (%GEP)	42.5	37.6	4.9
Exchange Commission (%RI Cost)	20.3	24.7	4.4
Commission Expense (%GWP)	13.8	15.0	(1.2)
Total Expenses (%GWP)	24.3	25.8	(1.5)
Combined Operating Ratio	85.1	83.2	1.9
Insurance Margin	18.7	20.7	2.0

\*2004 includes a full year contribution from LGA

## LGNZ - KPIs



(%)	2004*	2005	1 %
Gross Earned Loss Ratio	54.2	55.0	(0.8)
Net Earned Loss Ratio	58.5	61.2	(2.7)
Reinsurance Expense (%GEP)	48.1	39.3	8.8
Exchange Commission (%RI Cost)	25.5	26.6	1.1
Commission Expense (%GWP)	15.7	16.0	(0.3)
Total Expenses (%GWP)	25.5	27.0	(1.5)
Combined Operating Ratio	86.9	88.0	(1.1)
Insurance Margin	14.9	14.1	(0.8)

\* 2004 includes a full year contribution from LGNZ

## WFI – KPIs



(%)	2004	2005	\$
Gross Earned Loss Ratio	58.9	58.8	0.1
Net Earned Loss Ratio	60.2	57.9	2.3
Reinsurance Expense (%GEP)	16.7	14.3	2.4
Exchange Commission (%RI Cost)	14.2	14.0	(0.2)
Commission Expense (%GWP)	9.7	9.6	0.1
Total Expenses (%GWP)	24.8	25.4	(0.6)
Combined Operating Ratio	88.3	86.2	2.1
Insurance Margin	15.7	18.0	2.3





Year Ended 30 June (%)	2004	2005
Including AMO		
Reinsurance Expense (% GEP)	37.5	32.4
Excluding AMO		
Reinsurance Expense (% GEP)	32.1	28.2

## **Insurance Outlook**



- Challenging outlook
- All business units experiencing increased competition
- Rates are stabilising with some moderate reductions
- NEP growth to continue reduced reinsurance impact
- Margins to decline
- Continuation of compliance burden

## 5. Industrial and Safety



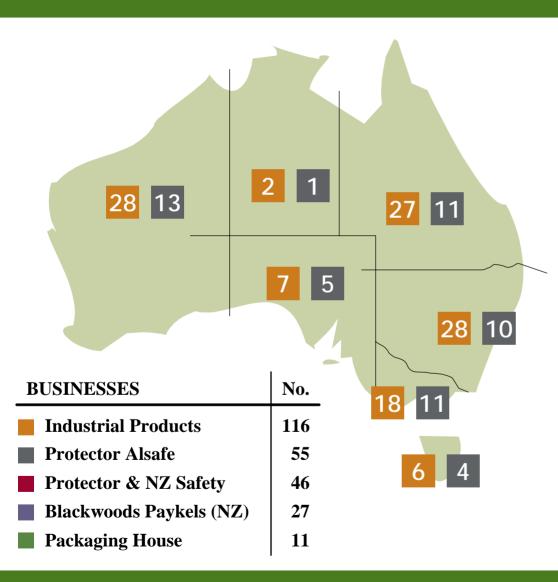
### Industrial & Safety Performance Summary



(\$m)	2004	2005	1%
Revenue	1,150.6	1,171.5	1.8
EBITDA	124.4	125.0	0.5
Depreciation	(12.4)	(15.0)	21.0
EBITA	112.0	110.0	(1.8)
Amortisation	(25.2)	(26.1)	3.6
EBIT	86.8	83.9	(3.3)
EBITA/Revenue Ratio (%)	9.7	9.4	(3.1)
ROC <sub>A</sub> (%)	13.8	13.7	(0.7)
Safety (R12 LTIFR)	5.3	4.1	

## **Distribution Network**





#### **Quick Facts**

100,000 customers 6,500,000 orders pa 15,000,000 order lines pa 12,000 vendors 3,300 employees 255 locations



## Industrial & Safety Highlights

- Industrial Products:
  - solid growth in Qld and WA
  - market conditions more subdued in NSW, Vic & SA
- Protector Alsafe:
  - modest sales growth in the 2<sup>nd</sup> half of the year and compared with same period last year
- Blackwoods Paykels (NZ):
  - sales below expectations; improvement initiatives underway
- Other NZ businesses continued to perform well and experience good sales growth

## Industrial & Safety Outlook

- Moderate sales and profit growth in 2005/06
- Continued strong performance from the resources sector
- Further earnings improvement from Protector Alsafe
- Completion of business improvement initiatives at Blackwoods Paykels; improved earnings during the first half of 2005/06
- Focus on existing and new business improvement initiatives

## 6. Chemicals and Fertilisers



#### Chemicals & Fertilisers Performance Summary



(\$m)		2004	2005	1 %
Revenue:	Chemicals	191.7	210.6	9.9
	Fertilisers	326.8	378.1	15.7
		518.5	588.7	13.5
EBITDA		123.3	128.0	3.8
Depreciation		(37.7)	(38.7)	2.7
EBITA		85.6	89.3	4.3
Amortisation		(0.2)	(0.2)	-
EBIT		85.4	89.1	4.3
Sales Volume:	Chemicals	442	456	3.2
('000t)	Fertilisers	1,062	1,120	5.5
ROC (%)		17.7	18.1	2.3
Safety (R12 LTI	FR)	2.4	2.0	

## **Chemicals & Fertilisers Highlights**

- Higher sales in both chemicals and fertilisers activities
- Ammonium nitrate feasibility study
- Expansion of sodium cyanide capacity
- Completion of ammonium nitrate shutdown
- Strong demand for liquid fertiliser products
- Improved safety performance

## Chemicals



- Ammonia plant performed steadily during the year
- Strong demand for ammonium nitrate in WA and Qld
- Ammonium nitrate feasibility study
- Ammonium nitrate plant shutdown during 2005
- Export volumes of sodium cyanide into African and South American markets increased strongly
- Chlorine and industrial chemicals in line with expectations





- Strong market and seasonal conditions in WA
- 5.5 per cent increase in sales volumes in 2004/05
- Strong demand for liquid fertiliser products
- Expansion of liquid fertiliser production and distribution capacity to meet increasing demand
- Unseasonably high rainfall in June, but positive outlook for 2005 harvest

## **Chemicals & Fertilisers Outlook**

- Continued strong demand for core chemical products
- Ammonium nitrate expansion
- QNP shutdown October 2005
- Good start to 2005 growing season and a positive outlook for this years harvest
- Expansion of liquid fertiliser capacity to meet increasing demand

## 7. Other Businesses



#### Other Businesses Performance Summary

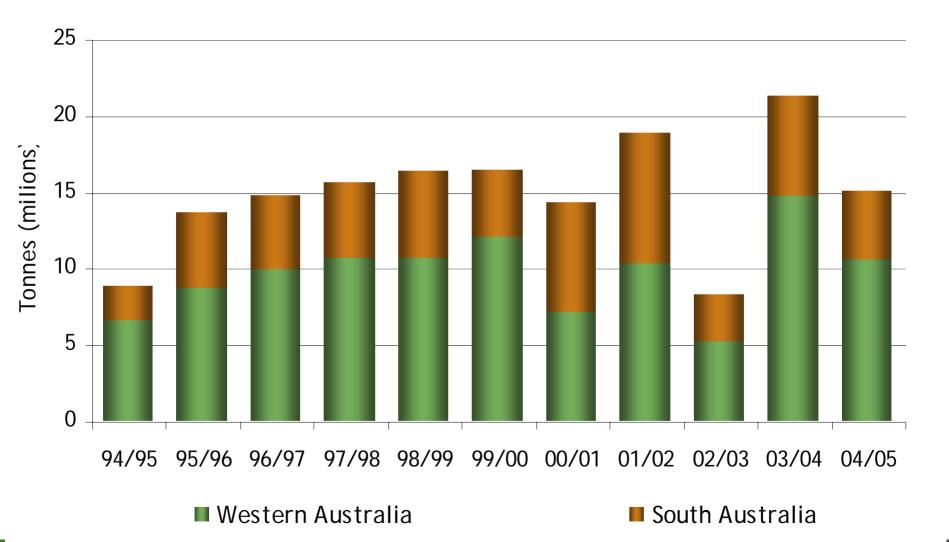


Contribution to Group EBITA (\$m)	Holding %	2004	2005
Associates:			
ARG	50	19.0	16.1
Gresham Private Equity - Fund 1	50	74.1	5.9
Gresham Private Equity - Fund 2	67	(0.7)	(3.4)
Gresham Partners	50	4.3	4.7
Wespine	50	9.2	9.9
Tax on ARG, GPG and Wespine		(8.2)	(7.8)
Rural		8.4	-
Corporate overheads and Other		(27.0)	(27.2)
Total		79.1	(1.8)

## Australian Railroad Group

- Tonnage up due to minerals; but less than planned
- Grain volumes volatile
- Cost pressures (fuel and labour) continue
- One-off incident cost
- Capital expenditure on plan:
  - major track refurbishment
  - more rolling stock upgrades

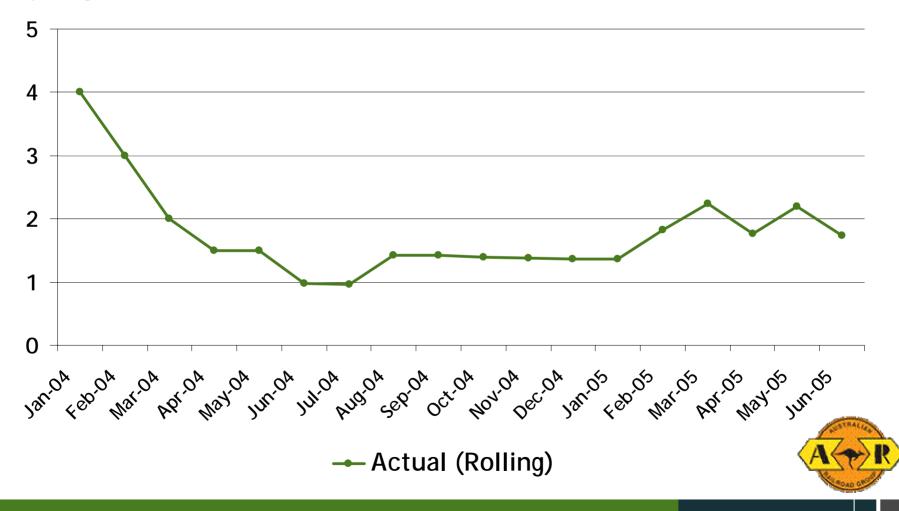
## Grain Harvests in WA and SA



#### ARG Rolling LTIFR



**Frequency Rate** 



## Gresham Private Equity - Fund 1

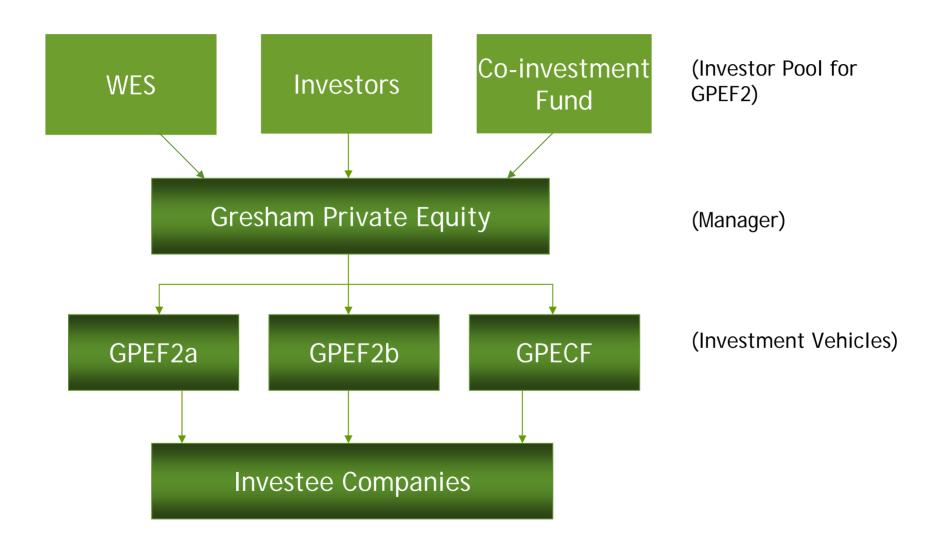
- Net investment of \$37m by Wesfarmers
- Divestments expected over the next several years

CURRENT INVESTMENT PORTFOLIO				
EROC	<i>mining / infrastructure contractor</i>	<b>EROC</b>		
Norcros	UK based building materials, coatings	MORCROS		
Riviera	ocean cruisers	RIVIERA		
Virgin Active	health clubs in Europe and South Africa	ACTIVE		
Raywood	vehicle control systems	Raywood		



#### Gresham Private Equity Fund 2 Structure





## Gresham Private Equity - Fund 2

- Current commitment \$323m (Wesfarmers \$150m)
- Acquisition of Australian Pacific Paper Products in June 2005

#### CURRENT INVESTMENT PORTFOLIO

Noel Leeming

electrical retailer (New Zealand)



www.noelleeming.co.nz

*Australian Pacific Paper Products* 

manufacturer and distributor of disposable nappies (Australia)



## 8. Capital Management



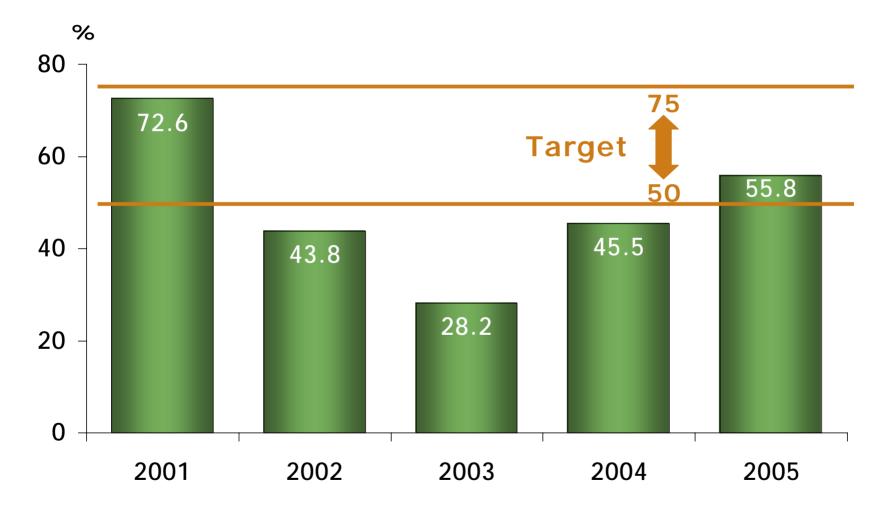
## Capital Management



- Net Debt / Equity of 55.8% at 30 June 2005
- Cash interest cover ratio in excess of 17 times
- Group capital expenditure for 2004/05 of \$465m
- Strong capital expenditure programme for 2005/06
- Continued suspension of dividend investment plan
- No shares acquired during 2004/05 under buyback program

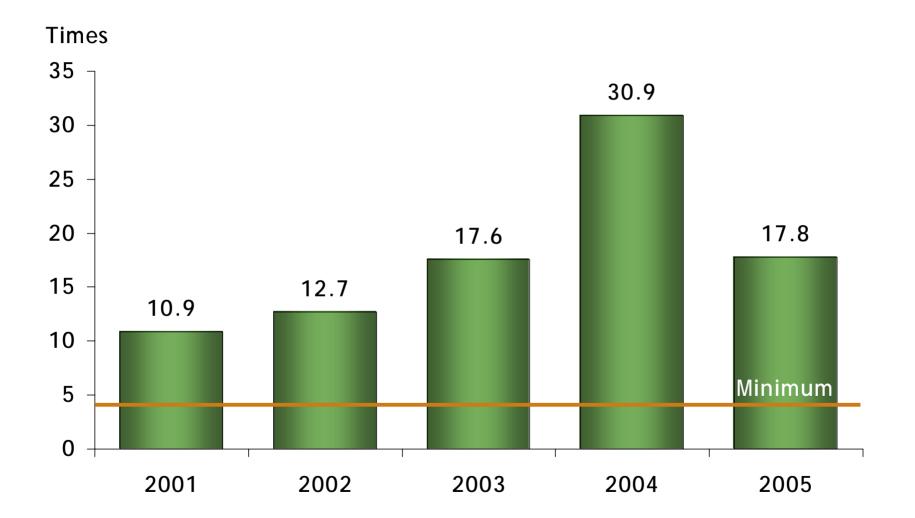
## Net Debt/Equity



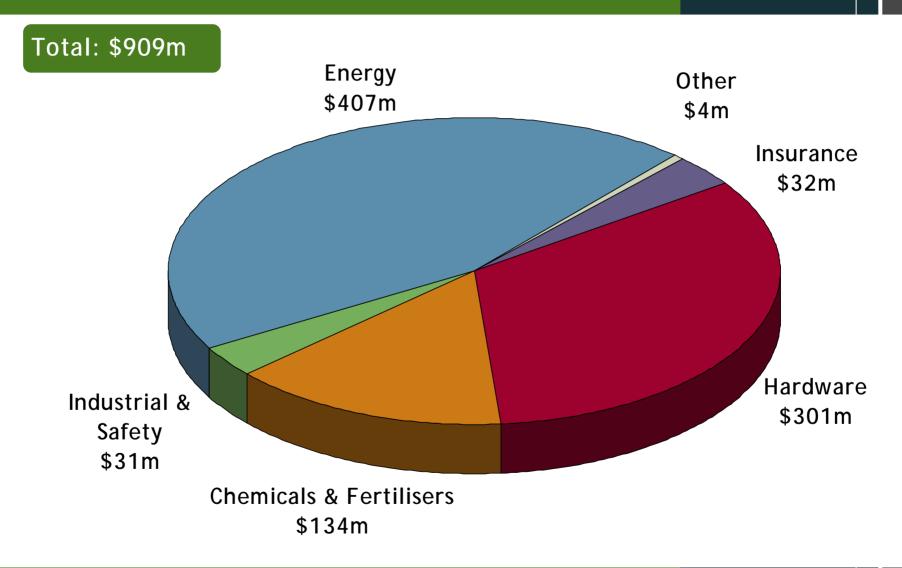


Note: Assumes no upstreaming of investment funds from insurance operations

#### Interest Cover Ratio (cash basis)



# Capital Expenditure Programme 2006 Budget



## 9. Outlook







- Full year profit significantly above 2004/05 driven by:
  - high export coal prices; and
  - generally improved operating performance

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